

#### **CONTINUED SOLID TOPLINE GROWTH**

In the first quarter of 2012, GN Store Nord continued to deliver solid topline growth as well as a significant year over year increase in EBITA. GN Store Nord delivered revenue growth of 14% and organic growth of 9% leading to consolidated revenue of DKK 1,478 million in the first quarter. Consolidated EBITA were up by 35% from DKK 122 million in Q1 2011 to DKK 165 million in Q1 2012 (excluding non-recurring costs in both quarters).

The ReSound Alera<sup>™</sup> family, which is based on the unique use of the 2.4 GHz wireless technology, continued to demonstrate its strength in the marketplace. In combination with the recently upgraded product offering from GN Otometrics, this provided strong organic growth for GN ReSound of 6% in Q1 2012 − well above the general market growth. The Q1 2012 EBITA was DKK 92 million (excluding non-recurring SMART costs of DKK 15 million), up 19% from DKK 77 million in Q1 2011 (excluding a DKK 25 million duty/tax related provision).

At the AudiologyNOW! 2012 conference, GN ReSound announced the launch of the new product family ReSound Vea<sup>™</sup> which is targeting the basic and budget segments in order to strengthen our competitive position in these segments.

GN ReSound's SMART program is progressing as planned and the targeted DKK 50 million EBITA improvement in 2012 and the DKK 190-240 million target for 2013 both compared to 2011 are confirmed.

GN Netcom delivered organic growth of 16% driven by solid growth rates in CC&O and outstanding growth rates in Mobile. The strong performance is primarily a result of continued growth in demand for Unified Communications (UC) headsets coupled with significant growth for Mobile in APAC and EMEA. In Q1 2012, GN Netcom's EBITA came in at DKK 86 million – a 54% improvement compared to Q1 2011, reflecting the attractive operational leverage of the business.

GN Store Nord confirms the guidance for the full year as announced in the Annual Report 2011. Please refer to the table below.

### **QUARTERLY HIGHLIGHTS**

- GN's revenue was DKK 1,478 million compared to DKK 1,298 million in Q1 2011 corresponding to 14% overall growth and 9% organic growth. Compared to Q1 2011, acquired activities added close to 2% to revenue.
- Group EBITA was DKK 165 million (excluding non-recurring SMART costs of DKK 15 million), up 35% from DKK 122 million in Q1 2011 (excluding a DKK 25 million duty/tax related provision).
- GN ReSound revenue was DKK 914 million and organic growth was 6%. EBITA ended at DKK 92 million (excluding non-recurring SMART costs of DKK 15 million), up 19% from DKK 77 million in Q1 2011 (excluding a DKK 25 million duty/tax related provision).
- GN Netcom revenue was DKK 564 million reflecting organic growth of 16%, and EBITA ended at DKK 86 million, significantly up from DKK 56 million in the same period last year.
- GN ReSound's SMART program is progressing as planned and the target is confirmed - EBITA improvement of DKK 190-240 million in 2013 compared to 2011.
- Acknowledging the importance of the legal case against the German Federal Cartel Office, the District Court of Bonn has referred the case to the District Court of Cologne and the court's chamber for cartel law matters. The District Court of Bonn has furthermore qualified the case as a precedent.
- In early Q1 2012, GN received around DKK 3,060 million from TPSA in connection with the conclusion of the 10-year long dispute. Subsequently, GN initiated a DKK 1.3 billion share buyback program. During Q1, treasury shares amounting to DKK 513 million were acquired as part of this program.

# GUIDANCE 2012 (based on current exchange rates including an average DKK/USD exchange rate of 5.50)

(DKK million)	Revenue	EBITA guidance *	Amortization, finance etc.
GN ReSound	3-5% organic growth	DKK 525-575 million	
GN Netcom	More than 9% organic growth	DKK 350-375 million	
Other		DKK (50)-(75) million	
<b>GN Store Nord</b>	More than 5% organic growth	DKK 800-900 million	Around DKK (50) million
*) Excluding non-recu	urring restructuring costs of up to DKK 200 mill	ion in GN ReSound	_

### **FINANCIAL OVERVIEW Q1 2012**

	GN R	GN ReSound GN Netcom Consolid		GN Netcom		dated total*
(DKK million)	Q1 2012	Q1 2011	Q1 2012	Q1 2011	Q1 2012	Q1 2011
Revenue	914	820	564	476	1,478	1,298
Organic growth	6%	9%	16%	5%	9%	7%
Gross margin	61.5%	60.2%	55.3%	58.4%	59.1%	59.6%
EBITA	77	52	86	56	150	97
EBITA margin	8.4%	6.3%	15.2%	11.8%	10.1%	7.5%
Free cash flow	(121)	(65)	92	45	2,961	(27)
*) "Other" is included in the to	otal					



# **GN RESOUND**

In Q1 2012, GN ReSound continued to deliver solid revenue growth with organic growth reaching 6% despite a more challenging comparison base, well above market growth. Accordingly, GN ReSound again gained market share in Q1 2012. The revenue growth was primarily driven by the ReSound Alera™ family, which continued to expand its presence in the market place, as well as the upgraded and enhanced product offering from GN Otometrics. Revenue was DKK 914 million corresponding to revenue growth of 11% compared to Q1 2011, of which around 3 percentage points was acquisitive growth. Development in foreign exchange rates contributed approximately 2 percentage points to revenue growth primarily due to a stronger DKK/USD.

Geographically, the organic growth continued to be driven by North America, where GN ReSound was able to sustain growth both in the private market and within the Veterans Affairs. In Europe, the organic growth rate continued to improve. Germany and France, which have been the most challenging markets in recent years, both generated positive organic growth.

Hearing Instruments generated revenue of DKK 805 million with organic growth of 5%. GN Otometrics generated revenue of DKK 109 million reflecting strong organic growth of 14%.

In Q1 2012, profitability improved as planned relative to Q1 of last year. Excluding non-recurring costs, GN ReSound's EBITA improved from DKK 77 million in Q1 2011 to DKK 92 million in Q1 2012, equivalent to an increase of almost 20%.

GN ReSound's gross margin ended at 61.5%, equivalent to an increase of 1.3 percentage points relative to the same quarter of 2011 – partially driven by a reclassification of certain cost elements (ref. below). As communicated in the Annual Report 2011, the gross margin is impacted by elevated costs related to manufacturing costs and freight.

Like other hearing aid manufacturers, GN ReSound continues to experience pressure on ASPs reflecting aggressive and competitive pricing in tender markets as well as the continued consolidation among retailers. Despite this development, there was essentially no negative impact on GN ReSound's ASP compared to Q1 2011.

Excluding non-recurring costs, Q1 operating expenses amounted to DKK 472 million compared to DKK 417 million in the same quarter of 2011. The increase is mainly related to higher selling and distribution costs reflecting acquisitions, certain investments in growth, and a stronger DKK/USD. Additionally, following the new business model introduced or being introduced as part of the supply chain project and SMART, certain costs have been reclassified from production costs to selling and distribution costs.

Cash flow from operating and investing activities before financial items and tax were DKK (84) million against DKK (47) million in Q1 2011. Compared to Q1 2011, cash outflow from acquisitions, captive activities and tax was significantly higher in Q1 2012. Additionally, cash SMART restructuring costs amounted to DKK 11 million in Q1 2012.

Inventories were at DKK 448 million at the end of March 2012 corresponding to an increase of DKK 44 million compared to the level at the end of Q1 2011. Inventory levels have essentially been flat during the last three quarters but are expected to drop as the SMART program progresses.

