

ICELANDAIR GROUP ORGANIC GROWTH CONTINUES

- Losses after taxes USD 18.3 million, as compared to USD 13.2 million in the preceding year
- Performance in the quarter exceeded management projections
- EBITDA negative by USD 8.3 million, as compared to negative USD 3.0 million last year
- Passenger revenues increased by 24% between years
- Total revenue increased by 10%
- Equity ratio was 32% at the end of March
- Net cash provided by operating activities USD 78.5 million, as compared to USD 86.1 million in the preceding year

| USD thousands | Q1 2013 | Q1 2012 | Change | % Change | 12M 2012 |
|---|---------|---------|---------|----------|----------|
| Operating results | | | | | |
| Total income | 173,045 | 157,698 | 15,347 | 10% | 898,866 |
| EBITDAR | 4,122 | 11,136 | -7,014 | -63% | 165,772 |
| EBITDA | -8,314 | -3,048 | -5,266 | -173% | 109,646 |
| EBIT | -22,998 | -16,723 | -6,275 | -38% | 50,787 |
| EBT | -22,923 | -16,627 | -6,296 | -38% | 57,448 |
| Profit / loss for the period | -18,289 | -13,189 | -5,100 | -39% | 44,275 |
| Balance sheet | | | | | |
| Total assets | 834,910 | 780,269 | 54,641 | 7% | 762,895 |
| Total equity | 267,308 | 241,338 | 25,970 | 11% | 295,932 |
| Interest bearing debt | 140,506 | 171,154 | -30,648 | -18% | 150,906 |
| Cash and marketable securities | 165,224 | 145,565 | 19,659 | 14% | 132,794 |
| Net interest bearing debt | -24,718 | 25,588 | -50,306 | -197% | 18,112 |
| Cash flow | | | | | |
| Working capital to / from operations | -1,481 | 2,457 | -3,938 | -160% | 141,490 |
| Net cash from operating activities | 78,453 | 86,138 | -7,685 | -9% | 166,743 |
| Net cash used in investing activities | -40,795 | -12,509 | -28,286 | 226% | -76,476 |
| Net cash used in / from financing activities | -11,239 | -25,714 | 14,475 | -56% | -51,453 |
| Cash and cash equivalents end of period | 143,958 | 126,580 | 17,378 | 14% | 117,060 |
| Key Ratios | | | | | |
| Profit / loss per share expressed in USD Cent | -0.45 | -0.33 | -0.12 | -36% | 0.89 |
| Intrinsic value | 6.59 | 5.95 | 0.64 | 11% | 7.29 |
| Equity ratio | 32% | 31% | 1% | 4% | 39% |
| Current ratio | 0.76 | 0.81 | -0.05 | -6% | 0.94 |
| CAPEX USD thousand | 43,102 | 22,978 | 20,124 | 88% | 95,874 |
| Transport revenue as % of total revenues | 64% | 58% | 6% | 11% | 67% |
| EBITDAR ratio | 2.4% | 7.1% | -4.7% | -66% | 18.4% |
| EBITDA ratio | -4.8% | -1.9% | -2.9% | -149% | 12.2% |
| Share information ISK | | | | | |
| Highest price in period | 11.90 | 6.10 | 5.80 | 95% | 8.24 |
| Lowest price in period | 8.22 | 4.83 | 3.39 | 70% | 4.83 |
| Price at period end | 11.35 | 6.10 | 5.25 | 86% | 8.22 |
| Market Cap at period end (millions) | 56,750 | 30,500 | 26,250 | 86% | 41,100 |



BJÖRGÓLFUR JÓHANNSSON, PRESIDENT AND CEO

"Icelandair Group's performance over the quarter was better than our budget projected and estimates of continued growth materialised. Capacity on international flights increased by just short of a quarter in the first three months of the year, and the increase in passenger numbers over the same period was 18%. The greatest increase was in the number of passengers on the North Atlantic market, about 40%. The number of passengers in the tourist market to Iceland also increased significantly from last year, with a positive impact for all tourist services in Iceland. The Group's freight activities have shown a turnaround. Freight charter projects have been downsized systematically, and the focus has been shifted to scheduled air freight services, which has returned good results.

