

# 2013 Q2 Results Presentation

Hans-Holger Albrecht, President and CEO

François-Xavier Roger, CFO

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# Today's agenda: Growth accelerating, focus on efficiencies



#### Results at a glance

- Operational Performance
- Mobile
- Cable & Digital Media

- Mobile Financial Services
- Online

#### **Financial Results**

**Closing remarks** 

Q&A



## Q2 2013 - Growth accelerating, focus on efficiencies



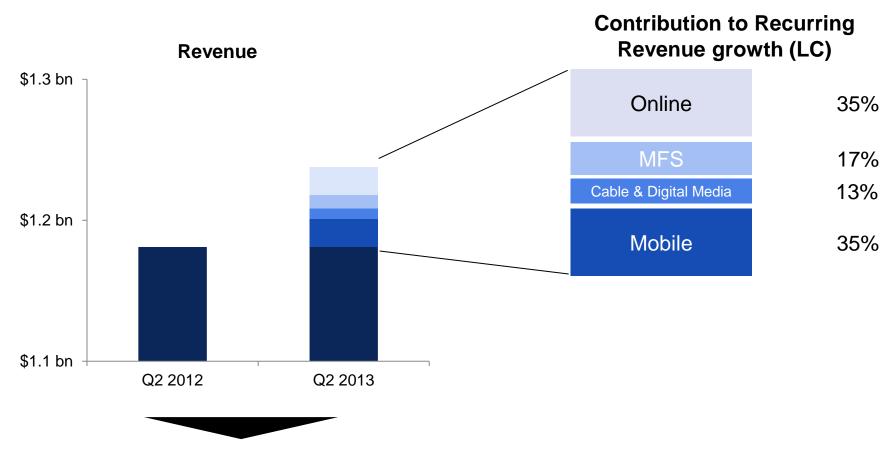
- Like-for-like\* revenue growth accelerated to 9.4% YoY
  - Mobile is proving resilient with 2% growth in LC, 5.6% like-for-like with record recruitment of new data users. 3% of mobile base upgraded in H1
  - Positive developments in new business units:
    - Cable & Digital Media: highest net new RGUs in Q2
    - MFS: 10% of total mobile customer base active on MFS
    - Online revenue at \$20m in Q2 with tight cost control
- Underlying\*\* EBITDA margin of 37.8%, 39.5% excluding Online
- Amended FY outlook reflects challenges and opportunities ahead

<sup>\*</sup>Like-for-like revenue is adjusted for regulatory impacts and one-offs.

<sup>\*\*</sup> Underlying EBITDA is adjusted for one-offs of \$13 million in Q2

### **Growth resting on four pillars**



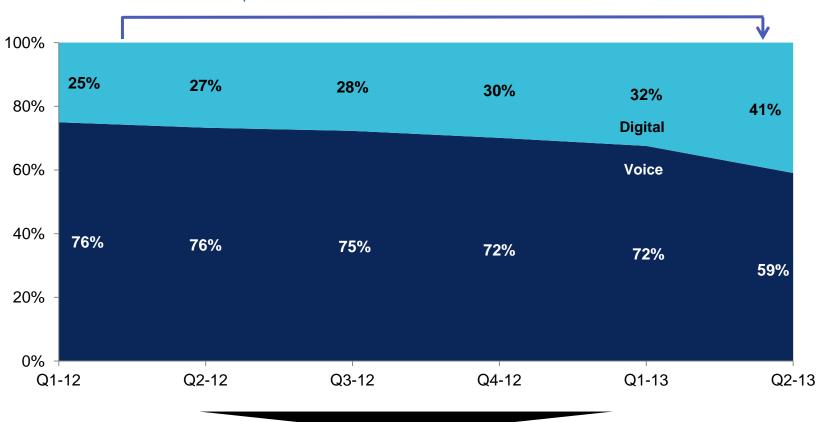


- Like-for-Like growth at 9.4% was an acceleration versus Q1
- Growth well distributed between our four pillars

### Digital contributing 41% of recurring revenues





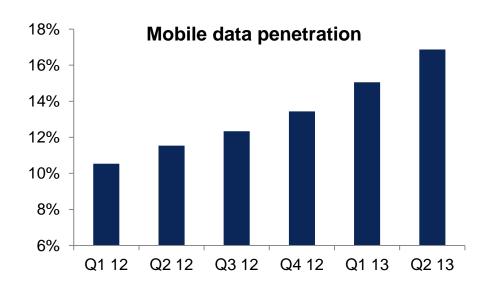


- Over 40% of recurring revenues come from Digital (non mobile voice/sms)
- Increasing contribution from Cable & Digital Media, MFS and Online