The SMART program is progressing as planned. The targeted EBITA improvement of DKK 50 million in 2012 and DKK 190-240 million in 2013 compared to 2011 are confirmed. As previously communicated, most of the DKK 50 million targeted for 2012 is expected to materialize in the second half of the year. In Q1, non-recurring costs related to the SMART program amounted to DKK 15 million – consisting of DKK 13 million is in operating expenses and DKK 2 million in production costs.

At the AudiologyNOW! 2012 conference, GN ReSound announced new growth supporting products and reconfirmed the exciting product launches scheduled for the second half of 2012. Following the launch of ReSound Alera  $^{\text{TM}}$  in the late summer of 2010, GN ReSound has been focused on the highend price segments and has succeeded in gaining market share in these segments. Building on the ReSound Alera™ platform, GN ReSound has now also launched ReSound Vea™ in order to expand and strengthen the company's position in the basic and budget segments. ReSound Vea™ is based on excellent basic sound processing, notable simplicity, extended durability and not least great flexibility. The product family will fit perfectly as a basic and budget product without wireless capabilities in the GN ReSound product portfolio. ReSound Vea™ uses the same fitting software as ReSound Alera™. The fitting software thereby supports the entire product portfolio, making GN ReSound an increasingly attractive full solution provider of hearing aids.

In addition, at AudiologyNOW!, GN ReSound announced new ReSound Alera form factors that further enhances and refines the 2.4 GHz technology solution for use in small hearing aids. GN ReSound has now launched the full 2.4 GHz wireless capabilities in small ITE (in-the-ear) and ITC (in-the-canal) custom form factors. The accomplishment is testimony to the distinct R&D capabilities commanded by GN ReSound. The company continues the efforts to enhance the technology further.



# **GN NETCOM**

In Q1 2012, GN Netcom continued to experience strong demand in CC&O for UC headsets. The Mobile business delivered outstanding results in especially the EMEA and APAC regions. The revenue growth was 18% of which organic growth was 16%. The development in foreign exchange rates contributed with the remaining 2 percentage points of the revenue growth primarily due to a stronger DKK/USD. Revenue ended at DKK 564 million, the highest revenue in a first quarter since 2008.

Revenue in CC&O amounted to DKK 377 million with organic growth of 8% driven by strong growth within UC headsets, which continues at very attractive double digit rates. The demand in the traditional Contact Center business in Q1 was softer than expected in Southern Europe.

Mobile took significant market share during the quarter and delivered organic growth of 36% (59% for the Jabra brand) leading to revenue of DKK 187 million. The organic growth occurred in all regions. In addition, we see clear evidence of a structural trend among retailers, shifting their headset offerings away from traditional handset brands towards independent headset brands such as Jabra.

In Q1 2012, GN Netcom's gross margin was 55.3% compared to 58.4% in Q1 2011. The decline is partly a result of the mix effect as Mobile comprises a larger share of the total revenue and partly a result of the expected moderate ASP decline in CC&O due to UC.

Despite of the decline in the gross margin, the EBITA margin increased with 3.4 percentage points in Q1 2012 compared to Q1 2011. The development displays the attractive operational leverage in both CC&O and Mobile, which also led to the positive result for Mobile in Q1. For GN Netcom overall EBITA improved by 54% to DKK 86 million compared to last year corresponding to an EBITA margin of 15.2% compared to 11.8% in Q1 2011.

Q1 operating expenses were DKK 226 million compared to DKK 222 million in Q1 2011.

Cash flow also improved significantly as the cash flow from operating and investing activities before financial items and tax increased more than 100% to DKK 90 million against DKK 44 million in Q1 2011. The net working capital decreased with DKK 24 million to DKK 73 million by the end of Q1 2012 compared to Q1 2011. As previously communicated, an increase in the net working capital is expected during 2012.

Since Q4 2011, Jabra has been launching the new Jabra SPORT, Jabra EASYGO and Jabra WAVE in all Apple retail stores across North America. At the same time the critically acclaimed Jabra FREEWAY was launched in Apple's online store.

In UC, we are pleased with the continued strong growth. During the first quarter, GN Netcom has signed several large UC agreements with companies such as Ericsson, Oracle and British Telecom, all of them deploying Jabra headsets in the thousands, indicating stronger global UC momentum. It was the appeal of flexibility in various work situations such as in the office, on the road or in the airport without having to compromise on the quality of the sound, that made British Telecom choose the Jabra solution. The Jabra solution provided for British Telecom's North American employees is different for each user, depending on their needs, with main products ordered being Jabra SUPREME UC for the mobile worker, Jabra SPEAK™ 410 for conference calls, Jabra FREEWAY for calls in the car and finally, Jabra PRO™ 9465 for office-based workers

In the beginning of Q2, GN Netcom will launch the Jabra SU-PREME UC. The high end Bluetooth<sup>®</sup> solution will strengthen GN Netcom's competitive position in the fast growing mobile workers segment of UC. The Jabra SUPREME is utilizing the UC MultiUse<sup>™</sup> concept enabling seamless switching between hands-free UC and mobile calls. The Jabra SUPREME UC supports all communication needs, whether it being professional UC (such as Microsoft Lync) from the laptop, private internet calls (such as Skype or Facetime) via a tablet, or regular mobile phone calls. As professional UC spreads to smartphones and tablets, the superior sound experience and UC optimization of the Jabra SUPREME positions Jabra well in the growing mobile worker segment.

GN Netcom is the market leader in the car speakerphone category. The sale of speakerphones in the quarter was the best ever - with very attractive margins on all products. Jabra CRUISER2 is the best-selling product in the North American market with Jabra FREEWAY and Jabra DRIVE among the top 5 selling products. The North American region remains the biggest market for speakerphones. Sales in Europe have experienced significant progress on the back of the latest Jabra speakerphone product introductions.

In 2010, GN Netcom launched its first personal desktop speakerphone, the Jabra SPEAK<sup>TM</sup> 410, in order to compete in this important segment with attractive margins. Since then, Jabra SPEAK<sup>TM</sup> 410 has taken a leading position in the segment. In Q1 2012, the innovative design and functionality of Jabra SPEAK<sup>TM</sup> 410 was recognized in the UC category at CeBIT, the world's largest trade fair for digital IT and telecommunications solutions.



#### **OTHER ACTIVITIES & OTHER ISSUES**

### Claim against the German Federal Cartel Office concerning prohibition of the sale of GN ReSound to Sonova

On April 20, 2010, GN received the ruling in which the German Federal Supreme Court declared the decision made by the German Federal Cartel Office (Bundeskartellamt) on April 11, 2007 prohibiting the sale of GN ReSound to Sonova unlawful. To claim compensation for the significant loss imposed on GN and its shareholders in connection with the unlawful prohibition, GN filed a claim of EUR 1.1 billion (approximately DKK 8.2 billion) on December 22, 2010 with the district court in Bonn, Germany.

On April 2, 2012, GN was notified that the District Court of Bonn had referred the case to the District Court of Cologne and the Cologne court's special chamber for cartel law matters. This development accentuates the importance of the case. The rationale for the change is the special chamber's competences within cartel law matters and a need to ensure a consistent and correct case processing. The District Court of Bonn has in addition qualified the case as a precedent. GN expects to receive further news from the District Court of Cologne, including the expected timing, in the near future.

#### Capital structure

Acting under its share buyback authorization, the GN Store Nord Board of Directors initiated a share buyback program of DKK 1.3 billion on January 13, 2012. The share buyback program has been initiated in order to reduce the company's share capital. Shares for an amount of DKK 513 million were repurchased in Q1 2012 as part of the program. Additional shares amounting to DKK 61 million were acquired as part of the exercise of options forming part of long-term incentive programs in Q1 2012.

