# INTERIM REPORT 

## FOR

## Q1 2008

The Board of Directors of Sanistål A/S has today approved the company's accounts for the period 1 January to 31 March 2008.

During the period, Sanistål A/S achieved a loss before tax of DKK -12.5 million compared with a profit before tax of DKK 58.0 million for the same period in 2007. The expectations to the quarterly result were a modest profit, but the result is lower than expected due to a negative "Steel Price development" and a negative result in the subsidiary Carl F International A/S, which was not included in the result in Q1 2007.

The interim accounts are characterised by features including:

- The Sanistål Group's revenue growth was DKK 265.8 million, representing an increase of 19.3 \%, compared to the same period in 2007. $3.4 \%$ of this is organic growth.
- The Construction Industry and Other Industry segments achieved satisfactory growth and increased market share, but the Carl F segment experienced recession. The integration of Carl F's carpentry/joinery segment into the parent company progressed according to plan.
- Subsidiaries contributed a loss before tax of DKK 7.7 million to the results for the period, compared to a profit before tax of DKK 8.0 million in the same period in 2007. Carl F International A/S achieved an unsatisfactory loss before tax of DKK 10.5 million, while the financial results of the other subsidiaries were a combined profit before tax of DKK 2.8 million.
- The reorganisation into a new logistics structure with two central warehouses is progressing according to schedule. Logistical expenses as a proportion of gross profit were at the same level in Q1 2008 as in Q4 2007. Logistical expenses adjusted for the increase in the level of activity rose by around DKK 20 million compared with Q1 2007.
- A negative "Steel price development ${ }^{1)}$ ", compared to the same period in 2007, totalled DKK 5.3 million. An overall positive "Steel price development" is expected for 2008.

1) "Steel price development" is defined as the difference between earnings on steel in the current year end earnings on steel in the preceding year (the base year), with the calculation for both years being based on the quantity for the base year.

- Earnings per share (EPS) after tax totalled DKK -19.90, compared to DKK 87.60 per share in the same period in 2007.


## Outlook for the year 2008

Management continues to expect that a limited increase in revenue can be achieved in the 2008 financial year.
Profit before tax is now expected to be in the region of DKK 20-50 million.

The change in expectations for profit before tax from those stated in the 2007 annual report, where the profit before tax was estimated at DKK 60-90 million, is the result of lower expectations for revenue and gross profit at subsidiary Carl F International A/S, as well as of the costs of a managerial change and restructuring at this subsidiary.

Aalborg, Denmark, 26 April 2008

Knud Erik Borup
Chairman

Christian B. Lund
Managing Director

| DKK milions | Q1 2008 | Q1 2007 | $\mathbf{2 0 0 7}$ |
| :--- | ---: | ---: | ---: |
| Financial highlights: |  |  |  |
| Results: | $1,645.6$ | $1,379.8$ | $6,333.3$ |
| Net revenue | 413.5 | 325.1 | $1,586.9$ |
| Gross profit | 11,8 | 63.3 | 119.5 |
| Earnings before interest, tax and amortisation (EBITA) | 9.0 | 62.8 | 110.7 |
| Operating profit (EBIT) | -21.5 | -4.8 | -64.5 |
| Net financial items | -12.5 | 58.0 | 46.2 |
| Profit/loss before tax | $\mathbf{- 9 . 4}$ | $\mathbf{4 1 . 8}$ | $\mathbf{3 3 . 0}$ |
| Profit/loss for the period |  |  |  |

## Cash flows:

| Cash flow from operation activities | 41.5 | -81.8 | -104.1 |
| :--- | ---: | ---: | ---: |
| Cash flow from investment activities | -75.4 | -29.2 | $-1,319.9$ |
| Free cash flows | $\mathbf{- 3 3 . 9}$ | $\mathbf{- 1 1 1 . 0}$ | $\mathbf{- 1 , 4 2 4 . 0}$ |
| Investment in tangible fixed assets | $\mathbf{6 9 . 7}$ | $\mathbf{2 8 . 6}$ | $\mathbf{3 9 8 . 8}$ |

