



#### FORWARD LOOKING STATEMENTS



This presentation contains forward-looking statements, which reflect the Management's current views with respect to certain future events and financial performance. Although the statements are based upon estimates the Management believes to be reasonable, there is no assurance that these statements will be achieved.

Statements containing the financial outlook for 2009 and the following years naturally involve risks and uncertainties, and consequently actual results will differ, and may differ materially, from those projected or implied in the forward-looking statements.

The risks and uncertainties may include unexpected developments in the international currency exchange and securities markets, financing, market driven price decreases for Össur's products, delay or failure of development products, production problems and unexpected cost increases, development of new technologies by competitors, the introduction of competing products within Össur's core areas, exposure to product liability and other lawsuits, changes in reimbursement rules and governmental laws.





#### **HIGHLIGHTS FOR THE QUARTER**



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1

#### Sales – Tides turning

- Bionic success strong growth in prosthetics
- Americas sales structure and leadership in place
- Second GPO contract this year

2

#### **Profitable**

- One of our best quarters

3

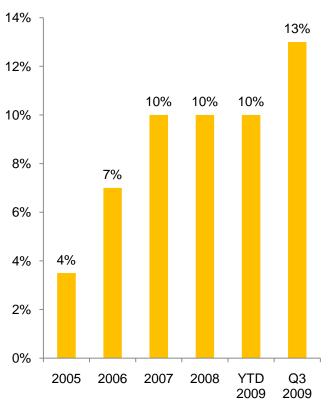
#### Listing on NASDAQ OMX Copenhagen

- Creating a trading platform
- Modest equity offering being considered

#### **BIONICS - SECOND GENERATION SUCCESFUL**



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Bionic sales as a percentage of prosthetics sales (Proprio Foot,Rheo Knee, Power Knee)

#### Second generation of RHEO KNEE launched



- The RHEO KNEE uses artificial intelligence to adapt to the user's walking style and environment. It restores the user's ability to walk at any speed over any obstacles, comfortably and confidently.
- The redesigned RHEO KNEE features a host of upgrades, including improved aesthetics, a higher weight limit, increased torque and faster swing speed.

### **MARKETS Q3 2009 – AMERICAS**





- Structure and leadership in place
- More feet on the street
  - 13 new sales reps
  - 9 new independent sales groups
- Second GPO contract
  - Access to large hospitals
- Robust B&S product pipeline in 2010
- Health-care reforms neutral to positive?

#### MARKETS Q3 2009 – EMEA AND ASIA



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#### **EMEA**

- Strong prosthetics sales
- Third party B&S suppliers exchanged for own products
  - Temporary negative affect on sales
  - Positive to profits
- Effects of slow economy limited to UK
- Opportunities in untapped markets

#### **ASIA**

- Strong growth in all major markets
- Sales increased by 31%
- Promising future prospects

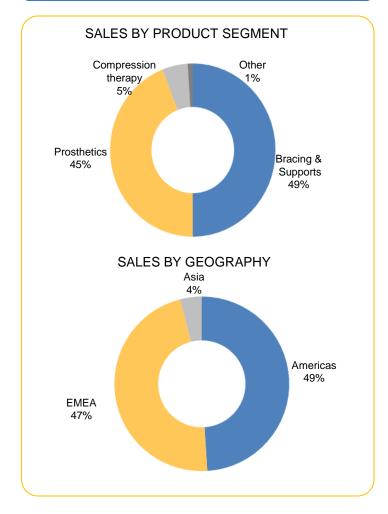
#### **DEVELOPMENT IN SEGMENTS AND GEOGRAPHY**