At the Annual General Meeting held on March 22, 2012, the shareholders voted to reduce the company's share capital from DKK 833,441,052 to DKK 774,788,232 by cancelling shares with a nominal value of DKK 58,652,820 (14,663,205 treasury shares of DKK 4 each). The cancellation of the shares, which corresponded to 7% of the share capital, took place on April 23, 2012.

#### Guidance for 2012

The guidance for 2012 is based on the currently prevailing exchange rates including a DKK/USD of around 5.50. Additionally, the guidance is based on the assumption that developments in the macroeconomic environment will not have material negative impact on GN's markets.

### Financial Calendar for 2012

Q1/2012: May 3, 2012 Q2/2012: August 9, 2012 Q3/2012: November 15, 2012



### STATEMENT BY THE BOARD OF DIRECTORS AND THE EXECUTIVE MANAGEMENT

The Board of Directors and the Executive Management have today discussed and approved the interim report for GN Store Nord A/S for the period January 1 – March 31, 2012 and for the period January 1 – March 31, 2012.

The interim report, which has not been audited or reviewed by the company's independent auditors, has been prepared in accordance with IAS 34 "Interim Financial Reporting" as adopted by the EU and Danish disclosure requirements for interim reports of listed companies.

In our opinion the interim report gives a true and fair view of the Group's assets, liabilities and financial position at March 31, 2012 and of the results of the Group's operations and cash flows for the period January 1 – March 31, 2012.

Further, in our opinion the Management's review contains a fair presentation of developments in the Group's operations and financial matters, the results of the Group's operations and the Group's financial position in general and describes the significant risks and uncertainties pertaining to the Group.

Ballerup, May 3, 2012

#### **Board of Directors**

Per Wold-Olsen William E. Hoover, Jr. Carsten Krogsgaard Thomsen

Chairman Deputy Chairman

Jørgen Bardenfleth René Svendsen-Tune Wolfgang Reim

Leo Larsen Nikolai Bisgaard Morten Andersen

### **Executive Management**

Mogens Elsberg Lars Viksmoen Anders Boyer

CEO, GN Netcom CEO, GN ReSound CFO, GN Store Nord & GN ReSound

# **CONTENTS OF THE Q1 INTERIM FINANCIAL STATEMENTS**

Consolidated financial highlights	6
Quarterly reporting by segment	
Income statement	
Statement of comprehensive income	8
Balance sheet	9
Consolidated equity	9
Cash flow statement	10
Note 1 Accounting policies	10
Note 2 Segment disclosures	
Note 3 Incentive plans	
Note 4 Shareholdings	12



Consolidated financial highlights*			
(DKK million)	Q1	Q1	Total
	2012	2011	2011
	(unaud.)	(unaud.)	(aud.)
Income statement			
Revenue	1,478	1,298	5,564
Organic growth	9 %	7 %	9 %
Operating profit (loss)	144	92	1,256
Financial items, net	(9)	(16)	(28)
Profit (loss) for the period	98	54	865
Development costs incurred	(128)	(123)	(501)
EBITDA	179	131	1,475
ЕВІТА	150	97	1,284
Balance sheet			
Share capital	833	833	833
Equity	6,264	6,182	6,878
Total assets	8,880	9,574	11,181
Net working capital	1,237	3,241	4,120
Net interest-bearing debt	(1,081)	1,127	1,269
Cash flow			
Cash flow from operating activities	3,097	58	702
Cash flow from investing activities	(136)	(85)	(486)
Hereof:			
Development projects	(67)	(60)	(265)
Investments in property, plant and equipment	(22)	(13)	(82)
Total cash flow from operating and investing activities (free cash flow)	2,961	(27)	216
Restructuring/non-recurring costs			
Restructuring/non-recurring costs recognized in income statement	15	-	-
Restructuring/non-recurring costs, paid	11	-	2
Key ratios	50.4.0/	50.00/	50.0.0
Gross profit margin	59.1 %	59.6 %	59.2 %
EBITA margin	10.1 %	7.5 %	23.1 %
Return on invested capital including goodwill (ROIC including goodwill)**	21.1 %	42.9 %	16.5 %
Return on equity**	14.6 % 70.5 %	34.1 % 64.6 %	12.9 % 61.5 %
Equity ratio  Net interest-bearing debt/EBITDA**	70.5 %	0.4	0.8
Key ratios per share	0.50	0.07	4 04
Earnings per share, basic (EPS) Earnings per share, fully diluted (EPS diluted)	0.52 0.51	0.27 0.26	4.31 4.27
Cash flow from operating activities per share	16.20	0.28	4.27 3.46
Cash flow from operating and investing activities per share	15.49	(0.13)	1.07
Share price at the end of the period	60	49	48
Other			
Number of employees, end of period	~4.725	~4.500	~4.675
Outstanding shares, end of period	184,852	202,707	192,975
Average number of outstanding shares, fully diluted	191,211	205,121	202,604
Market capitalization	11,091	9,933	9,263

<sup>\*</sup>Based on key ratio definitions from the annual report 2011 except for market capitalization which is calculated using outstanding shares and share price at the end of the period instead of using an average for the period.

<sup>\*\*</sup>ROIC, ROE and NIBD/EBITDA are calculated based on EBITA, net profit and EBITDA, respectively for the latest four quarters.



