

Annual General Meeting of Shareholders in Loomis AB (publ)

The shareholders of Loomis AB are hereby invited to attend the Annual General Meeting ("AGM") to be held at 5 p.m. CET on Tuesday 6 May 2014 in Grünewaldsalen at Stockholm Concert Hall, entrance Kungsgatan 43, Stockholm. Registration for the AGM begins at 4 p.m. CET.

A. NOTICE OF ATTENDANCE

Shareholders who wish to attend the AGM must:

(i) be recorded in the share register maintained by Euroclear Sweden AB, made as of Tuesday 29 April 2014, and

(ii) notify the company of their intent to participate in the AGM at the address Loomis AB, "AGM", P.O. Box 7839, 103 98 Stockholm, by telephone + 46 8 402 90 72 or via the company website <u>www.loomis.com</u> by Tuesday 29 April 2014, at the latest, preferably before 4 p.m. On giving notice of attendance, the shareholder shall state name, personal identity number (registration number), address and telephone number. Proxy forms are held available on the company website <u>www.loomis.com</u> and will be sent to shareholders who contact the company and submit their address. Proxy and representative of a legal person shall submit papers of authorization prior to the AGM. The proxy must not be older than one year, unless a longer period of validity is stated in the proxy (maximum five years). As confirmation of the notification, Loomis AB will send an entry card to be presented at registration for the AGM.

In order to participate in the proceedings of the AGM, owners with nominee-registered shares must request their bank or broker to have their shares temporarily owner-registered with Euroclear Sweden AB. Such registration must be made as of Tuesday 29 April 2014 and the banker or broker should therefore be notified in due time before said date.

B. AGENDA

Proposal for Agenda

- 1. Opening of the Meeting.
- 2. Election of Chairman of the Meeting.
- 3. Preparation and approval of the voting list.
- 4. Approval of the agenda.
- 5. Election of one or two person(s) to approve the minutes.
- 6. Determination of compliance with the rules of convocation.
- 7. The President's report.
- 8. Presentation of
 - (a) the Annual Report and the Auditor's Report and the Consolidated Financial Statements and the Group Auditor's Report,
 - (b) the statement by the auditor on the compliance with the guidelines for remuneration to management applicable since the last AGM, and
 - (c) the Board's proposal for appropriation of the company's profit and the Board's motivated statement thereon.

9. Resolutions regarding

- (a) adoption of the Statement of Income and the Balance Sheet and the Consolidated Statement of Income and the Consolidated Balance Sheet as per 31 December 2013,
- (b) appropriation of the company's profit according to the adopted Balance Sheet,
- (c) record date for dividend, and

- (d) discharge of the Board of Directors and the Presidents from liability for the financial year 2013.
- 10. Determination of the number of Board members.
- 11. Determination of fees to Board members and auditor.
- 12. Election of Board members and auditor.
- 13. Election of members of the Nomination Committee.
- 14. Determination of guidelines for remuneration to management.
- 15. Resolutions regarding the implementation of an incentive scheme, including
- hedging measures through the conclusion of a share swap agreement.
- 16. Closing of the Meeting.

Election of Chairman of the Meeting (item 2 on the agenda)

The Nomination Committee elected by the AGM 2013 consisting of Jan Svensson (Investment AB Latour etc.), Mikael Ekdahl (Melker Schörling AB), Marianne Nilsson (Swedbank Robur fonder), Johan Strandberg (SEB Fonder) and Henrik Didner (Didner & Gerge Fonder) has proposed that Alf Göransson, Chairman of the Board, be elected Chairman of the AGM 2014.

Proposal for Dividend (items 9 (b) and (c) on the agenda)

The Board proposes that a dividend of SEK 5.00 per share be declared. As record date for the dividend, the Board proposes 9 May 2014. If the AGM so resolves, the dividend is expected to be distributed by Euroclear Sweden AB starting 14 May 2014.

Proposals for Election of Board Members and Resolution Regarding Fees (items 10-12 on the agenda)

At the AGM 2014 the Nomination Committee will, in connection with the election of Board members and resolution regarding fees, present and motivate the below proposals and also report on its activities. In connection with the notice, the reasoned statement of the Nomination Committee will be held available at the company website, <u>www.loomis.com</u>.

The Nomination Committee has proposed the following.

The number of Board members shall be six, with no deputy members. The Nomination Committee proposes re-election of the Board members Alf Göransson, Jan Svensson, Ulrik Svensson, Ingrid Bonde and Cecilia Daun Wennborg and new election of Jarl Dahlfors for the period up to and including the AGM 2015, with Alf Göransson as Chairman of the Board.

