



2015 Annual Results

We are pleased to invite you to an

ANALYST/INVESTOR CONFERENCE CALL AND WEBCAST

on

Tuesday 16 February 2016

at

11:00am CET

The company will be represented by:

Jean-Dominique Senard – CEO
Marc Henry – Group CFO

The 2015 Annual Results press release will be made public on Tuesday, February 16, at 7:00am CET (6:00am London time – 1:00am ET US)

You will be able to download the presentation from Michelin corporate website:

www.michelin.com/eng

WEBCAST AND LIVE CONFERENCE CALL

Webcast

Presentation will be broadcast on the website: www.michelin.com/eng

Conference call

Dial following numbers starting at 10:50am CET (9:50am London time):

- From the UK: +44 (0) 203 367 9453
 - From the rest of the world: +44 (0) 203 367 9453
 - From North America: (+1) 855 402 7761
 - From France: +33 (0)1 70 77 09 38
-

REPLAY

Replay of the conference call

Available from February 16, at 3:30pm CET (2:30pm London time)

- From the UK: +44 (0) 203 367 9460 298763#
- From the rest of the world: +44 (0) 203 367 9460 298763#
- From North America: (+1) 877 642 3018 298763#
- From France: +33 (0)1 72 00 15 00 298763#

Replay of the webcast

View recorded webcast starting February 16, at 3:30pm CET (2:30pm London time) on

www.michelin.com/eng