# Quarterly reporting by segment

Content   Cont	/ segment						
Income statement   Revenue	(DKK million)						201 Tota (aud
Revenue (N Nescom (S Nescom (S 20) (S 27) (S 14) (S 1902 (S 17) (S 11) (S 1902 (S 17) (S 1902 (S 17) (S 1902 (S 17) (S 1902 (S 1902 (S 17) (S 1902 (S 19		(* **** /	,	,	,	( )	
OR Residund   Section	Revenue						
Chies							2,106
Cryanic growth  CN Netrom  SN N	Other *	2	4	2	-	-	. 8
SA Nection	Total	1,298	1,334	1,359	1,573	1,478	5,564
Company   19	Organic growth	5 a/	0.0/	40.0/	<b>5</b> 0/	40.0/	0.0
Total 77% 9 % 12 % 77% 9 % 9 % 9 0							9 9
SA Neticom	Total						9 '
Color   Colo	Gross profit margin						
Sepansed development costs**   Common   (40)   (46)   (46)   (47)   (46)   (4	GN Netcom						56.49
CAN Netcom   (40)   (46)   (	Total						59.2
CAN Netcom   (40)   (46)   (	Expensed development costs**						
Selling and distribution costs and administrative expenses etc.**   Selling and administrative expense	GN Netcom						(19:
administrative expenses etc.**  6N Netcom (162) (169) (165) (170) (180) (86  6N Netcom (357) (336) (334) (328) (396) (1,35  Other** (13) (12) (10) (757 (13) 54  Total (552) (517) (599) 77 (589) (1,50  EBITA  6N Netcom (55) (70) 74 110 86 31  6N ReSound (52) 74 107 193 77 42  Other** (11) (8) (8) (5) 575 (13) 54  Total (11) (8) (8) (5) 575 (13) 54  Total (11) (8) (8) (5) 575 (13) 54  Total (11) (8) (8) (757 (13) 54  Total (11) (8) (8) (8) 575 (13) 54  Total (11) (8) (8) (8) 575 (13) 54  Total (11) (8) (8) (8) (8) (15) (15) (15) (15) (15) (15) (15) (15	Total						(31)
administrative expenses etc.**  6N Netcom (162) (169) (165) (170) (180) (86  6N Netcom (357) (336) (334) (328) (396) (1,35  Other** (13) (12) (10) (757 (13) 54  Total (552) (517) (599) 77 (589) (1,50  EBITA  6N Netcom (55) (70) 74 110 86 31  6N ReSound (52) 74 107 193 77 42  Other** (11) (8) (8) (5) 575 (13) 54  Total (11) (8) (8) (5) 575 (13) 54  Total (11) (8) (8) (5) 575 (13) 54  Total (11) (8) (8) (757 (13) 54  Total (11) (8) (8) (8) 575 (13) 54  Total (11) (8) (8) (8) 575 (13) 54  Total (11) (8) (8) (8) (8) (15) (15) (15) (15) (15) (15) (15) (15	Selling and distribution costs and						
CAR PASSOUND   (357)   (336)   (334)   (328)   (396)   (1,35)	administrative expenses etc.**						
Colter   (13)	GN Netcom						(68)
EBITA GN Netcom GN Resound 556 70 74 107 193 87 77 42 Other ' (11) (8) (8) 575 (13) 54 Other ' (12) (12) (12) (12) (12) (12) (12) (12)	Other *						(1,35
SAN Netcom	Total	(552)	(517)	(509)	77	(589)	(1,50
SAR ReSound   S2	ЕВІТА						
Chebr	GN Netcom GN ReSound						31 42
BITA margin	Other *						54 54
SAN Netcom	Total	97	136	173	878	150	1,28
SAR ReSound	EBITA margin						
Depreciation							
GN Netcom  (5) (5) (5) (5) (5) (4) (2) (22) (8) (6) ReSound  (21) (20) (20) (20) (22) (8) (6) (1) (1) (20) (1) (20) (1) (22) (10) (1) (1) (10) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	Total						23.1
GN Netcom  (5) (5) (5) (5) (5) (4) (2) (22) (8) (6) ReSound  (21) (20) (20) (20) (22) (8) (6) (1) (1) (20) (1) (20) (1) (22) (10) (1) (1) (10) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	Depreciation						
Other   (8) (8) (5) (69) (3) (94) (29)   (19)	GN Netcom						
Total							
GN Netscomd 73 94 127 213 99 50 Other 74 131 159 203 972 179 1,477 1,4	Total						(19
College	EBITDA						
Other   (3)	GN Netcom						33
EBITA Amortization of other intangible assets acquired in business combinations (5) (11) (6) (6) (6) (6) (2) Amortization of other intangible assets acquired in business combinations (5) (11) (6) (6) (6) (6) (2) Amortization of other intangible assets acquired in business combinations (5) (11) (6) (6) (6) (6) (2) Amortization of other intangible assets (5) (11) (6) (6) (6) (6) (2) Amortization of other intangible assets (5) (11) (6) (6) (6) (6) (2) Amortization of other intangible assets (6) (9) (2) (14) (15) (15) (15) (15) (15) (15) (15) (15	Other *		-				63
Amortization of other intangible assets acquired in business combinations (5) (11) (6) (6) (6) (6) (2) (2) Operating profit (loss) 92 125 167 872 144 1,25 Gains (losses) on disposal of operations - 2 (15) 4 - (5) (2) - (6) (2) (2) (36) (15) (36) (36) (36) (36) (36) (36) (36) (36	Total	131	169	203	972	179	1,47
Second   S	EBITA	97	136	173	878	150	1,28
Operating profit floss    92   125   167   872   144   1,25		(5)	(11)	(6)	(6)	(6)	(2
Share of profit (loss) in associates 4 2 4 2 4 2	Operating profit (loss)	92	125	167	872		1,25
Financial items, net (16) 48 6 (66) (9) (2) Profit (loss) before tax 76 175 162 812 135 1,22 Tax on profit (loss) (22) (48) (44) (246) (37) (36 7) (3			2			-	(
Tax on profit (loss)   (22) (48) (44) (246) (37) (36)	Financial items, net			6	(66)		(2
Profit (loss)							
Development projects   Sign Netcom	Profit (loss)						86
Development projects   Sign Netcom	Balance sheet						
GN ReSound 755 754 765 777 780 777 Total 865 859 864 864 864 859 86  Inventories  GN Netcom 105 90 79 95 87 9  GN Netcom 404 399 451 454 448 45  Total 509 489 530 549 535 54  Trade receivables  GN Netcom 263 285 321 351 339 35  GN ReSound 788 781 807 904 857 90  Other 7 7 6 14 10 1  Total 1,058 1,073 1,134 1,269 1,206 1,266  Net working capital  GN Netcom 97 84 67 77 73 7  GN ReSound 950 959 1,013 1,067 1,213 1,06  Other 1 2,194 2,274 2,270 2,976 (49) 2,97  Total 3,241 3,317 3,350 4,120 1,237 4,12  Cash flow  Cash flow  Cash flow  Cash flow from operating and investing activities before financial items and tax  GN Netcom 44 86 98 115 90 34  GN ReSound (47) 30 13 88 (84) 88  Other 1 (11) (35) 1 (71) 3,020 (11)  Total (14) 81 112 132 3,026 31  Total tax and financial items  (13) (20) (36) (26) (65) (9)	Development projects						
Total   865   859   864   864   859   868   869   86							
GN Netcom	Total						
GN Netcom	Inventories						
Total         509         489         530         549         535         54           Trade receivables           GN Netcom         263         285         321         351         339         35           GN ReSound         788         781         807         904         857         90           Other*         7         7         6         14         10         1         1         Total         1,058         1,073         1,134         1,269         1,206         1,268         1,206         1,268         1,206         1,268         1,206         1,268         1,206         1,226         1,206         1,268         1,206         1,268         1,206         1,268         1,206         1,268         1,206         1,269         1,206         1,268         1,206	GN Netcom						
Trade receivables GN Netcom 263 285 321 351 339 35 GN ReSound 788 781 807 904 857 90 Cher * 7 7 7 6 14 10 1 1 Total 1,058 1,073 1,134 1,269 1,206 1,266  Net working capital GN Netcom 97 84 67 77 73 7 GON ReSound 950 959 1,013 1,067 1,213 1,066 Cher 2,194 2,274 2,270 2,976 (49) 2,97 Total 3,241 3,317 3,350 4,120 1,237 4,12  Cash flow Cash flow Cash flow from operating and investing activities before financial items and tax GN Netcom 44 86 98 115 90 34 GN ReSound (47) 30 13 88 (84) 8 Cher (11) (35) 1 (71) 3,020 (11) Total (14) 81 112 132 3,026 31  Total tax and financial items (13) (20) (36) (26) (65) (9)							
GN Netcom		. • •					
GN ReSound 788 781 807 904 857 900 Other 7 7 7 6 14 10 1 Total 1,058 1,073 1,134 1,269 1,206 1,267 1,267 1,2	GN Netcom	263	285	321	351	339	35
Total	GN ReSound	788	781	807	904	857	90
Net working capital GN Netcom 97 84 67 77 73 7 GN ReSound 950 959 1,013 1,067 1,213 1,06 Other 2,194 2,274 2,270 2,976 (49) 2,97 Total 3,241 3,317 3,350 4,120 1,237 4,12  Cash flow Cash flow Cash flow from operating and investing activities before financial items and tax GN Netcom 44 86 98 115 90 34 GN ReSound (47) 30 13 88 (84) 8 Other (11) (35) 1 (71) 3,020 (11) Total (14) 81 112 132 3,026 31  Total tax and financial items (13) (20) (36) (26) (65) (9)	Other * Total						
GN Netscom 97 84 67 77 73 73 76   GN ReSound 950 959 1,013 1,067 1,213 1,06   Other * 2,194 2,274 2,270 2,976 (49) 2,97   Total 3,241 3,317 3,350 4,120 1,237 4,12    Cash flow  Cash flow  Cash flow from operating and investing activities before financial items and tax   GN Netscom 44 86 98 115 90 34   GN ReSound (47) 30 13 88 (84) 8   GN ReSound (47) 30 13 88 (84) 8   Other * (11) (35) 1 (71) 3,020 (11   Total (14) 81 112 132 3,026 31    Total tax and financial items (13) (20) (36) (26) (65) (9    Total cash flow from operating and							
GN ReSound 950 959 1,013 1,067 1,213 1,06 Other* 2,194 2,274 2,270 2,976 (49) 2,97 Total 2,314 3,317 3,350 4,120 1,237 4,12 Cash flow  Cash flow Cash flow from operating and investing activities before financial items and tax GN Netcom 44 86 98 115 90 34 GN ReSound (47) 30 13 88 (84) 8 Other* (11) (35) 1 (71) 3,020 (11) Total (14) 81 112 132 3,026 31 Cotal tax and financial items (13) (20) (36) (26) (65) (9) Total Cash flow from operating and	GN Netcom						
Total				1,013		1,213	
Cash flow Cash flow Fom operating and investing activities before financial items and tax GN Netcom GN ReSound (47) 30 13 88 (84) 88 Other * (11) (35) 1 (71) 3,020 (11) Total (14) 81 112 132 3,026 31  Total tax and financial items (13) (20) (36) (26) (65) (9)  Total cash flow from operating and							
Cash flow from operating and investing activities before financial items and tax GN Netcom		•					
activities before financial items and tax GN Netcom							
GN ReSound (47) 30 13 88 (84) 8 Other 1 (11) (35) 1 (71) 3,020 (11) Total (14) 81 112 132 3,026 31  Total tax and financial items (13) (20) (36) (26) (65) (9) Total cash flow from operating and	activities before financial items and tax						
Other *         (11)         (35)         1         (71)         3,020         (11           Total         (14)         81         112         132         3,026         31           Total tax and financial items         (13)         (20)         (36)         (26)         (65)         (9           Total cash flow from operating and	GN Netcom						
Total         (14)         81         112         132         3,026         31           Total tax and financial items         (13)         (20)         (36)         (26)         (65)         (9           Total cash flow from operating and	GN ReSound Other *			1			8 (11
Total cash flow from operating and	Total						
	Total tax and financial items	(13)	(20)	(36)	(26)	(65)	(9
	Total cash flow from operating and		<del></del>				
	investing activities (free cash flow)	(27)	61	76	106	2,961	21