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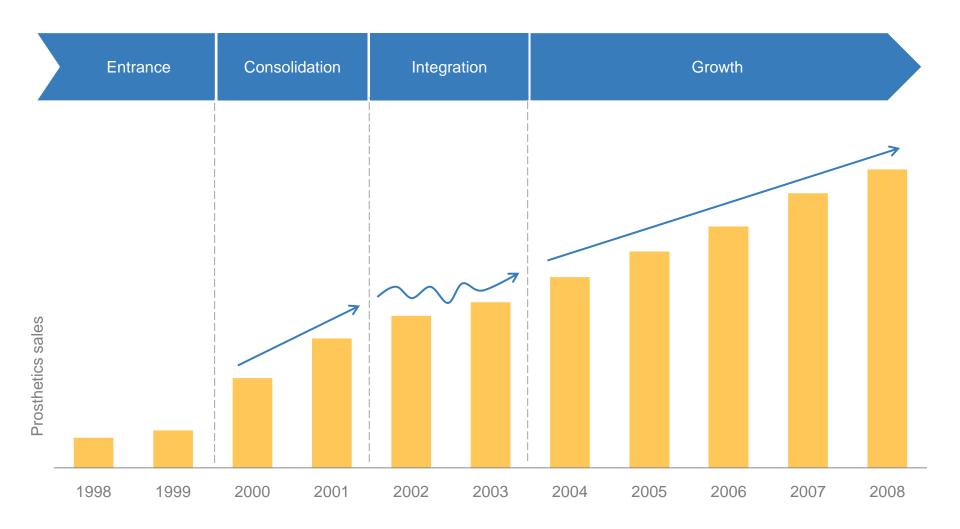
Local currency	Q3
SEGMENTS	
Prosthetics	11%
Bracing and supports	-6%
Compression therapy	1%
Total	1%
Avg. sales growth pr day	0%
GEOGRAPHY	
Local currency	Q3
Americas	0%
EMEA	1%
Asia	31%
Total	1%
Avg. sales growth pr day	0%