## Balance sheet:

| Non-current assets | $1,929.3$ | 558.6 | $1,865.2$ |
| :--- | ---: | ---: | ---: |
| Current assets | $2,337.7$ | $1,919.6$ | $2,235.2$ |
| Total assets | $\mathbf{4 . 2 6 7 . 0}$ | $\mathbf{2 . 4 7 8 . 2}$ | $\mathbf{4 , 1 0 0 . 4}$ |
| Shareholders' equity | 945.5 | $\mathbf{1 , 0 2 0 . 5}$ | 966.9 |
| Interest-bearing debt | $2,517.8$ | 806.7 | $2,486.9$ |
| Non-interest-bearing debt | 803.7 | 651.0 | 646.6 |
| Total liabilities and shareholders' equity | $\mathbf{4 , 2 6 7 . 0}$ | $\mathbf{2 , 4 7 8 . 2}$ | $\mathbf{4 , 1 0 0 . 4}$ |
| Share capital | $\mathbf{1 9 2 . 4}$ | $\mathbf{1 9 2 . 4}$ | $\mathbf{1 9 2 . 4}$ |

Key ratios:

| EBITA margin \% | 0.7 | 4.6 |  |
| :--- | ---: | ---: | ---: |
| EBIT margin (profit margin) \% | 0.5 | 4.6 | 1.9 |
| Earnings per share after tax (EPS), DKK, basic* | -19.9 | 88.0 | 17.4 |
| Earnings per share after tax (EPS), DKK, diluted * | $-19,9$ | 87.6 | 17.3 |
| Cash flow per share (CFPS), DKK | 22.1 | -42.9 | -54.5 |
| Return on invested capital (ROIC) \%* | 1.6 | 14.4 | 5.1 |
| Return on equity \%* | -3.9 | 16.7 | 3.4 |
| P/E ratio * | Neg. | 11.8 | 36.1 |
| Price/book value ratio | 1.0 | 1.9 | 1.2 |
| Market price per DKK 100 nominal share | 482.5 | 1.038 .9 | 626.5 |
| Book value per DKK 100 nominal share | 503.4 | 536.8 | 514.8 |
| Equity ratio \% | 22.2 | 41.2 | 23.6 |

*) The key ratio is calculated on an annual basis.

## STATEMENT BY THE BOARD OF DIRECTORS AD THE BOARD OF MANAGEMENT

The Board of Directors and Board of Management have on this date considered and approved the interim report for the period 1 January - 31 March 2008.

The interim report is not audited or reviewed, and has been prepared in accordance with IAS 34 "Presentation of interim reports" as approved by EU and additional Danish disclosure requirements for the preparation of interim reports for listed companies.

We are of the opinion that the interim report gives a true and fair view of assets, liabilities and financial position of the Group as at 31 March 2008 and the financial results from the Group's activities and cash flow for the period 1 January - 31 March 2008.

We are also of the opinion that the Management Report contains a true and fair report of the developments in the Group's activities and financial circumstances, the results for the period and the Group's financial position as a whole and a description of the major risks and uncertain factors facing the Group.

Aalborg, Denmark, 26 April 2008

Board of Management:

Christian B. Lund
Ole Graversen
Henning Vilslev

Board of Directors:

Knud Erik Borup
Chairman

Ole Enø Jørgensen

Jens Jørgen Madsen
Walther V. Paulsen
Matthias Max Schön

## MANAGEMENT REPORT

## Sanistål's business concept

The Sanistål Group is a knowledge-based service company whose ultimate purpose is reliable delivery, know-how and products in the company's business areas.
Sanistål delivers service primarily to customers in the fields of construction, manufacturing and trades, as well as to public institutions. The Group's main activities comprise consultancy services and the distribution of services in the fields of HVAC, Steel \& Metal, Tools, Machinery and Technical Products, as well as integrated supply and logistics solutions

## Financial review

During this financial period the Sanistål Group generated revenue of DKK 1,645.6 million, an increase of DKK 265.8 million ( $19.3 \%$ ) compared to the same period last year.
The increase is mainly attributable to the acquisition of Carl F.
The loss before tax for the period was DKK - 12.5 million, compared to a profit before tax of DKK 58.0 million in the same period in 2007.