At the start of the year we issued an EBITDA forecast for 2013 in the range of USD 115-120 million. The performance in the first quarter was in excess of the forecast, and in addition operating prospects are generally positive. Based on adjusted assumptions, EBITDA for the year is now projected at USD 122-127 million."

TRANSPORT FIGURES

- Passengers on international flights were 358 thousand, increasing in number by 18%
- The passenger load factor on international flights was 74.2%

Sold block hours in charter projects were down by 11% between years

| | Q1 2013 | Q1 2012 | Change |
|--|---------|---------|----------|
| INTERNATIONAL FLIGHTS | | | |
| Number of passengers ('000) | 358.3 | 304.9 | 18% |
| Load factor (%) | 74.2 | 75.3 | -1.1 ppt |
| Available seat kilometers (ASK '000,000) | 1,368.3 | 1,099.9 | 24% |
| REGIONAL- AND GREENLAND FLIGHTS | | | |
| Number of passengers ('000) | 70.5 | 78.1 | -10% |
| Load factor (%) | 70.7 | 68.7 | 2.1 ppt |
| Available seat kilometers (ASK '000,000) | 31.5 | 35.9 | -12% |
| CHARTER FLIGHTS | | | |
| Fleet Utilization (%) | 84.3 | 87.1 | -2.8 ppt |
| Sold Block Hours | 7,225 | 8,112 | -11% |
| CARGO | | | |
| Available Tonne Kilometers (ATK 000) | 39,508 | 36,697 | 8% |
| Freight Tonne Kilometers (FTK 000) | 22,509 | 22,131 | 2% |
| HOTELS | | | |
| Available Hotel Room Nights | 66,600 | 54,082 | 23% |
| Sold Hotel Room Nights | 41,891 | 33,420 | 25% |
| Utilization of Hotel Rooms (%) | 62.9 | 61.8 | 1.1 ppt |

Capacity on international flights increased by 24% in the first quarter and passenger numbers over the same period increased by 18%. Passenger numbers increased in all markets, with the biggest increase in the North Atlantic market, at 40%. The increase in the tourist market to Iceland was just short of 23%. The passenger load factor was 74.2%, as compared to 75.3% at the same time last year.



Passengers on regional flights and Greenland routes were just over 70 thousand over the period, down by 10% from last year. Capacity was 12% below last year's levels. The passenger load factor was 70.7%, increasing by 2.1 percentage points between years. The number of sold block hours in the quarter fell between years as a result of reduced demand in the charter markets. Freight on scheduled flights increased by 2% from the preceding year. The number of sold hotel room nights increased by a quarter in the first three months of the year. The utilisation of hotel rooms was 62.9%, as compared to 61.8% at the same time last year.

FIRST-QUARTER OPERATIONS

| USD thousand | Q1 2013 | Q1 2012 | Change |
|---------------------|---------|---------|----------|
| EBITDAR | 4,122 | 11,136 | -7,014 |
| EBITDA | -8,314 | -3,048 | -5,266 |
| EBIT | -22,998 | -16,723 | -6,275 |
| EBT | -22,923 | -16,627 | -6,296 |
| Loss for the period | -18,289 | -13,189 | -5,100 |
| EBITDAR % | 2.4% | 7.1% | -4.7 ppt |
| EBITDA % | -4.8% | -1.9% | -2.9 ppt |

EBITDA was negative by USD 8.3 million, as compared to negative USD 3.0 million in the preceding year. The EBITDA ratio was -4.8% in the first quarter, as compared to -1.9% over the same period in 2012. When Icelandair Group published its EBITDA forecast for 2013 at the beginning of the year, it was stated that first quarter 2013 would be weaker than in 2012. The reason stated that the cost of increased business activity over the peak season would partly be expensed in the first half of the year, such as the implementation cost of new aircraft, booking and agency fees and credit card commissions. In addition a gain on sale of operating assets in first quarter of 2012 amounted to USD 2.6 million and bonus payments to all employees of the Group amounted USD 2.8 million (were not paid in 2012). EBITDA over the quarter exceeded management projections, mostly because of increased passenger revenues, particularly in the tourist market to Iceland. Income in the North Atlantic market also exceeded projections.

