# Disclosure form concerning the compliance with the Corporate Governance Code for the Companies Listed on NASDAQ OMX Vilnius

Pursuant to Paragraph 3 of Article 21 of the Law on Securities of the Republic of Lithuania and Item 24.5 of the Listing Rules of NASDAQ OMX Vilnius, the public company AB Lietuvos Dujos discloses its compliance with the Corporate Governance Code for the Companies Listed on NASDAQ OMX Vilnius and with the specific provisions thereof. In case of instances of non-compliance with the Code or with certain specific provisions thereof it is indicated which specific provisions are not complied with and due to what reasons.

PRINCIPLES/ RECOMMENDATIONS	YES/NO /NOT	COMMENTARY
	APPLICABLE	

#### **Principle I: Basic Provisions**

The overriding objective of a company should be to operate in common interests of all the shareholders by optimizing over time shareholder value.

1.1. A company should adopt and make public the company's development strategy and objectives by clearly declaring how the company intends to meet the interests of its shareholders and optimize shareholder value.	Yes	The strategy of development and objectives of AB Lietuvos Dujos are set forth in the internal documentation by individual business activities. The Company updates its development plans depending on the market situation and the regulatory environment developments.
1.2. All management bodies of a company should act in furtherance of the declared strategic objectives in view of the need to optimize shareholder value.	Yes	The activities of the governing bodies of the Company are focused on the implementation of the strategic objectives as provided for by the Company Bylaws, the Shareholders Agreement of 24 March 2004 concluded amongst the State Property Fund, the Russian OAO Gazprom and the German Company Ruhrgas AG (from 1 July 2004 renamed into E.ON Ruhrgas International AG and from 28 January 2010 renamed into E.ON Ruhrgas International GmbH) (hereinafter referred to as the 'Shareholders' Agreement') and other legal acts regulating the activities of the Company.
1.3. A company's supervisory and management bodies should act in close co-operation in order to attain maximum benefit for the company and its shareholders.	Yes	This recommendation is implemented by the Board of Directors and the General Manager of the Company. A Supervisory Board is not formed to make the cooperation between the Board of Directors and the General Manager closer, to make the management of the Company more efficient and to facilitate speedier implementation of decisions adopted.
1.4. A company's supervisory and management bodies should ensure that the rights and interests of persons other than the company's shareholders (e.g. employees, creditors, suppliers, clients, local community), participating in or connected with the company's operation, are duly respected.	Yes	The Company seeks to secure the interests of all the persons connected with the Company's activity. The publicity of the Company's activity forms for the interest holders conditions to participate in the governance of the Company in the manner prescribed by laws and in accordance with the Company's bylaws and

internal regulations.	

### **Principle II: The corporate governance framework**

The corporate governance framework should ensure the strategic guidance of the company, the effective oversight of the company's management bodies, an appropriate balance and distribution of functions between the company's bodies, protection of the shareholders' interests.

	3.7	
2.1. Besides obligatory bodies provided for in the Law on Companies of the Republic of Lithuania – a general shareholders' meeting and the chief executive officer, it is recommended that a company should set up both a collegial supervisory body and a collegial management body. The setting up of collegial bodies for supervision and management facilitates clear separation of management and supervisory functions in the company, accountability and control on the part of the chief executive officer, which, in its turn, facilitate a more efficient and transparent management process.	Yes	The governing bodies of the Company are the Board of Directors and the General Manager. A Supervisory Board is not formed at the Company. In the opinion of the shareholders of the Company, this is a sufficient and effective means for the supervision of the functions performed by the General Manager. The division of competencies and responsibilities among the governing bodies of the Company is set forth by the Company Bylaws, the regulations of the governing bodies of the Company and in the General Manager's employment contract and in the Law on Companies of the Republic of Lithuania (hereinafter referred to as the 'Law on Companies').
2.2. A collegial management body is responsible for the strategic management of the company and performs other key functions of corporate governance. A collegial supervisory body is responsible for the effective supervision of the company's management bodies.	Yes	Please refer to comment under Item 2.1.
2.3. Where a company chooses to form only one collegial body, it is recommended that it should be a supervisory body, i.e. the supervisory board. In such a case, the supervisory board is responsible for the effective monitoring of the functions performed by the company's chief executive officer.	No	Please refer to comment under Item 2.1.
2.4. The collegial supervisory body to be elected by the general shareholders' meeting should be set up and should act in the manner defined in Principles III and IV. Where a company should decide not to set up a collegial supervisory body but rather a collegial management body, i.e. the board, Principles III and IV should apply to the board as long as that does not contradict the essence and purpose of this body. <sup>1</sup>	Yes	Please refer to comment under Item 2.1.

<sup>&</sup>lt;sup>1</sup> Provisions of Principles III and IV are more applicable to those instances when the general shareholders' meeting elects the supervisory board, i.e. a body that is essentially formed to ensure oversight of the company's board and the chief executive officer and to represent the company's shareholders. However, in case the company does not form the supervisory board but rather the board, most of the recommendations set out in Principles III and IV become important and applicable to the board as well. Furthermore, it should be noted that certain recommendations, which are in their essence and nature applicable exclusively to the supervisory board (e.g. formation of the committees), should not be applied to the board, as the competence and functions of these bodies according to the Law on Companies of the Republic of Lithuania (*Official Gazette*, 2003, No 123-5574) are different. For instance, item 3.1 of the Code concerning oversight of the board itself; item 4.1 of the Code concerning recommendations to the management bodies applies to the extent

2.5. Company's management and supervisory bodies should comprise such number of board (executive directors) and supervisory (non-executive directors) board members that no individual or small group of individuals can dominate decision-making on the part of these bodies. <sup>2</sup>	Yes	Please refer to comment under Item 2.1.
2.6. Non-executive directors or members of the supervisory board should be appointed for specified terms subject to individual re-election, at maximum intervals provided for in the Lithuanian legislation with a view to ensuring necessary development of professional experience and sufficiently frequent reconfirmation of their status. A possibility to remove them should also be stipulated however this procedure should not be easier than the removal procedure for an executive director or a member of the management board.	No	Please refer to comment under Item 2.1.
2.7. Chairman of the collegial body elected by the general shareholders' meeting may be a person whose current or past office constitutes no obstacle to conduct independent and impartial supervision. Where a company should decide not to set up a supervisory board but rather the board, it is recommended that the chairman of the board and chief executive officer of the company should be a different person. Former company's chief executive officer should not be immediately nominated as the chairman of the collegial body elected by the general shareholders' meeting. When a company chooses to departure from these recommendations, it should furnish information on the measures it has taken to ensure impartiality of the supervision.	Yes	The chairman of the Company's Board of Directors and the chief executive officer of the Company (General Manager) is not the same person, the chairman of the Board of Directors did not hold the position of the chief executive officer of the Company (General Manager) prior to appointing him on the position of the chairman.

## Principle III: The order of the formation of a collegial body to be elected by a general shareholders' meeting

The order of the formation a collegial body to be elected by a general shareholders' meeting should ensure representation of minority shareholders, accountability of this body to the shareholders and objective monitoring of the company's operation and its management bodies.<sup>3</sup>

3.1. The mechanism of the formation of a collegial body to	Yes	In compliance with the Company Bylaws, the collegial
be elected by a general shareholders' meeting (hereinafter in		governing body of the Company - the Board of
this Principle referred to as the 'collegial body') should		Directors - is elected by the General Meeting of
ensure objective and fair monitoring of the company's		Shareholders. The Board of Directors simultaneously
management bodies as well as representation of minority		performs the function of the objective and impartial
shareholders.		monitoring of the General Manager's performance
		through the periodic hearings of the information

it relates to the provision of recommendations to the company's chief executive officer; item 4.4 of the Code concerning independence of the collegial body elected by the general meeting from the company's management bodies is applied to the extent it concerns independence from the chief executive officer.

