Interim report for the period 1 June - 31 August 2011 for Bang & Olufsen a/s

- The Group's turnover for the first quarter of the 2011/12 financial year was DKK 599 million against DKK 562 million for the same period last year, equating to a growth of 7 per cent.
- Result before tax for the first quarter was negative at DKK 33 million against a negative result last year of DKK 35 million.
- The result is negatively affected by DKK 6 million in severance provisions related to the organisational changes following the implementation of the new corporate strategy.
- The Group's gross margin for the first quarter of the 2011/12 financial year was 38.6 per cent against a gross margin of 40.0 per cent for the same period last year. The lower gross margin is primarily due to costs related to the termination of products.
- The Group's turnover for the audio-video division for the first quarter of the 2011/12 financial year was DKK 480 million against DKK 457 million for the corresponding period last year, which equates to an increase of 5 per cent.
- The Automotive business area continued to advance in the first quarter of the 2011/12 financial year in that turnover totalled DKK 98 million against DKK 91 million for the same period last year.
- Bang & Olufsen maintains the expectations of a 2011/12 result before tax to be in the level of DKK 100 million based on a turnover level exceeding DKK 3,000 million.

Ole Andersen Chairman Tue Mantoni President & CEO

Any enquiries about this announcement can be addressed to: President & CEO Tue Mantoni, tel.: +45 9684 5000.

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Management's report

Main figures – Bang & Olufsen a/s - Group

(The interim report is unaudited and has not been reviewed by the company's auditor)

(DKK million)

| Main figures for the period 1/6 - 31/8 | 2011/12 | | 2010/11 |
|--|----------------------|---------------|----------------------|
| Net turnover | 598,6 | | 561,7 |
| Gross profit | 231,0 | | 224,8 |
| Gross margin | 38,6 % | | 40,0 % |
| Operating loss | (28,5) | | (29,3) |
| Result of investments in associates after tax | (0,9) | | (2,9) |
| Financial items, net | (3,2) | - | (2,5) |
| Result before tax Tax on result for the period | (32,6) 5,6 | | (34,7) 8,0 |
| • | | - | <u> </u> |
| Result for the period | (27,0) | - | (26,7) |
| Attributable to: | | | |
| Shareholders of the parent company | (27,0) | | (26,7) |
| Minority interests | | - | - |
| Result for the period | (27,0) | - | (26,7) |
| Earnings per share | | | |
| Earnings per share, DKK | (0,7) | | (0,7) |
| Diluted earnings per share, DKK | (0,7) | _ | (0,7) |
| | | _ | |
| Result for the period | (27,0) | | (26,7) |
| Other comprehensive income, net of tax | 2,6 | _ | (4,3) |
| Comprehensive income for the period | (24,4) | _ | (31,0) |
| | | | |
| Balance sheet information | 31/8 - 11 | 31/5 - 11 | 31/8 - 10 |
| Intangible assets | 616,3 | 596,2 | 498,5 |
| Tangible assets | 512,4 | 507,8 | 526,4 |
| Investment property | 42,3 | 42,7 | 44,5 |
| Financial assets Deferred tax assets | 46, 1 146, 1 | 45,8 144,1 | 45,0 151,0 |
| Total non-current assets | 1.363,2 | 1.336,6 | 1.265,4 |
| Total non-current assets | 1.303,2 | 1.330,0 | 1.203,4 |
| Inventories | 597,1 | 563,0 | 606,6 |
| Receivables | 450,4 | 419,5 | 413,5 |
| Cash | 102,7 | 189,1 | 147,4 |
| Total current assets | 1.150,2 | 1.171,6 | 1.167,5 |
| Total assets | 2.513,4 | 2.508,2 | 2.432,9 |
| Equity | 1.514,7 | 1.538,3 | 1.466,9 |
| Non-current liabilities | 314,5 | 319,0 | 373,5 |
| Current liabilities | 684,2 | 650,9 | 592,5 |
| Total equity and liabilities | 2.513,4 | 2.508,2 | 2.432,9 |
| | w.010,1 | 2.000,2 | ~. 10×,0 |

Parentheses denote negative figures or amounts to be deducted.

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| Development in equity 1/6 - 31/8 | 2011/12 | 2010/11 |
|--|---------|---------|
| Equity as at 1 June | 1.538,3 | 1.496,2 |
| Comprehensive income for the period | (24,4) | (31,0) |
| Acquisition of minority shares Bo-Soft | (0,6) | - |
| Grant of share options | 1,4 | 1,7 |
| Equity as at 31 August | 1.514,7 | 1.466,9 |
| Cash flows, main figures 1/6 – 31/8 | 2011/12 | 2010/11 |
| Cash flows from operating activities | (52,9) | (51,0) |
| Cash flows from investment activities | (87,5) | (45,7) |
| Cash flows from financing activities | 48,4 | (2,9) |
| Cash flows for the period | (92,0) | (99,6) |

Parentheses denote negative figures or amounts to be deducted.

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Comments on developments in the first quarter

Turnover for the Bang & Olufsen a/s Group as a whole for the first quarter of 2011/12 was DKK 599 million against DKK 562 million for the same period last year.