EBIT was USD -23.0 million, as compared to USD -16.7 million at the same time last year. Loss after taxes came to USD 18.3 million, as compared to a loss of USD 13.2 million in the corresponding quarter of 2012. EBITDAR amounted to USD 4.1 million, as compared to USD 11.1 million in the first quarter of 2012. The EBITDAR ratio was 2.4%, as compared to 7.1% at the same time last year.

INCOME

- Total revenue was 10% in excess of the first quarter of 2012
- Passenger revenues increased by 24% between years
- Transport revenue was 64% of total revenue

| USD thousand | Q1 2013 | Q1 2012 | Change | % Change | % of rev. 13 |
|----------------------------|---------|---------|--------|----------|--------------|
| Transport revenue: | | | | | |
| Passengers | 99,976 | 80,705 | 19,271 | 24% | 58% |
| Cargo and mail | 10,091 | 9,989 | 102 | 1% | 6% |
| Aircraft and aircrew lease | 28,352 | 30,411 | -2,059 | -7% | 16% |
| Other operating revenue | 34,626 | 36,593 | -1,967 | -5% | 20% |
| Total | 173,045 | 157,698 | 15,347 | 10% | 100% |



Transport revenue increased by USD 19.4 million, or 21%; of this figure, passenger revenue increased by USD 19.3 million, or 24%. Aircraft and aircrew lease decreased by USD 2.1 million because of one less aircraft was deployed in charter projects than last year. Other operating revenues amounted to USD 34.6 million, down by USD 2.0 million, or 5%, as compared to the first quarter of 2012. The reduction is explained largely by gain on sale of operating assets in the first quarter of last year and reduced income from maintenance services, as shown in the table below.

| USD thousand | Q1 2013 | Q1 2012 | Change | % Change |
|--------------------------------------|---------|---------|--------|----------|
| Sale at airports and hotels | 7,827 | 6,661 | 1,166 | 18% |
| Revenue from tourism | 11,727 | 11,367 | 360 | 3% |
| Aircraft and cargo handling services | 7,413 | 6,458 | 955 | 15% |
| Maintenance revenue | 1,289 | 3,628 | -2,339 | -64% |
| Gain on sale of operating assets | 61 | 2,550 | -2,489 | -98% |
| Other operating revenue | 6,309 | 5,929 | 380 | 6% |
| Total | 34,626 | 36,593 | -1,967 | -5% |

EXPENSES

- Total expenses increased by USD 20.6 million
- Cost increases mostly a result of increased capacity on international flights
- Implementation costs, booking and agency costs of the increased peak-season capacity were expensed in the quarter
- Aircraft and aircrew lease was reduced with the purchase of a Boeing 757-200 aircraft, which had previously been on lease

| USD thousand | Q1 2013 | Q1 2012 | Change | % Change | % of exp '13 |
|--|---------|---------|--------|----------|--------------|
| Salaries and other personnel expenses | 52,086 | 43,137 | 8,949 | 21% | 29% |
| Aircraft fuel | 43,423 | 38,067 | 5,356 | 14% | 24% |
| Aircraft and aircrew lease | 16,954 | 18,559 | -1,605 | -9% | 9% |
| Aircraft handling, landing and communication | 12,393 | 10,788 | 1,605 | 15% | 7% |
| Aircraft maintenance expenses | 12,358 | 12,157 | 201 | 2% | 7% |
| Other operating expenses | 44,145 | 38,038 | 6,107 | 16% | 24% |
| Total | 181,359 | 160,746 | 20,613 | 13% | 100% |

Salaries and personnel expenses increased by USD 8.9 million, or 21%, as compared to the first quarter of 2012. The increase was a result of the expanded scope of the Company's business, the impact of contractual wage increases in addition to bonus payments to all employees of the Group in 2013 in the amount of USD 2,8 million.

Fuel costs increased by USD 5.4 million, which represents an increase of 14% from the preceding year, mainly due to increased capacity in the Route Network. The world market price of oil was on average USD 1,038/ton in the first quarter of 2013, as compared to USD 1,062/ton over the same period in 2012.

Aircraft and aircrew lease decreased in comparison with the first quarter of 2012 by USD 1.6 million, or 9%, due to purchasing of aircraft in the quarter which were previously held on lease and a reduction in lease price.