<sup>2</sup> Definitions 'executive director' and 'non-executive director' are used in cases when a company has only one collegial body.

 $^{3}$  Attention should be drawn to the fact that in the situation where the collegial body elected by the general shareholders' meeting is the board, it is natural that being a management body it should ensure oversight not of all management bodies of the company, but only of the single-person body of management, i.e. the company's chief executive officer. This note shall apply in respect of item 3.1 as well.

		presented by the General Manager on key issues of the business activities of the Company. In compliance with the provisions of the Shareholders' Agreement, OAO Gazprom and E.ON Ruhrgas International GmbH nominate two candidates to the membership of the Board of Directors each and the Ministry of Energy of the Republic of Lithuania by decision of the Government of the Republic of Lithuania nominates one candidate to the membership of the Board of Directors. This Shareholders' Agreement was approved by the Government of the Republic of Lithuania (by Resolution No 22 of 9 January 2004).
3.2. Names and surnames of the candidates to become members of a collegial body, information about their education, qualification, professional background, positions taken and potential conflicts of interest should be disclosed early enough before the general shareholders' meeting so that the shareholders would have sufficient time to make an informed voting decision. All factors affecting the candidate's independence, the sample list of which is set out in Recommendation 3.7, should be also disclosed. The collegial body should also be informed on any subsequent changes in the provided information. The collegial body should, on yearly basis, collect data provided in this item on its members and disclose this in the company's annual report.	Yes	The Company discloses the information in accordance with provisions of the Law on Companies.
3.3. Should a person be nominated for members of a collegial body, such nomination should be followed by the disclosure of information on candidate's particular competences relevant to his/her service on the collegial body. In order shareholders and investors are able to ascertain whether member's competence is further relevant, the collegial body should, in its annual report, disclose the information on its composition and particular competences of individual members which are relevant to their service on the collegial body.	Yes	Please refer to comment under Item 3.2.
3.4 In order to maintain a proper balance in terms of the current qualifications possessed by its members, the desired composition of the collegial body shall be determined with regard to the company's structure and activities, and have this periodically evaluated. The collegial body should ensure that it is composed of members who, as a whole, have the required diversity of knowledge, judgment and experience to complete their tasks properly. The members of the audit committee, collectively, should have a recent knowledge and relevant experience in the fields of finance, accounting and/or audit for the stock exchange listed companies. At least one of the members of the remuneration committee should have knowledge of and experience in the field of remuneration policy.	Yes	Please refer to comments to under Items 3.1 and 4.6.

3.5. All new members of the collegial body should be offered a tailored program focused on introducing a member with his/her duties, corporate organization and activities. The collegial body should conduct an annual review to identify fields where its members need to update their skills and knowledge.	Yes	
3.6. In order to ensure that all material conflicts of interest related with a member of the collegial body are resolved properly, the collegial body should comprise a sufficient <sup>4</sup> number of independent <sup>5</sup> members.	Not applicable	In compliance with the provisions of the Shareholders' Agreement, OAO Gazprom and E.ON Ruhrgas International AG nominate two candidates to the membership of the Board of Directors each and the State Property Fund nominates one candidate to the membership of the Board of Directors. The formation of the Board of Directors of the Company belongs to the competence of the General Meeting of Shareholders and an independent member can be elected only in case he/she gets a sufficient number of votes of shareholders in his/her favour at the General Meeting of Shareholders. All members of the Board of Directors of the Company meet one or two independence criteria set forth in the Code.

<sup>&</sup>lt;sup>4</sup> The Code does not provide for a concrete number of independent members to comprise a collegial body. Many codes in foreign countries fix a concrete number of independent members (e.g. at least 1/3 or 1/2 of the members of the collegial body) to comprise the collegial body. However, having regard to the novelty of the institution of independent members in Lithuania and potential problems in finding and electing a concrete number of independent members, the Code provides for a more flexible wording and allows the companies themselves to decide what number of independent members is sufficient. Of course, a larger number of independent members in a collegial body is encouraged and will constitute an example of more suitable corporate governance. <sup>5</sup> It is notable that in some companies all members of the collegial body may, due to a very small number of minority shareholders, be

<sup>&</sup>lt;sup>5</sup> It is notable that in some companies all members of the collegial body may, due to a very small number of minority shareholders, be elected by the votes of the majority shareholder or a few major shareholders. But even a member of the collegial body elected by the majority shareholders may be considered independent if he/she meets the independence criteria set out in the Code.

3.7. A member of the collegial body should be considered to	NT /	Please refer to comment under Item 3.6.
be independent only if he is free of any business, family or	Not	i rease rerei to comment unuci item 3.0.
other relationship with the company, its controlling	applicable	
shareholder or the management of either, that creates a		
conflict of interest such as to impair his judgment. Since all		
cases when member of the collegial body is likely to		
become dependant are impossible to list, moreover,		
relationships and circumstances associated with the		
determination of independence may vary amongst companies and the best practices of solving this problem are		
yet to evolve in the course of time, assessment of		
independence of a member of the collegial body should be		
based on the contents of the relationship and circumstances		
rather than their form. The key criteria for identifying		
whether a member of the collegial body can be considered		
to be independent are the following:		
1) He/she is not an executive director or member of the		
board (if a collegial body elected by the general		
shareholders' meeting is the supervisory board) of		
the company or any associated company and has		
not been such during the last five years;		
2) He/she is not an employee of the company or some		
any company and has not been such during the		
last three years, except for cases when a member		
of the collegial body does not belong to the senior		
management and was elected to the collegial body		
as a representative of the employees;		
3) He/she is not receiving or has been not receiving		
significant additional remuneration from the		
company or associated company other than		
remuneration for the office in the collegial body.		
Such additional remuneration includes		
participation in share options or some other		
performance based pay systems; it does not		
include compensation payments for the previous		
office in the company (provided that such		
payment is no way related with later position) as		
per pension plans (inclusive of deferred		
compensations);		
4) He/she is not a controlling shareholder or		
representative of such shareholder (control as		
defined in the Council Directive 83/349/EEC		
Article 1 Part 1);		
5) He/she does not have and did not have any material		
business relations with the company or associated		
company within the past year directly or as a		
partner, shareholder, director or superior		
employee of the subject having such relationship.		
A subject is considered to have business relations		
when it is a major supplier or service provider		
(inclusive of financial, legal, counseling and		
consulting services), major client or organization		

receiving significant payments from the company or its group;		
<ol> <li>He/she is not and has not been, during the last three years, partner or employee of the current or former external audit company of the company or associated company;</li> </ol>		
7) He/she is not an executive director or member of the board in some other company where executive director of the company or member of the board (if a collegial body elected by the general shareholders' meeting is the supervisory board) is non-executive director or member of the supervisory board, he/she may not also have any other material relationships with executive directors of the company that arise from their participation in activities of other companies or bodies;		
<ol> <li>He/she has not been in the position of a member of the collegial body for over than 12 years;</li> </ol>		
9) He/she is not a close relative to an executive director or member of the board (if a collegial body elected by the general shareholders' meeting is the supervisory board) or to any person listed in above items 1 to 8. Close relative is considered to be a spouse (common-law spouse), children and parents.		
3.8. The determination of what constitutes independence is fundamentally an issue for the collegial body itself to determine. The collegial body may decide that, despite a particular member meets all the criteria of independence laid down in this Code, he cannot be considered independent due to special personal or company-related circumstances.	No	Please refer to comment under Item 3.6.
3.9. Necessary information on conclusions the collegial body has come to in its determination of whether a particular member of the body should be considered to be independent should be disclosed. When a person is nominated to become a member of the collegial body, the company should disclose whether it considers the person to be independent. When a particular member of the collegial body does not meet one or more criteria of independence set out in this Code, the company should disclose its reasons for nevertheless considering the member to be independent. In addition, the company should annually disclose which members of the collegial body it considers to be independent.	No	Please refer to comment under Item 3.6.

