



# Grieg Seafood ASA

# Q2 2011

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# Agenda

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- Highlights
- Business Units (Regions)
- Financials
- Outlook





## HIGHLIGHTS Q2 2011



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## Highlights Q2 2011

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- Strong result in Norway in Q2 2011.
- A weak result in Canada and Shetland, influenced by negative one-off biological incidents.
- Market shift from second half of quarter with supply growth and falling prices.
- EBIT before FV adjustment of MNOK 142.9 (MNOK 175.1)
- EBIT before FV adjustment of 10.01 NOK per kg.
- Harvest volume of 14 282 tons (+4.3%).



# Financial highlights Q2 2011

	Q2 2011	Q2 2010	YTD 2011	YTD 2010
Total operating income (TNOK)	567 819	581 476	1 077 102	1 200 410
EBITDA (TNOK)	177 059	204 281	342 334	346 426
EBIT before fair value adj. (TNOK)	142 897	175 054	274 493	290 409
EBIT adj / kg (NOK)	10,01	12,78	10,49	9,14
Harvest volume (tons gwe)	14 282	13 696	26 161	31 776

- 2.7% volume decrease.
- 1.9% average reduction in realised prices.
- 5.5% structural effects in harvest volume (Erfjord Stamfisk).



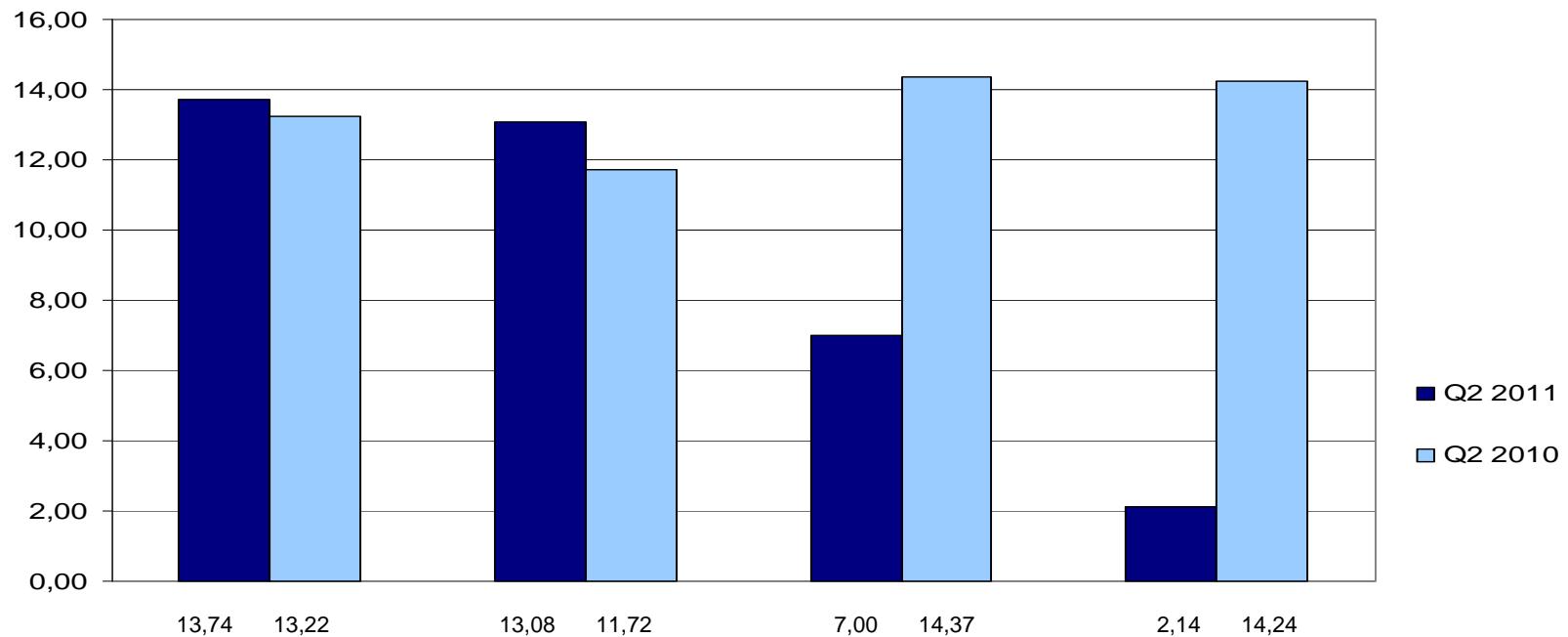
# BUSINESS UNITS (REGIONS)