Landing, handling and navigation expenses increased by USD 1.6 million between years, or 15%, as a result of increased capacity and general price increases. Maintenance expenses amounted to USD 12.4 million, increasing by 2% year on year. Other expenses amounted to USD 44.1 million, increasing



by USD 6.1 million between years. The table below shows a breakdown of principal items and trends between years.

| USD thousand | Q1 2013 | Q1 2012 | Change | % Change |
|--|---------|---------|--------|----------|
| Operating cost of real estate and fixtures | 4,700 | 4,027 | 673 | 17% |
| Communication | 3,504 | 3,070 | 434 | 14% |
| Advertising | 5,267 | 5,575 | -308 | -6% |
| Booking fees and commission expenses | 9,387 | 7,566 | 1,821 | 24% |
| Cost of goods sold | 3,921 | 3,310 | 611 | 18% |
| Customer services | 2,230 | 2,016 | 214 | 11% |
| Tourism expenses | 6,136 | 5,129 | 1,007 | 20% |
| Allowance for bad debt | 2,115 | 1,442 | 673 | 47% |
| Other operating expenses | 6,885 | 5,903 | 982 | 17% |
| Total other operating expenses | 44,145 | 38,038 | 6,107 | 16% |

FINANCIALS

Financial items were positive in Q1 2013

| USD thousand | Q1 2013 | Q1 2012 | Change | % Change |
|--------------------|---------|---------|--------|----------|
| Interest income | 698 | 931 | -233 | -25% |
| Interest expenses | -2,521 | -3,264 | 743 | -23% |
| Currency effect | 1,852 | 2,472 | -620 | -25% |
| Net finance income | 29 | 139 | -110 | -79% |

Financial expenses in the first quarter amounted USD 2.5 million, down by USD 0.7 million between years. The currency effect in the quarter was positive by USD 1.9 million, as compared to a positive amount of USD 2.5 million in the same quarter of 2012. Owing to debts in excess of assets in ISK in the balance sheet, the weakening of the Icelandic króna against the dollar resulted in an exchange rate gain in the quarter.

BALANCE SHEET AND FINANCIAL POSITION

- Total assets amounted to USD 834.9 million at the end of the first quarter
- The equity ratio was 32%
 - Interest bearing debt amounted to USD 140.5 million, down from the level of the beginning of the year

| USD thousand | 31.03.2013 | 31.12.2012 | Change | 31.03.2012 |
|--------------------------------|------------|------------|---------|------------|
| Total assets | 834,910 | 762,895 | 72,015 | 780,269 |
| Total equity | 267,308 | 295,932 | -28,624 | 241,338 |
| Interest bearing debt | 140,506 | 150,906 | -10,400 | 171,154 |
| Net interest bearing debt | -24,718 | 18,112 | -42,830 | 25,588 |
| Cash and marketable securities | 165,224 | 132,794 | 32,430 | 145,565 |
| Equity ratio | 32% | 39% | -7 ppt | 31% |
| Current ratio | 0.76 | 0.94 | -19% | 0.81 |

Operating assets amounted to USD 309.4 million, increasing by USD 26.3 million from the beginning of the year. For a further discussion of investments in operating assets, see the section on cash flow and investments. The Company's largest asset is its fleet of aircraft. At the end of the quarter, the fleet comprised 40 aircraft, of which 26 are owned by the Company. The table below shows an overview of the Company's fleet at the end of the first quarter.



| Aircraft type | lcelandair | Cargo | l oftleiðir | Air | Group fleet 31.03.13 | Group fleet | Of which own | Of which leased | Ch. as of 31.12.12 |
|---------------|------------|-------|-------------|----------|----------------------------|----------------|--------------------|-----------------------|--------------------------|
| B757 200 | 17 | 4 | 3 | Toolalla | 24 | 23 | 16 | 8 | 1 |
| B757 300 | 1 | - | | | 1 | 1 | 1 | | 0 |
| B767 300 | | | 5 | | 5 | 5 | | 5 | 0 |
| B737 800 | | | 1 | | 1 | 1 | | 1 | 0 |
| Fokker F-50 | | | | 6 | 6 | 6 | 6 | | 0 |
| Dash 8-200 | | | | 2 | 2 | 2 | 2 | | 0 |
| A-320 | | | | | 1 | 1 | 1 | | 0 |
| Total | 18 | 4 | 9 | 8 | 40 | 39 | 26 | 14 | 1 |

Equity amounted to USD 267.3 million at the end of the first quarter and the equity ratio was 32%, increasing compared to the end of the first quarter of 2012, when the equity ratio was 31%. A dividend approved at the annual general meeting was entered under liabilities and as a reduction in equity. The dividend was paid out in April. The dividend amounted to USD 0.30 per share, for a total of USD 11.8 million. The equity ratio at the end of 2012 was 39%.