<sup>\* &</sup>quot;Other" comprises Group Shared Services, the Telegraph Company, GN Ejendomme and eliminations.

\*\* Does not include share of amortization of other intangible assets acquired in business combinations, cf. the definition of EBITA



Income statement	Consolidated
Income statement	Consolidated

	Q1	Q1	Full year
(DI/I/:II:)	2012	2011	2011
(DKK million)	(unaud.)	(unaud.)	(aud.)
Revenue	1,478	1,298	5,564
Production costs	(604)	(524)	(2,269)
Gross profit	874	774	3,295
	<b>V.</b> .		5,255
Development costs	(136)	(127)	(517)
Selling and distribution costs	(467)	(416)	(1,657)
Management and administrative expenses	(127)	(143)	(608)
Other operating income	-	4	12
Award from the arbitration case against TPSA	-	-	731
Operating profit (loss)	144	92	1,256
Gains (losses) on disposal of operations	-	-	(9)
Share of profit (loss) in associates	-	-	6
Financial income	16	14	178
Financial expenses	(25)	(30)	(206)
Profit (loss) before tax	135	76	1,225
Tax on profit (loss)	(37)	(22)	(360)
Profit (loss) for the period	98	54	865
Fornings nor share (FDS)			
Earnings per share (EPS)	0.52	0.27	4.31
Earnings per share (EPS)	0.52	0.27	4.31 4.27
Earnings per share, fully diluted (EPS diluted)	0.51	0.26	4.27
EDITA	450	07	4 204
EBITA	150	97	1,284
Amortization of other intangible assets acquired in company acquisitions	(6)	(5)	(28)
Operating profit (loss)	144	92	1,256

Statement of comprehensive income	Consc	Consolidated			
(DKK million)	Q1 2012 (unaud.)	Q1 2011 (unaud.)	Full year 2011 (aud.)		
Profit (loss) for the period	98	54	865		
Other comprehensive income					
Actuarial gains (losses)	-	-	(44)		
Adjustment of cash flow hedges	11	5	(16)		
Foreign exchange adjustments, etc.	(120)	(246)	90		
Tax relating to other comprehensive income	(3)	-	7		
Other comprehensive income for the period, net of tax	(112)	(241)	37		
Total comprehensive income for the period	(14)	(187)	902		



Balance sheet		Consolidated

	March 31	March 31	Dec. 31
	2012	2011	2011
(DKK million)	(unaud.)	(unaud.)	(aud.)
Assets			
Intangible assets	4,164	3,857	4,248
Property, plant and equipment	258	463	262
Deferred tax assets	568	571	569
Other non-current assets	176	184	193
Total non-current assets	5,166	5,075	5,272
Inventories	535	509	549
Trade receivables	1.206	1.058	1.269
Tax receivable	44	39	13
Other receivables	603	2.727	3,695
Cash and cash equivalents	1.172	166	229
Total current assets	3,560	4,499	5,755
Assets classified as held for sale	154		154
Assets classified as field for sale	154		134
Total assets	8,880	9,574	11,181
Equity and liabilities			
Equity	6,264	6,182	6,878
Bank loans	_	1,161	1,374
Pension obligations	105	68	110
Provisions	112	101	130
Deferred tax liabilities	695	587	825
Other non-current liabilities	59	49	59
Total non-current liabilities	971	1,966	2,498
Bank loans	91	132	124
Trade payables	380	333	486
Tax payable	208	25	36
Provisions	245	214	260
Other payables	721	722	899
Total current liabilities	1,645	1,426	1,805
Total equity and liabilities	8,880	9,574	11,181

# Consolidated equity

	Share capital (shares of	Additional paid-in	Foreign exchange	Hedging	Treasury	Proposed dividends for	Retained	Total
(DKK million)	DKK 4 each)	capital	adjustments	reserve	shares	the year	earnings	equity
Balance at December 31, 2010	833	3.245	(1.565)	2	(341)	40	4.290	6.504
Profit (loss) for the period	-	-	-	-	-	-	54	54
Adjustment of cash flow hedges	-	-	-	5	-	-	-	5
Foreign exchange adjustments, etc.	-	-	(246)	-	-	-	-	(246)
Total comprehensive income for the period	=	-	(246)	5	-	=	54	(187)
Share-based payment (granted)	=	-	=	-	-	=	6	6
Share based payment (exercised)	-	(178)	-		309	-	-	131
Purchase/sale of treasury shares and other equity instruments	-	-	-	-	(233)	-	-	(233)
Paid dividends						(39)		(39)
Dividends, treasury shares						(1)	1	-
Balance at March 31, 2011	833	3.067	(1.811)	7	(265)	-	4.351	6.182
Profit (loss) for the period	-	-	-	-	-	-	811	811
Actuarial gains (losses)	-	-	-	-	-	-	(44)	(44)
Adjustment of cash flow hedges	-	-	-	(21)	-	-	-	(21)
Foreign exchange adjustments, etc.	-	-	336	-	-	-	-	336
Tax relating to other comprehensive income		-	(11)	6	-	-	12	7
Total comprehensive income for the period	-	-	325	(15)	-	-	779	1.089
Proposed dividends for the year	-	-	-	-	-	57	(57)	-
Share-based payment (granted)	-	-	-	-	-	-	9	9
Share based payment (exercised)	-	(13)	-	-	19	-	-	6
Purchase/sale of treasury shares and other equity instruments	-	-	-	-	(408)	-	-	(408)
Balance at December 31, 2011	833	3.054	(1.486)	(8)	(654)	57	5.082	6.878
Profit (loss) for the period	-	-	-	-	-	-	98	98
Adjustment of cash flow hedges	-	-	-	11	-	-	-	11
Foreign exchange adjustments, etc.	-	-	(120)	-	-	-	-	(120)
Tax relating to other comprehensive income	-	-	(3)	-	-	-	-	(3)
Total comprehensive income for the period	-	-	(123)	11	-	-	98	(14)
Share-based payment (granted)	-	-	-	-	-	-	2	2
Share-based payment (exercised)	-	(2)	-	-	24	-	-	22
Purchase/sale of treasury shares and other equity instruments	-	-	-	-	(574)	-	-	(574)
Paid dividends	-	-	-	-	-	(50)	-	(50)
Dividends, treasury shares		-	-	-	-	(7)	7	-
Balance at March 31, 2012	833	3.052	(1.609)	3	(1.204)		5.189	6.264