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# Business units performance – Q2 2011

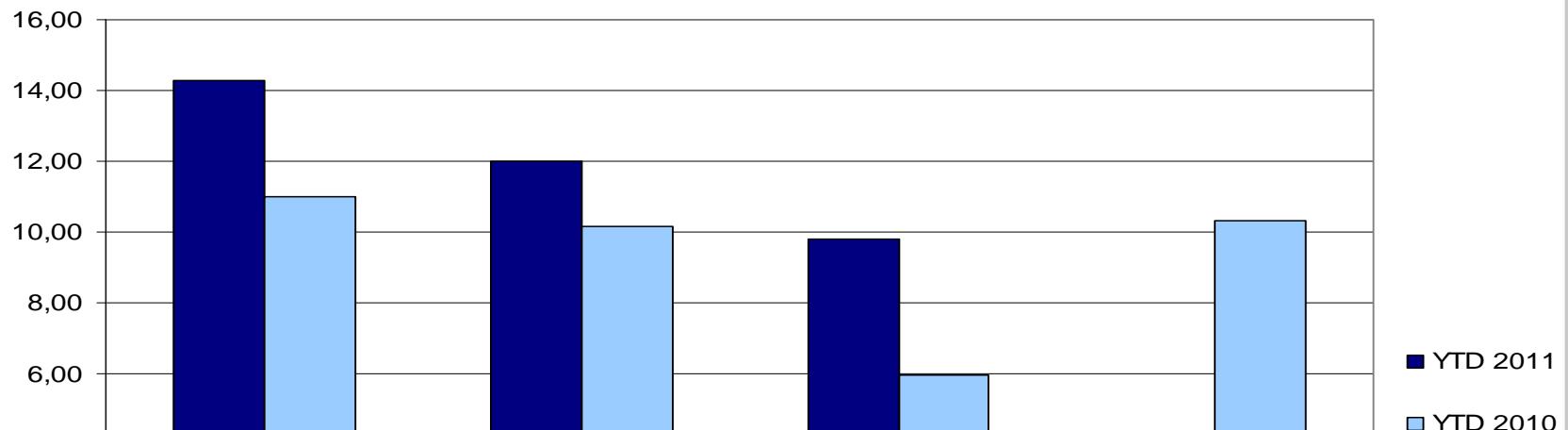
Operational EBIT before biomass adjustment/KG gwt



	Rogaland		Finnmark		BC		Shetland	
	Q2 11	Q2 10	Q2 11	Q2 10	Q2 11	Q2 10	Q2 11	Q2 10
Harvest (gwt)	4 675	3 504	4 276	4 077	2 339	2 639	2 992	3 476
Sales MNOK	185	139	153	161	108	134	122	144

# Business units performance – YTD 2011

Operational EBIT before biomass adjustment/KG gwt



	Rogaland		Finnmark		BC		Shetland	
	YTD11	YTD10	YTD11	YTD10	YTD11	YTD10	YTD11	YTD10
Harvest (gwt)	7 153	7 586	8 249	9 488	4 719	6 481	6 040	8 221
Sales MNOK	303	275	301	334	226	270	249	309

# GSF Rogaland

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- Stable biological performance.
- One PD-incident, but no major increase in mortalities.
- Low lice levels and seawater production as expected.
- New smolt recirc facility started production.
- Q2 2011 positively influenced by acquisition of Erfjord Stamfisk:
  - Volume: + 760 tons gwe
  - Pro-forma EBIT/kg Q2 10: 14.33 NOK per kg.