Net turnover according to business area

| (DKK million) | 1/6 - 31/8 2011/12 | 1/6 - 31/8 2010/11 |
|----------------------|-----------------------|-----------------------|
| Branded business | 577 | 549 |
| Non-branded business | 24 | 15 |
| Intra-Group turnover | (2) | (2) |
| Total net turnover | 599 | 562 |

The turnover in the branded business totalled DKK 577 million in the first quarter of the 2011/12 financial year against DKK 549 million last year. The increase in turnover can be related to the audiovideo division and the Automotive business area. The Group's turnover for the audio-video division for the first quarter of the 2011/12 financial year was DKK 480 million against DKK 457 million for the corresponding period last year, which equates to an increase of 5 per cent. The Automotive business area continued to advance in the first quarter of the 2011/12 financial year in that turnover totalled DKK 98 million against DKK 91 million for the same period last year.

The turnover in the non-branded business, which covers Bang & Olufsen ICEpower, increased by DKK 9 million or 60 per cent. The increase in turnover should be seen in the light of a soft comparison base as the turnover in the previous year's first quarter was negatively affected by the critical supply situation for components.

For the first quarter of the 2011/12 financial year, the Group's gross margin was 38.6 per cent against a gross margin of 40.0 per cent for the same period last year. The lower gross margin is primarily due to costs related to the termination of products.

The result before tax for the first quarter of the 2011/12 financial year was negative at DKK 33 million against a negative result of DKK 35 million for the same period last year. The result is negatively affected by DKK 6 million in severance provisions related to the organisational changes following the implementation of the new corporate strategy.

The Group's capacity costs increased by DKK 6 million compared to last year from DKK 254 million to DKK 260 million. The increase in capacity costs can be related to an increase in development costs of DKK 16 million, which is in accordance with the Group's ambition to maintain a high activity level within the product development area. Focus is on the Group's launches in the audio-video business, development of new sound systems for partners within the Automotive business area and completion of the work on the Group's digital platform. The distribution and marketing costs fell by DKK 12 million from DKK 160 million last year to 148 million this year due to general cost savings.

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The net effect of capitalization of development costs was positive at DKK 26 million compared to DKK 25 million last year. Incurred development costs were DKK 117 million whereas incurred development costs last year were DKK 100 million.

Reimbursements for development projects from Automotive partners of DKK 1 million were received in the first quarter of the 2011/12 financial year. The received reimbursements have not been recognized in the profit and loss account as in accordance with the Group's accounting policies, they have been directly offset against intangible assets.

The Group's cash flows from operating activities were negative at DKK 53 million compared to negative DKK 51 million for the same period last year.

Developments in the markets

In the first quarter of the 2011/12 financial year, the Group's main markets Germany and Denmark increased turnover by 19 per cent and 14 per cent respectively while the third main market, United Kingdom, remained unchanged compared to last year.

The Asian markets saw an increase in turnover of 14 per cent and Switzerland and North America saw increases of 16 per cent and 11 per cent respectively.

Southern Europe saw a decline in turnover where particularly Spain and Italy decreased by 27 per cent and 26 per cent respectively.

Product launches

In the first quarter of the 2011/12 financial year, the Group launched a new audio product and a new video product.

BeoSound 5 Encore, which was launched in July, builds on the proud design heritage of BeoSound 5. It offers easy access to more than 13,000 internet radio stations from all over the world. In addition to internet radio, BeoSound 5 Encore can browse and play music from a plethora of sources; a connected hard disc, a NAS server, a computer, a USB stick or a handheld device. BeoSound 5 Encore has been well received by customers and reviewers and is expected to attract new customers to the Bang & Olufsen brand.

In August, the BeoVision 7 family was extended with the launch of BeoVision 7-55 3D. The 3D version of BeoVision 7-55 is a supplement to the existing BeoVision 4-85 3D and BeoVision 4-103 3D. The new TV offers integrated Blu-ray player as well as a second-to-none sound and picture experience.

Distribution development

During the first quarter $14\ B1$ -shops were opened or upgraded, while $22\ shops$ were closed or converted to shop-in-shops. At the end of August 2011 there were $682\ B1$ -shops compared to $690\ at$ the end of the 2010/11 financial year. The turnover share for B1-shops is $83\ per\ cent$.

The number of shop-in-shops is 262 against 265 at the end of last financial year.

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Business-to-business areas

Enterprise

Bang & Olufsen Enterprise, which comprises the Group's sales to luxury hotels throughout the world as well as to construction projects in among others the Middle East and Asia, recorded a turnover of DKK 5 million for the first quarter compared to a turnover of DKK 13 million in the corresponding period last financial year. Enterprise is a project-based business and the first quarter is therefore not necessarily indicative of the full-year performance.

Automotive

Bang & Olufsen Automotive, which produces and sells exclusive sound systems for the car industry, recorded a turnover of DKK 98 million against DKK 91 million for the same period in 2010/11. The improvement should be seen in the light of a tough comparison base as the previous year's first quarter recorded significant growth driven by launch volumes on sound systems for Audi A8, Mercedes-Benz SLS AMG and Aston Martin Rapide.

Bang & Olufsen Automotive continues to increase the activity within development of innovative solutions and will launch several new products during the financial year.

In connection with the IAA motor show in Frankfurt in September, Bang & Olufsen presented a sound system for the Mercedes-Benz Viano Vision Pearl concept car.