The Group's profit before tax in the Interim Report compared to the same period in 2007, corrected for the negative "Steel price development" and unusual items, reflects the following trend:

|  | Q1 | Q1 |  |
| :--- | ---: | ---: | ---: |
| DKK millions | 2008 | 2007 | Variance |
| Group pre-tax profit | -12.5 | 58.0 | -70.5 |
| Steel price development" | 5.3 | - | 5.3 |
| Impact on profits of the acquisition of Carl F | 18.6 | - | 18.6 |
| Impact on profits of Brødrene A\&O Johansen A/S | -0.9 | - | -0.9 |
| Comparable profit | 10.5 | 58.0 | -47.5 |

The reorganisation into a new logistics structure with 2 central warehouses is progressing according to schedule. Logistical expenses as a proportion of gross profit were at the same level in Q1 2008 as in Q4 2007. Logistical expenses adjusted for the increase in the level of activity rose by around DKK 20 million compared with Q1 2007, which is at expected levels. The level of logistical expenses will decrease during the rest of the year as a result of the successive closing down of old warehouses in Q2 and a gradual increase in efficiency at the warehouse in Billund. Other expenses have increased as expected during Q1 2008, as the cost adjustments will not take effect until the second half of 2008.

The consolidated balance sheet total is DKK 4,267.0 million, compared to DKK 2,478.2 million at the end of March 2007. The growth in the balance sheet total is attributable to the acquisition of the subsidiary Carl F, the acquisition of 39.12 \% of the share capital in Brødrene A\&O Johansen A/S, major capital investments and activity-based and structural increases in current assets.

As at 31 March 2008, equity totalled DKK 945.5 million, a decrease of DKK 21.3 million compared to the end of 2007. This decrease is primarily attributable to the period's loss after tax (DKK -9.4 million) and the negative value adjustment of hedging instruments (DKK 10.3 million). The equity ratio is $22.2 \%$, compared to $23.6 \%$ at the end of 2007.

Cash flow from operations was DKK 41.5 million, compared to DKK -81.8 million for the same period in 2007. Cash flow was positively affected by smaller increases than normal in inventories and accounts receivable in Q1 of the financial year.
Cash flow for investment activities was DKK 75.4 million, which is mainly attributable to the work in progress to establish a central warehouse for steel products in Taulov.

Sanistàl's financing continues to be arranged in such a way that the company has significant credit facilities available.

## Group structure

The Sanistål Group consists of the parent company, Sanistål A/S, and the wholly owned subsidiaries Carl F International A/S, Serman \& Tipsmark A/S, Max Schön AG (Germany and Poland), Sanistal SIA (Latvia), Sanistal OÜ (Estonia) and UAB Sanistal (Lithuania).