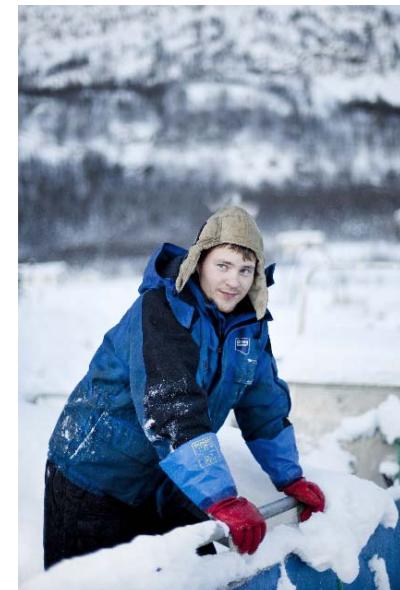
	Q2 2011	Q2 2010	YTD 2011	YTD 2010
Harvest (gwt)	4 675	3 504	7 153	7 586
Sales revenues	185 471	138 661	302 900	274 952
EBIT adj	64 236	46 340	102 106	83 370
EBIT adj/kg	13,74	13,22	14,27	10,99



# GSF Finnmark

- Lower costs.
- Lower realised prices than in Q2 2010.
- Good seawater production despite lower than expected temperatures.

	Q2 2011	Q2 2010	YTD 2011	YTD 2010
Harvest (gwt)	4 276	4 077	8 249	9 488
Sales revenues	153 294	160 940	301 374	334 253
EBIT adj	55 921	47 776	99 150	96 338
EBIT adj/kg	13,08	11,72	12,02	10,15



# GSF BC (Canada)

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- Result negatively affected by non-recurring biological incidents.
- Write-downs related to a furunculosis outbreak in the hatchery and one minor algal bloom.
- One-off effect of 3.8 NOK per kg.
- 10% share of pacific salmon with lower profitability.
- Price decline in line with Europe, but mainly after end of the quarter.

	Q2 2011	Q2 2010	YTD 2011	YTD 2010
Harvest (gwt)	2 339	2 639	4 719	6 481
Sales revenues	108 359	134 208	225 975	269 667
EBIT adj	16 368	37 931	46 248	38 614
EBIT adj/kg	7,00	14,37	9,80	5,96



# GSF Hjaltland (Shetland)

- Weaker than expected result.
- Weak performance of the 2009 S0 generation (ended July 2011):
  - 2 unusual cold winters.
  - Previous predation issues.
  - One incident involving high mortalities (HSMI).
- Next generation shows good biological performance and reduced costs.
- Weaker seawater production due to the 2009 S0 generation and low seawater temperatures.

	Q2 2011	Q2 2010	YTD 2011	YTD 2010
Harvest (gwt)	2 992	3 476	6 040	8 221
Sales revenues	121 741	144 288	248 769	309 417
EBIT adj	6 390	49 491	26 455	84 753
EBIT adj/kg	2,14	14,24	4,38	10,31



# Ocean Quality AS (sales Norway)

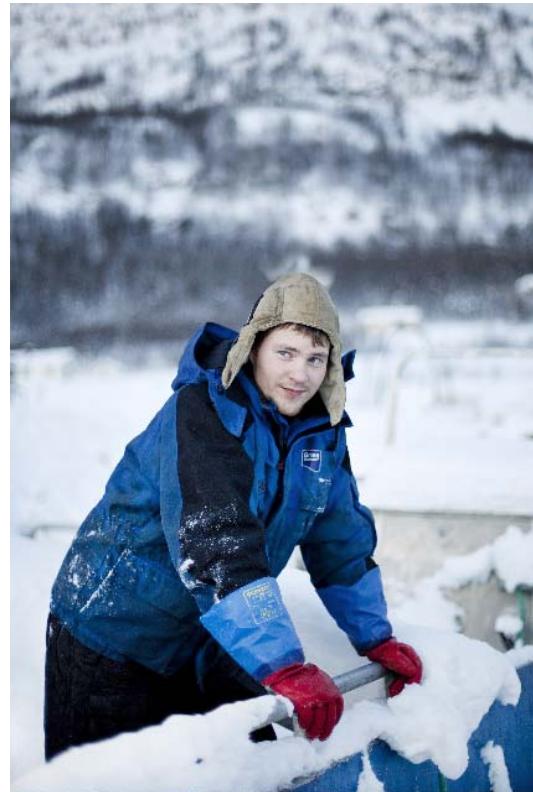
- A volatile market has caused variable margin level.
- Weak price realisation in the first part of the quarter, improving towards the end.
- Strengthened organisation at end of the quarter.
- Continued focus on market development and preferred customer position.

