

#### FORWARD LOOKING STATEMENTS



This presentation contains forward-looking statements, which reflect the Management's current views with respect to certain future events and financial performance. Although the statements are based upon estimates the Management believes to be reasonable, there is no assurance that these statements will be achieved.

Statements containing the financial outlook for 2011 and the following years naturally involve risks and uncertainties, and consequently actual results will differ, and may differ materially, from those projected or implied in the forward-looking statements.

The risks and uncertainties may include unexpected developments in the international currency exchange and securities markets, financing, market driven price decreases for Össur's products, delay or failure of development products, production problems and unexpected cost increases, development of new technologies by competitors, the introduction of competing products within Össur's core areas, exposure to product liability and other lawsuits, changes in reimbursement rules and governmental laws.

#### **AGENDA - Q3 2011**



Operations

Financials

Guidance

Q&A



#### **EXTERNAL ENVIRONMENT**



## **HIGHLIGHTS**

- Global economic situation limited impact
- Healthcare reforms emerging trend from paid by service to bundled payments
- Markets rather stable environment

#### **HIGHLIGHTS Q3 2011**



#### Sales

USD 101 m 16% USD growth

#### **Operations**

EBITDA USD 21 m

#### **Highlights**

#### Excellent growth

- Overall 12% LCY growth
- B&S 17% LCY
- Prosthetics 7% LCY

#### Good profitability

- Gross profit margin 63%
- EBITDA margin 21%

#### Key highlights

- World's first bionic leg introduced
- Official opening of Mexico facility
- Continuous flow of new products

#### **AMERICAS Q3 2011 - GOOD PERFORMANCE**



Life Without Limitations

#### Americas 55% of total sales

- Sales growth 16%
- · B&S
  - Acquisitions contributing
  - Impact from new products
- Prosthetics
  - Slow quarter in conventional products
  - New bionic products performing well

Note: All growth numbers in local currency including investments



#### **EMEA Q3 2011 – EXCELLENT QUARTER**



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#### EMEA 40% of total sales

- Sales growth 7%
  - Growth in all markets and product segments
- · B&S
  - Divestment of UK workshops
  - Positive impact from new products
- Prosthetics
  - Conventional products driving growth
- Compression therapy 15% growth
  - New products contributing

Note: All growth numbers in local currency including acquired and divested entities.

#### **ASIA Q3 2011 – SLOW QUARTER**



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#### Asia 5% of total sales

- Sales growth 4%
- B&S
  - Order pattern affecting growth
- Prosthetics
  - Japan and Australia driving growth

Note: All growth numbers in local currency

#### **SALES GROWTH BY SEGMENTS Q3 2011**



Sales by regions/segments	Growth USD	Growth LCY	Organic Growth LCY*
Americas	17%	16%	4%
EMEA	16%	7%	8%
Asia	7%	4%	4%
Total	16%	12%	6%_
Bracing and supports	21%	17%	5%
Prosthetics	11%	7%	7%
Compression therapy	20%	15%	15%
Total	16%	12%	6%

<sup>\*</sup> Excluding acquired and divested entities

#### **Q3 BRACING AND SUPPORTS PRODUCT LAUNCHES**



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Unloader One® Plus

A new special design for the underserved larger sized patient population



Hiptric® V2

Redesigned post operative brace, offering better fit and comfort



Rebound® Knee Brace

A new ligament brace, further enhancing the product portfolio



Form Fit Foot-Up®

Extension of the Form fit soft goods product range

#### **Q3 PROSTHETICS PRODUCT LAUNCHES**



RHEOLOGIC™

Workbench



New software designed to facilitate optimal clinical outcome and customer service



LP Rotate<sup>TM</sup> with EVO<sup>TM</sup> (Low Profile)