| Profit trend for the Group, Q1 2008 (Q1 2007) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DKK millions | Net revenue | Gross profit | Other operating income | Expenses | Profit before tax |
| Sanistål A/S, parent company | 1,344.6 | 315.4 | 0.3 | 320.5 | -4.8 |
| Sanistål A/S, parent company | 1,187.7 | 275.6 | 0.4 | 226.0 | 50.0 |
| Carl F International A/S | 104.8 | 45.9 | 1.3 | 57.7 | -10.5 |
| Serman \& Tipsmark A/S | 26.6 | 7.5 | - | 5.9 | 1.6 |
| Serman \& Tipsmark A/S | 30.0 | 7.5 | - | 5.2 | 2.3 |
| Max Schön AG, Germany/Poland | 100.0 | 24.4 | 1.1 | 21.6 | 3.9 |
| Max Schön AG, Germany/Poland | 91.9 | 23.5 | 1.0 | 19.8 | 4.7 |
| The Baltic States | 90.9 | 20.3 | 0.3 | 23.3 | -2.7 |
| The Baltic States | 89.8 | 18.5 | - | 17.5 | 1.0 |
| Elimination of intra-group transactions | -21.3 | - | -0.3 | -0.3 |  |
| Elimination of intra-group transactions | -19.6 | - | -0.3 | -0.3 | - |
| Subsidiaries | 301.0 | 98.1 | 2.4 | 108.2 | -7.7 |
| Subsidiaries | 192.1 | 49.5 | 0.7 | 42.2 | 8.0 |
| Sanistål Group | 1,645.6 | 413.5 | 2.7 | 428.7 | -12.5 |
| Sanistål Group | 1,379.8 | 325.1 | 1.1 | 268.2 | 58.0 |

## Sanistål A/S, parent company

Revenue in the parent company totalled DKK 1,344.6 million, which is DKK 156.9 million or 13.2 \% more than last year. The main reason for this growth is the fact that the Danish wholesale arm of Carl F has been merged with the parent company Sanistål A/S with effect from 1 April 2007. The Construction Industry and Other Industry segments also achieved growth and increased market share.

The integration of the Carl F segment was completed on 1 February 2008, which means among other things that the Carl F segment is using Sanistål A/S's IT platform, Carl F's Danish shops are under the responsibility of the parent company's retail management, the logistics functions are combined under one management with common distribution and the administrative functions have also been combined. Integration has progressed as planned.

Gross profit increased by DKK 39.8 million compared to the same period in 2007, totalling DKK 315.4 million. The gross profit margin increased by 0.3 percentage points to $23.5 \%$.

Total operating expenses were DKK 320.5 million, representing an increase of DKK 94.5 million (of which DKK 41.7 million relates to the Carl F segment) or $41.8 \%$ compared to the same period in 2007. The main reasons for this increase are:

- the level of activity, measured in terms of the development in gross profits on Stocks/Drop shipments adjusted for the "Steel price development", rose by $18.6 \%$;
- during Q1 2008, logistical expenses, including those relating to the Carl F segment, increased by DKK 34.0 million compared with the same period in 2007;
- Electrical Technology: in 2006, Sanistål created a new business area in the field of electrical items. As expected, this new area had a negative impact on profit in Q1 2008.
The parent company's operating profit (EBIT) decreased by DKK 40.4 million to DKK 12.7 million.
The parent company's loss before tax was DKK -4.8 million, compared to a profit before tax of DKK 50.0 in the same period in 2007.

Incentives programme:
In mid-April 2008, a final determination was made of the number of share options earned in respect of 2007. The number of options earned was 7,400 (of which 3,197 by the Board of Management) at an exercise price of 517.99.

With 2008 as the earning year, options can be granted to the Board of Management and senior executives in the Group for acquiring shares with a total maximum market value of DKK 8.0 million, of which $50 \%$ is profit-related. Final determination will take place in April 2009 on the basis of results achieved in 2008 and on the basis of the market value for ten days after the publication of the 2008 annual report.

The fair value (Black-Scholes) of outstanding share options as at 31 March 2008 was DKK 3.1 million (of which DKK 1.5 million for the Board of Management).

## Subsidiaries

## Developments in the Danish subsidiaries

## Carl F International A/S

Carl F International A/S carries out the sale and marketing of d line, other architect-designed products, locks and access control products in Scandinavia and fittings for the door and window industry, primarily in the UK.
Carl F International A/S has achieved unsatisfactory results in Q1 2008. Revenue was DKK 104.8 million and results before tax showed a deficit of DKK 10.5 million. From 1 February 2008, the subsidiary has implemented a new standard ERP platform. The implementation of this system caused considerable disruption to operations, which has had a negative impact on revenue. In addition, results in the Danish lock businesses, although improved, remain negative.