Jarl Dahlfors (born in 1964), Master of Science in Business and Economics from Stockholm University, joined Loomis AB as Chief Financial Officer in 2007 and continued as Vice President and Regional President of Loomis US. In September 2013, Jarl Dahlfors was appointed President and CEO of Loomis AB. Jarl Dahlfors has previously, among others, been Chief Financial Officer of Attendo Group AB and for the operations of EF Education in the US.

Fees to the Board members for the period up to and including the AGM 2015 shall amount to SEK 2,100,000 in total (including fees for committee work) to be distributed between the Board members as follows: the Chairman of the Board shall receive SEK 550,000 and each of the other Board members, except for the President and CEO, shall receive SEK 275,000. As consideration for committee work the Chairman of the Audit Committee shall receive SEK 200,000, the Chairman of the Remuneration Committee shall receive SEK 100,000, the members of the Audit Committee each SEK 100,000 and the members of the Remuneration Committee each SEK 50,000.

The accounting firm PricewaterhouseCoopers AB, Stockholm, with Patrik Adolfsson, authorized public accountant, as auditor in charge, is proposed for re-election for a period of mandate of one year.

The auditor's fee is proposed to be paid according to agreement.

Proposal for Election of Members of the Nomination Committee (item 13 on the agenda)

Shareholders jointly representing approximately 31.94 percent of the shares and approximately 51.71 percent of the votes in the company propose the AGM to adopt the following resolution:

The Nomination Committee in respect of the AGM 2015 shall have five members. Jan Svensson (Investment AB Latour etc.), Mikael Ekdahl (Melker Schörling AB), Marianne Nilsson (Swedbank Robur fonder), Johan Strandberg (SEB Fonder) and Henrik Didner (Didner & Gerge Fonder) shall be re-elected. Jan Svensson shall be elected Chairman of the Nomination Committee. If a shareholder, represented by a member of the Nomination Committee, is no longer one of the major shareholders of Loomis or if a member of the Nomination Committee is no longer employed by such shareholder, or for any other reason leaves the Nomination Committee before the AGM 2015, the Nomination Committee shall have the right to appoint another representative of the major shareholders to replace such member.

Proposal for Guidelines for Remuneration to Management (item 14 on the agenda)

The Board's proposal for guidelines for salary and other remuneration to management principally entails that the total remuneration shall be competitive and in accordance with market conditions. The benefits shall consist of a fixed salary, a possible variable remuneration and other customary benefits and pension. The variable remuneration shall have an upper limit and be related to the fixed salary. The variable remuneration shall be based on the outcome in relation to set targets and be in line with the interests of the shareholders. Pension benefits shall be fee-based and pension rights shall be applicable as from the age of 65, at the earliest. For management that is not subject to any collective agreement (ITP-plan), variable remuneration shall not be pension qualifying.

The Board shall have the right to deviate from the guidelines in individual cases if there are particular grounds for such deviation.

Proposal for an Incentive Scheme (item 15 on the agenda)

Background and Motives

Loomis AB presently has a recurring incentive scheme resolved by the AGMs 2012 and 2013. In the long run this incentive scheme will make it possible for approximately 300 of Loomis' keyemployees to become shareholders of Loomis which is important in order to further strengthen the employee ownership in Loomis' future success and development. It is the opinion of the Board that the incentive scheme (which has been applied since 2010) has been appropriate and contributed to the creation of joint goals for key-employees and the shareholders. The Board therefore proposes that the AGM 2014 resolve on a new incentive scheme in accordance with terms and conditions which in essence corresponds with the terms and conditions of the incentive schemes adopted by the AGMs 2010-2013.

The proposal principally entails that 1/3 of any annual bonus earned may be paid in the form of shares of series B in Loomis with delayed payment and subject to continued employment with Loomis. It is the assessment of the Board that the proposed incentive scheme will retain the group's attractiveness as an employer.

(A) Implementation of an Incentive Scheme

The Board proposes that the AGM resolves on a share and cash bonus incentive scheme (the "Incentive Scheme"), in accordance with the following main principles. Approximately 300 employees will participate in the Incentive Scheme and thereby be entitled to receive a part of the yearly bonus in the form of shares in Loomis, provided that certain predetermined and measurable performance criteria are met. The principles already applicable under the existing incentive scheme, within the scope of the principles on remuneration to senior executives adopted by the AGM, will continue to apply. The existing principles relate to result improvements and are set as close to the local business as possible and aim for long term profitability of the group. For parent company employees the performance based targets are relating to earnings per share ("EPS") for Loomis compared with previous year. For other participants in the Incentive Scheme, the performance based targets are relating to improvement of profits of the applicable profit centre. The performance based targets vary depending on in which part of the business the employee works, but are principally based on an annual improvement of EPS or EBITA¹ within the employee's area of responsibility. Provided that applicable performance criteria are met, the annual bonus will be determined at the outset of 2015 and be payable by (i) 2/3 in cash at the outset of 2015 and (ii) 1/3 in shares of series B (the "Bonus Shares") at the outset of 2016. The number of Bonus Shares to which each participant will be entitled shall be determined by the ratio between the available bonus and the share price at the time of determination of the bonus. Distribution of Bonus Shares in accordance with (ii) is subject to the following two conditions: (1) if the total accrued bonus amounts to less EUR 4,200, the whole bonus will be paid out in cash in accordance with (i) above, and (2) the employee must remain employed by Loomis as of the last day of February 2016, except where an employee has left his/her employment due to retirement, death or longterm disability, in which case the employee shall have a continued right to receive Bonus Shares.