Furthermore, Audi presented Bang & Olufsen Advanced Sound in the Audi S6, Audi S7 and Audi S8.

Bang & Olufsen ICEpower a/s

For the first quarter of the 2011/12 financial year, turnover for Bang & Olufsen ICEpower a/s was DKK 24 million against DKK 15 million in 2010/11, equating to an increase of DKK 9 million or 60 per cent. The increase in turnover should be seen in the light of an easy comparison base as the turnover in the previous year's first quarter was negatively affected by a critical supply situation for components.

Bang & Olufsen ICEpower a/s supplies patented amplifier technology combining high efficiency with low energy consumption and fantastic sound quality. As the ICEpower amplifier has extremely high energy efficiency, it allows for more compact constructions which, in turn, offer greater design freedom. In addition, the reduced heat generation means that the life of the electronic components is increased.

A significant part of the turnover continues to derive from sales of standard amplifier modules and customised solutions for quality manufacturers in the global audio market. Moreover, Bang & Olufsen ICEpower a/s receives royalties from the sale of amplifier technology and acoustic solutions for major OEM partners, including the computer manufacturer ASUS.

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Expectations for the 2011/12 financial year

Bang & Olufsen maintains the expectations of a 2011/12 result before tax to be in the level of DKK 100 million based on a turnover level exceeding DKK 3,000 million.

The Group's objective for the 2011/12 financial year is to support the growth ambitions within the branded business through a continued high activity level within product development. The Group therefore expects that approximately 30 per cent of the Group's turnover from the audio and video business will derive from new products and major product updates, with "new" defined as sales in the first 12 months after the launch.

The report contains statements relating to expectations for future developments, including future turnover and operating results as well as expected business-related events. Such statements are uncertain and carry an element of risk since many factors, of which some are beyond Bang & Olufsen's control, can mean that actual developments will deviate significantly from the expectations expressed in the report. Without being exhaustive, such factors include among others general economic and commercial factors, including market and competitive matters, supplier issues and financial issues in the form of foreign exchange, interest rates, credit and liquidity risks.

Struer, 12 October 2011

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Statement by the management

We have today considered and approved the interim report for the period 1 June - 31 August 2011 for Bang & Olufsen a/s.

The interim report is presented in accordance with IAS 34, Interim Financial Reporting, as endorsed by the EU and further Danish disclosure requirements for interim reports for listed companies.

It is our opinion that the interim report provides a true and fair view of the Group's assets, liabilities and financial position as at 31 August 2011 and the results of the Group's operations and cash flows for the period 1 June - 31 August 2011.

It is also our opinion that the management report gives a true and fair view of developments in the Group's activities and financial situation, the result for the period and the Group's financial position in general as well as a description of the most significant risks and uncertainties to which the Group is exposed.

| The Board of Directors for Bang | & Olufsen a/s | |
|---|--|--|
| Ole Andersen Chairman | Alberto Torres Deputy Chairman | Peter Skak Olufsen |
| Rolf Eriksen | Jesper Jarlbæk | Jim Hagemann Snabe |
| Knud Olesen | Jesper Olesen | Per Østergaard Frederiksen |
| The Board of Management for l | Bang & Olufsen a/s | |
| Tue Mantoni President & CEO | | |
| Henning Beier Beck Executive Vice President, CFO | Christian Winther Executive Vice President | John Bennett-Therkildsen Executive Vice President |

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Profit and loss account

Bang & Olufsen a/s

| | (DKK million) | Gro | Group | | |
|-------|--|------------|------------|--|--|
| | | | лир | | |
| | | 1/6 - 31/8 | 1/6 - 31/8 | | |
| | | 2011/12 | 2010/11 | | |
| Notes | Net turnover | 598,6 | 561,7 | | |
| | Production costs | (367,6) | (336,9) | | |
| | Gross profit | 231,0 | 224,8 | | |
| 2 | Development costs | (91,0) | (75,4) | | |
| | Distribution and marketing costs | (147,8) | (160,1) | | |
| | Administration costs etc. | (20,7) | (18,6) | | |
| | Operating loss | (28,5) | (29,3) | | |
| | Result of investments in associates after tax | (0,9) | (2,9) | | |
| 3 | Financial income | 1,6 | 2,4 | | |
| 4 | Financial costs | (4,8) | (4,9) | | |
| | Financial items, net | (3,2) | (2,5) | | |
| | Result before tax | (32,6) | (34,7) | | |
| | Tax on result for the period | 5,6 | 8,0 | | |
| | Result for the period | (27,0) | (26,7) | | |
| | Attributable to: | | | | |
| | Shareholders of the parent company Minority interests | (27,0) | (26,7) | | |
| | | (27,0) | (26,7) | | |
| | Earnings per share | | | | |
| | ramings her snare | | | | |
| | Earnings per share, DKK | (0,7) | (0,7) | | |
| | Diluted earnings per share, DKK | (0,7) | (0,7) | | |
| | | (0,1) | (-,-) | | |

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Statement of comprehensive income