On 1 April 2008, Thomas Folmann, former Head of the Construction Industry segment at Sanistål A/S, took up his position as the new CEO of Carl F International A/S. This change of management has gone well. Strategic and restructuring processes have been initiated at Carl F International A/S. The change in management and restructuring costs will have a negative impact on results for 2008.

## Serman \& Tipsmark A/S

Serman \& Tipsmark A/S develops, manufactures and markets customised hydraulic solutions. Revenue in the interim accounts totalled DKK 26.6 million (2007: DKK 30.0 million), with a profit before tax of DKK 1.6 million (2007: DKK 2.3 million). The subsidiary has a good order book.

## Developments in the foreign subsidiaries

## Max Schön AG, Germany and Poland

The activities of the Max Schön Group include business areas Steel \& Pips, Tools, Machinery and Technical Products.
Revenue totalled DKK 100.0 million (2007: DKK 91.9 million), with a profit before tax of DKK 4.0 million (2007: DKK 4.7 million). The development is very satisfactory.

## The Baltic States

Revenue in the Baltic States in the interim accounts totalled DKK 90.9 million (2007: DKK 89.8 million), with a loss before tax of DKK -2.7 million (2007: DKK 1.0 million profit). The trend in Latvia continues to be very satisfactory, while the subsidiary in Lithuania continued to expand its shop network and organisation in Q1 2008. The Baltic States are affected by decreasing economic growth and by inflation. Costs are increasing considerably owing to large rises in wage levels.

## Associated company: Brødrene A\&O Johansen A/S

In June 2007, Sanistål A/S acquired 39.12 \% of the shares in the listed company Brødrene A\&O Johansen A/S. As Sanistål A/S controls 20.69 \% of the votes in Brødrene A\&O Johansen A/S, the company is treated for accounting purposes as an associated company. Based on the profit before tax of DKK 60 million reported by Brødrene A\&O Johansen A/S for 2008, $39.12 \%$ of a quarter of the anticipated profit after tax for 2008 is included in the interim accounts, which corresponds to DKK 4.4 million before financing costs.

Brdr. A\&O Johansen A/S notified the Copenhagen Stock Exchange on 7 November 2007 that it had entered into a conditional share transfer agreement through which J-F. Lemvigh-Müller Holding A/S would acquire $14.21 \%$ of the share capital and $54.62 \%$ of the votes in Brødrene A\&O Johansen A/S. The price for ordinary shares is DKK 3,750 per DKK 100 share, and the price for preference shares is DKK 2,500 per DKK 100 share.
Furthermore, it was announced that - provided that the agreement is implemented - J-F. Lemvigh-Müller Holding A/S is obligated to make a compulsory offer to purchase the shares of the remaining shareholders of Brødrene A\&O Johansen A/S.

J-F. Lemvigh-Müller Holding A/S and Sanistål A/S entered into a conditional agreement on 14 April 2008 concerning J-F. Lemvigh-Müller Holding A/S's purchase of 223,005 preference shares in Brødrene A\&O Johansen A/S at a price of DKK 2,500 per share.

The transfer of shares is conditional on the Danish Competition Council approving the purchase by J-F. Lemvigh-Müller Holding A/S of all ordinary shares in Brødrene A\&O Johansen A/S no later than 30 April 2008.

Sanistål A/S's preference share holding in Brødrene A\&O Johansen A/S has a book value of DKK 455.8 million.

If the transfer takes place, Sanistål A/S will realise a profit before financial costs and tax of DKK 101.7 million, which corresponds to the previously reported profit less Sanistål A/S's expected share of profits in Q1 2008.