3.10. When one or more criteria of independence set out in this Code has not been met throughout the year, the company should disclose its reasons for considering a particular member of the collegial body to be independent. To ensure accuracy of the information disclosed in relation with the independence of the members of the collegial body, the company should require independent members to have their independence periodically re-confirmed.	No	Please refer to comment under Item 3.6.
3.11. In order to remunerate members of a collegial body for their work and participation in the meetings of the collegial body, they may be remunerated from the company's funds. <sup>6</sup> . The general shareholders' meeting should approve the amount of such remuneration.	Yes	

#### Principle IV: The duties and liabilities of a collegial body elected by the general shareholders' meeting

The corporate governance framework should ensure proper and effective functioning of the collegial body elected by the general shareholders' meeting, and the powers granted to the collegial body should ensure effective monitoring<sup>7</sup> of the company's management bodies and protection of interests of all the company's shareholders.

4.1. The collegial body elected by the general shareholders'	Yes	The Company's annual report is subject to approval by the
meeting (hereinafter in this Principle referred to as the		Board of Directors of the Company. The Company's annual
'collegial body') should ensure integrity and transparency of		financial statements, the draft profit (loss) appropriation are
the company's financial statements and the control system.		subject to analysis and assessment by the Board of Directors of
The collegial body should issue recommendations to the		the Company. After the aforesaid procedures, the financial
company's management bodies and monitor and control the		statements, the draft profit (loss) appropriation to together with
company's management performance. <sup>8</sup>		the approved annual report are submitted for approval to
		theGeneral Meeting of shareholders. Quarterly reports on the
		results of the economic activity of the Company (presented by
		the Company's CEO) are subject to analysis and assessment by
		the Board of Directors of the Company.

 $<sup>^{6}</sup>$  It is notable that currently it is not yet completely clear, in what form members of the supervisory board or the board may be remunerated for their work in these bodies. The Law on Companies of the Republic of Lithuania (*Official Gazette*, 2003, No 123-5574) provides that members of the supervisory board or the board may be remunerated for their work in the supervisory board or the board by payment of annual bonuses (tantiems) in the manner prescribed by Article 59 of this Law, i.e. from the company's profit. The current wording, contrary to the wording effective before 1 January 2004, eliminates the exclusive requirement that annual bonuses (tantiems) should be the *only* form of the company's compensation to members of the supervisory board or the board. So it seems that the Law contains no prohibition to remunerate members of the supervisory board or the board for their work in other forms, besides bonuses, although this possibility is not expressly stated either.

<sup>&</sup>lt;sup>7</sup> See Footnote 3.

<sup>&</sup>lt;sup>8</sup> See Footnote 3. In the event the collegial body elected by the general shareholders' meeting is the board, it should provide recommendations to the company's single-person body of management, i.e. the company's chief executive officer.

4.2. Members of the collegial body should act in good faith, with care and responsibility for the benefit and in the interests of the company and its shareholders with due regard to the interests of employees and public welfare. Independent members of the collegial body should (a) under all circumstances maintain independence of their analysis, decision-making and actions (b) do not seek and accept any unjustified privileges that might compromise their independence, and (c) clearly express their objections should a member consider that decision of the collegial body is against the interests of the company. Should a collegial body have passed decisions independent member has serious doubts about, the member should make adequate conclusions. Should an independent member resign from his office, he should explain the reasons in a letter addressed to the collegial body or audit committee and, if necessary, respective company-not-pertaining body (institution).	Yes	According to the information available to the Company, all the members of the Board of Directors act in good faith for the benefit and in the interests of the Company and are guided by the interests of the Company and not by their private interests or by interests of any third parties, and are seeking to maintain independence in decision-making.
4.3. Each member should devote sufficient time and attention to perform his duties as a member of the collegial body. Each member of the collegial body should limit other professional obligations of his (in particular any directorships held in other companies) in such a manner they do not interfere with proper performance of duties of a member of the collegial body. In the event a member of the collegial body should be present in less than a half <sup>9</sup> of the meetings of the collegial body throughout the financial year of the company, shareholders of the company should be notified.	Yes	
4.4. Where decisions of a collegial body may have a different effect on the company's shareholders, the collegial body should treat all shareholders impartially and fairly. It should ensure that shareholders are properly informed on the company's affairs, strategies, risk management and resolution of conflicts of interest. The company should have a clearly established role of members of the collegial body when communicating with and committing to shareholders.	Yes	

<sup>&</sup>lt;sup>9</sup> It is notable that companies can make this requirement more stringent and provide that shareholders should be informed about failure to participate at the meetings of the collegial body if, for instance, a member of the collegial body participated at less than 2/3 or 3/4 of the meetings. Such measures, which ensure active participation in the meetings of the collegial body, are encouraged and will constitute an example of more suitable corporate governance.

4.5. It is recommended that transactions (except insignificant ones due to their low value or concluded when carrying out routine operations in the company under usual conditions), concluded between the company and its shareholders, members of the supervisory or managing bodies or other natural or legal persons that exert or may exert influence on the company's management should be subject to approval of the collegial body. The decision concerning approval of such transactions should be deemed adopted only provided the majority of the independent members of the collegial body voted for such a decision.	Yes	
4.6. The collegial body should be independent in passing decisions that are significant for the company's operations and strategy. Taken separately, the collegial body should be independent of the company's management bodies <sup>10</sup> . Members of the collegial body should act and pass decisions without an outside influence from the persons who have elected it. Companies should ensure that the collegial body and its committees are provided with sufficient administrative and financial resources to discharge their duties, including the right to obtain, in particular from employees of the company, all the necessary information or to seek independent legal, accounting or any other advice on issues pertaining to the competence of the collegial body and its committees. When using the services of a consultant with a view to obtaining information on market standards for remuneration systems, the remuneration committee should ensure that the consultant concerned does not at the same time advice the human resources department, executive directors or collegial management organs of the company concerned.	Yes	Pursuant to the Law on Audit and Resolution No1K-18 of 21 August 2008 of the Securities Commission of the Republic of Lithuania 'On Requirements for Audit Committees', in the reporting year, an Audit Committee has been formed at the Company. A Nomination Committee and a Remuneration Committee were not established at the Company, their functions were performed by the Board of Directors. The rights and duties of the Audit Committee are provided for by the Audit Committee Formation and Work Regulations as approved by the General Meeting of Shareholders.

<sup>&</sup>lt;sup>10</sup> In the event the collegial body elected by the general shareholders' meeting is the board, the recommendation concerning its independence from the company's management bodies applies to the extent it relates to the independence from the company's chief executive officer.

4.7. Activities of the collegial body should be organized in a manner that independent members of the collegial body could have major influence in relevant areas where chances of occurrence of conflicts of interest are very high. Such areas to be considered as highly relevant are issues of nomination of company's directors, determination of directors' remuneration and control and assessment of company's audit. Therefore when the mentioned issues are attributable to the competence of the collegial body, it is recommended that the collegial body should establish nomination, remuneration, and audit committees <sup>11</sup> . Companies should ensure that the functions attributable to the nomination, remuneration, and audit committees are carried out. However they may decide to merge these functions and set up less than three committees. In such case a company should explain in detail reasons behind the selection of alternative approach and how the selected approach complies with the objectives set forth for the three different committees. Should the collegial body of the company comprise small number of members, the functions assigned to the three committees may be performed by the collegial body itself, provided that it meets composition requirements advocated for the committees and that adequate information is provided in this respect. In such	Yes	Please refer to comment under Item 4.6.
adequate information is provided in this respect. In such case provisions of this Code relating to the committees of		
the collegial body (in particular with respect to their role,		
operation, and transparency) should apply, where relevant,		
to the collegial body as a whole.		
4.8. The key objective of the committees is to increase efficiency of the activities of the collegial body by ensuring that decisions are based on due consideration, and to help organize its work with a view to ensuring that the decisions it takes are free of material conflicts of interest. Committees should exercise independent judgement and integrity when exercising its functions as well as present the collegial body with recommendations concerning the decisions of the collegial body. Nevertheless the final decision shall be adopted by the collegial body. The recommendation on creation of committees is not intended, in principle, to constrict the competence of the collegial body or to remove the matters considered from the purview of the collegial body itself, which remains fully responsible for the decisions taken in its field of competence.	Yes	Please refer to comment under Item 4.6.
4.9. Committees established by the collegial body should normally be composed of at least three members. In companies with small number of members of the collegial body, they could exceptionally be composed of two members. Majority of the members of each committee should be constituted from independent members of the	Yes	In accordance with Resolution No1K-18 of 21 August 2008 of the Securities Commission of the Republic of Lithuania 'On Requirements for Audit Committees', the Audit Committee is composed of two members.