#### Resilient mobile business



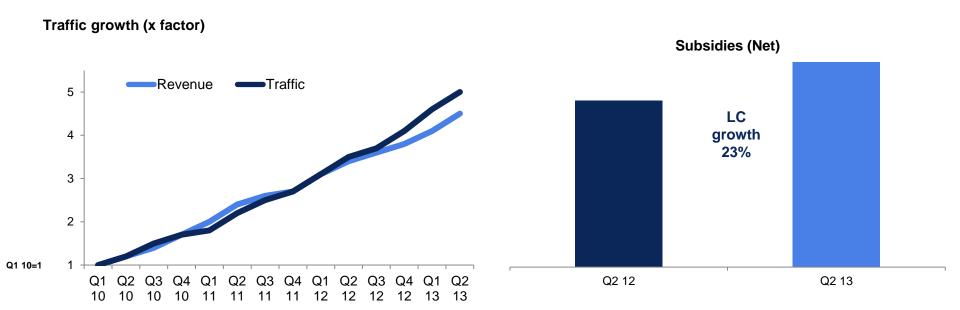


- Mobile revenues growing 2% YoY in LC and 5.6% on a like-for-like basis
- Highest ever mobile data net adds 795k in Q2 2013, confirming positive trends seen in Q1

- Regulatory pressure was high in Q2:
  - § 3.2 points on revenue growth
  - § 1.6 points on EBITDA margin including one off events
- New regulatory changes have been proposed in Ghana, Tanzania, Rwanda and Chad. Could adversely impact our business if confirmed
- ARPU declined by 4.7%, excluding regulatory impacts the decline would have been 1.4% in Q2

#### Strong growth in mobile data traffic and revenues

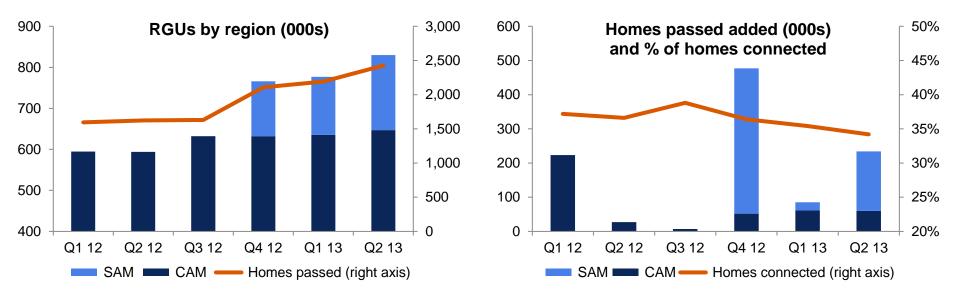




- Revenue and traffic growth highly correlated
- Mobile information growth at 30% supported by high net adds at 795k in Q2, beating the record Q1 number
- Acceleration of subsidies in Q2 at +23% versus + 17% is anticipated to deliver results in H2

# Cable & digital media – Building momentum organically

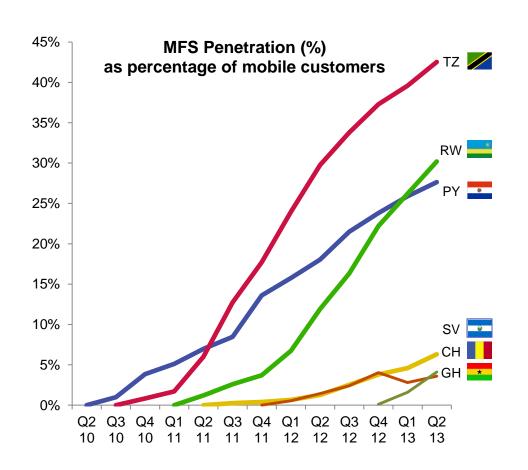




- We have applied for DTH licenses in Bolivia and Paraguay to broaden the footprint where we can offer our home services
- Cable & Digital media growing at around 8.7% YoY (pro forma for the Cablevision acquisition)
- Net adds have accelerated in Q2 both on broadband and TV: equally coming from synergies in Paraguay between the mobile and the cable business and from Central America