## Outlook for future economic development

In the 2007 annual report, the management described its expectations for results in the 2008 financial year as follows:
"Management expects to be able to achieve a limited increase in revenue and earnings per share (EPS) in the order of DKK 24-36 in 2008, corresponding to a profit before tax in the order of DKK 60-90 million."

- Carl F International A/S is not, however, expected to achieve increased revenue or a profit in 2008. Based on the loss before tax reported in Q1 2008 of DKK - 10.5 million, a revised estimate for revenue and gross profits for the rest of the year, costs relating to a change of CEO and the fact that the subsidiary is undergoing a strategic and restructuring process in Q2 and Q3, a loss before tax in the region of DKK -30 million is expected.
- Expectations for activities in the parent company's segments and at the other subsidiaries remain unchanged.
- Cost reductions have been implemented at the parent company, with a full annual effect of DKK 35 million. In 2008, the effect is estimated to be DKK 20-25 million.

The Group is expected to achieve profit before tax of around DKK 20-50 million, compared with the previous forecast of DKK 60-90 million. The forecast profit for the year corresponds to earnings per share (EPS) of DKK 8-20.

CONSOLIDATED INCOME STATEMENT

| DKK thousands | Note | $\begin{array}{r} \text { Q1 } \\ 2008 \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2007 \end{array}$ |
| :---: | :---: | :---: | :---: |
| Net revenue |  | 1,645,552 | 1,379,791 |
| Cost of goods sold |  | -1,232,081 | -1,054,735 |
| Gross profit |  | 413,471 | 325,056 |
| Other operating income |  | 2,666 | 1,115 |
| Other external expenses |  | -145,989 | -95,355 |
| Staff costs |  | -241,712 | -155,531 |
| Operating profit before depreciation |  | 28,436 | 75,285 |
| Depreciation and write-downs |  | -19,463 | -12,473 |
| Operating profit (EBIT) |  | 8,973 | 62,812 |
| Share of profit after tax in associated companies |  | 4.401 |  |
| Financial income |  | 6,412 | 5,277 |
| Financial expenses |  | -32,260 | -10,054 |
| Profit/loss before tax |  | -12,474 | 58,035 |
| Tax on profit/loss for the period |  | 3,119 | -16,250 |
| Profit/loss for the period |  | -9,355 | 41,785 |
| Average number of shares |  | 1,923,784 | 1,923,784 |
| Average number of own shares |  | 45,440 | 23,993 |
| Average number of shares, basic |  | 1,878,344 | 1,899,791 |
| Diluting effect of outstanding share options |  | 2,031 | 8,166 |
| Average number of shares, diluted |  | 1,880,375 | 1,907,957 |
| Earnings per share after tax (EPS), basic |  | -19.92 | 87.98 |
| Earnings per share after tax (EPS), diluted |  | -19.90 | 87.60 |

## CONSOLIDATED CASH FLOW STATEMENT



The figures in the cash flow statement cannot be derived exclusively from the published accounting records.