<sup>&</sup>lt;sup>11</sup>The Law of the Republic of Lithuania on Audit (*Official Gazette*, 2008, No 82-53233) determines that an Audit Committee shall be formed in each public interest entity (including, but not limited to public companies whose securities are traded in the regulated market of the Republic of Lithuania and/or any other member state ).

collegial body. In cases when the company chooses not to set up a supervisory board, remuneration and audit committees should be entirely comprised of non-executive directors. Chairmanship and membership of the committees should be decided with due regard to the need to ensure that committee membership is refreshed and that undue reliance is not placed on particular individuals. Chairmanship and membership of the committees should be decided with due regard to the need to ensure that committee membership is refreshed and that undue reliance is not placed on particular individuals.		
4.10. Authority of each of the committees should be determined by the collegial body. Committees should perform their duties in line with authority delegated to them and inform the collegial body on their activities and performance on regular basis. Authority of every committee stipulating the role and rights and duties of the committee should be made public at least once a year (as part of the information disclosed by the company annually on its corporate governance structures and practices). Companies should also make public annually a statement by existing committees on their composition, number of meetings and attendance over the year, and their main activities. Audit committee should confirm that it is satisfied with the independence of the audit process and describe briefly the actions it has taken to reach this conclusion.	Yes	Please refer to comment under Item 4.6.
4.11. In order to ensure independence and impartiality of the committees, members of the collegial body that are not members of the committee should commonly have a right to participate in the meetings of the committee only if invited by the committee. A committee may invite or demand participation in the meeting of particular officers or experts. Chairman of each of the committees should have a possibility to maintain direct communication with the shareholders. Events when such are to be performed should be specified in the regulations for committee activities.	Yes	Please refer to comment under Item 4.6.

<ul><li>4.12. Nomination Committee.</li><li>4.12.1. Key functions of the nomination committee should</li></ul>	No	Please refer to comment under Item 4.6.
be the following:		
<ul> <li>Identify and recommend, for the approval of the collegial body, candidates to fill board vacancies. The nomination committee should evaluate the balance of skills, knowledge and experience on the management body, prepare a description of the roles and capabilities required to assume a particular office, and assess the time commitment expected. Nomination committee can also consider candidates to members of the collegial body delegated by the shareholders of the company;</li> <li>Assess on regular basis the structure, size, composition and performance of the supervisory and management bodies, and make recommendations to the collegial body regarding the means of achieving necessary changes;</li> <li>Assess on regular basis the skills, knowledge and experience of individual directors and report on this to the collegial body;</li> <li>Properly consider issues related to succession planning;</li> <li>Review the policy of the management bodies for selection and appointment of senior management.</li> <li>4.12.2. Nomination committee should consider proposals by other parties, including management and shareholders. When dealing with issues related to executive directors or members of the board (if a collegial body elected by the general shareholders' meeting is the supervisory board) and senior management, chief executive officer of the company</li> </ul>		
should be consulted by, and entitled to submit proposals to		
the nomination committee.		
<ul> <li>4.13. Remuneration Committee.</li> <li>4.13.1. Key functions of the remuneration committee should be the following:</li> <li>Make proposals, for the approval of the collegial body, on the remuneration policy for members of management bodies and executive directors. Such policy should address all forms of compensation, including the fixed remuneration, performance-based remuneration schemes, pension arrangements, and termination payments. Proposals considering performance-based remunerations on the related objectives and evaluation criteria, with a view to properly aligning the pay of executive director and members of the management bodies with the long-term interests of the shareholders and the objectives set by the collegial body;</li> <li>Make proposals to the collegial body on the individual remuneration for executive directors and member of management bodies in order their remunerations are consistent with company's remuneration policy and the evaluation of the performance of these persons concerned. In doing so, the committee should be properly informed on the total compensation obtained by executive directors and members of management body is proportionate to the remuneration of other executive directors or members of management body is proportionate to the remuneration of other executive directors or members of management body is proportionate to the remuneration of other executive directors or members of management body and other staff members of the company;</li> <li>Periodically review the remuneration policy for executive directors or members of management body is proportionate to the remuneration;</li> <li>Make proposals to the collegial body on suitable forms of</li> </ul>	No	Please refer to comment under Item 4.6.

contracts for executive directors and members of the	
management bodies;	
• Assist the collegial body in overseeing how the company	
complies with applicable provisions regarding the	
remuneration-related information disclosure (in particular	
the remuneration policy applied and individual	
remuneration of directors);	
• Make general recommendations to the executive directors	
and members of the management bodies on the level and	
structure of remuneration for senior management (as defined	
by the collegial body) with regard to the respective	
information provided by the executive directors and	
members of the management bodies.	
4.13.2. With respect to stock options and other share-based	
incentives which may be granted to directors or other	
employees, the committee should:	
• Consider general policy regarding the granting of the	
above mentioned schemes, in particular stock options, and make any related proposals to the collegial body;	
• Examine the related information that is given in the	
company's annual report and documents intended for the	
use during the shareholders meeting;	
<ul> <li>Make proposals to the collegial body regarding the choice</li> </ul>	
between granting options to subscribe shares or granting	
options to purchase shares, specifying the reasons for its	
choice as well as the consequences that this choice has.	
4.13.3. Upon resolution of the issues attributable to the	
competence of the remuneration committee, the committee	
should at least address the chairman of the collegial body	
and/or chief executive officer of the company for their	
opinion on the remuneration of other executive directors or	
-	
members of the management bodies.	
4.13.4. The remuneration committee should report on the exercise of its functions to the shareholders and be present	
at the annual general meeting for this purpose.	
at the annual general meeting for this purpose.	