# YTD 2009



### **PROSTHETICS – STEADY GROWTH**

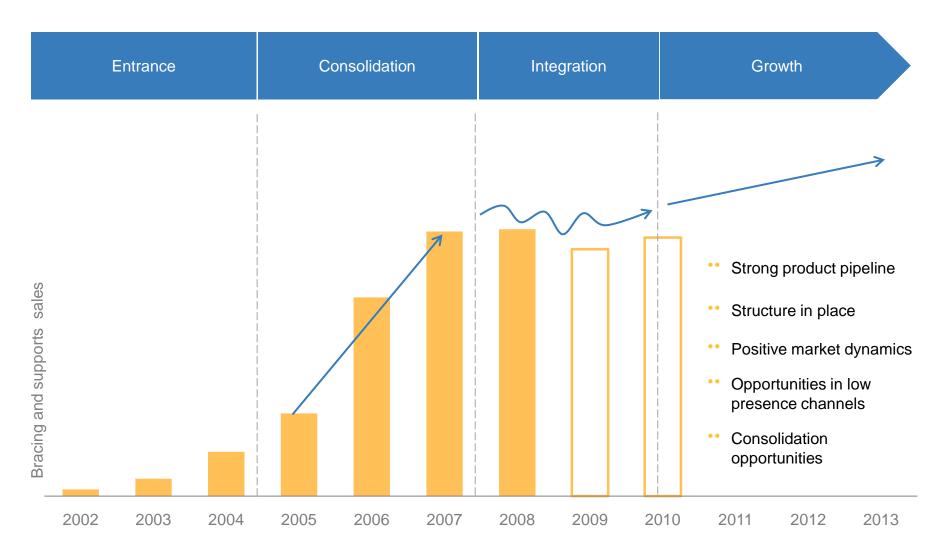




#### **BRACING AND SUPPORTS – GROWTH GOING FORWARD**







# **HIGHLIGHTS FOR THE QUARTER**



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1

Sales – Tides turning

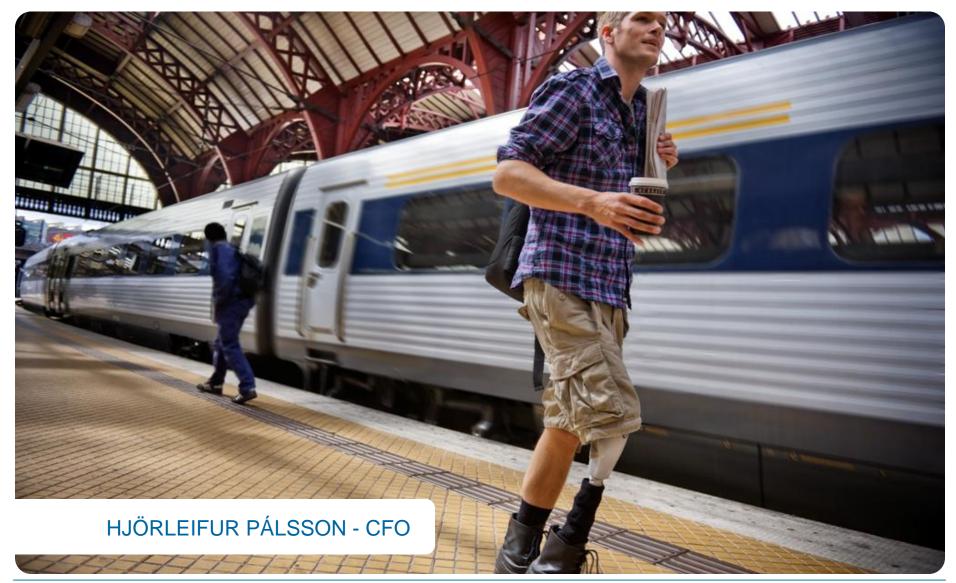
2

Profitable operations

3

Extensive opportunities going forward





# **FINANCIAL HIGHLIGHTS Q3 2009**





- Sales tides turning
- Profitable operations
- Strong cash flow
- Healthy balance sheet

# **INCOME STATEMENTS Q3 2009**

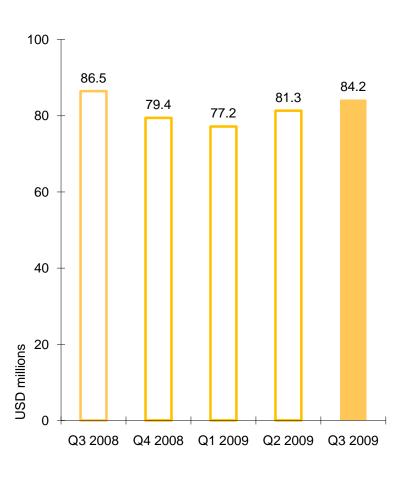


Income Statements (USD '000)	Q3 2009	% of sales	Q3 2008	% of sales	Change
Net sales	84,184	100.0%	86,470	100.0%	-2.6%
Cost of goods sold	(32,463)	-38.6%	(32,761)	-37.9%	-0.9%
Gross profit	51,721	61.4%	53,709	62.1%	-3.7%
Other income	18	0.0%	2,479	2.9%	-99.3%
Sales & marketing expenses	(21,948)	-26.1%	(24,003)	-27.8%	-8.6%
Research & development expenses	(4,170)	-5.0%	(5,100)	-5.9%	-18.2%
General & administrative expenses	(10,725)	-12.7%	(11,727)	-13.6%	-8.5%
Profit from operations	14,897	17.7%	15,358	17.8%	-3.0%
Financial income	45	0.1%	27	0.0%	66.7%
Financial expenses	(2,805)	-3.3%	(4,679)	-5.4%	-40.1%
Net exchange rate difference	(4,196)	-5.0%	7,034	8.1%	-159.7%
Profit before tax	7,941	9.4%	17,740	20.5%	-55.2%
Income tax	(1,938)	-2.3%	(4,051)	-4.7%	-52.2%
Net profit for the period	6,003	7.1%	13,689	15.8%	-56.1%
EBITDA	19,355	23.0%	21,128	24.4%	-8.4%
EBITDA adjusted*	19,355	23.0%	19,112	22.1%	1.3%