Bang & Olufsen a/s

| | (DAX IIIIIIOII) | Gro | oup |
|-------|--|-----------------------|-----------------------|
| Notes | | 1/6 - 31/8 2011/12 | 1/6 - 31/8 2010/11 |
| Notes | Result for the period | (27,0) | (26,7) |
| | Exchange rate adjustment of investments in foreign subsidiaries Change in fair value of derivative financial instruments | 3,5 | 8,5 |
| | used as cash flow hedges Transfer to the profit and loss account of fair value adjustments of derivative financial instruments used as cash flow hedges: | 2,4 | (22,3) |
| | Transfer to net turnover | (2,9) | 7,5 |
| | Transfer to production costs | (0,7) | (2,2) |
| | Tax on other comprehensive income | 0,3 | 4,2 |
| | Other comprehensive income, net of tax | 2,6 | (4,3) |
| | Comprehensive income for the period | (24,4) | (31,0) |
| | Attributable to: | | |
| | Shareholders of the parent company Minority interests | (24,4) | (31,0) |
| | • | (24,4) | (31,0) |

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Balance sheet

Assets

Bang & Olufsen a/s

| (DKK million) | | _ | |
|----------------------------------|-----------|-----------|-----------|
| | | Group | |
| | 31/8 - 11 | 31/5 - 11 | 31/8 - 10 |
| Notes | | | |
| Intangible assets Goodwill | 44,8 | 44,8 | 44,8 |
| Acquired rights | 34,3 | 37,7 | 43,8 |
| Completed development projects | 315,8 | 191,7 | 214,9 |
| Development projects in progress | 221,4 | 322,0 | 195,0 |
| Total intangible assets | 616,3 | 596,2 | 498,5 |
| Tangible assets | | | |
| Land and buildings | 222,9 | 227,8 | 239,2 |
| Plant and machinery | 165,1 | 164,0 | 196,4 |
| Other equipment | 32,8 | 31,3 | 32,2 |
| Leasehold improvements | 15,4 | 15,6 | 21,4 |
| Tangible assets in progress and | | | |
| prepayment for tangible assets | 76,2 | 69,1 | 37,2 |
| Total tangible assets | 512,4 | 507,8 | 526,4 |
| Investment property | 42,3 | 42,7 | 44,5 |
| Financial assets | | | |
| Investments in associates | 5,7 | 5,7 | 5,3 |
| Other financial receivables | 40,4 | 40,1 | 39,7 |
| Total financial assets | 46,1 | 45,8 | 45,0 |
| Deferred tax assets | 146,1 | 144,1 | 151,0 |
| Total non-current assets | 1.363,2 | 1.336,6 | 1.265,4 |
| Inventories | 597,1 | 563,0 | 606,6 |
| Receivables | | | |
| Trade receivables | 370,9 | 365,2 | 342,7 |
| Receivables from associates | 6,0 | 1,7 | 1,3 |
| Income tax receivables | 16,3 | 13,3 | 21,1 |
| Other receivables | 36,0 | 24,3 | 26,0 |
| Prepayments | 21,2 | 15,0 | 22,4 |
| Total receivables | 450,4 | 419,5 | 413,5 |
| Cash | 102,7 | 189,1 | 147,4 |
| Total current assets | 1.150,2 | 1.171,6 | 1.167,5 |
| Total assets | 2.513,4 | 2.508,2 | 2.432,9 |

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Balance sheet

Equity and liabilities

Bang & Olufsen a/s

| (DKK million) | | Group | |
|---|-----------|-----------|-----------|
| _ | 31/8 - 11 | 31/5 - 11 | 31/8 - 10 |
| Notes | | | |
| Equity Share capital | 362,4 | 362,4 | 362,4 |
| Share capital Share premium | 302,4 | 302,4 | 232,1 |
| Translation reserve | 28,6 | 25,1 | 21,6 |
| Reserve for cash flow hedges | (12,1) | (10,9) | (22,0) |
| Retained earnings | 1.135,8 | 1.161,1 | 871,3 |
| Equity attributable to shareholders of the parent company | 1.514,7 | 1.537,7 | 1.465,4 |
| Minority interests | | 0,6 | 1,5 |
| Total equity | 1.514,7 | 1.538,3 | 1.466,9 |
| Non-current liabilities | | | |
| Pensions | 9,0 | 9,0 | 7,8 |
| Deferred tax | 4,2 | 8,1 | 4,9 |
| Provisions | 82,5 | 81,5 | 84,7 |
| Mortgage loans | 217,9 | 219,5 | 224,7 |
| Loans from banks etc. | - | - | 51,0 |
| Other non-current liabilities | 0,9 | 0,9 | 0,4 |
| Total non-current liabilities | 314,5 | 319,0 | 373,5 |
| Current liabilities | | | |
| Mortgage loans | 6,4 | 6,4 | 4,6 |
| Loans from banks etc. | 50,0 | - | 42,8 |
| Overdraft facilities | 52,8 | 47,7 | 5,3 |
| Provisions | 55,2 | 56,4 | 52,5 |
| Trade payables | 202,4 | 199,8 | 184,0 |
| Income tax | 22,7 | 21,7 | 19,2 |
| Other payables Deferred income | 261,7 | 303,9 | 284,1 |
| | 33,0 | 15,0 | |
| Total current liabilities | 684,2 | 650,9 | 592,5 |
| Total liabilities | 998,7 | 969,9 | 966,0 |
| Total equity and liabilities | 2.513,4 | 2.508,2 | 2.432,9 |