4.14. Audit Committee.	Yes	Pursuant to the Law on Audit and Resolution No1K-18 of 21
4.14.1. Key functions of the audit committee should be the		August 2008 of the Securities Commission of the Republic of Lithuania 'On Requirements for Audit Committees', in 2009,
following:		an Audit Committee has been formed at the Company. Key
• Observe the integrity of the financial information provided		functions of the Audit Committee: analysis of the relevance of
by the company, in particular by reviewing the relevance		the accounting methods used by the Company, analysis of the
and consistency of the accounting methods used by the		internal control, internal audit and risk management systems,
company and its group (including the criteria for the		monitoring the execution of its functions by external audit,
consolidation of the accounts of companies in the group);		monitoring the independence of the audit company as well as
• At least once a year review the systems of internal control		other audit committee functions prescribed by applicable legal
and risk management to ensure that the key risks (inclusive		acts of the Republic of Lithuania.
of the risks in relation with compliance with existing laws		
and regulations) are properly identified, managed and		
reflected in the information provided;		
• Ensure the efficiency of the internal audit function, among		
other things, by making recommendations on the selection,		
appointment, reappointment and removal of the head of the		
internal audit department and on the budget of the		
department, and by monitoring the responsiveness of the		
management to its findings and recommendations. Should		
there be no internal audit authority in the company, the need for one should be reviewed at least annually;		
<ul> <li>Make recommendations to the collegial body related with</li> </ul>		
selection, appointment, reappointment and removal of the		
external auditor (to be done by the general shareholders'		
meeting) and with the terms and conditions of his		
engagement. The committee should investigate situations		
that lead to a resignation of the audit company or auditor		
and make recommendations on required actions in such		
situations;		
• Monitor independence and impartiality of the external		
auditor, in particular by reviewing the audit company's		
compliance with applicable guidance relating to the rotation		
of audit partners, the level of fees paid by the company, and		
similar issues. In order to prevent occurrence of material		
conflicts of interest, the committee, based on the auditor's		
disclosed inter alia data on all remunerations paid by the		
company to the auditor and network, should at all times		
monitor nature and extent of the non-audit services. Having		
regard to the principals and guidelines established in the 16		
May 2002 Commission Recommendation 2002/590/EC, the		
committee should determine and apply a formal policy		
establishing types of non-audit services that are (a) excluded, (b) permissible only after review by the		
committee, and (c) permissible without referral to the		
committee;		
• Review efficiency of the external audit process and		
responsiveness of management to recommendations made in		
the external auditor's management letter.		
e e e e e e e e e e e e e e e e e e e		
4.14.2. All members of the committee should be furnished		
with complete information on particulars of accounting,		
financial and other operations of the company. Company's		
management should inform the audit committee of the		
methods used to account for significant and unusual		
transactions where the accounting treatment may be open to		
different approaches. In such case a special consideration		
should be given to company's operations in offshore centers		
and/or activities carried out through special purpose vehicles		
(organizations) and justification of such operations.		
4.14.3. The audit committee should decide whether		
participation of the chairman of the collegial body, chief		
executive officer of the company, chief financial officer (or		
superior employees in charge of finances, treasury and		
accounting), or internal and external auditors in the		
meetings of the committee is required (if required, when).		

4.15. Every year the collegial body should conduct the assessment of its activities. The assessment should include evaluation of collegial body's structure, work organization and ability to act as a group, evaluation of each of the collegial body member's and committee's competence and work efficiency and assessment whether the collegial body has achieved its objectives. The collegial body should, at least once a year, make public (as part of the information the company annually discloses on its management structures and practices) respective information on its internal organization and working procedures, and specify what material changes were made as a result of the assessment of the collegial body of its own activities.	No	The assessment of the Company's activities and ipso facto of the Board of Directors' activities is performed by the shareholders of the Company in accordance with the procedure prescribed by Law.
<ul> <li>4.14.6. The audit committee should examine whether the company is following applicable provisions regarding the possibility for employees to report alleged significant irregularities in the company, by way of complaints or through anonymous submissions (normally to an independent member of the collegial body), and should ensure that there is a procedure established for proportionate and independent investigation of these issues and for appropriate follow-up action.</li> <li>4.14.7. The audit committee should report on its activities to the collegial body at least once in every six months, at the time the yearly and half-yearly statements are approved.</li> </ul>		
4.14.5. The audit committee should be informed of the internal auditor's work program, and should be furnished with internal audit's reports or periodic summaries. The audit committee should also be informed of the work program of the external auditor and should be furnished with report disclosing all relationships between the independent auditor and the company and its group. The committee should be timely furnished information on all issues arising from the audit.		
The committee should be entitled, when needed, to meet with any relevant person without executive directors and members of the management bodies present. 4.14.4. Internal and external auditors should be secured with not only effective working relationship with management, but also with free access to the collegial body. For this purpose the audit committee should act as the principal contact person for the internal and external auditors.		

# Principle V: The working procedure of the company's collegial bodies

The working procedure of supervisory and management bodies established in the company should ensure efficient operation of these bodies and decision-making and encourage active co-operation between the company's bodies.

5.1. The company's supervisory and management bodies (hereinafter in this Principle the concept 'collegial bodies' covers both the collegial bodies of supervision and the collegial bodies of management) should be chaired by chairpersons of these bodies. The chairperson of a collegial body is responsible for proper convocation of the collegial body meetings. The chairperson should ensure that information about the meeting being convened and its agenda are communicated to all members of the body. The chairperson of a collegial body should ensure appropriate conducting of the meetings of the collegial body. The chairperson should ensure order and working atmosphere during the meeting.	Yes	The activities of the board of directors are regulated by the Regulations of operation of the board of directors. The meetings of the board of directors are carried out under the guidance of the chairman of the board of directors. The CEO of the company and his assistant help to organize the activities of the board of directors.
5.2. It is recommended that meetings of the company's collegial bodies should be carried out according to the schedule approved in advance at certain intervals of time. Each company is free to decide how often to convene meetings of the collegial bodies, but it is recommended that these meetings should be convened at such intervals, which would guarantee an interrupted resolution of the essential corporate governance issues. Meetings of the company's supervisory board should be convened at least once in a quarter, and the company's board should meet at least once a month <sup>12</sup> .	Yes	To secure the uninterrupted resolution of the essential Company's governance issues, the meetings of the Board of Directors are convened at least once per quarter. Every year at the last meeting of the Board of Directors, the Board of Directors adopts the time-table of meetings of the Board of Directors for the next year.
5.3. Members of a collegial body should be notified about the meeting being convened in advance in order to allow sufficient time for proper preparation for the issues on the agenda of the meeting and to ensure fruitful discussion and adoption of appropriate decisions. Alongside with the notice about the meeting being convened, all the documents relevant to the issues on the agenda of the meeting should be submitted to the members of the collegial body. The agenda of the meeting, unless all members of the collegial body are present or certain issues of great importance to the company require immediate resolution.	Yes	Regulations of operation of the Board of Directors provide for that the members of the Board of Directors receive information about the meeting being convened, the agenda of the meeting and all material relevant to the issues on the agenda no later than 10 working days prior to the meeting of the Board of Directors.
5.4. In order to co-ordinate operation of the company's collegial bodies and ensure effective decision-making process, chairpersons of the company's collegial bodies of supervision and management should closely co-operate by co-coordinating dates of the meetings, their agendas and resolving other issues of corporate governance. Members of the company's board should be free to attend meetings of the company's supervisory board, especially where issues concerning removal of the board members, their liability or remuneration are discussed.	Not applicable	At the Company, there is no Supervisory Board.

# Principle VI: The equitable treatment of shareholders and shareholder rights

<sup>&</sup>lt;sup>12</sup> The frequency of meetings of the collegial body provided for in the recommendation must be applied in those cases when both additional collegial bodies are formed at the company, the board and the supervisory board. In the event only one additional collegial body is formed in the company, the frequency of its meetings may be as established for the supervisory board, i.e. at least once in a quarter.

# The corporate governance framework should ensure the equitable treatment of all shareholders, including minority and foreign shareholders. The corporate governance framework should protect the rights of the shareholders.

6.1. It is recommended that the company's capital should consist only of the shares that grant the same rights to voting, ownership, dividend and other rights to all their holders.	Yes	The Company's authorized capital consists of ordinary registered shares which grant to all the Company's shareholdres the same rights.
6.2. It is recommended that investors should have access to the information concerning the rights attached to the shares of the new issue or those issued earlier in advance, i.e. before they purchase shares.	Yes	
6.3. Transactions that are important to the company and its shareholders, such as transfer, investment, and pledge of the company's assets or any other type of encumbrance should be subject to approval of the general shareholders' meeting. <sup>13</sup> All shareholders should be furnished with equal opportunity to familiarize with and participate in the decision-making process when significant corporate issues, including approval of transactions referred to above, are discussed.	No	The competence of the Company's General Meeting and Board of Directors is regulated by the Law on Companies of the RL and the Company's bylaws. In accordance with the Company's bylaws, decisions on entering into important transactions are adopted by the Board of Directors.
6.4. Procedures of convening and conducting a general shareholders' meeting should ensure equal opportunities for the shareholders to effectively participate at the meetings and should not prejudice the rights and interests of the shareholders. The venue, date, and time of the shareholders' meeting should not hinder wide attendance of the shareholders.	Yes	Procedures for convening and conducting the General Shareholder's Meeting are regulated by the Law on Companies of the RL and the Company's bylaws. Shareholders are provided with an equal opportunity to participate at the meeting and to exercise their property and non-property rights.