Redesigned Reflex Rotate, specially designed for users with a long residual limb

#### **BIONIC LAUNCHES IN Q4**

- POWER KNEE Commercial launch
- SYMBIONIC LEG Limited launch

#### **WORLD'S FIRST BIONIC LEG**





SYMBIONIC™ LEG

#### SYMBIONIC<sup>TM</sup> LEG

- Seamlessly unites the proven capabilities of RHEO KNEE and PROPRIO FOOT
- Introduced at AOPA trade show, September 2011
- Limited launch Q4 2011

#### **MAJOR MILESTONES**



- Introduction of Team Össur in London
- Össur signs agreement to support a UK based OA study
- Official opening of the Mexico facility
- Successful introduction of the SYMBIONIC LEG at AOPA



The ribbon cutting ceremony at the inauguration of Össur Mexico



#### **FINANCIALS Q3 2011**



**Sales** 

- Good organic growth
- All regions and product segments growing
- Moderate outloook for Q4

**EBITDA** 

- Strong gross profit margin
- Increased S&M capacity
- Good EBITDA margin

#### **INCOME STATEMENTS Q3 2011**



Income Statements USD m	Q3 2011	% of sales	Q3 2010	% of sales	Change	% Change
Net sales	101.3	100%	87.4	100%	13.9	16%
Gross profit	63.7	63%	54.4	62%	9.3	17%
Operating expenses*	-46.1	-46%	-38.7	-44%	-7.4	19%
Profit from operations	17.6	17%	15.7	18%	1.9	12%
Financial income / (expenses)	-2.9	-3%	-10.4	-12%	7.5	-72%
Net profit	10.6	11%	4.0	5%	6.6	165%
EBITDA	21.1	21%	19.1	22%	2.0	10%
EBITDA adjusted**	21.7	21%	19.7	23%	2.0	10%

<sup>\*</sup>Including other income

<sup>\*\*</sup>Adjusted for one-time items:

USD million	Gains	Expenses	Net effect
Q3 2011	0	0.6	0.6
Q3 2010	0	0.6	0.6

#### **SALES – GOOD ORGANIC GROWTH**

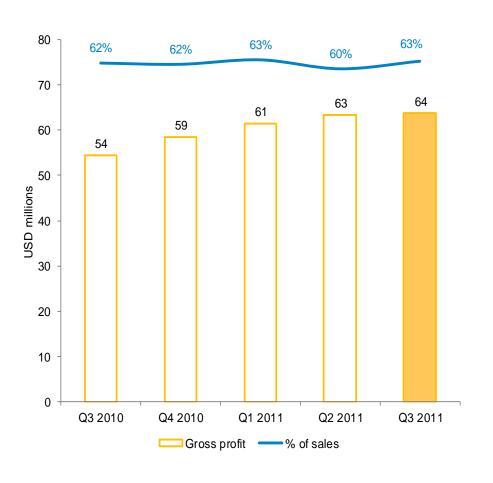




- Growth in all regions and product segments
- · B&S
  - 5% organic LCY growth
  - Minimal impact from acquired companies in Q4
- Prosthetics
  - 7% organic LCY growth
  - Conventional products driving growth
- Moderate outlook for Q4

#### **GROSS PROFIT – STRONG MARGIN**

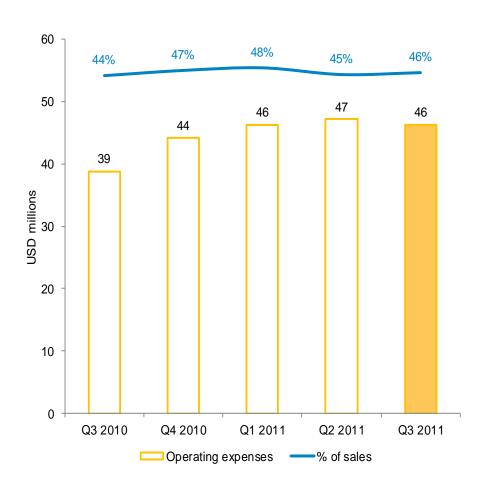




- Good efficiency in prosthetics manufacturing
- Mexico facility savings will materialize in 2012
- Q2 GPM negatively affected by one-time items and special issues