### MFS – on the right track





- MFS penetration at 13.1% across footprint\*, 10% over total mobile base
- ARPU at \$1.35 for users and increasing 12.3% Y-o-Y in LC
- Tigo Matic launched in Rwanda ATM for cash-in, cash-out and top-up transactions
- Central America penetration reached 3% mark with El Salvador over 6%
- Promising developments at recently launched operations notably Chad, our fastest adopter of MFS to date

 Footprint: Paraguay, El Salvador, Guatemala, Tanzania, Rwanda, Ghana, Chad. DRC and Bolivia

#### Online - New launches and synergies



In Q2, the Online category generated revenue of \$20 million and EBITDA losses of \$14 million

#### Business update:

is the 2<sup>nd</sup> most visited website for sport goods and the is 1<sup>st</sup> in its category

• Jumia

has become the 4<sup>th</sup> most visited website in Nigeria

EASY TAXI is the startup of the year in Brazil

Operates in 7 countries in LatAm and 6 in Africa. Close to half a million app downloaded across Latin America

#### New Q2 Launches:

carmido (car classifieds) in Nigeria

• (real estate classifieds) in Colombia and Mexico

■ JUMIA₩ in Ivory Coast



# Financial results reflects opportunities and challenges

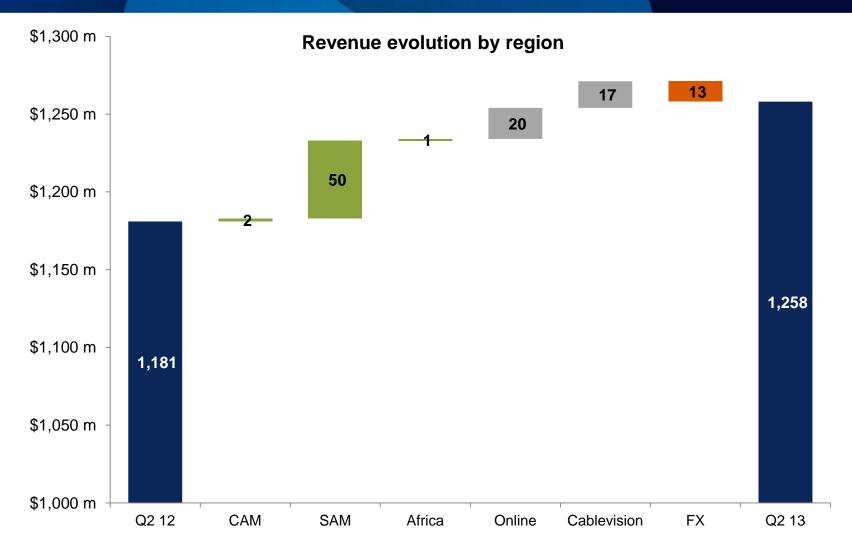


		Q2 13	Q2 12	\$ growth	Like-for-like growth
	Mobile	47,454	44,550	6.5%	•
Customers (000s)	Cable & Digital Media	830	594	39.8%	
(0000)	MFS	4,886	2,698	81.1%	
	Mobile	7.9	8.4		(4.7%)
ARPU (\$)	Cable & Digital Media	34.0	31.7		3.4%
	MFS	1.35	1.22		12.3%
Revenue (\$m	)	1,258	1,181	6.5%	9.4%
EBITDA (\$m)		463	513	(10.5%)	
as a	% of Revenues	36.8%	43.4%	(6.6 pts)	
Capex (\$m)		154	264	(41.7%)	
as a	% of Revenues	12.2%	22.4%	(10.2 pts)	

- 9.4% revenue growth like-for-like, 6.5% reported revenue growth
- EBITDA Margins declining on regulatory pressures, one off events and investments for growth