<sup>&</sup>lt;sup>13</sup> The Law on Companies of the Republic of Lithuania (*Official Gazette*, 2003, No 123-5574) no longer assigns resolutions concerning the investment, transfer, lease, mortgage or acquisition of the long-terms assets accounting for more than 1/20 of the company's authorised capital to the competence of the general shareholders' meeting. However, transactions that are important and material for the company's activity should be considered and approved by the general shareholders' meeting. The Law on Companies contains no prohibition to this effect either. Yet, in order not to encumber the company's activity and escape an unreasonably frequent consideration of transactions at the meetings, companies are free to establish their own criteria of material transactions, which are subject to the approval of the meeting. While establishing these criteria of material transactions, companies may follow the criteria set out in items 3, 4, 5 and 6 of paragraph 4 of Article 34 of the Law on Companies or derogate from them in view of the specific nature of their operation and their attempt to ensure uninterrupted, efficient functioning of the company.

<ul> <li>6.5. If is possible, in order to ensure shareholders living abroad the right to access to the information, it is recommended that documents on the course of the general shareholders' meeting should be placed on the publicly accessible website of the company not only in Lithuanian language, but in English and /or other foreign languages in advance. It is recommended that the minutes of the general shareholders' meeting after signing them and/or adopted resolutions should be also placed on the publicly accessible website of the company. Seeking to ensure the right of foreigners to familiarize with the information, whenever feasible, documents referred to in this recommendation should be published in Lithuanian, English and/or other foreign languages. Documents referred to in this recommendation may be published on the publicly accessible website of the company to the extent that publishing of these documents is not detrimental to the company or the company's commercial secrets are not revealed.</li> <li>6.6. Shareholders should be furnished with the opportunity</li> </ul>	Yes	The right of shareholders living abroad to access to information is ensured on the Company's website <u>www.dujos.lt</u> and through the informational system of the NASDAQ OMX Vilnius Stock Exchange, in Lithuanian and English, by publishing in advance the date and venue of the General Meeting, the record date of the meeting, the agenda of the meeting and draft resolutions. Upon the General Meeting, the resolutions adopted are published in the same manner.
to vote in the general shareholders' meeting in person and in absentia. Shareholders should not be prevented from voting in writing in advance by completing the general voting ballot.	Tes	participate in the General Meeting both in person and in absentia provided that the proxy has the due power of attorney or provided that the proxy is a party to the agreement on the cession of the voting right. The Company also provides its shareholders with the right to vote in writing in advance.
6.7. With a view to increasing the shareholders' opportunities to participate effectively at shareholders' meetings, the companies are recommended to expand use of modern technologies by allowing the shareholders to participate and vote in general meetings via electronic means of communication. In such cases security of transmitted information and a possibility to identify the identity of the participating and voting person should be guaranteed. Moreover, companies could furnish its shareholders, especially shareholders living abroad, with the opportunity to watch shareholder meetings by means of modern technologies.	Not applicable	Given the Company's shareholders' structure and the valid Regulations for Organizing the General Meetings of Shareholders, there is no need to implement any additional expensive IT systems.

# Principle VII: The avoidance of conflicts of interest and their disclosure

The corporate governance framework should encourage members of the corporate bodies to avoid conflicts of interest and assure transparent and effective mechanism of disclosure of conflicts of interest regarding members of the corporate bodies.

7.1. Any member of the company's supervisory and management body should avoid a situation, in which his/her personal interests are in conflict or may be in conflict with the company's interests. In case such a situation did occur, a member of the company's supervisory and management body should, within reasonable time, inform other members of the same collegial body or the company's body that has elected him/her, or to the company's shareholders about a situation of a conflict of interest, indicate the nature of the conflict and value, where possible.	Yes	The members of the Board of Directors follow the provisions indicated in this recommendation. The Company is not aware of events when the personal interests of the members of the Board of Directors would be in conflict with the Company's interests Prior to starting act as the member of the Board of Directors, each member of the Board of Directors entered in the confidentiality agreement.
7.2. Any member of the company's supervisory and management body may not mix the company's assets, the use of which has not been mutually agreed upon, with his/her personal assets or use them or the information which he/she learns by virtue of his/her position as a member of a corporate body for his/her personal benefit or for the benefit of any third person without a prior agreement of the general shareholders' meeting or any other corporate body authorized by the meeting.	Yes	
7.3. Any member of the company's supervisory and management body may conclude a transaction with the company, a member of a corporate body of which he/she is. Such a transaction (except insignificant ones due to their low value or concluded when carrying out routine operations in the company under usual conditions) must be immediately reported in writing or orally, by recording this in the minutes of the meeting, to other members of the same corporate body or to the corporate body that has elected him/her or to the company's shareholders. Transactions specified in this recommendation are also subject to recommendation 4.5.	Yes	
7.4. Any member of the company's supervisory and management body should abstain from voting when decisions concerning transactions or other issues of personal or business interest are voted on.	Yes	The regulations of operation of the Board of Directors provide for that the member of the Board of Directors or his proxy should abstain from voting when decisions concerning his activity in the Board of Directors or his responsibility is voted at the meeting of the Board of Directors.

# **Principle VIII: Company's remuneration policy**

Remuneration policy and procedure for approval, revision and disclosure of directors' remuneration established in the company should prevent potential conflicts of interest and abuse in determining remuneration of directors, in addition it should ensure publicity and transparency both of company's remuneration policy and remuneration of directors.

8.1. A company should make a public statement of the	No	The Company's remuneration policy is not published as
company's remuneration policy (hereinafter the		this is not provided for by the laws of the Republic of
remuneration statement) which should be clear and easily		Lithuania, moreover, it is the Company's internal and
understandable. This remuneration statement should be		confidential document. The Company's remuneration
published as a part of the company's annual statement as		policy is formed with due regard for the results of
well as posted on the company's website.		analysis of the situation in the labour market of the
		country.

8.2. Remuneration statement should mainly focus on directors' remuneration policy for the following year and, if appropriate, the subsequent years. The statement should contain a summary of the implementation of the remuneration policy in the previous financial year. Special attention should be given to any significant changes in company's remuneration policy as compared to the previous financial year.	No	Please refer to comment under Item 8.1.
8.3. Remuneration statement should leastwise include the	No	Please refer to comment under Item 8.1.
following information:		
• Explanation of the relative importance of the variable and		
non-variable components of directors' remuneration;		
• Sufficient information on performance criteria that entitles		
directors to share options, shares or variable components of		
remuneration;		
• An explanation how the choice of performance criteria		
contributes to the long-term interests of the company;		
• An explanation of the methods, applied in order to		
determine whether performance criteria have been fulfilled;		
• Sufficient information on deferment periods with regard to		
variable components of remuneration;		
• Sufficient information on the linkage between the		
remuneration and performance;		
• The main parameters and rationale for any annual bonus scheme and any other non-cash benefits;		
<ul> <li>Sufficient information on the policy regarding termination</li> </ul>		
payments;		
• Sufficient information with regard to vesting periods for		
share-based remuneration, as referred to in point 8.13 of this		
Code;		
• Sufficient information on the policy regarding retention of		
shares after vesting, as referred to in point 8.15 of this Code;		
• Sufficient information on the composition of peer groups		
of companies the remuneration policy of which has been		
examined in relation to the establishment of the		
remuneration policy of the company concerned;		
• A description of the main characteristics of supplementary		
pension or early retirement schemes for directors;		
• Remuneration statement should not include commercially sensitive information.		
8.4. Remuneration statement should also summarize and	No	Please refer to comment under Item 8.1.
explain company's policy regarding the terms of the	110	
contracts executed with executive directors and members of		
the management bodies. It should include, inter alia,		
information on the duration of contracts with executive		
directors and members of the management bodies, the		
applicable notice periods and details of provisions for		
termination payments linked to early termination under		
contracts for executive directors and members of the		
management bodies.		