All figures in NOK 1,000	Q2 2011	YTD 2011
Sales revenue (MNOK)	564,9	1 024,2
EBIT (MNOK)	2,9	5,8
Margin	0,5 %	0,6 %





# Financials

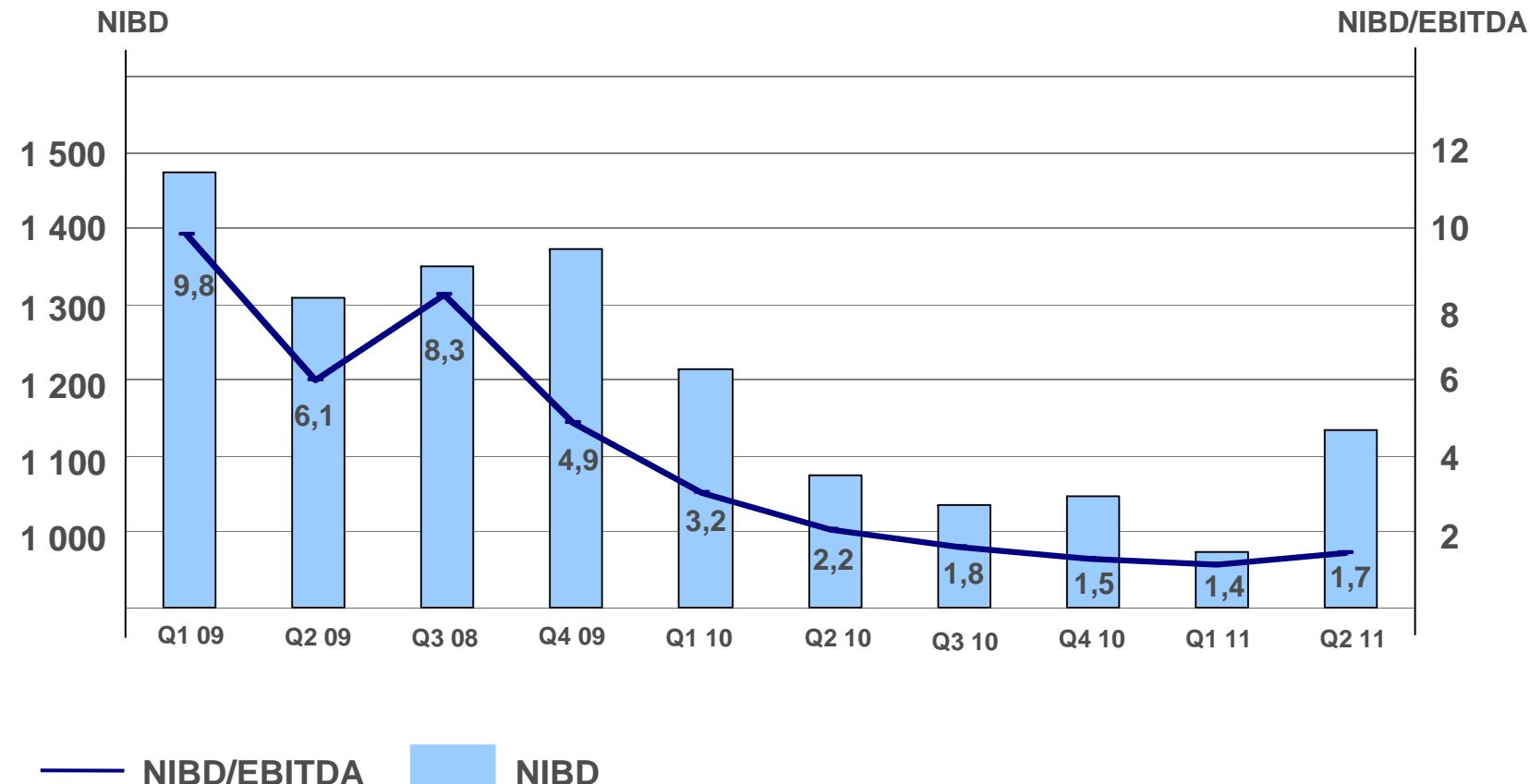


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# Profit and Loss

All figures in NOK 1,000	Q2 2011	Q2 2010	YTD 2011	YTD 2010
Total operating income	567 819	581 476	1 077 102	1 200 410
<b>EBITDA</b>	<b>177 059</b>	<b>204 281</b>	<b>342 334</b>	<b>346 426</b>
Depreciation and amortisation	-34 162	-29 226	-67 841	-56 018
<b>EBIT before biomass adj</b>	<b>142 897</b>	<b>175 054</b>	<b>274 493</b>	<b>290 409</b>
Fair value adj biological assets	-484 457	9 576	-345 373	254 092
<b>EBIT after biomass adj.</b>	<b>-341 561</b>	<b>184 630</b>	<b>-70 881</b>	<b>544 500</b>
Share of profit from ass. companies	424	5 350	25 750	5 707
Net financial	-14 180	-586	-24 999	-3 498
<b>Profit before tax</b>	<b>-355 316</b>	<b>189 394</b>	<b>-70 130</b>	<b>546 709</b>
Estimated taxation	96 609	-50 900	25 795	-149 970
<b>Net profit in the period</b>	<b>-258 708</b>	<b>138 494</b>	<b>-44 335</b>	<b>396 739</b>

# Net Interest Bearing Debt



# Balance sheet 1

<b>ASSETS</b>	<b>30.06.11</b>	<b>30.06.10</b>	<b>31.12.10</b>
Goodwill	104 872	90 853	90 540
Licenses	974 516	844 668	926 170
Other intangible assets	3 773	4 368	3 160
Property, plant and equipment	996 575	904 438	923 546
Investments in associated and joint venture companies	30 607	21 980	33 456
Other non-current assets	5 228	8 117	5 964
<b>Total non-current assets</b>	<b>2 115 570</b>	<b>1 874 425</b>	<b>1 982 836</b>
Inventories	65 978	52 076	58 409
Biological assets	1 220 969	1 086 361	1 564 041
Fair value biological assets	51 828	486 638	0
Accounts receivable	210 753	201 235	265 350
Other current receivables	42 054	56 014	43 265
Derivates and other financial instruments	23 203	0	0
Cash and cash equivalents	113 903	238 481	143 729
<b>Total current assets</b>	<b>1 728 689</b>	<b>2 120 804</b>	<b>2 074 792</b>
<b>Total assets</b>	<b>3 844 259</b>	<b>3 995 229</b>	<b>4 057 628</b>

