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Management changes in Contex

Following a mutual agreement between the company and Svenn Poulsen, Svenn Poulsen has resigned his position as CEO of Ratos's Danish subsidiary Contex Group A/S. Chairman of the Board Arne Frank will take on the role of Executive Chairman and Kenneth Aaby Sachse has been appointed Acting CEO.

Svenn Poulsen will leave his position as President and CEO. Pending the appointment of a new CEO, the present CFO Kenneth Aaby Sachse has been appointed as Acting CEO of Contex A/S. Kenneth Aaby Sachse has been working within Contex since 2008. Chairman of the Board Arne Frank will take on the role of Executive Chairman.

In 2007 Ratos acquired the Danish Contex Group, a world-leading developer and manufacturer of innovative 2D and 3D digital imaging solutions. The company has three operating areas: Contex A/S is the world's largest manufacturer of wide-format scanners, Z Corporation manufactures 3D printers, Vidar Systems Corporation manufactures products for medical imaging. The Group's products are sold throughout the world. Sales in 2008 amounted to SEK 818m with an operating profit (EBITA) of SEK 92m. The Group has approximately 350 employees.

Ratos's holding in Contex amounts to 98%.

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Financial calendar from Ratos: Interim Report January – September 2009 Year-end report 2009 Annual General Meeting 2010

5 November 2009 18 February 2010 15 April 2010

Ratos is a listed private equity company. The business concept is to maximise shareholder value over time by investing in, developing and divesting primarily unlisted companies. Ratos offers investors a unique investment opportunity. Ratos's equity is approximately SEK 16 billion and has a market capitalisation of approximately SEK 26 billion. Ratos's holdings include AH Industries, Anticimex, Arcus Gruppen, Bisnode, Camfil, Contex, DIAB, EuroMaint, GS-Hydro, Hafa Bathroom Group, Haglöfs, HL Display, Inwido, Jøtul, Lindab, MCC, Medisize, Scandinavian Business Seating, Superfos and Other holdings.