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Cash flow statement for the period 1/6 – 31/8

Bang & Olufsen a/s

| Result for the period (27,0) (26,7) Depreciation, amortisation and impairment losses 59,4 56,1 5 Adjustments 1,9 (15,7) 6 Change in working capital (82,0) (61,8) Cash flows from operating loss (47,7) (48,1) Interest received etc. 1,6 2,4 Interest paid etc. (4,8) (4,9) Income tax paid (2,0) (0,4) Cash flows from operating activities (52,9) (51,0) Purchase of intangible non-current assets (51,0) (49,1) Purchase of tangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - (3,4) Sale of tangible non-current assets (3,4) - (3,4) Sale of tangible non-current assets (3,4) - (3,4) Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - (45,7) Cash flows from financing activities (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - (2,5) Cash and cash equivalents 31 August 49,9 142,1 | | | Gro | up |
|---|-------|--|---------|---------|
| Depreciation, amortisation and impairment losses 59,4 56,1 | Notes | | 2011/12 | 2010/11 |
| 5 Adjustments 1,9 (15,7) 6 Change in working capital (82,0) (61,8) Cash flows from operating loss (47,7) (48,1) Interest received etc. 1,6 2,4 Interest paid etc. (4,8) (4,9) Income tax paid (2,0) (0,4) Cash flows from operating activities (52,9) (51,0) Purchase of intangible non-current assets (51,0) (49,1) Purchase of tangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - Sale of tangible non-current assets 0,8 - Received reimbursements, intangible non-current assets 0,5 16,6 Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | Result for the period | (27,0) | (26,7) |
| 5 Adjustments 1,9 (15,7) 6 Change in working capital (82,0) (61,8) Cash flows from operating loss (47,7) (48,1) Interest received etc. 1,6 2,4 Interest paid etc. (4,8) (4,9) Income tax paid (2,0) (0,4) Cash flows from operating activities (52,9) (51,0) Purchase of intangible non-current assets (51,0) (49,1) Purchase of tangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - Sale of tangible non-current assets 0,8 - Received reimbursements, intangible non-current assets 0,5 16,6 Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | Depreciation, amortisation and impairment losses | 59,4 | 56,1 |
| Cash flows from operating loss (47,7) (48,1) Interest received etc. 1,6 2,4 Interest paid etc. (4,8) (4,9) Income tax paid (2,0) (0,4) Cash flows from operating activities (52,9) (51,0) Purchase of intangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - Sale of tangible non-current assets 0,8 - Received reimbursements, intangible non-current assets 0,5 16,6 Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | 5 | | 1,9 | (15,7) |
| Interest received etc. | 6 | Change in working capital | (82,0) | (61,8) |
| Interest paid etc. (4,8) (4,9) Income tax paid (2,0) (0,4) Cash flows from operating activities (52,9) (51,0) Purchase of intangible non-current assets (51,0) (49,1) Purchase of tangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - Sale of tangible non-current assets 0,8 - Received reimbursements, intangible non-current assets 0,5 16,6 Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | Cash flows from operating loss | (47,7) | (48,1) |
| Income tax paid | | Interest received etc. | 1,6 | 2,4 |
| Cash flows from operating activities(52,9)(51,0)Purchase of intangible non-current assets(51,0)(49,1)Purchase of tangible non-current assets(34,1)(14,9)Purchase of financial non-current assets(3,4)-Sale of tangible non-current assets0,8-Received reimbursements, intangible non-current assets0,516,6Change in financial receivables(0,3)1,7Cash flows from investment activities(87,5)(45,7)Repayment of long-term loans(1,6)(2,9)Proceeds from borrowings50,0-Cash flows from financing activities48,4(2,9)Changes in cash and cash equivalents(92,0)(99,6)Cash and cash equivalents 1 June141,4241,7Exchange rate cash0,5- | | Interest paid etc. | (4,8) | (4,9) |
| Purchase of intangible non-current assets (51,0) (49,1) Purchase of tangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - Sale of tangible non-current assets 0,8 - Received reimbursements, intangible non-current assets 0,5 16,6 Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities (92,0) (99,6) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | Income tax paid | (2,0) | (0,4) |
| Purchase of tangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - Sale of tangible non-current assets 0,8 - Received reimbursements, intangible non-current assets 0,5 16,6 Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | Cash flows from operating activities | (52,9) | (51,0) |
| Purchase of tangible non-current assets (34,1) (14,9) Purchase of financial non-current assets (3,4) - Sale of tangible non-current assets 0,8 - Received reimbursements, intangible non-current assets 0,5 16,6 Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | Durchage of intensible non aument agests | (51.0) | (40.1) |
| Purchase of financial non-current assets Sale of tangible non-current assets Received reimbursements, intangible non-current assets Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) Repayment of long-term loans Proceeds from borrowings 50,0 - Cash flows from financing activities (1,6) (2,9) Changes in cash and cash equivalents (92,0) Cash and cash equivalents 1 June Exchange rate cash 0,5 - | | e | | . , , |
| Sale of tangible non-current assets Received reimbursements, intangible non-current assets Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans Proceeds from borrowings 50,0 - Cash flows from financing activities (92,0) (99,6) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June Exchange rate cash 0,5 - | | e | | (14,8) |
| Received reimbursements, intangible non-current assets Change in financial receivables (0,3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June Exchange rate cash 0,5 - | | | | _ |
| Change in financial receivables (0.3) 1,7 Cash flows from investment activities (87,5) (45,7) Repayment of long-term loans (1,6) (2,9) Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | | | 16.6 |
| Cash flows from investment activities(87,5)(45,7)Repayment of long-term loans Proceeds from borrowings(1,6) 50,0 -(2,9) -Cash flows from financing activities48,4 (2,9)(2,9)Changes in cash and cash equivalents(92,0) (99,6)(99,6)Cash and cash equivalents 1 June Exchange rate cash141,4 0,5241,7 - | | | * | • |
| Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | _ | | |
| Proceeds from borrowings 50,0 - Cash flows from financing activities 48,4 (2,9) Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | | (4.0) | (2.0) |
| Cash flows from financing activities48,4(2,9)Changes in cash and cash equivalents(92,0)(99,6)Cash and cash equivalents 1 June141,4241,7Exchange rate cash0,5- | | | | (2,9) |
| Changes in cash and cash equivalents (92,0) (99,6) Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 - | | G . | | |
| Cash and cash equivalents 1 June 141,4 241,7 Exchange rate cash 0,5 | | Cash flows from financing activities | 48,4 | (2,9) |
| Exchange rate cash 0,5 - | | Changes in cash and cash equivalents | (92,0) | (99,6) |
| | | Cash and cash equivalents 1 June | 141,4 | 241,7 |
| Cash and cash equivalents 31 August 49,9 142,1 | | Exchange rate cash | 0,5 | |
| | | Cash and cash equivalents 31 August | 49,9 | 142,1 |