Prior to the distribution of Bonus Shares, the employee will not be awarded any shareholder rights (e.g. voting rights or rights to dividend) connected to the Bonus Shares. At distribution of the Bonus Shares, the employee shall however be entitled to additional shares up to a value corresponding to any dividend paid as regards the Bonus Shares (based on the value of the share at the time of distribution) during the period from payment of the cash bonus until the distribution of the Bonus Shares. The Board shall be entitled to resolve on a reduction of the distribution of Bonus Shares if distribution in accordance with the above conditions – considering Loomis' result and financial position, other circumstances regarding the group's development and the conditions on the stock market – would be clearly unreasonable. Participation in Loomis' opinion can take place with reasonable administrative costs and economic efforts. The Board shall however be entitled to implement an alternative incentive solution for employees in such countries where participation in the Incentive Scheme is not advisable, which alternative solution shall, as far as practically possible, correspond to the terms of the Incentive Scheme.

The Board shall be responsible for the particulars and the handling of the Incentive Scheme within the frame of the above principal guidelines and shall also be entitled to make such minor adjustments which may prove necessary due to legal or administrative circumstances.

(B) Incentive Scheme Costs and Hedging Measures Based on a Share Swap Agreement

Except as stated below regarding the share swap agreement, no material costs are expected in addition to current costs such as payroll expenses and social security payments related to the existing incentive scheme. Current costs are estimated at approximately MSEK 101 at maximum outcome.

¹ Earnings Before Interest, Taxes, Amortization of acquisition-related intangible fixed assets, Acquisition-related costs and revenue and Items affecting comparability.

The financial exposure of the Incentive Scheme is proposed to be hedged by Loomis entering into a share swap agreement with a third party, whereby the third party in its own name shall acquire and transfer shares in the company to employees participating in the scheme. The conclusion of a swap agreement will involve additional costs of approximately SEK 350,000.

Total Number of Shares and Effects on Important Key Ratios

The hedging measures above will have no effect on the profit per share except for the increased costs that the Incentive Scheme will entail. The Incentive Scheme is estimated to comprise maximum 225,000 shares (based on the maximum outcome adjusted to the present number of entitled employees and an estimated share price of SEK 150) corresponding to 0.3 percent of the total number of outstanding shares and 0.2 of the total number of votes in Loomis.

Voting Majority

The resolutions according to (A) and (B) above shall be adopted as one resolution. In order to be valid, this resolution must be supported by shareholders representing more than half of the votes cast, or, in case of equal voting, by the opinion supported by the Chairman of the AGM.

C. AVAILABLE DOCUMENTATION ETC.

The following documentation will be available at the company and on the company website <u>www.loomis.com</u> as from 15 April 2014, will be available at the AGM and copies of the documentation will also be sent to the shareholders who so request: (i) the accounting material and the Auditor's Report, including the Board's proposal for guidelines for remuneration to management, (ii) the statement of the auditor on the compliance of the guidelines for remuneration to management applicable since the last AGM, (iii) the complete proposal by the Board with respect to appropriation of profit and the Board's motivated statement thereon and (iv) the complete proposal of the Board with respect to the Incentive Scheme.

D. NUMBER OF SHARES AND VOTES IN THE COMPANY

At the issue of this notice, the total number of shares in the company amounts to 75,279,829, of which 3,428,520 shares of series A and 71,851,309 shares of series B. A share of series A entitles to ten votes. A share of series B entitles to one vote. The total number of votes in the company amounts to 106,136,509. The company holds 53,797 own shares.

E. INFORMATION AT THE AGM

The Board of Directors and the President shall, if any shareholder so requests, and if the Board of Directors considers that this can be done without significant harm for the company, give information on circumstances that can affect the judgement of an item on the agenda, circumstances that can affect the assessment of the financial situation of the company or its subsidiaries and the company's relationship with another group company.

Stockholm in March 2014 *The Board* Loomis AB (publ)