| DKK thousands | Note | $\begin{array}{r} 31 \text { March } \\ 2008 \\ \hline \end{array}$ | 31 December 2007 | $\begin{array}{r} 31 \text { March } \\ 2007 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Non-current assets |  |  |  |  |
| Intangible assets |  |  |  |  |
| Goodwill |  | 359,540 | 355,080 | 32,563 |
| Brand names |  | 118,750 | 120,312 | - |
| Customer base |  | 22,500 | 23,125 | - |
| Software |  | 6,311 | 6,733 | 3,371 |
|  |  | 507,101 | 505,250 | 35,934 |
| Tangible assets |  |  |  |  |
| Land and buildings |  | 462,969 | 460,395 | 393,817 |
| Plant and machinery, fixtures and fittings |  | 232,371 | 216,782 | 121,798 |
| Tangible assets under construction |  | 257,855 | 219,131 | - |
|  |  | 953,195 | 896,308 | 515,615 |
| Other non-current assets |  |  |  |  |
| Investments in associated companies |  | 455,827 | 451,220 | - |
| Property rental deposits |  | 13,141 | 12,401 | 7,040 |
|  |  | 468,968 | 463,621 | 7,040 |
| Total non-current assets |  | 1,929,264 | 1,865,179 | 558,589 |
| Current assets |  |  |  |  |
| Inventories |  | 1,278,729 | 1,275,889 | 1,094,042 |
| Accounts receivable |  | 920,222 | 841,787 | 786,385 |
| Prepayments and accrued income |  | 35,076 | 26,911 | 10,891 |
| Corporation tax |  | 55,522 | 35,553 | - |
| Cash and cash equivalents |  | 35,534 | 38,546 | 15,632 |
| Assets held for sale |  | 12,675 | 16,486 | 12,675 |
| Total current assets |  | 2,337,758 | 2,235,172 | 1,919,625 |
| TOTAL ASSETS |  | 4,267,022 | 4,100,351 | 2,478,214 |


| DKK thousands | Note | $\begin{array}{r} 31 \text { March } \\ 2008 \\ \hline \end{array}$ | 31 December 2007 | $\begin{array}{r} 31 \text { March } \\ 2007 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| LIABILITIES |  |  |  |  |
| Shareholders' equity |  |  |  |  |
| Share capital |  | 192,378 | 192,378 | 192,378 |
| Reserve for hedging transactions |  | 3,920 | 14,244 | 7,190 |
| Exchange rate adjustment reserve |  | -4,887 | -2,895 | -4,878 |
| Retained profit |  | 744,737 | 753,767 | 787,775 |
| Proposed dividend |  | 9,392 | 9,392 | 37,992 |
| Total shareholders' equity |  | 945,540 | 966,886 | 1,020,457 |
| Liabilities |  |  |  |  |
| Long-term liabilities |  |  |  |  |
| Deferred tax |  | 65,642 | 65,928 | 24,518 |
| Total provisions |  | - | - | 8,340 |
| Credit institutions |  | 858,324 | 936,965 | 415,840 |
|  |  | 923,966 | 1,002,893 | 448,698 |
| Short-term liabilities |  |  |  |  |
| Credit institutions |  | 1,652,544 | 1,542,820 | 383,081 |
| Trade accounts payable and other debt commitments |  | 726,265 | 567,593 | 607,696 |
| Corporation tax |  | - | - | 3,876 |
| Total provisions |  | 11,789 | 13,000 | 6,660 |
| Liabilities related to assets held for sale |  | 6,918 | 7,159 | 7,746 |
|  |  | 2,397,516 | 2,130,572 | 1,009,059 |
| Total liabilities |  | 3,321,482 | 3,133,465 | 1,457,757 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY |  | 4,267,022 | 4,100,351 | 2,478,214 |


|  | Share capital | Reserve for hedging transactions | Exchange rate adjustment reserve | Retained profit | Proposed dividend | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shareholders' equity as at 1 January 2007 | 192,378 | 6,541 | -3,723 | 745,130 | 37,992 | 978,318 |
| Exchange rate adjustment, foreign subsidiaries |  |  | -1,155 |  |  | -1,155 |
| Value adjustment of hedging instruments |  | 1,043 |  |  |  | 1,043 |
| Value adjustment transferred to financial income |  | -142 |  |  |  | -142 |
| Tax on equity movements |  | -252 |  |  |  | -252 |
| Share-based remuneration |  |  |  | 410 |  | 410 |
| Net gains recognised directly in equity |  | 649 | -1,155 | 410 |  | -96 |
| Profit for the year |  |  |  | 41,785 |  | 41,785 |
| Total earnings |  | 649 | -1,155 | 42,195 |  | 41,689 |
| Sale of own shares in connection with incentives programme |  |  |  | 450 |  | 450 |
| Total equity movements | - | 649 | -1,155 | 42,645 | - | 42,139 |
| Shareholders' equity as at 31 March 2007 | 192,378 | 7,190 | -4,878 | 787,775 | 37,992 | 1,020,457 |