# Balance sheet 2

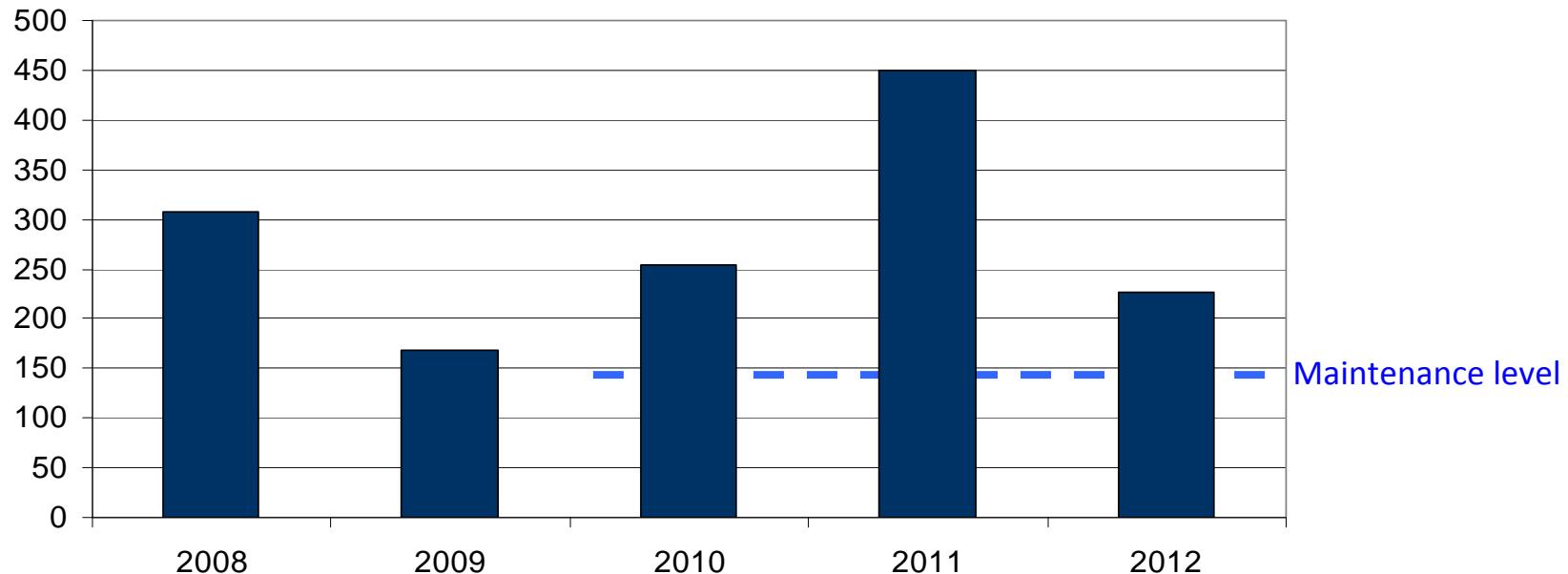
<b>EQUITY AND LIABILITIES</b>	<b>30.06.11</b>	<b>30.06.10</b>	<b>31.12.10</b>
Share capital	446 648	446 648	446 648
Treasury Shares	-18 036	0	0
Retained earnings and other equity	1 313 590	1 363 299	1 535 757
<b>Total equity</b>	<b>1 742 202</b>	<b>1 809 946</b>	<b>1 982 405</b>
Deferred tax liabilities	517 896	486 379	531 498
Pension- and other obligations	5 945	4 785	7 896
Subordinated loans	17 654	17 029	14 581
Borrowings	777 349	881 312	818 834
<b>Total non-current liabilities</b>	<b>1 318 844</b>	<b>1 389 505</b>	<b>1 372 809</b>
Bank overdraft	360 000	310 842	260 000
Current portion of long term borrowings	118 118	132 328	120 727
Accounts payable	215 515	204 108	253 305
Tax payable	7 536	25 133	0
Accrued salary expense and public tax payable	48 870	56 781	25 104
Derivates and other financial instruments	0	25 228	1 605
Other current liabilities	33 174	41 357	41 674
<b>Total current liabilities</b>	<b>783 213</b>	<b>795 778</b>	<b>702 414</b>
<b>Total liabilities</b>	<b>2 102 057</b>	<b>2 185 283</b>	<b>2 075 223</b>
<b>Total equity and liabilities</b>	<b>3 844 259</b>	<b>3 995 229</b>	<b>4 057 628</b>



# Cash Flow

All figures in NOK 1,000	Q2 2011	Q2 2010	YTD 2011	YTD 2010
Operating profit (EBIT after fair value adjustment)	-341 561	184 630	-70 881	544 500
Adjustment for fair value adjustment and contracts	484 457	-9 576	345 373	-254 092
Adjustment for depreciation and impairment	34 180	29 226	67 842	56 018