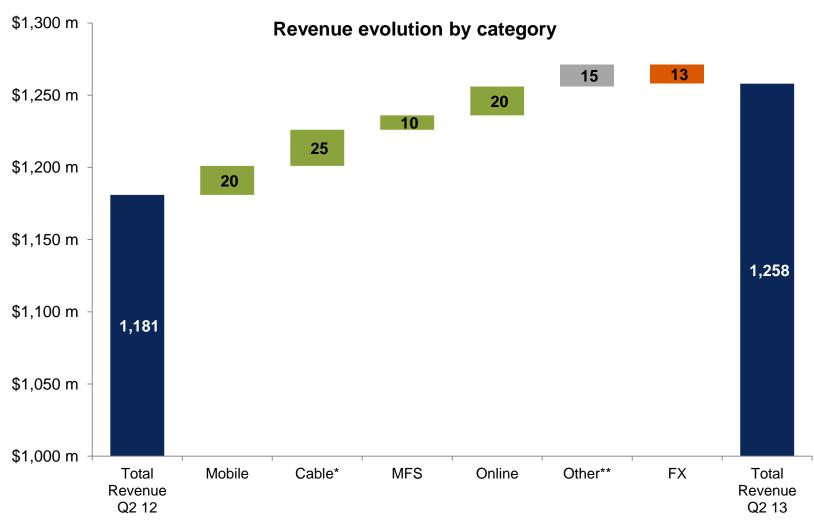
# Regional growth driven by South America in Q2





# All four pillars contribute to Growth



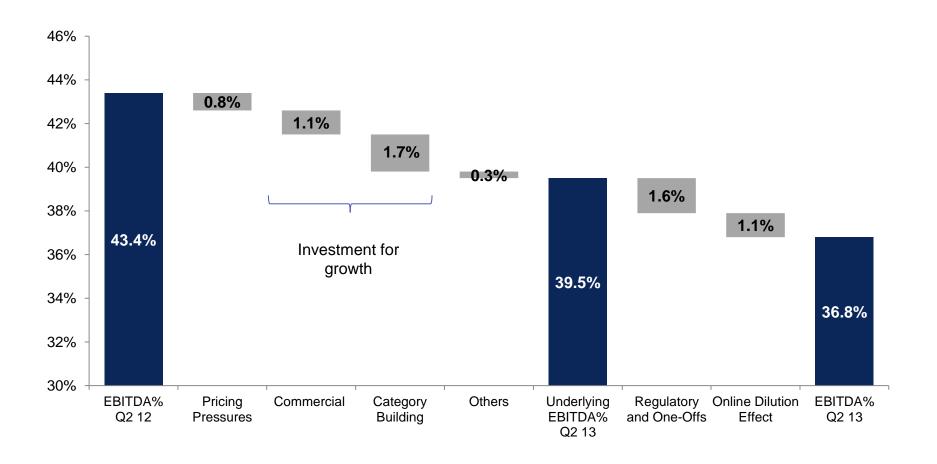


<sup>\*</sup> Includes Cablevision

<sup>\*\*</sup> Includes visitor roaming, MVNO/DVNO, and Telephone and Equipment

# **EBITDA** margin under pressure





#### Normalized EPS Q2



	Q2 13	Q2 12	\$ growth	
EBITDA	463	513	(10%)	
Corporate Costs	(45)	(32)	37%	Category building
Depreciation	(215)	(199)	8%	Increased network amortization – Cablevision
Net Finance Costs	(56)	(52)	8%	Releverage
Taxes	(50)	(54)	(8%)	
Others	(38)	(3)	NA	FX losses
Normalized Net Profit*	135	177	(24%)	
No. of shares (m)	99.8	101.2	(1.5%)	Share buyback 2012
Normalized EPS	1.35	1.72	(21%)	

<sup>\*</sup> Excluding exceptional items (such as: recognition of deferred tax assets and subsequent amortization, revaluation of assets and/or potential goodwill write downs, FX gains and losses on debt, and potentially any non cash item that is by nature non-recurring.)

Normalized EPS down on category building, higher gross debt and network amortization

### Tax rate well below 30%



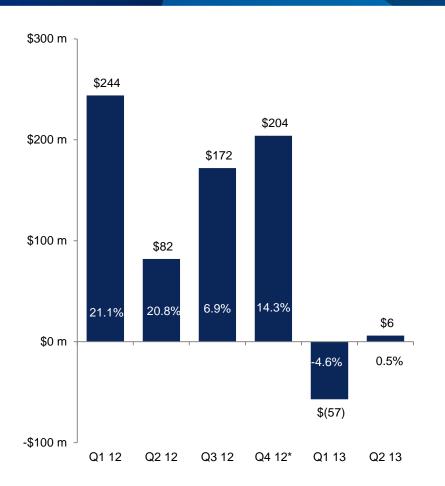
\$ m	Q2 13	Q1 13	Q4 12	Q3 12	Q2 12
PBT	116	216	224	178	294
Normalized PBT**	186	189	222	227	244
Reported Taxes	(61)	(68)	(156)	(60)	(85)
of which					
Non recurring items*	(11)	(16)	(102)	(5)	(31)
Normalized tax expenses**	(50)	(52)	(54)	(55)	(54)
Normalized tax rate	26.8%	27.5%	24.4%	24.3%	22.3%