<sup>\*</sup>Adjusted for one-time income in Q3 2008; USD 2.3 million due to the divestment of advanced wound care product line

#### **SALES – TIDES ARE TURNING**

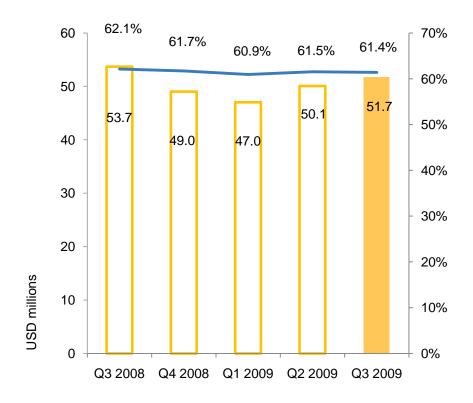




- Flat growth in a tough global environment
- Prosthetics returning to strong growth
- B&S still declining recent initiatives will drive future growth
- Compression therapy from decline to growth

### **GROSS PROFIT – STABLE MARGINS**

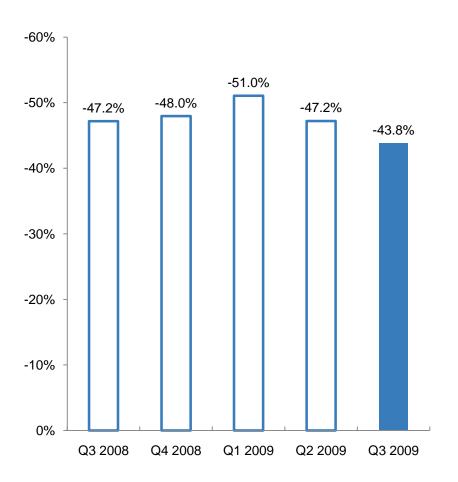






#### **OPERATING EXPENSES – DECLINING**





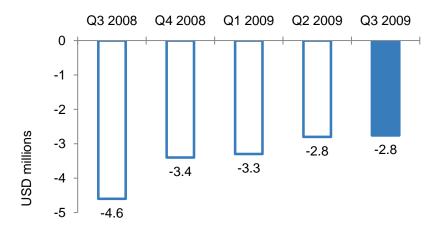
- S&M more efficient structure in Americas
- R&D marginal decline in investment
- G&A gradual improvement continues
- Profit from operations 17.7%
- Potential for economics of scale going forward

#### FINANCIAL EXPENSES - SIGNIFICANT CURRENCY IMPACT

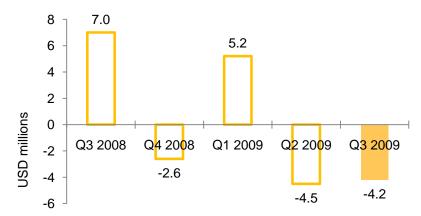


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#### **NET INTEREST EXPENSES**



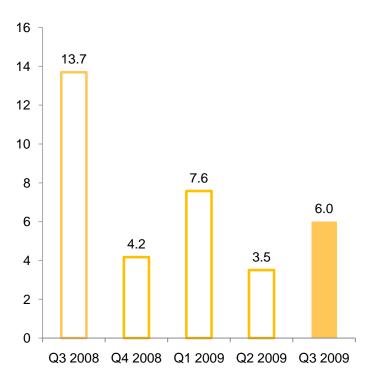
#### **EXCHANGE RATE DIFFERENCES**



- Profits driving down leverage and interest expense
- Natural hedging policy currency impacts
- Currency swing Q3 USD 11.2 million