Interest-bearing debt amounted to USD 140.5 million, as compared to USD 150.9 million at the turn of the year. Payments on long-term liabilities in the first quarter amounted to USD 11.2 million. Cash and marketable securities amounted to a total of USD 165.2 million at the end of the first quarter of 2013, as compared to USD 132.8 million at the beginning of the year. Net interest-bearing debt amounted to USD -24.7 million at the end of the quarter, down by USD 42.8 million from the turn of the year.

CASH FLOW AND INVESTMENTS

- Cash amounted to USD 144.0 million
- Investments in operating assets amounted to USD 41.0 million
- Payments on long-term liabilities amounted to USD 11.2 million

| USD thousand | Q1 2013 | Q1 2012 | Change |
|---|---------|---------|---------|
| Working capital used in (from) operations | -1,481 | 2,457 | -3,938 |
| Net cash from operating activities | 78,453 | 86,138 | -7,685 |
| Net cash used in investing activities | -40,795 | -12,509 | -28,286 |
| Net cash used in financing activities | -11,239 | -25,714 | 14,475 |
| Increase in cash and cash equivalents | 26,419 | 47,915 | -21,496 |
| Cash and cash equivalents end of period | 143,958 | 126,580 | 17,378 |

Net cash provided by operating activities in the first quarter amounted to USD 78.5 million, down by USD 7.7 million from the first quarter of 2012. Investments in operating assets amounted to USD 41.0 million. Investments in long-term expense and intangible assets amounted to USD 2.1 million.

| USD thousand | Q1 2013 |
|----------------------------------|---------|
| Operating assets: | |
| Aircraft and aircraft components | 32,085 |
| Overhaul own aircraft | 6,652 |
| Other | 2,294 |
| Total operating assets | 41,031 |
| Long term cost | |
| Overhaul leased aircraft | 1,542 |
| Intangible assets | 529 |
| Total Capex | 43,102 |



Re-payments of long-term borrowings amounted to USD 11.2 million in the quarter. Cash increased by 26.4 million over the quarter. The increase over the same period last year was USD 47.9 million.

OUTLOOK FOR ICELANDAIR GROUP HF.

Continued organic growth

Turnaround in freight operations

Continued organic growth is planned in 2013, with a 15% larger flight schedule in the international Route Network than in 2012. The growth is projected as proportionally greater over the winter months than over the summer, which reflects the Company's strategy of reducing seasonal fluctuations and a continuing development of Iceland as a year-round destination. The first quarter started well, with the increase in capacity at 24% in comparison with the corresponding quarter of last year, combined with an 18% increase in passenger numbers.

The Company's forecasts passenger numbers around 2.3 million in 2013, as compared to just over 2 million in 2012. The booking status for the summer is in line with the increase in capacity. The greatest proportional growth in the number of passengers is expected to be in the market across the North Atlantic. The number of passengers visiting Iceland is also expected to grow, with the booking situation on that market favourable for the summer and into the fall.

The international Route Network is the main growth driver of Icelandair Group's operations. Increased capacity and growing numbers of passengers have a positive impact on other business of the Group, whether hotel operations, services to tourists in Iceland or freight carriage between countries; these activities are expected to grow over the year.

The Company's regional flight operations are facing a challenging operating environment for reasons that include large increases in public levies in Iceland in recent years. The response has been to reduce capacity. The Company has plans to reduce its regional flight schedule by 4% from 2012 for these reasons.

Icelandair Group's freight activities have shown a turnaround. Charter flight activities have been reduced with an increasing focus on scheduled air services. Freight operations now have four aircraft, two in freight assignments to and from Iceland and Europe and North America, and two which are engaged in fixed charter assignments in Europe. The belly space of the passenger aircraft in the Route Network are also used for freight. An announcement was issued in February that contract with the Dutch company TNT was extended to 1 April 2015, which is consistent with the length of the lease contract with the aircraft's leasing company.