<sup>\*</sup> Such as recognition of deferred tax assets and subsequent amortization

<sup>\*\*</sup>Excluding non recurring items

# Free cash flow\* reflects investment for growth





\$ m	Q2 13	Q2 12	Change
EBITDA	463	513	(10%)
Movements in WC	(26)	(58)	(55%)
Capex (net of disposals)	(200)	(177)	13%
Taxes paid	(151)	(138)	9%
OFCF	86	140	(39%)
Net Interest Paid	(40)	(32)	25%
Corporate Costs Paid	(40)	(26)	54%
FCF	6	82	(93%)

\*EBITDA - Capex +/- WC -Interests- Taxes - Corporate costs

#### **Net Debt/EBITDA at around 1.2x**



\$ m	Q2 13	Q1 13
Gross Debt*	3,339	3,303
Cash**	1,019	1,228
Net Debt	2,320	2,075
Net Debt / EBITDA***	1.2	1.0

<sup>\*</sup> Including mark to market of bonds

<sup>\*\*</sup>Including pledged deposits, time deposits and restricted cash

<sup>\*\*\*</sup> Net Debt / LTM EBITDA

# Debt\* management provides natural hedges



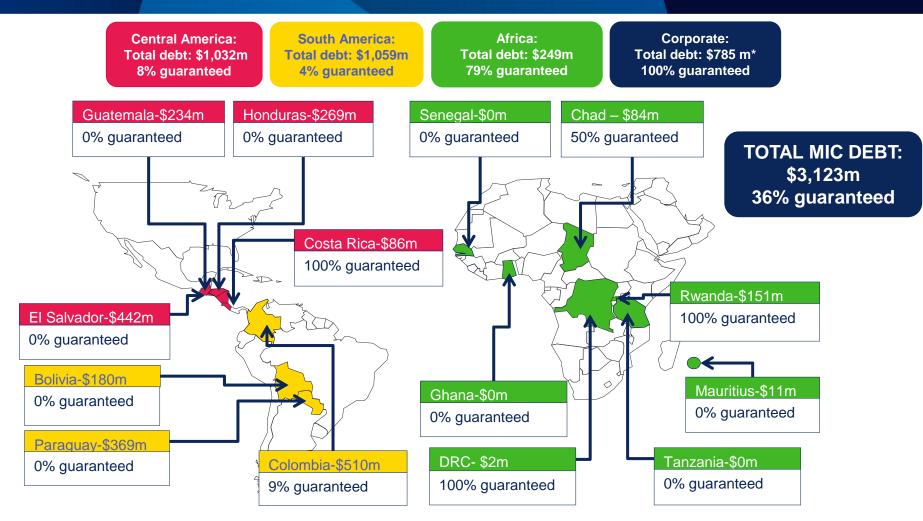
	Curr	ency	Interes		
US\$ m	Local**	USD	Fixed	Float	Total
Central America	588	443	701	331	1,032
%	57%	43%	68%	32%	
South America	685	374	495	564	1,059
%	65%	35%	47%	53%	
Africa	82	167	73	175	249
%	33%	67%	29%	71%	
Corporate	645	140	785		785
%	82%	18%	100%		
Total MIC	2,000	1,123	2,054	1070	3,123
%	64%	36%	66%	34%	

<sup>\*</sup> Excluding finance leases

<sup>\*\*</sup> Local Currency defined as not subject to forex exposure (El Salvador & DRC are dollarized, Chad & Senegal pegged to Euro)