0.5 Demonstration statement description and in detailed		Discourse frontes a supervision dans literary 0, 1
8.5. Remuneration statement should also contain detailed	No	Please refer to comment under Item 8.1.
information on the entire amount of remuneration, inclusive		
of other benefits, that was paid to individual directors over		
the relevant financial year. This document should list at		
least the information set out in items 8.5.1 to 8.5.4 for each		
person who has served as a director of the company at any		
time during the relevant financial year.		
8.5.1. The following remuneration and/or emoluments- related information should be disclosed:		
The total amount of remuneration paid or due to the		
director for services performed during the relevant financial		
year, inclusive of, where relevant, attendance fees fixed by		
the annual general shareholders meeting;		
<ul> <li>The remuneration and advantages received from any</li> </ul>		
undertaking belonging to the same group;		
• The remuneration paid in the form of profit sharing and/or		
bonus payments and the reasons why such bonus payments		
and/or profit sharing were granted;		
• If permissible by the law, any significant additional		
remuneration paid to directors for special services outside		
the scope of the usual functions of a director;		
• Compensation receivable or paid to each former executive		
director or member of the management body as a result of		
his resignation from the office during the previous financial		
year;		
<ul> <li>Total estimated value of non-cash benefits considered as</li> </ul>		
remuneration, other than the items covered in the above		
points.		
8.5.2. As regards shares and/or rights to acquire share		
options and/or all other share-incentive schemes, the		
following information should be disclosed:		
• The number of share options offered or shares granted by		
the company during the relevant financial year and their		
conditions of application; • The number of charge entries everyised during the relevant		
• The number of shares options exercised during the relevant financial year and, for each of them, the number of shares		
involved and the exercise price or the value of the interest in		
the share incentive scheme at the end of the financial year;		
• The number of share options unexercised at the end of the		
financial year; their exercise price, the exercise date and the		
main conditions for the exercise of the rights;		
• All changes in the terms and conditions of existing share		
options occurring during the financial year.		
8.5.3. The following supplementary pension schemes-		
related information should be disclosed:		
• When the pension scheme is a defined-benefit scheme,		
changes in the directors' accrued benefits under that scheme		
during the relevant financial year;		
• When the pension scheme is defined-contribution scheme,		
detailed information on contributions paid or payable by the		
company in respect of that director during the relevant		
financial year.		
8.5.4. The statement should also state amounts that the		
company or any subsidiary company or entity included in		
the consolidated annual financial report of the company has		
paid to each person who has served as a director in the		
company at any time during the relevant financial year in		
the form of loans, advance payments or guarantees,		
including the amount outstanding and the interest rate.		
	i .	

8.6. Where the remuneration policy includes variable components of remuneration, companies should set limits on the variable component(s). The non-variable component of remuneration should be sufficient to allow the company to withhold variable components of remuneration when performance criteria are not met.	Not applicable	At present, the Company's remuneration procedure does not provide for the payment of any variable remuneration components.
8.7. Award of variable components of remuneration should be subject to predetermined and measurable performance criteria.	Not applicable	Please refer to comment under Item 8.6.
8.8. Where a variable component of remuneration is awarded, a major part of the variable component should be deferred for a minimum period of time. The part of the variable component subject to deferment should be determined in relation to the relative weight of the variable component compared to the non-variable component of remuneration.	Not applicable	Please refer to comment under Item 8.6.
8.9. Contractual arrangements with executive or managing directors should include provisions that permit the company to reclaim variable components of remuneration that were awarded on the basis of data which subsequently proved to be manifestly misstated.	Not applicable	Please refer to comment under Item 8.6.
8.10. Termination payments should not exceed a fixed amount or fixed number of years of annual remuneration, which should, in general, not be higher than two years of the non-variable component of remuneration or the equivalent thereof.	Yes	
8.11. Termination payments should not be paid if the termination is due to inadequate performance.	Yes	
8.12. The information on preparatory and decision-making processes, during which a policy of remuneration of directors is being established, should also be disclosed. Information should include data, if applicable, on authorities and composition of the remuneration committee, names and surnames of external consultants whose services have been used in determination of the remuneration policy as well as the role of shareholders' annual general meeting.	No	Please refer to comments under Items 4.6 and 8.1.
<ul> <li>8.13. Shares should not vest for at least three years after their award.</li> <li>8.14. Share options or any other right to acquire shares or to be remunerated on the basis of share price movements should not be exercisable for at least three years after their award. Vesting of shares and the right to exercise share options or any other right to acquire shares or to be remunerated on the basis of share price movements, should be subject to predetermined and measurable performance criteria.</li> </ul>	Not applicable Not applicable	The Company does not apply any schemes of remuneration in the Company's shares. Please refer to comment under Item 8.13

8.15. After vesting, directors should retain a number of	Not	Please refer to comment under Item 8.13.
shares, until the end of their mandate, subject to the need to	applicable	
finance any costs related to acquisition of the shares. The		
number of shares to be retained should be fixed, for		
example, twice the value of total annual remuneration (the		
non-variable plus the variable components).		
8.16. Remuneration of non-executive or supervisory	Not	Please refer to comment under Item 8.13.
directors should not include share options.	applicable	
8.17. Shareholders, in particular institutional shareholders,	No	In accordance with the Bylaws of the Company, the directors'
should be encouraged to attend general meetings where		remuneration amount setting issues are resolved by the Board
appropriate and make considered use of their votes		of Directors.
regarding directors' remuneration.		
8.18. Without prejudice to the role and organization of the	No	Please refer to comment under Item 8.17.
relevant bodies responsible for setting directors'	110	
remunerations, the remuneration policy or any other		
significant change in remuneration policy should be		
included into the agenda of the shareholders' annual general		
meeting. Remuneration statement should be put for voting		
in shareholders' annual general meeting. The vote may be		
either mandatory or advisory.		
8.19. Schemes anticipating remuneration of directors in	No	At present, the Company does not have such remuneration
shares, share options or any other right to purchase shares or		schemes.
be remunerated on the basis of share price movements		
should be subject to the prior approval of shareholders'		
annual general meeting by way of a resolution prior to their		
adoption. The approval of scheme should be related with the		
scheme itself and not to the grant of such share-based		
benefits under that scheme to individual directors. All		
significant changes in scheme provisions should also be		
subject to shareholders' approval prior to their adoption; the		
approval decision should be made in shareholders' annual		
general meeting. In such case shareholders should be		
notified on all terms of suggested changes and get an		
explanation on the impact of the suggested changes.		
8.20. The following issues should be subject to approval by	Not	The said issues were not discussed at the General Meeting of
the shareholders' annual general meeting:	applicable	Shareholders, since such discussion is not provided for by the
• Grant of share-based schemes, including share options, to directors;	upplicuolo	Bylaws of the Company.
• Determination of maximum number of shares and main		
conditions of share granting;		
• The term within which options can be exercised;		
• The conditions for any subsequent change in the exercise		
of the options, if permissible by law;		
• All other long-term incentive schemes for which directors		
are eligible and which are not available to other employees		
of the company under similar terms. Annual general		
meeting should also set the deadline within which the body		
responsible for remuneration of directors may award		
compensations listed in this article to individual directors.		
	l	