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Statement of changes in equity

Bang & Olufsen a/s, Group

| (DKK million) | Equity attributable to shareholders of the parent company | | | | Minority interests | Total | |
|---|---|------------------|------------------------|------------------------------------|----------------------|--------|------------------------|
| | Share capital | Share premium | Translation reserve | Reserve for cash flow hedges | Retained earnings | | Equity Group |
| Equity 1 June 2010 | 362,4 | 232,1 | 13,1 | (5,0) | 892,1 | 1,5 | 1.496,2 |
| Comprehensive income for the period Grant of share options | - | - - | 8,5 | (17,0) | (22,5) 1,7 | - - | (31,0) 1,7 |
| Equity 31 August 2010 | 362,4 | 232,1 | 21,6 | (22,0) | 871,3 | 1,5 | 1.466,9 |
| Equity 1 June 2011 | 362,4 | - | 25,1 | (10,9) | 1.161,1 | 0,6 | 1.538,3 |
| Comprehensive income for the period Acquisition of minority shares Bo-Soft Grant of share options | - | - | 3,5 | (1,2) | (26,7) 1,4 | (0,6) | (24,4) (0,6) 1,4 |
| Equity 31 August 2011 | 362,4 | | 28,6 | (12,1) | 1.135,8 | | 1.514,7 |

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Notes to the interim report for the period 1/6 - 31/8

1. Accounting principles applied

The interim report for Bang & Olufsen a/s is prepared as a condensed set of financial statements in accordance with IAS 34, as endorsed by the European Union and further Danish disclosure requirements for interim reports for listed companies. Accounting principles applied and methods of computation in the interim report are unchanged compared to the accounting principle applied in the 2010/11 annual report, which is according to International Financial Reporting Standards as endorsed by the European Union.

Some new or amended Standards and Interpretations are effective for the 2011/12 financial year. The management assesses that these Standards and Interpretations will not have any material impact on the annual report.

An interim report for the parent company has not been prepared.

Bang & Olufsen a/s

| (SIR Immon) | Gro | oup |
|---|--|--|
| 2. Development costs | 1/6 - 31/8 2011/12 | 1/6 - 31/8 2010/11 |
| Development costs incurred before capitalisation Amount hereof capitalised Total amortisation and impairment losses on development projects | 116,9 (56,2) 30,3 | 99,9 (48,8) 24,3 |
| Development costs recognised in the profit and loss account | 91,0 | 75,4 |
| 3. Financial income | | |
| Interest income from banks etc. Exchange rate gains, net Other financial income | 0,2 | 0,2 |
| Financial income | 1,6 | 2,4 |
| 4. Financial costs | | |
| Interest costs on bank loans etc. Interest costs on mortgage loans Exchange rate loss, net Other financial costs | 1,3 2,3 0,5 0,7 | 1,0 3,5 - 0,4 |
| Financial costs | 4,8 | 4,9 |
| 5. Adjustments | | |
| Change in other liabilities Financial income etc. Financial costs etc. Result of investments in associates after tax Gain/loss on sale of non-current assets Tax on result for the period Various adjustments Adjustments | 2,6 (1,6) 4,8 0,9 (5,6) 0,8 | (0,2) (2,4) 4,9 2,9 0,3 (8,0) (13,2) (15,7) |
| 6. Change in working capital | | |
| Change in receivables Change in inventories Change in accounts payables etc. | (23,6) (34,1) (24,3) | 77,0 (43,0) (95,8) |
| Change in working capital | (82,0) | (61,8) |