Icelandair Group's hotels have undergone extensive renovation in the past two years, with continued renovations planned in 2013. The introduction of new destinations in Icelandair Group's international Route Network and the systematic marketing of Iceland as a year-round destination have had a positive impact on the utilisation of the Company's hotels, particularly over the winter months. The booking status for the summer is good and similar to that of recent years.

The Company's fuel hedging situation is highlighted in the table below. The table shows that 41% of the projected use over the period from April to December 2013 has been hedged through contracts. In addition to contractual hedges, the Company defines the interaction of the USD/EUR and fuel prices as a natural hedge.



| 2013 | Estimated usage (tons) | Hedge and option contracts | Av. Hedge price USD | % hedged |
|-----------|---------------------------|----------------------------------|------------------------|----------|
| April | 15,001 | 7,250 | 1,027 | 48% |
| May | 18,538 | 10,250 | 1,026 | 55% |
| June | 24,396 | 12,300 | 1,014 | 50% |
| July | 26,245 | 12,400 | 1,030 | 47% |
| August | 26,191 | 12,400 | 1,021 | 47% |
| September | 21,109 | 10,250 | 999 | 49% |
| October | 17,776 | 4,000 | 993 | 23% |
| November | 15,216 | 2,000 | 991 | 13% |
| December | 13,959 | 2,000 | 1,004 | 14% |
| Total | 178,431 | 72,850 | 1,017 | 41% |

* Included in the column "Hedge and option contracts".

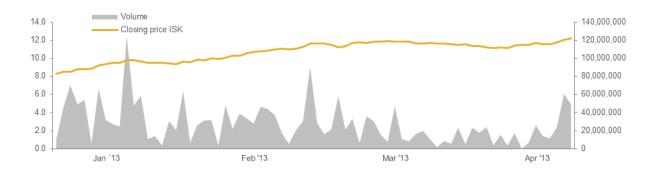
EBITDA FORECAST FOR 2013

At the start of the year Icelandair Group issued an EBITDA forecast for 2013 in the range of USD 115-120 million. According to a new forecast (based on actual figures for the first three months of the year and updated assumptions for other months), EBITDA is now projected to increase to USD 122-127 million. The forecast assumes an average fuel price of USD 992/ton in April and USD 1,050 in the period from May to December, and an average EUR/USD cross rate of 1.30.

SHAREHOLDERS

- The share price of Icelandair Group has increased by 38% since the turn of the year
- The market value of the Company at the end of March was ISK 56.8 billion

The Company's market value was ISK 56.8 billion at the end of the first quarter of 2013. The closing price at the end of the quarter was ISK 11.35 per share. The highest close-of-day price per share of the quarter was ISK 11.90, the lowest price was ISK 8.22 per share, and the average price over the period was ISK 10.57 per share. The number of issued shares on 31 March 2013 was 5,000,000,000, and the number of outstanding shares at the same time was 4,974,540,000. The price of shares in the Company increased by 38% in the first quarter of 2013 and the number of shareholders was 1,696, increasing by 238 from the beginning of the year.



Share prices and volume – trend in the first quarter of 2013:



PRESENTATION MEETING 2 MAY 2013

An open presentation for investors and stakeholders will be held on Thursday 2 May 2013 at the Icelandair Hotel Reykjavik Natura. Björgólfur Jóhannsson, President and CEO of Icelandair Group, and Bogi Nils Bogason, CFO, will present the Company's results and respond to questions, together with other senior management. The presentation will begin at 8:30 a.m. The presentation material will be available after the meeting on the Icelandair Group website, www.icelandairgroup.is, and on the Nasdaq OMX Iceland hf. news system.

APPROVAL OF QUARTERLY STATEMENT

The consolidated accounts of Icelandair Group for the first quarter of 2013 were approved at a meeting of the Board of Directors on 30 April 2013.

FINANCIAL CALENDAR

- Financial statement for the second quarter week 31, 2013
- Financial statement for the third quarter week 44, 2013
- Financial statement for the fourth quarter week 6, 2014

FOR FURTHER INFORMATION PLEACE CONTACT

- Björgólfur Jóhannsson, President and CEO of Icelandair Group, tel: +354 896-1455
- Bogi Nils Bogason, Chief Financial Officer of Icelandair Group, tel: +354 665-8801