

PRESS RELEASE 24 February 2009

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Notice of AGM 2 April 2009

Ratos's Annual General Meeting will be held on Thursday, 2 April 2009 at 17.30 CET in City Conference Centre, Stockholm. The complete notice of the meeting is available at www.ratos.se where attendance can also be notified. Complete AGM documentation will be available at Ratos's head office and on the company's website www.ratos.se from 10 March.

Board of Directors

The Nomination Committee proposes that the Board be expanded by one member. Re-election is proposed of Board members Olof Stenhammar, Lars Berg, Staffan Bohman, Arne Karlsson (CEO), Annette Sadolin, Jan Söderberg and Per-Olof Söderberg. Margareth Øvrum, Executive Vice President at StatoilHydro in Bergen, Norway, is proposed as a new member of the Board. Olof Stenhammar is proposed as Chairman of the Board. A more detailed presentation of proposed Board members and the work of the Nomination Committee is provided on the company's website www.ratos.se.

Proposed dividend

The Board proposes an ordinary dividend of SEK 9 per class A and B share (9). The record date for the right to receive dividends is proposed as 7 April and dividends are expected to be paid on 14 April.

Purchase of treasury shares

The Board of Directors proposes that the Annual General Meeting gives the Board a mandate to decide, during the period until the next Annual General Meeting, on repurchase of a maximum number of shares so that the company's holding of treasury shares does not exceed 7% of all the shares in the company. The purpose of the buy-backs is to give the Board more room for manoeuvre in its work to create value for the company's shareholders.

Incentive programme

The Board proposes a decision to issue a maximum of 650,000 call options on repurchased Ratos shares to be transferred at a market premium to key people within Ratos. The intention is that option purchases should be partly subsidised. It is further proposed that the Meeting decides on a transfer of a maximum of 650,000 shares in the company when the above-mentioned options are exercised.

In addition, the Board proposes, as in the previous year, that the Meeting decides on a cash-based option programme related to Ratos's investments in holdings. It is proposed to carry out the programme by issuing synthetic options which key people within Ratos will be entitled to acquire.

Proposal on authorisation for set-off or non-cash issues to be used at acquisitions

The Board proposes that the Meeting authorises the Board in conjunction with company acquisitions, through set-off or non-cash, to decide on new issues of Ratos shares. This authorisation shall comprise a maximum of 30 million B shares.

For further information, please contact:

Olof Stenhammar, Chairman of the Board, +46 8 700 17 45

Annika Andersson, Chairman of the Nomination Committee, +46 8 787 75 69

Financial calendar from Ratos:

Annual General Meeting 2009	2 April 2009
Interim Report January – March 2009	7 May 2009
Interim Report January – June 2009	20 August 2009
Interim Report January – September 2009	5 November 2009

Ratos is a listed private equity company. The business concept is to maximise shareholder value over time by investing in, developing and divesting primarily unlisted companies. Ratos offers investors a unique investment opportunity. Ratos's equity is approximately SEK 16 billion and has a market capitalisation of approximately SEK 17 billion. Ratos's holdings include AH Industries, Anticimex, Arcus Gruppen, Bismode, Camfil, Contex, DIAB, EuroMaint, GS-Hydro, Haglöfs, HL Display, Inwido, Jøtul, Lindab, MCC, Medisize, Scandinavian Business Seating, Superfos and Other holdings.