### **NET PROFIT - ÖSSUR IS PROFITABLE**





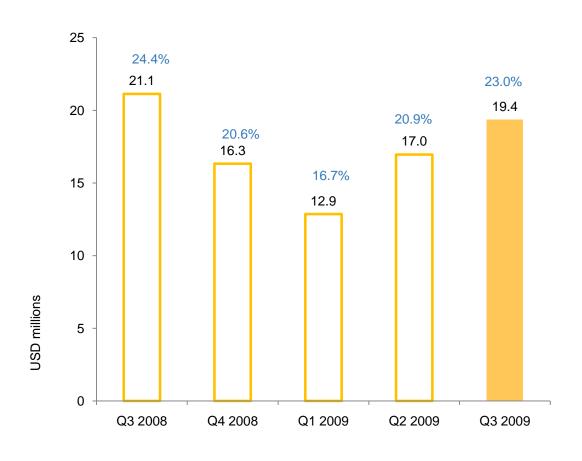
- Exchange rate gain on financial items USD 7.0 million and one time gains from sales of assets USD 2.3 million in Q3 2008

- Exchange rate fluctuations impact financial expenses and profits
- Net profit 7.1% of sales

**USD** millions

# **EBITDA 23% - ONE OF OUR BEST QUARTERS**

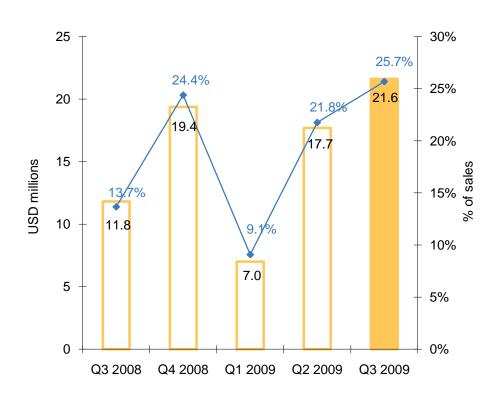






#### **CASH FLOW - CONTINUES TO BE STRONG**





- Net cash from operations USD 21.6 million
- Net increase in cash USD 13.0 million

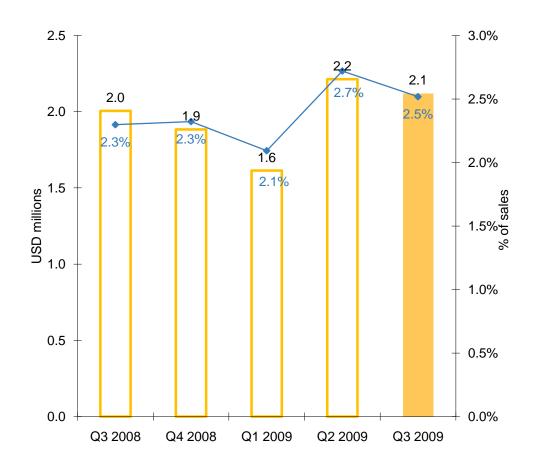
#### **CAPEX – CONTINUES TO BE WITHIN BENCHMARK**



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#### Capital expenditure amounted to USD 2.1 million or 2.5% of sales





### **BALANCE SHEETS 30 SEPTEMBER 2009**



USD millions	30 Sept 2009	31 Dec 2008
Non current assets	463	458
Current assets	154	146
Total assets	617	604
Stockholders' equity	279	250
Non current liabilities	258	223
Current liabilities	80	131
Total equity and liabilities	617	604
Current ratio	1.9	1.1
Equity ratio	45%	41%
Net interest bearing Debt / EBITDA	3.0	2.9

- Equity ratio 45%
- Net interest bearing debt / EBITDA
  3.0 times
- Financed at favorable terms no covenant issues

# **FINANCIAL HIGHLIGHTS Q3 2009**





- Sales tides turning
- Profitable operations
- Strong cash flow
- Healthy balance sheet

#### **FINANCIAL GUIDANCE**



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#### 2009

Sales: USD 310-320 million

EBITDA: USD 58-62 million

EBITDA margin: 18 - 19%

Slightly outperforming guidance

#### **Preliminary 2010**

Organic sales growth (LCY): 3 - 4%

EBITDA growth: 8 – 10%













# WE IMPROVE PEOPLE'S MOBILITY



Listed on NASDAQ OMX Copenhagen

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