CRI	Cash flow statement	Consolidated				
Check million   Cunaud.		Q1	Q1	Full year		
Operating activities         144         92         1,256           Depreciation, amortization and impairment         108         99         484           Other adjustments         (22)         (17)         (735)           Cash flow from operating activities before changes in working capital         230         174         1,005           Changes in working capital and restructuring/non-recurring costs, paid         2,932         (103)         (208)           Cash flow from operating activities before financial items and tax         3,162         71         797           Financial items, net         (36)         (11)         (72)           Tax paid, net         (29)         (2)         (23)           Cash flow from operating activities         3,097         58         702           Investing activities         (85)         (71)         (318)           Investments in intangible assets, net         (85)         (71)         (318)           Investments in other non-current assets, net         (22)         (13)         (68)           Investments in other non-current assets, net         (27)         -         (82)           Company disposals         -         -         -         1           Cash flow from investing activities         (136)		2012	2011	2011		
Depreting profit (loss)	(DKK million)	(unaud.)	(unaud.)	(aud.)		
Depreting profit (loss)	Operating activities					
Depreciation, amortization and impairment   108   99   484   40ther adjustments   220   (17)   (735)   (735)   (736)		144	92	1 256		
Other adjustments         (22)         (17)         (735)           Cash flow from operating activities before changes in working capital         230         174         1,005           Changes in working capital and restructuring/non-recurring costs, paid         2,932         (103)         (208)           Cash flow from operating activities before financial items and tax         3,162         71         797           Financial items, net         (36)         (11)         (72)         (72)         (72)         (73)         (72)         (73)         (72)         (73)         (72)         (73)         (72)         (73)         (72)         (73)         (72)         (73)         (72)         (73)         (72)         (72)         (73)         (72)         (72)         (72)         (73)         (72)         (73)         (72)         (73)         (72)         (73)         (73)         (72)         (73)         (73)         (73)         (73)         (73)         (73)         (73)         (73)         (73)         (73)         (73)         (74)         (73)         (73)         (74)         (73)         (74)         (73)         (74)         (73)         (74)         (73)         (74)         (73)         (74)         (73)         (74) <td></td> <td></td> <td>_</td> <td>,</td>			_	,		
Cash flow from operating activities before changes in working capital         230         174         1,005           Changes in working capital and restructuring/non-recurring costs, paid         2,932         (103)         (208)           Cash flow from operating activities before financial items and tax         3,162         71         797           Financial items, net         (36)         (11)         (72)         (23)         (22)         (23)           Cash flow from operating activities         3,097         58         702 <td></td> <td></td> <td></td> <td></td>						
Cash flow from operating activities before financial items and tax         3,162         71         797           Financial items, net         (36)         (11)         (72)           Tax paid, net         (29)         (2)         (23)           Cash flow from operating activities         3,097         58         702           Investing activities         85         (71)         (318)           Investments in intangible assets, net         (85)         (71)         (318)           Investments in oppority, plant and equipment, net         (22)         (13)         (68)           Investments in other non-current assets, net         (2)         (1)         (19)           Company acquisitions         (27)         -         (82)           Company disposals         -         -         1           Cash flow from investing activities         (136)         (85)         (486)           Cash flow from operating and investing activities (free cash flow)         2,961         (27)         216           Financing activities         (50)         (39)         (39)         (39)         (39)         (39)           Share-based payment (exercised)         22         131         137         (574)         (233)         (641)         (			· /			
Financial items, net       (36)       (11)       (72)         Tax paid, net       (29)       (2)       (23)         Cash flow from operating activities       3,097       58       702         Investing activities       85       (71)       (318)         Investments in intangible assets, net       (22)       (13)       (68)         Investments in property, plant and equipment, net       (22)       (13)       (68)         Investments in other non-current assets, net       (2)       (1)       (19)         Company acquisitions       (27)       -       (82)         Company disposals       -       -       -       1         Cash flow from investing activities       (136)       (85)       (486)         Cash flow from investing activities (free cash flow)       2,961       (27)       216         Financing activities         Paid dividends       (50)       (39)       (39)         Share-based payment (exercised)       22       131       137         Purchase/sale of treasury shares and other equity instruments       (574)       (233)       (641)         Increase/decrease in bank loans and other adjustments       (1,413)       181       396         Cash flow from financ	Changes in working capital and restructuring/non-recurring costs, paid	2,932	(103)	(208)		
Tax paid, net         (29)         (2)         (23)           Cash flow from operating activities         3,097         58         702           Investing activities         Investments in intangible assets, net         (85)         (71)         (318)           Investments in property, plant and equipment, net         (22)         (13)         (68)           Investments in other non-current assets, net         (2)         (1)         (19)           Company acquisitions         (27)         -         (82)           Company disposals         -         -         -         1           Cash flow from investing activities         (136)         (85)         (486)           Cash flow from operating and investing activities (free cash flow)         2,961         (27)         216           Financing activities         (50)         (39)         (39)           Share-based payment (exercised)         (22         131         137           Purchase/sale of treasury shares and other equity instruments         (574)         (233)         (641)           Increase/decrease in bank loans and other adjustments         (1,413)         181         396           Cash flow from financing activities         (2,015)         40         (147)	Cash flow from operating activities before financial items and tax	3,162	71	797		
Tax paid, net         (29)         (2)         (23)           Cash flow from operating activities         3,097         58         702           Investing activities         Investments in intangible assets, net         (85)         (71)         (318)           Investments in property, plant and equipment, net         (22)         (13)         (68)           Investments in other non-current assets, net         (2)         (1)         (19)           Company acquisitions         (27)         -         (82)           Company disposals         -         -         -         1           Cash flow from investing activities         (136)         (85)         (486)           Cash flow from operating and investing activities (free cash flow)         2,961         (27)         216           Financing activities         (50)         (39)         (39)           Share-based payment (exercised)         (22         131         137           Purchase/sale of treasury shares and other equity instruments         (574)         (233)         (641)           Increase/decrease in bank loans and other adjustments         (1,413)         181         396           Cash flow from financing activities         (2,015)         40         (147)	Financial items, not	(26)	(11)	(72)		