Adjustment for income/loss from associated and joint venture companies	-2 120	-2 656	-5 453	-2 656
Change in inventory, trade payables and trade receivables	-4 551	-4 366	22 291	2 742
Taxes paid	0	0	0	0
Other adjustments	-52 706	48 070	-27 237	145 426
<b>Cash flow from operations</b>	<b>117 699</b>	<b>245 328</b>	<b>331 935</b>	<b>491 938</b>
Capital expenditure (fixed assets)	-79 528	-47 411	-146 410	-97 650
Proceeds from sale of fixed assets	0	0	29	11
Investment in shares in subsidiaries	-20 773	0	-65 127	0
Investments in associated companies	0	0	0	0
Change in other non-current receiveables	278	-63	812	-5 249
<b>Cash flow from investments</b>	<b>-100 023</b>	<b>-47 474</b>	<b>-210 696</b>	<b>-102 888</b>
Down payment of interest-bearing debt (non-current and current)	108 228	-205 643	49 151	-233 994
Paid dividends	-150 744	-27 916	-150 744	-27 916
Treasury Shares	-18 036	0	-18 036	0
Net interest and financial items paid	-15 672	-14 235	-30 389	-32 012
<b>Cash flow from financing</b>	<b>-76 224</b>	<b>-247 794</b>	<b>-150 018</b>	<b>-293 922</b>
<b>Changes in cash and cash equivalents in the period</b>	<b>-58 548</b>	<b>-49 940</b>	<b>-28 779</b>	<b>95 128</b>
Cash and cash equivalents - opening balance	174 047	286 561	143 729	139 778
Currency effect on cash - opening balance	-1 596	1 860	-1 047	3 575
<b>Cash and cash equivalents - closing balance</b>	<b>113 903</b>	<b>238 481</b>	<b>113 903</b>	<b>238 481</b>