#### Limited share of guaranteed debt



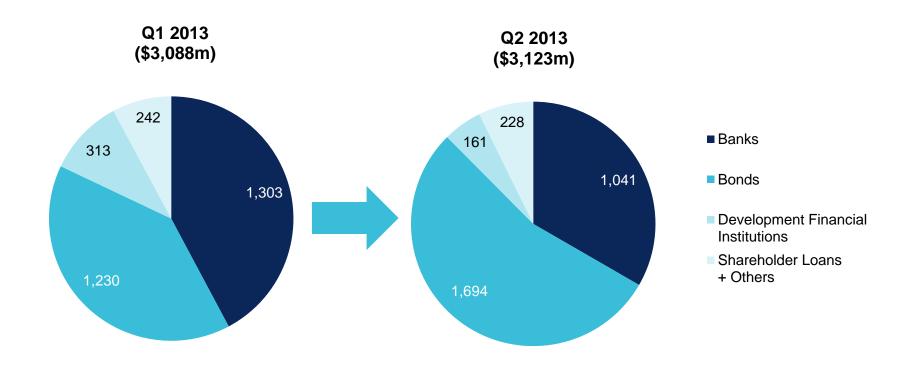


Excluding finance leases

<sup>\* 325</sup>m has been pushed down in African operations at the end of Q2

#### **Diversified debt sourcing**

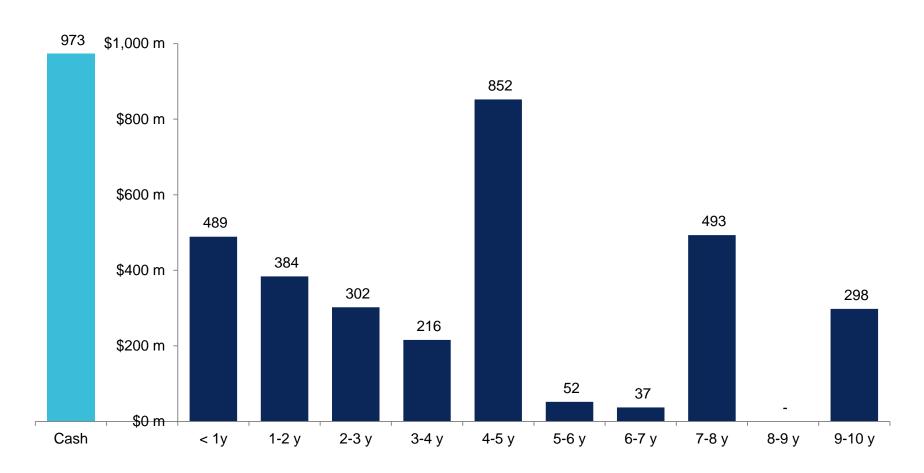




- Public debt (bonds) is now our largest source of funding offering a better balance and improving liquidity
- \* Excluding finance leases

# **Increasing average maturity**





Average maturity of 4.2 years

<sup>\*</sup> Excluding finance leases

#### 2013 Guidance amended



 2013 Group EBITDA margin expected to be around 40% excluding Online (from above 40%)

 Capex / revenues to peak around 20% not including spectrum or asset acquisitions (unchanged)

 Online division expected to deliver revenue of close to \$100 million and EBITDA losses to be in the range of \$125-150 million (from in excess of \$100 million and EBITDA losses to be in a range of \$125-200 million)

Guidance excludes \$14 million of one offs booked in H1 2013



# Concluding remarks



## Q2 2013 - Growth accelerating, focus on efficiencies



- Like-for-like\* revenue growth accelerated to 9.4% YoY
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  - Positive developments in new divisions:
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### **New reporting structure**