Cash flow from operating activities         3,097         58         702           Investing activities         (85)         (71)         (318)           Investments in intangible assets, net         (22)         (13)         (68)           Investments in property, plant and equipment, net         (22)         (1)         (19)           Company acquisitions         (27)         -         (82)           Company disposals         -         -         1           Cash flow from investing activities         (136)         (85)         (486)           Cash flow from operating and investing activities (free cash flow)         2,961         (27)         216           Financing activities         (50)         (39)         (39)           Share-based payment (exercised)         22         131         137           Purchase/sale of treasury shares and other equity instruments         (574)         (233)         (641)           Increase/decrease in bank loans and other adjustments         (1,413)         181         396           Cash flow from financing activities         (2,015)         40         (147)           Net cash flow         946         13         69           Cash and cash equivalents beginning of period         229         157 <td< td=""><td>·</td><td></td><td>, ,</td><td>` ,</td></td<>	·		, ,	` ,		
Investing activities   (85) (71) (318)		` '		· · · · · · · · · · · · · · · · · · ·		
Investments in intangible assets, net   (85) (71) (318)     Investments in property, plant and equipment, net   (22) (13) (68)     Investments in other non-current assets, net   (2) (1) (19)     Company acquisitions   (27) - (82)     Company disposals   1     Cash flow from investing activities   (136) (85) (486)     Cash flow from operating and investing activities (free cash flow)   2,961 (27) 216     Financing activities   (50) (39) (39) (39)     Share-based payment (exercised)   22 131 137     Purchase/sale of treasury shares and other equity instruments   (574) (233) (641)     Increase/decrease in bank loans and other adjustments   (1,413) 181 396     Cash flow from financing activities   (2,015) 40 (147)     Net cash flow   946 13 69     Cash and cash equivalents beginning of period   229 157 157     Adjustment foreign currency, cash and cash equivalents   (3) (4) 3	Cash flow from operating activities	3,097	58	702		
Investments in property, plant and equipment, net   (22) (13) (68)	Investing activities					
Investments in other non-current assets, net	Investments in intangible assets, net	(85)	(71)	(318)		
Company acquisitions         (27)         - (82)           Company disposals         - 1         1           Cash flow from investing activities         (136)         (85)         (486)           Cash flow from operating and investing activities (free cash flow)         2,961         (27)         216           Financing activities           Paid dividends         (50)         (39)         (39)           Share-based payment (exercised)         22         131         137           Purchase/sale of treasury shares and other equity instruments         (574)         (233)         (641)           Increase/decrease in bank loans and other adjustments         (1,413)         181         396           Cash flow from financing activities         (2,015)         40         (147)           Net cash flow         946         13         69           Cash and cash equivalents beginning of period         229         157         157           Adjustment foreign currency, cash and cash equivalents         (3)         (4)         3	Investments in property, plant and equipment, net	(22)	(13)	(68)		
Company disposals         -         -         1           Cash flow from investing activities         (136)         (85)         (486)           Cash flow from operating and investing activities (free cash flow)         2,961         (27)         216           Financing activities         Paid dividends         (50)         (39)         (39)           Share-based payment (exercised)         22         131         137           Purchase/sale of treasury shares and other equity instruments         (574)         (233)         (641)           Increase/decrease in bank loans and other adjustments         (1,413)         181         396           Cash flow from financing activities         (2,015)         40         (147)           Net cash flow         946         13         69           Cash and cash equivalents beginning of period         229         157         157           Adjustment foreign currency, cash and cash equivalents         (3)         (4)         3	Investments in other non-current assets, net	(2)	(1)	(19)		
Cash flow from investing activities(136)(85)(486)Cash flow from operating and investing activities (free cash flow)2,961(27)216Financing activitiesPaid dividends(50)(39)(39)Share-based payment (exercised)22131137Purchase/sale of treasury shares and other equity instruments(574)(233)(641)Increase/decrease in bank loans and other adjustments(1,413)181396Cash flow from financing activities(2,015)40(147)Net cash flow9461369Cash and cash equivalents beginning of period229157157Adjustment foreign currency, cash and cash equivalents(3)(4)3	Company acquisitions	(27)	-	(82)		
Cash flow from operating and investing activities (free cash flow)2,961(27)216Financing activitiesPaid dividends(50)(39)(39)Share-based payment (exercised)22131137Purchase/sale of treasury shares and other equity instruments(574)(233)(641)Increase/decrease in bank loans and other adjustments(1,413)181396Cash flow from financing activities(2,015)40(147)Net cash flow9461369Cash and cash equivalents beginning of period229157157Adjustment foreign currency, cash and cash equivalents(3)(4)3	Company disposals	-	-	1_		
Financing activities Paid dividends Share-based payment (exercised) Purchase/sale of treasury shares and other equity instruments Increase/decrease in bank loans and other adjustments (1,413) Increase/decrease in bank loans and other adjustments (2,015)  Net cash flow  Cash and cash equivalents beginning of period Adjustment foreign currency, cash and cash equivalents (50) (23) (39) (39) (39) (39) (24) (233) (641) (1,413) (1,413) (1,413) (1,413) (1,413) (1,413) (1,417) (1,4	Cash flow from investing activities	(136)	(85)	(486)		
Paid dividends       (50)       (39)       (39)         Share-based payment (exercised)       22       131       137         Purchase/sale of treasury shares and other equity instruments       (574)       (233)       (641)         Increase/decrease in bank loans and other adjustments       (1,413)       181       396         Cash flow from financing activities       (2,015)       40       (147)         Net cash flow       946       13       69         Cash and cash equivalents beginning of period       229       157       157         Adjustment foreign currency, cash and cash equivalents       (3)       (4)       3	Cash flow from operating and investing activities (free cash flow)	2,961	(27)	216		
Paid dividends       (50)       (39)       (39)         Share-based payment (exercised)       22       131       137         Purchase/sale of treasury shares and other equity instruments       (574)       (233)       (641)         Increase/decrease in bank loans and other adjustments       (1,413)       181       396         Cash flow from financing activities       (2,015)       40       (147)         Net cash flow       946       13       69         Cash and cash equivalents beginning of period       229       157       157         Adjustment foreign currency, cash and cash equivalents       (3)       (4)       3						
Share-based payment (exercised)         22         131         137           Purchase/sale of treasury shares and other equity instruments         (574)         (233)         (641)           Increase/decrease in bank loans and other adjustments         (1,413)         181         396           Cash flow from financing activities         (2,015)         40         (147)           Net cash flow         946         13         69           Cash and cash equivalents beginning of period         229         157         157           Adjustment foreign currency, cash and cash equivalents         (3)         (4)         3	<u> </u>					
Purchase/sale of treasury shares and other equity instruments    (574) (233) (641)		` '	` ,	, ,		
Increase/decrease in bank loans and other adjustments(1,413)181396Cash flow from financing activities(2,015)40(147)Net cash flow9461369Cash and cash equivalents beginning of period229157157Adjustment foreign currency, cash and cash equivalents(3)(4)3	· · · · · · · · · · · · · · · · · · ·		_			
Cash flow from financing activities(2,015)40(147)Net cash flow9461369Cash and cash equivalents beginning of period229157157Adjustment foreign currency, cash and cash equivalents(3)(4)3		` ,	, ,			
Net cash flow9461369Cash and cash equivalents beginning of period229157157Adjustment foreign currency, cash and cash equivalents(3)(4)3	, , , , , , , , , , , , , , , , , , ,					
Cash and cash equivalents beginning of period 229 157 157 Adjustment foreign currency, cash and cash equivalents (3) (4) 3	Cash flow from financing activities	(2,015)	40	(147)		
Adjustment foreign currency, cash and cash equivalents (3) (4) 3	Net cash flow	946	13	69		
Adjustment foreign currency, cash and cash equivalents (3) (4) 3	Cash and cash equivalents hadinning of period	220	157	157		
	Cash and cash equivalents, end of period	1,172	166	229		