# GSF investment programme



- 2011 including Erfjord (MNOK 45), acquisition Shetland (MNOK 20) and increased smolt capacity Finnmark (MNOK 37).
- Planned investments of MNOK 237 in new recirculation facilities in all 4 regions
  - MNOK 187 in 2011
  - MNOK 40 in 2012
  - MNOK 10 in 2013



## Key financial indicators

	Q2 2011	Q2 2010	YTD 2011	YTD 2010
EBITDA-margin before adj biomass	31 %	35 %	32 %	29 %
EBIT-margin before adj biomass	25 %	30 %	25 %	24 %
NIBD/EBITDA before adj biomass	1,7	2,3	1,7	2,3
ROCE before adj biomass	19,0 %	24,0 %	18 %	20 %
Equity ratio	45 %	45 %	45 %	45 %



# OUTLOOK



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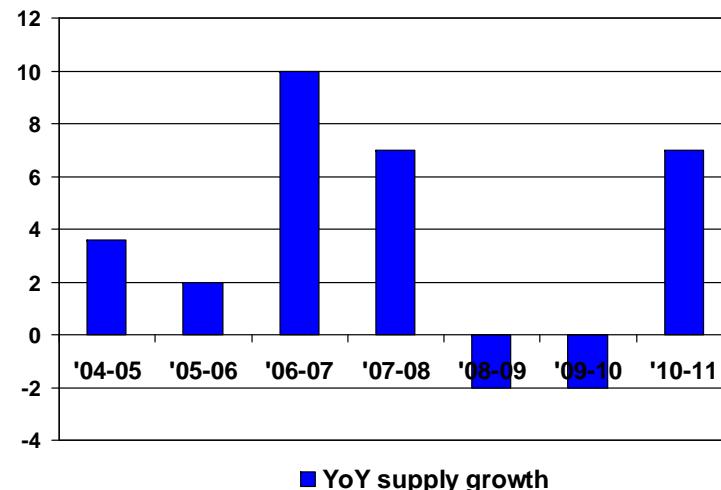
# Harvest estimate and price hedging

Guiding 2011 (1,000 tons gwe)	Rogaland	Finnmark	BC	Shetland	GSF Group
<b>Q1</b>	<b>2,5</b>	<b>4,0</b>	<b>2,4</b>	<b>3,0</b>	<b>11,9</b>
Growth %	-39 %	-26 %	-38 %	-37 %	-34 %
<b>Q2</b>	<b>4,7</b>	<b>4,3</b>	<b>2,3</b>	<b>3,0</b>	<b>14,3</b>
Growth %	34 %	5 %	-13 %	-14 %	4 %
<b>Q3</b>	<b>3,8</b>	<b>2,9</b>	<b>4,5</b>	<b>4,8</b>	<b>16,0</b>
Growth %	131 %	-20 %	-7 %	6 %	10 %
<b>Q4</b>	<b>5,0</b>	<b>6,8</b>	<b>4,3</b>	<b>5,2</b>	<b>21,3</b>
Growth %	39 %	-11 %	81 %	22 %	19 %
<b>Total</b>	<b>16,0</b>	<b>18,0</b>	<b>13,5</b>	<b>16,0</b>	<b>63,5</b>
Growth %	25 %	-13 %	-1 %	-6 %	-1 %

- Q2 2011 volume 1 700 tons lower than previous guiding.
- 2011 volumes reduced with 1 500 tons, due to poor 2009 SO generation in Shetland and rescheduled harvest plan in Canada.
- Price hedging level – Norway:
  - Q3 2011: 8%
  - Q4 2011: 17%

# Supply outlook

- Growth in Norway slowing down YoY, but picking up in 2H 2011:
  - 2010: +15%
  - 2011: +3%
- Chile – Rebound in 2011 from low level, growth picking up from 2H 2011:
  - 2010: - 45%
  - 2011: +45%
- UK:
  - 2010: -2%
  - 2011: +6%
- Canada:
  - 2010: +3%
  - 2011: 0%



# Outlook summary

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- 2011 harvest volume of 63,500 tons, reduction of 1,500 tons.
- Higher supply growth in 2H 2011 and 2012.
- Price reduction expected to spur increased demand and market development activities, but with delay.
- Decreased costs in Shetland from start of new generation.
- Continued focus on operations, biological performance and initiatives to reduce average cost.
- New/extended credit facility expected to be concluded in Q3 2011.