Communications

Information

Entertainment

Solutions

MFS

Online

Mobile

Voice Data Other VAS

Cable & Digital Media

Fixed Telephony Fixed Broadband Pay TV

MFS

Online

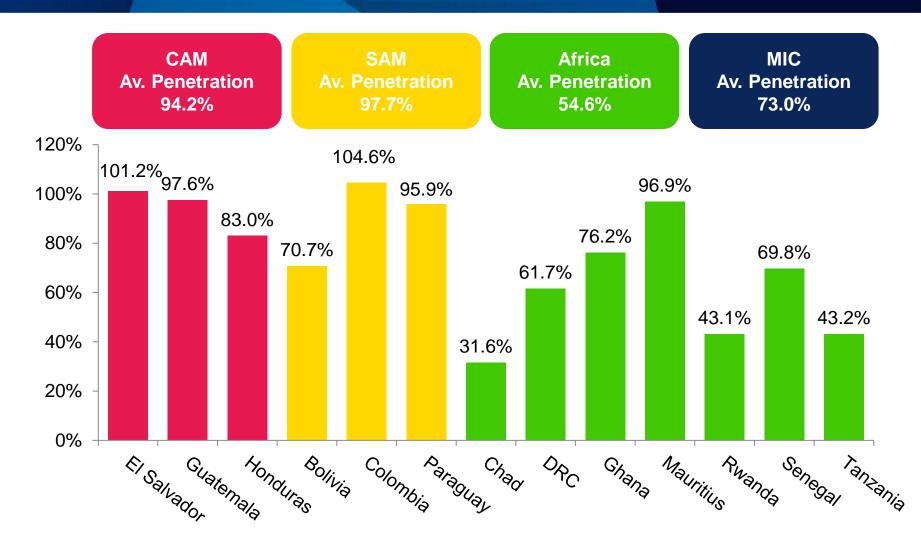
# Revenues by regions and by divisions



\$m	Central America	South America	Africa	Online	Millicom
Mobile	365.9	446.2	216.4		1,028.5
Cable & Digital Media	78.5	28.3	0.5		107.3
MFS	0.9	5.6	11.9		18.4
Online				19.8	19.8
Others	25.1	51.9	7.3		84.3
Millicom	470.4	532.0	236.1	19.8	1,258.2

#### **Mobile Voice- Penetration rates**





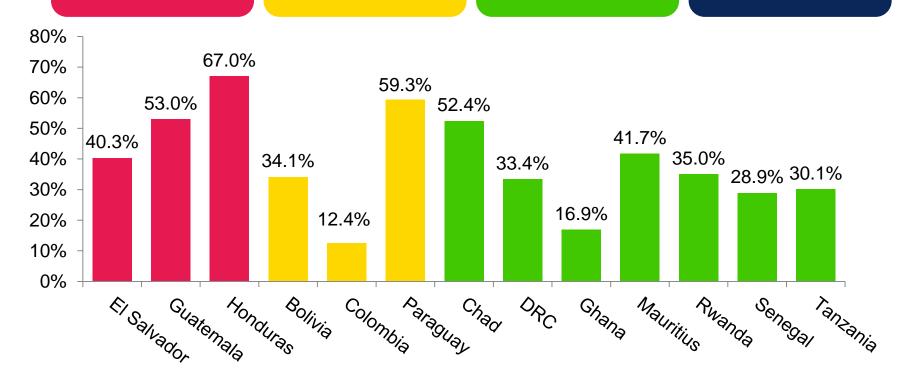
<sup>\*</sup> For DRC, only penetration in Kinshasa-BAS Congo area is considered

#### **Mobile Voice-Market shares**



CAM Av. Market Share 53.7% SAM Av. Market Share 20.1% Africa
Av. Market Share
28.3%

MIC Av. Market Share 29.5%



#### **Movements of currencies vs USD YoY**



		C	losing Rate	9	Average Rate		
		Q2 13	Q1 13	Change	Q2 13	Q1 13	Change
Guatemala	GTQ	7.83	7.78	1%	7.80	7.84	0%
Honduras	HNL	20.49	20.25	1%	20.37	20.14	1%
Nicaragua	NIO	24.71	24.41	1%	24.56	24.27	1%
Costa Rica	CRC	504.53	504.65	0%	504.46	508.20	-1%
Bolivia	BOB	6.91	6.91	0%	6.91	6.91	0%
Colombia	COP	1,929.00	1,832.20	5%	1,870.37	1,797.52	4%
Paraguay	PYG	4,488.00	4,007.00	12%	4,224.50	4,084.25	3%
Ghana	GHS	1.99	1.94	3%	1.97	1.91	3%
Mauritius	MUR	30.90	30.98	0%	30.91	30.59	1%
Senegal / Chad	XAF	503.48	511.79	-2%	505.15	498.42	1%
Rwanda	RWF	651.07	635.75	2%	639.71	633.40	1%
Tanzania	TZS	1,635.00	1,614.50	1%	1,625.58	1,609.25	1%

For El Salvador and DRC, functional currency is USD

# Market overview – by region



Millicom Regions	Central America	South America	Africa	Online	Total
Market Overview					
Population (m)	28	63	186		277
Mobile Penetration	94.2%	97.7%	54.6%		73.0%
Operational Data					
Total Mobile Customers (m)	15,571	12,873	19,010		47,454
Attri. Customers (m)	11,856	12,873	18,745		43,474
Capex (\$m -excl Corporate)	63	46	42		154
Capex as % of revenues	13.3%	8.6%	18.0%		12.2%
Cellsites (000s)	7,075	6,288	4,785		18,148
Outlets (000s)	135	188	337		660
Key Financials					
Revenues (\$m)	470	532	236	20	1,258
EBITDA (\$m)	214	189	73	-14	463
EBITDA Margin	45.6%	35.5%	31.1%	-72.3%	36.8%