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Key figures

| (DKK million) | 2011/12 | 2010/11 |
|---|------------|------------|
| 7. Key figures | | |
| EBITDA | 30,9 | 26,8 |
| EBITDA-margin, % | 5,2 | 4,8 |
| Profit ratio, % | (4,8) | (5,2) |
| Return on assets, % | (1,3) | (1,3) |
| Return on invested capital, excl. goodwill, % | 0,1 | (0,2) |
| Return on equity, % | (1,8) | (1,8) |
| Current ratio | 1,7 | 1,7 |
| Equity ratio, % | 60,3 | 58,4 |
| Financial gearing | 0,1 | 0,1 |
| Net interest-bearing debt | 224,4 | 181,0 |
| Net turnover/Invested capital excl. goodwill | 0,4 | 0,4 |
| Intrinsic value per share (nom. DKK 10), DKK | 41,8 | 40,4 |
| Quotation as at 31 August | 64,0 | 46,5 |
| Price/earnings | (85,7) | (63,0) |
| Price/earnings, diluted | (85,7) | (63,0) |
| Quotation/Intrinsic value per share | 1,5 | 1,2 |
| Number of shares, end of the period | 36.244.014 | 36.244.014 |
| Number of own shares, end of the period | 42.650 | 90.372 |
| Average number of shares in circulation | 36.201.364 | 36.153.642 |
| Average number of shares in circulation - diluted | 36.201.364 | 36.153.642 |

Parentheses denote negative figures.

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Definitions of key figures:

EBITDA: Result before interests, tax, depreciation, amortisation, impairment losses and result of

investments in associates after tax

EBITDA-margin: EBITDA x 100

Net turnover

Profit ratio (EBIT): Operating profit/loss x 100

Net turnover

Return on assets: Operating profit/loss x 100

Average operational assets

EBITA: Result before interests, tax, amortisation, impaiment losses on intangible assets and

result of investments in associates after tax

Return on invested capital, excl. goodwill: EBITA x 100

Average invested capital, excl. goodwill

Result for the period, excl. minority interests x 100 Average equity, excl. minority interests Return on equity:

Current ratio: Current assets

Current liabilities

Equity ratio: Equity, end of period, excl. minority interests x 100

Total equity and liabilities, end of period

Financial gearing: Interest bearing debt (net) end of period

Equity, end of period

Net turnover/invested capital, excl. goodwill:

Average invested capital, excl. goodwill

Earnings per share (nom. DKK 10), DKK: Result for the period, excl. minority interests

Average number of shares in circulation

Diluted earnings per share Result for the period, excl. minority interests (nom. DKK 10), DKK: Average number of shares in circulation - diluted

Intrinsic value per share (nom. DKK 10), DKK: Equity, end of period, excl. minority interests

Number of shares, end of period

Price / earnings:

Earnings per share (nom. DKK 10)

Price/earnings, diluted: Quotation

Diluted earnings per share (nom. DKK 10)

Main and key figures are prepared in accordance with IFRS and "Recommendations and Key Figures 2010" from The Danish Association of Financial Analysts, except from those that are not defined in there. Comparison figures are adjusted.

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8. Segment information

The period 1/6 2011 to 31/8 2011

| (DKK million) | Branded business | Non-branded business | | | | |
|-----------------------------------|---------------------|-------------------------------|--------------------------------|-------------------|--|--|
| | Bang & Olufsen | Bang & Olufsen Medicom a/s | Bang & Olufsen ICEpower a/s | Total segments | | |
| Net turnover Internal turnover | 573,4 | <u> </u> | 24,3 (2,0) | 597,7 (2,0) | | |
| External turnover | 573,4 | | 22,3 | 595,7 | | |
| Result before tax | (38,3) | (0,9) | 6,6 | (32,6) | | |

The period 1/6 2010 to 31/8 2010

| | Branded business | Non-branded bu | | | |
|---|---------------------|-------------------------------|--------------------------------|-----------------------|--|
| (DKK million) | Bang & Olufsen | Bang & Olufsen Medicom a/s | Bang & Olufsen ICEpower a/s | Total segments | |
| Net turnover Internal turnover | 536,4 | | 15,4 (1,9) | 551,8 (1,9) | |
| External turnover | 536,4 | 0,0 | 13,5 | 549,9 | |
| Result before tax | (32,0) | (2,9) | 0,2 | (34,7) | |
| Reconciliation of segment information | | | 1/6 - 31/8 2011/12 | 1/6 - 31/8 2010/11 | |
| Net turnover, total segments Effect of differences in exchange rates used in the internal management accounting | | | 597,7 2,9 | 551,8 11,8 | |
| Elimination of internal turnover | | | (2,0) | (1,9) | |
| Net turnover, Group | | | 598,6 | 561,7 | |
| Result before tax, total segments | | | (32,6) | (34,7) | |
| Result before tax, Group | | | (32,6) (34, | | |

Parentheses denote negative figures or amounts to be deducted.