# Thank you !



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# APPENDIX

# Share info

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- Number of shares
  - 111.7 million (after full conversion of bonds in August 2009).
- Last issues: Q2 2009
  - 139 MNOK new share issue.
- Subordinated convertible bond issue: Q1 2009
  - 100 mill convertible at NOK 4.00 per share within 31.12.2010.
  - 85% converted in Q2 2009.
  - 15% converted in Q3 2009.
- EPS before adj biomass
  - 1,16 NOK/share Q2 2010.
  - 0,81 NOK/share Q2 2011.
- Shareholder structure
  - Largest 20 have 84.91% of total no. of shares.



# Shareholders

	No. shares	%
GRIEG HOLDINGS	54 878 010	49,15 %
KONTRARI AS	10 400 000	9,31 %
ODIN NORGE	4 293 118	3,84 %
ODIN NORDEN	4 061 522	3,64 %
HARALD VOLDEN AS	3 100 560	2,78 %
DNB NOR SMB	2 975 000	2,66 %
YSTHOLMEN AS	2 880 769	2,58 %
REAL SALMON AS	1 641 243	1,47 %
OM HOLDING AS	1 551 622	1,39 %
SKANDINAViska ENSKILDA BANKEN	1 362 350	1,22 %
GRIEG SEAFOOD ASA	1 250 000	1,12 %
SKANDIA LIFE INSURANCE COMPANY LTD	968 000	0,87 %
MP PENSJON PK	859 000	0,77 %
JP MORGAN CHASE BANK	836 297	0,75 %
GRIEG SHIPPING AS	824 565	0,74 %
METEVA AS	681 203	0,61 %
VERDIPAPIRFONDDET PARETO NORDIC VAL	579 374	0,52 %
SKANDINAViska ENSKILDA BANKEN	560 423	0,50 %
JP MORGAN CHASE BANK	557 303	0,50 %
UBS AG, LONDON BRANCH	548 007	0,49 %
<b>Total 20 largest shareholders</b>	<b>94 808 366</b>	<b>84,91 %</b>
Total other	16 853 634	15,09 %
<b>Total numbers of shares</b>	<b>111 662 000</b>	<b>100,00 %</b>



# Profit and Loss

All figures in NOK 1,000	Q2 2011	Q2 2010	YTD 2011	YTD 2010
<b>Total operating income</b>	<b>567 819</b>	<b>581 476</b>	<b>1 077 102</b>	<b>1 200 410</b>
Share of profit from joint venture	2 120	2 656	5 453	2 656
Change in inventories	54 937	52 924	75 988	-105 956
Raw materials and consumables used	-251 510	-241 695	-426 936	-383 699
Salaries and personnel expenses	-53 113	-54 634	-113 075	-109 964
Other operating expenses	-143 194	-136 446	-276 198	-257 020
<b>EBITDA</b>	<b>177 059</b>	<b>204 281</b>	<b>342 334</b>	<b>346 426</b>
Depreciation and amortisation	-33 553	-28 577	-66 579	-54 742
Depreciation and amortisation of licenses	-609	-649	-1 262	-1 276
Impairment adjustments on assets	0	0	0	0
<b>EBIT before biomass adj</b>	<b>142 897</b>	<b>175 054</b>	<b>274 493</b>	<b>290 409</b>
Fair value adj biological assets	-484 457	9 576	-345 373	254 092
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Share of profit from ass. companies	424	5 350	25 750	5 707
Net financial	-14 180	-586	-24 999	-3 498
<b>Profit before tax and biomass adj</b>	<b>129 141</b>	<b>179 818</b>	<b>275 244</b>	<b>292 617</b>
Profit before tax	-355 316	189 394	-70 130	546 709
Estimated taxation	96 609	-50 900	25 795	-149 970
<b>Net profit in the period</b>	<b>-258 708</b>	<b>138 494</b>	<b>-44 335</b>	<b>396 739</b>