#### **OPERATING EXPENSES – SUPPORTING GROWTH**

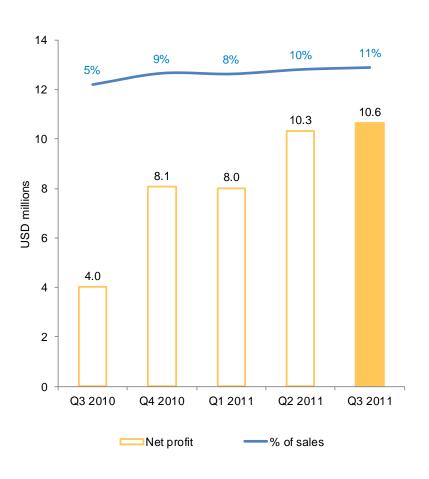




- Expanded sales force in Germany, France and the US
- Marginal increase in R&D
- High G&A ratio in acquired companies

#### **NET PROFIT - INCREASING**



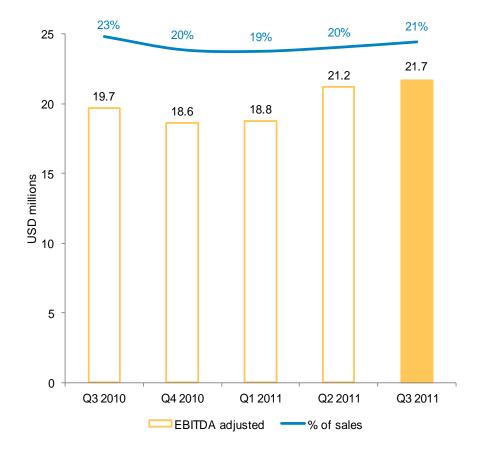


- Good profits from operations
- Decreased financial expenses
- Net profit 11% of sales

#### **EBITDA MARGIN 21%**



- Strong gross profit contribution
- Investments in sales force
- Maintaining good EBITDA margin

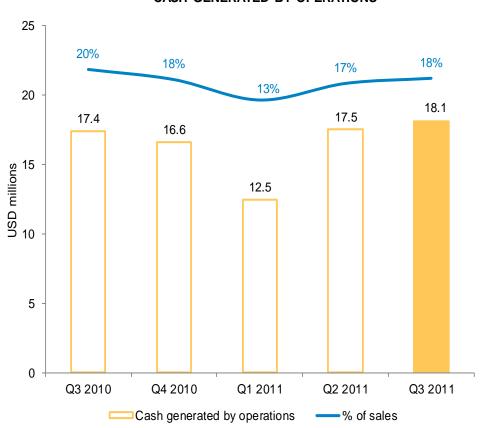


#### **CASH FLOW – GOOD CASH GENERATION**



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#### **CASH GENERATED BY OPERATIONS**





#### **BALANCE SHEETS 30 SEPTEMBER 2011**



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USD million	30 Sep '11	31 Dec '10
Non current assets	446	442
Current assets	137	165
Total assets	583	607
Stockholders' equity	364	344
Non current liabilities	137	178
Current liabilities	82	85
Total equity and liabilities	583	607
Current ratio	1.7	1.9
Equity ratio	62%	57%
Net interest bearing debt / EBITDA	1.6	1.8
Debt / EBITDA	1.8	2.5



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# KEY MESSAGE

Yet another good quarter for Össur with strong sales growth, healthy profits and major milestones







#### **INVESTOR RELATIONS**



#### Listed on NASDAQ OMX Copenhagen

Ticker symbol: OSSR Reuters: OSSR.CO Bloomberg: OSSR.DC

Number of shares: 453,750,000

Market Cap 30.09.2011: USD 659 million

UPCOMING EVENTS	Date
Q3 Conference call	28 October
Össur Capital Markets Day	30 November
Q4 Results	8 February 2012
2012 Annual General Meeting	16 March 2012

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