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9. Turnover branded business

| | Turnover 1/6 - 31/8 | Turnover 1/6 - 31/8 2010/11 | Growth in local currency | |
|---------------------------------|----------------------------|-----------------------------|--------------------------------|--|
| Automotive | 98 | 91 | 7.7 % | |
| Germany | 67 | 56 | 18.9 % | |
| Asian markets, excl. Japan | 65 | 57 | 14.0 % | |
| Denmark | 56 | 49 | 14.0 % | |
| Switzerland | 49 | 35 | 16.1 % | |
| United Kingdom | 47 | 45 | (0.5) % | |
| North America | 40 | 41 | 10.7 % | |
| Holland | 29 | 30 | (2.1) % | |
| France | 25 | 27 | (7.5) % | |
| Spain/Portugal | 15 | 20 | (26.8) % | |
| Italy | 13 | 18 | (26.0) % | |
| Russia | 13 | 5 | 169.3 % | |
| Belgium | 12 | 13 | (6.0) % | |
| Expansion markets, excl. Russia | 10 | 13 | (20.4) % | |
| Sweden | 9 | 10 | (13.6) % | |
| Austria | 8 | 6 | 42.0 % | |
| Japan | 6 | 6 | (9.9) % | |
| Enterprise * | 5 | 13 | (61.5) % | |
| Middle East | 5 | 8 | (38.3) % | |
| Norway | 5 | 6 | (24.2) % | |
| Total branded business | 577 | 549 | | |

^{*} Enterprise comprises turnover to the hotel sector etc.

Parentheses denote negative figures.

10. Distribution development

| Shop segment | Number of shops per August 31, 2011 | Change in the period | Turnover share 2011/12 | Turnover share 2010/11 | |
|-----------------------------|-------------------------------------|----------------------|------------------------|------------------------|--|
| B1 Shop in shop Other | 682 262 1 | (8) (3) | 83 % 17 % 0 % | 84 % 16 % | |
| Total | 945 | (11) | 100 % | 100 % | |

Definitions of shop segments:

B1 Shops, which are dedicated retailers of Bang & Olufsen products.
Shop-in-shop Other Shops with a dedicated sales area for Bang & Olufsen products.
Shops without a dedicated sales area for Bang & Olufsen products.

Parentheses denote negative figures.

The organic growth in Bang & Olufsen shops with more than 24 months of operations was for the period 10 per cent for B1-shops and 25 per cent for shop-in-shops.

* The amounts are unaudited.

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Appendix 1

| (DKK million) | 2011/12 Quarterly results | | | | 2011/12 Accumulated quarterly results | | | |
|---|------------------------------|---|------------------------|-----------|---|-----------|-----------------------------|-----------|
| | 1 quarter | • • | y results 3 quarter | 4 quarter | | | guarterly resu 3 quarter | |
| Net turnover | 598,6 | | | | 598,6 | | | |
| Gross profit | 231,0 | | | | 231,0 | | | |
| Operating loss Result of investments in | (28,5) | | | | (28,5) | | | |
| associates after tax | (0,9) | | | | (0,9) | | | |
| Financial items, net | (3,2) | | | | (3,2) | | | |
| Result before tax | (32,6) | | | | (32,6) | | | |
| Tax on result for the period | 5,6 | | | | 5,6 | | | |
| Result for the period Of which minority interests' share | (27,0) | | | | (27,0) | | | |
| Shareholders of the parent company's share of result for the period | (27,0) | | | | (27,0) | | | |
| | | 2010/11 | | | 2010/11 | | | |
| | 1 ayantan | Quarterly | , | 4 guartan | Accumulated quarterly results 1 quarter 2 quarter 3 quarter 4 quarter | | | |
| | 1 quarter | د quarter ـــــــــــــــــــــــــــــــــــ | 3 quarter | 4 quarter | 1 quarter | z quarter | 5 quarter | 4 quarter |
| Net turnover | 561,7 | 774,5 | 820,1 | 710,6 | 561,7 | 1.336,2 | 2.156,3 | 2.866,9 |
| Gross profit | 224,8 | 326,0 | 326,4 | 278,3 | 224,8 | 550,8 | 877,2 | 1.155,5 |
| Operating profit / loss Result of investments in | (29,3) | 37,0 | 35,7 | 16,4 | (29,3) | 7,7 | 43,4 | 59,8 |
| associates after tax | (2,9) | 4,1 | (2,4) | 1,4 | (2,9) | 1,2 | (1,2) | 0,2 |
| Financial items, net | (2,5) | (4,7) | (3,0) | (9,7) | (2,5) | (7,2) | (10,2) | (19,9) |
| Result before tax | (34,7) | 36,4 | 30,3 | 8,1 | (34,7) | 1,7 | 32,0 | 40,1 |
| Tax on result for the period | 8,0 | (8,3) | (2,4) | (9,4) | 8,0 | (0,3) | (2,7) | (12,1) |
| Result for the period | (26,7) | 28,1 | 27,9 | (1,3) | (26,7) | 1,4 | 29,3 | 28,0 |
| Of which minority interests' share | 0,0 | (0,5) | (0,4) | (0,2) | 0,0 | (0,5) | (0,9) | (1,1) |
| Shareholders of the parent | | | | | | | | |
| company's share of result for the period | (26,7) | 27,6 | 27,5 | (1,5) | (26,7) | 0,9 | 28,4 | 26,9 |

Parentheses denote negative figures.