# Note 1 - Accounting policies

This interim report has been prepared in accordance with IAS 34 "Interim Financial Reporting" as adopted by the EU and Danish interim financial reporting requirements for listed companies.

# **CHANGES TO ACCOUNTING POLICIES**

As of January 1, 2012, GN Store Nord adopted the relevant new or revised International Financial Reporting Standards and IFRIC Interpretations as specified in note 34 in the Annual Report 2011. The new or revised Standards and Interpretations did not affect recognition and measurement materially or result in any material changes to disclosures in the notes.

Apart from the minor changes, as described in note 34 in the Annual Report 2011, the accounting policies applied are unchanged from those applied in the Annual Report 2011.



Income statement	GN Netcom		GN ReSound		Other*		Consolidated total	
	Q1	Q1	Q1	Q1	Q1	Q1	Q1	
	2012	2011	2012	2011	2012	2011	2012	20
(DKK million)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud
Revenue	564	476	914	820		2	1,478	1,29
Production costs	(252)	(198)	(352)	(326)	-	-	(604)	(52
Gross profit	312	278	562	494	-	2	874	77
Expensed development costs**	(46)	(40)	(89)	(85)			(135)	(12
Selling and distribution costs**	(155)	(148)	(307)	(265)	_		(462)	(4
Management and administrative expenses	(25)	(34)	(89)	(96)	(13)	(13)	(127)	(14
Other operating income	(23)	(34)	(03)	4	(13)	-	(127)	(1-
EBITA	86	56	77	52	(13)	(11)	150	ę
Amortization of other intangible assets								
acquired in business combinations	(1)	(1)	(5)	(4)	-	-	(6)	
Operating profit (loss)	85	55	72	48	(13)	(11)	144	(
Financial items	7	3	(15)	(18)	(1)	(1)	(9)	(1
Profit (loss) before tax	92	58	57	30	(14)	(12)	135	ì
Tax on profit (loss)	(24)	(16)	(15)	(9)	2	3	(37)	(2
Profit (loss)	68	42	42	21	(12)	(9)	98	\ <u>`</u>

Cash flow statement	GN Netcom		GN ReSound		Other*		Consolidated total	
	Q1	Q1	Q1	Q1	Q1	Q1	Q1	Q1
	2012	2011	2012	2011	2012	2011	2012	2011
(DKK million)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)
Operating activities before changes in working capital	111	73	142	113	(23)	(12)	230	174
Cash flow from changes in working capital								
and restructuring/non-recurring costs paid	(1)	(14)	(121)	(92)	3,054	3	2,932	(103)
Cash flow from operating activities before								
financial items and tax	110	59	21	21	3,031	(9)	3,162	71
Cash flow from investing activities	(20)	(15)	(105)	(68)	(11)	(2)	(136)	(85)
Cash flow from operating and investing								
activities before financial items and tax	90	44	(84)	(47)	3,020	(11)	3,026	(14)
Tax and financial items	2	1	(37)	(18)	(30)	4	(65)	(13)
Cash flow from operating and investing activities			•					
(free cash flow)	92	45	(121)	(65)	2,990	(7)	2,961	(27)

Balance sheet	GN Netcom		GN ReSound		Other*		Consolidated total	
	Q1	Q1	Q1	Q1	Q1	Q1	Q1	Q1
	2012	2011	2012	2011	2012	2011	2012	2011
(DKK million)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)
ASSETS								
Goodwill	453	429	2,517	2,268	-	-	2,970	2,697
Development projects	79	110	780	755	-	-	859	865
Other intangible assets	55	51	233	213	47	31	335	295
Property, plant and equipment	23	23	230	229	5	211	258	463
Other non-current assets	124	164	629	608	(9)	(17)	744	755
Total non-current assets	734	777	4,389	4,073	43	225	5,166	5,075
Inventories	87	105	448	404	-		535	509
Trade receivables	339	263	857	788	10	7	1,206	1,058
Receivables from subsidiaries***	1,031	654	-	-	(1,031)	(654)	-	-
Other receivables	27	46	598	492	22	2,228	647	2,766
Cash and cash equivalents	28	46	74	120	1,070	-	1,172	166
Total current assets	1,512	1,114	1,977	1,804	71	1,581	3,560	4,499
Assets classified as held for sale	-		-		154		154	
Total assets	2,246	1,891	6,366	5,877	268	1,806	8,880	9,574
EQUITY AND LIABILITIES								
Equity	1,676	1,422	3,614	3,227	974	1,533	6,264	6,182
Bank loans	_	_	_		_	1,161	_	1,161
Other non-current liabilities	21	37	399	292	551	476	971	805
Total non-current liabilities	21	37	399	292	551	1,637	971	1,966
						.,		.,
Bank loans	32	65	59	22	-	45	91	132
Trade payables	171	128	197	197	12	8	380	333
Amounts owed to subsidiaries***	-	-	1,438	1,494	(1,438)	(1,494)	-	-
Other current liabilities	346	239	659	645	169	77	1,174	961
Total current liabilities	549	432	2,353	2,358	(1,257)	(1,364)	1,645	1,426
Total equity and liabilities	2,246	1,891	6,366	5,877	268	1,806	8,880	9,574



# Note 2 - Segment disclosures (continued)

Additional information	GN Netcom		GN ReSound		Other*		Consolidated total	
	Q1	Q1	Q1	Q1	Q1	Q1	Q1	Q1
	2012	2011	2012	2011	2012	2011	2012	2011
(DKK million)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)	(unaud.)
Revenue Distributed Geographically								
Europe	53%	57%	32%	33%	0%	100%	40%	42%
North America	33%	31%	45%	43%	0%	0%	40%	38%
Rest of world	14%	12%	23%	24%	0%	0%	20%	20%
Incurred development costs	(38)	(36)	(90)	(87)	-	-	(128)	(123)
Capitalized development costs	12	12	55	48	-	-	67	60
Amortization and depreciation of development costs**	(20)	(16)	(54)	(46)	-	-	(74)	(62)
Expensed development costs	(46)	(40)	(89)	(85)	-	-	(135)	(125)
EBITDA	90	61	99	73	(10)	(3)	179	131
Depreciation	(4)	(5)	(22)	(21)	(3)	(8)	(29)	(34)
EBITA	86	56	77	52	(13)	(11)	150	97
EBITA margin	15.2 %	11.8 %	8.4 %	6.3 %	NA	NA	10.1 %	7.5 %
Number of employees, end of period	~875	~850	~3.825	~3.625	~25	~25	~4.725	~4.500

<sup>\* &</sup>quot;Other" comprises Group Shared Services, the Telegraph Company, GN Ejendomme and eliminations.

# Note 3 - Incentive plans

There were a total of 125,273 outstanding share options (average strike price 17) at March 31, 2012, corresponding to 0.1% of the shares issued.

The total number of outstanding warrants in GN Netcom was 7,942 (2.4% of the number of shares). The total number of outstanding warrants in GN ReSound was 18,340 (3.0% of the number of shares).

# Note 4 - Shareholdings

At May 3, 2012, members of the Board of Directors and the Executive Management, respectively, held 489,471 and 37,000 shares in GN.

At May 3, 2012, GN held 11,809,609 treasury shares, equivalent to 6.1% of the 193,697,058 shares issued. At the Annual General Meeting on March 22, 2012, it was decided to reduce the company's nominal share capital from DKK 833,441,052 to nominally DKK 774,788,232 by cancelling part of the company's treasury shares at a nominal value of DKK 58,652,820 divided into 14,663,205 shares of DKK 4 each. The implementation of the reduction was conducted on April 23, 2012.

The GN stock is 100% free float and the company has no dominant shareholders. Marathon Asset Management LLP and ATP (the Danish Labor Market Supplementary Pension Fund) have both reported an ownership interest in excess of 5% of GN's share capital. Foreign ownership of GN is estimated at about 50%.

<sup>\*\*</sup>Does not include share of amortization of other intangible assets acquired in business combinations, cf. the definition of EBITA.

<sup>\*\*\*</sup>Net amount