	Not	
8.21. Should national law or company's Articles of	Not applicable	The said issues were not discussed at the General Meeting of
Association allow, any discounted option arrangement under	applicable	Shareholders, it is not provided for by the Bylaws of the $\tilde{c}$
which any rights are granted to subscribe to shares at a price		Company.
lower than the market value of the share prevailing on the		
day of the price determination, or the average of the market		
values over a number of days preceding the date when the		
exercise price is determined, should also be subject to the		
shareholders' approval.		
8.22. Provisions of Articles 8.19 and 8.20 should not be	Not	Please refer to comment under Item 8.6.
applicable to schemes allowing for participation under	applicable	
similar conditions to company's employees or employees of		
any subsidiary company whose employees are eligible to		
participate in the scheme and which has been approved in		
the shareholders' annual general meeting.	-	
8.23. Prior to the annual general meeting that is intended to	Not	Please refer to comment under Item 8.19.
consider decision stipulated in Article 8.19, the shareholders	applicable	
must be provided an opportunity to familiarize with draft		
resolution and project-related notice (the documents should		
be posted on the company's website). The notice should		
contain the full text of the share-based remuneration		
schemes or a description of their key terms, as well as full		
names of the participants in the schemes. Notice should also		
specify the relationship of the schemes and the overall		
remuneration policy of the directors. Draft resolution must		
have a clear reference to the scheme itself or to the summary		
of its key terms. Shareholders must also be presented with		
information on how the company intends to provide for the		
shares required to meet its obligations under incentive		
schemes. It should be clearly stated whether the company		
intends to buy shares in the market, hold the shares in		
reserve or issue new ones. There should also be a summary		
on scheme-related expenses the company will suffer due to		
the anticipated application of the scheme. All information		
given in this article must be posted on the company's		
website.		

## Principle IX: The role of stakeholders in corporate governance

The corporate governance framework should recognize the rights of stakeholders as established by law and encourage active cooperation between companies and stakeholders in creating the company value, jobs and financial sustainability. For the purposes of this Principle, the concept "stakeholders" includes investors, employees, creditors, suppliers, clients, local community and other persons having certain interest in the company concerned.

9.1. The corporate governance framework should assure that	Yes	The compliance with this recommendation is ensured by the
the rights of stakeholders that are protected by law are		meticulous supervision and control of the Company's business
respected.		activities by the state regulatory authorities and the associated.

9.2. The corporate governance framework should create conditions for the stakeholders to participate in corporate governance in the manner prescribed by law. Examples of mechanisms of stakeholder participation in corporate governance include: employee participation in adoption of certain key decisions for the company; consulting the employees on corporate governance and other important issues; employee participation in the company's share capital; creditor involvement in governance in the context of the company's insolvency, etc.

9.3. Where stakeholders participate in the corporate governance process, they should have access to relevant information.

consumer organizations. The publicity of the Company's business activities creates conditions for the stakeholder participation in the corporate governance in accordance with the procedure established by Law and the Company's Bylaws and Internal Regulations. The governing bodies consult the employees on the issues of corporate governance and other important issues; the participation of employees in the Company's share capital is not limited.

### Principle X: Information disclosure and transparency

The corporate governance framework should ensure that timely and accurate disclosure is made on all material information regarding the company, including the financial situation, performance and governance of the company.

<ul> <li>10.1. The company should disclose information on:</li> <li>The financial and operating results of the company;</li> <li>Company objectives;</li> <li>Persons holding by the right of ownership or in control of a block of shares in the company;</li> <li>Members of the company's supervisory and management bodies, chief executive officer of the company and their remuneration;</li> <li>Material foreseeable risk factors;</li> <li>Transactions between the company and connected persons, as well as transactions concluded outside the course of the company's regular operations;</li> <li>Material issues regarding employees and other stakeholders;</li> <li>Governance structures and strategy.</li> <li>This list should be deemed as a minimum recommendation, while the companies are encouraged not to limit themselves to disclosure of the information specified in this list.</li> <li>10.2. It is recommended to the company, which is the parent of other companies, that consolidated results of the whole group to which the company belongs should be disclosed when information specified in item 1 of Recommendation 10.1 is under disclosure.</li> <li>10.3. It is recommended that information on the professional background, qualifications of the members of supervisory and management bodies, chief executive officer of the company should be disclosed as well as potential conflicts of interest that may have an effect on their decisions when information specified in item 4 of Recommendation 10.1 about the members of the company's supervisory and management bodies is under disclosure. It is also recommended that information about the amount of remuneration received from the company and other income should be disclosed with regard to members of the company's supervisory and management bodies is under disclosure. It is also recommended that information about the links between the company and its stakeholders, including employees, creditors, suppliers, local community, as well as the company's policy with regard to human resources, employe</li></ul>	Yes	The information indicated in the recommendation is published on the Company's website <u>www.dujos.lt</u> , through the informational system of the NASDAQ OMX Vilnius Stock Exchange and press releases.
10.5. Information should be disclosed in such a way that neither shareholders nor investors are discriminated with regard to the manner or scope of access to information. Information should be disclosed to all simultaneously. It is recommended that notices about material events should be announced before or after a trading session on the Vilnius Stock Exchange, so that all the company's shareholders and investors should have equal access to the information and make informed investing decisions.	Yes	The Company discloses information through the information disclosure system applied by the NASDAQ OMX Vilnius Stock Exchange, in Lithuanian and English, in this way simultaneously providing all stakeholders. With access to information. Information that may affect the price of securities issued by Company is treated as confidential therefore it is kept as a secret information and is not disclosed unless it is published through the informational system in the manner prescribed by laws.

10.6. Channels for disseminating information should provide for fair, timely and cost-efficient or in cases provided by the legal acts free of charge access to relevant information by users. It is recommended that information technologies should be employed for wider dissemination of information, for instance, by placing the information on the company's website. It is recommended that information should be published and placed on the company's website not only in Lithuanian, but also in English, and, whenever possible and necessary, in other languages as well.	Yes	The Company simultaneously and in the same scope discloses all the information designated to shareholders and investors in Lithuanian and English through the informational system of the NASDAQ OMX Vilnius Stock Exchange, and all information is published on the Company's website <u>www.dujos.lt</u> , in this way ensuring unbiased and inexpensive prompt access to information.	
10.7. It is recommended that the company's annual reports and other periodical accounts prepared by the company should be placed on the company's website. It is recommended that the company should announce information about material events and changes in the price of the company's shares on the Stock Exchange on the company's website too.	Yes	The Company follows this recommendation and information has been placed on the Company's website www.dujos.lt	
Principle XI: The selection of the company's auditor The mechanism of the selection of the company's auditor should ensure independence of the firm of auditor's conclusion and opinion.			
11.1. An annual audit of the company's financial reports and interim reports should be conducted by an independent firm of auditors in order to provide an external and objective opinion on the company's financial statements	Yes	An independent Company of auditors conducts the audit of the Company's consolidated and parent Company's financial statements and assesses the conformity of the Annual Report with the financial statements.	
11.2. It is recommended that the company's supervisory board and, where it is not set up, the company's board should propose a candidate firm of auditors to the general shareholders' meeting.	Yes	A candidate firm of auditors is proposed to the general shareholders' meeting by the Board of Directors taking into account the recommendation by the Audit Committee.	
11.3. It is recommended that the company should disclose to its shareholders the level of fees paid to the firm of auditors for non-audit services rendered to the company. This information should be also known to the company's supervisory board and, where it is not formed, the company's board upon their consideration which firm of auditors to propose for the general shareholders' meeting.	Yes	The audit Company receives from the Company remuneration for consultations on tax and business issues which do not contradict the independence requirements as set forth by the Law on Audit of the Republic of Lithuania and the normative acts of the Securities Commission of the Republic of Lithuania. On an annual basis the audit Company notifies the Audit Committee on any non-audit services rendered to the Company.	