### **Market overview – LATAM**



Latin America	(	Central Americ	a	South America			
	El Salvador	Guatemala	Honduras	Bolivia	Colombia	Paraguay	
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Shareholding 	100%	55% (p)	66.70%	100%	50% + 1 share	100%	
License	•	•	•		10Y from 2013	· •	
Date of Expiry	2018	2018	2021	2015	2023	2016	
Market Overview							
Population (m)	6	14	8	10	46	7	
GDP per Pop (PPP) \$	7,500	5,100	4,400	4,800	10,200	6,200	
Mobile Penetration	101.2%	97.6%	83.0%	70.7%	104.6%	95.9%	
Market Position	1 of 5	1 of 3	1 of 3	2 of 3	3 of 3	1 of 4	
Market Share	40.3%	53.0%	67.0%	34.1%	12.4%	59.3%	
Operational Data							
Total Customers (000s)	2,565	8,254	4,752	2,806	6,137	3,930	
Cell Sites	1,185	4,131	1,759	1,142	3,888	1,258	
Other Operators	America Movil	America Movil	America Movil	Entel	America Movil	Personal	
	Telefonica	Telefonica	Honducel	Viva	Telefonica	Vox	
	Digicel					America Movil	
	Red						
Main commodities exported	Coffee	Coffee	Coffee	Lithium	Coffee	Soy	
	Sugar	Sugar	Bananas	Natural Gas	Oil	Cassava	

#### Market overview - Africa



Africa	Chad	DRC	Ghana	Mauritius	Rwanda	Senegal	Tanzania
Shareholding	100%	100%	100%	50% (p)	87.5%	100%	100%
Licence	10 y from 2004	12y from 2012	15y from 2004	15y from 2000*	15y from 2008	16y from 2012	25y from 2007
Date of Expiry	2014	2024	2019	2016	2022	2028	2032
Market Overview							
Population (m)	11	76	25	1	12	13	48
GDP per Pop (PPP) \$	1,900	300	3,100	15,000	1,300	2,000	1,600
Mobile Penetration	31.6%	61.7%	76.2%	96.9%	43.1%	69.8%	43.2%
Market Position	1 of 3	1 of 6***	2/3 of 6	2 of 3	2 of 4	2 of 4	2 of 7
Market Share	52.4%	33.4%	16.9%	41.7%	35.0%	28.9%	30.1%
Operational Data							
Total Customers (000s)	1,958	2,964	3,299	531	1,612	2,681	5,965
Cell Sites**	463	780	820	337	312	621	1,452
Other Operators	Bharti	Vodacom	MTN	Orange	MTN	Orange	Vodacom
	Salam	Bharti	Vodacom	MTML	Bharti	Expresso	Bharti
		ССТ	Bharti		Rwandatel	Kirene	Zantel
		Standard	Glo				TTLC Mobile
		Africell	Kasapa				Bol
							Sasatel
Main commodities exported	Petroleum	Coffee	Bauxite	Sugar	Coffee	Fish	Coffee
	Cotton	Diamonds	Cocoa	Tea	Natural Gas	Cotton	Cashew Nuts

<sup>\*</sup> Amended and extended by one year in 2006

(p): proportionally consolidated

Source for population and GDP: CIA World Factbook

<sup>\*\*</sup> for DRC active sites

<sup>\*\*\*</sup> Only Kinshasa/ Bas Congo area

### Information-Increasing usage & penetration



Latin America	Q1 13	Q2 13	QoQ
Total Data Users* 2G+3G (m)	5.5	6.0	9%
% of total customers (penetration)	19.1%	21.0%	+1.9 pt.
Total data Revenue 2G+3G (US\$ m)	138.1	142.9	3%
of which			
Handsets	99	106	8%
Datacards	39	37	(7%)
Data Revenues 2G+3G as % of total mobile recurring revenues	17.1%	17.6%	+0.5 pt.
Data ARPU 2G+3G			
Handsets (US\$)	8.0	7.7	(4%)
Datacards (US\$)	16.3	15.7	(4%)

<sup>\*</sup>To better reflect real consumption of data, from Q3 2011 onwards, a data user is defined as a customer who has used at least 250Kb of capacity over the last 30 days