|  | Share capital | Reserve for hedging transactions | Exchange rate adjustment reserve | Retained profit | Proposed dividend | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shareholders' equity as at <br> 1 January 2008 | 192,378 | 14,244 | -2,895 | 753,767 | 9,392 | 966,886 |
| Exchange rate adjustment, foreign subsidiaries |  |  | -1,992 |  |  | -1,992 |
| Value adjustment of hedging instruments |  | -13,016 |  |  |  | -13,016 |
| Value adjustment transferred to financial income |  | -749 |  |  |  | -749 |
| Tax on equity movements |  | 3,441 |  |  |  | 3,441 |
| Share-based remuneration |  |  |  | 325 |  | 325 |
| Net gains recognised directly in equity |  | -10,324 | -1,992 | 325 |  | -11,991 |
| Profit for the year |  |  |  | -9,355 |  | -9,355 |
| Total earnings |  | -10,324 | -1,992 | -9,030 |  | -21,346 |
| Sale of own shares in connection with incentives programme |  |  |  |  |  |  |
| Total equity movements | - | -10,324 | -1,992 | -9,030 | - | $-21,346$ |
| Shareholders' equity as at 31 March 2008 | 192,378 | 3,920 | -4,887 | 744,737 | 9,392 | 945,540 |

## Note 1 - Accounting policies

This interim report has been produced in accordance with IAS 34 "Interim Financial Reporting" as approved by the EU and additional Danish disclosure requirements for the interim reports of listed companies.

The accounting policies applied are the same as those used in the 2007 annual report.
The 2007 annual report contains a full description of the accounting policies applied.

## Note 2 - Segmental reporting

| tkr. | Construction Industry | Steel Industry | Other Industry | Carl F | Carl F <br> International | Non- <br> allocated | Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Activities - primary segment Q1 2008 (Q1 2007) |  |  |  |  |  |  |  |
| Net revenue | 457.934 | 600.851 | 366.464 | 115.525 | 104.778 | - | 1.645 .552 |
| Net revenue | 416.465 | 607.482 | 355.844 | - | - | - | 1.379.791 |
| Gross profit | 110.206 | 97.860 | 117.481 | 41.985 | 45.939 | - | 413.471 |
| Gross profit | 104.921 | 106.275 | 113.860 | - | - | - | 325.056 |
| Other operating income | - | - | - | - | 1.312 | 1.354 | 2.666 |
| Other operating income | - | - | - | - | - | 1.115 | 1.115 |
| Profit Brødrene A\&O Johansen A/S | - | - | - | - | - | 4.401 | 4.401 |
| Profit Brødrene A\&O Johansen A/S | - | - | - | - | - | - |  |
| External expenses | 30.759 | 13.999 | 28.849 | 12.682 | 22.855 | 62.693 | 171.837 |
| External expenses | 20.652 | 13.571 | 22.496 | - | - | 43.413 | 100.132 |
| Staff costs | 48.808 | 21.502 | 46.498 | 21.224 | 33.199 | 70.481 | 241.712 |
| Staff costs | 39.960 | 20.689 | 41.108 | - | - | 53.774 | 155.531 |
| Depreciation/amortisation | 1.151 | 602 | 1.874 | 295 | 1.709 | 13.832 | 19.463 |
| Depreciation/amortisation | 949 | 641 | 1.514 | - | - | 9.369 | 12.473 |
| Segment contribution | 29.488 | 61.757 | 40.260 | 7.784 | -10.512 | -141.251 | -12.474 |
| Segment contribution | 43.360 | 71.374 | 48.742 | - | - | -105.441 | 58.035 |

The comparative figures are adjusted to actual distribution of customers in the segments and to allocation of the expenses in the retail network to the segments.

