

# 2013 Q3 Results Presentation

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# Agenda



Q3 at a glance

**Operational Performance** 

**Q3 Financial Results** 

Q&A

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# Q3 2013 – Accelerating growth and continuing investment for the future



#### Revenue

- 8.1% LC revenue growth (6.25 in Q2); like-for-like<sup>1</sup> revenue growth accelerated to 10% YoY
- Mobile is proving resilient with 3.3% growth in LC, 5.2% like-for-like with record recruitment of new data users. YTD 5.7% of mobile base has been upgraded to data services
- Positive developments in new business units:
  - Cable & Digital Media: delivering on the cross selling opportunity
  - MFS: Over 11% of total mobile customer base active on MFS
  - Online growing over 25% quarter on quarter, with tight cost control

#### **EBITDA**

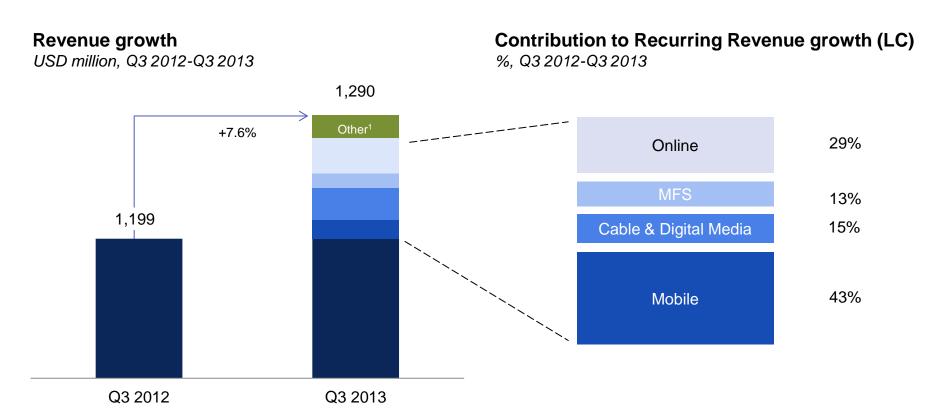
- Q3 underlying<sup>2</sup> EBITDA margin of 38.6% excluding Online
- Year-To-Date underlying EBITDA margin of 39.6%

#### **Outlook**

Reiterated Group outlook with reduced anticipated Online revenues and losses

# **Growth resting on four pillars**





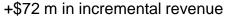
- First double digit growth since Q4 2011: like-for-like revenue growth of 10%
- Mobile growth recovery fuelled by improvements in Africa and sustained growth in Colombia

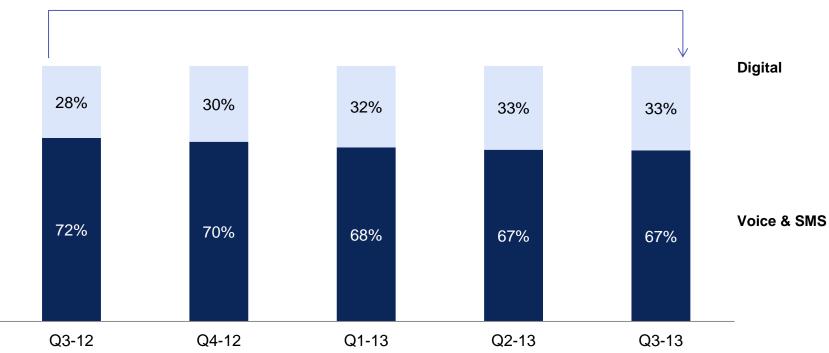




#### **Contribution to revenues**

%, Q3 2012-Q3 2013





- 33% of recurring revenues come from Digital (non voice/sms)
- Stable contribution from Voice and SMS on mobile subscribers growth



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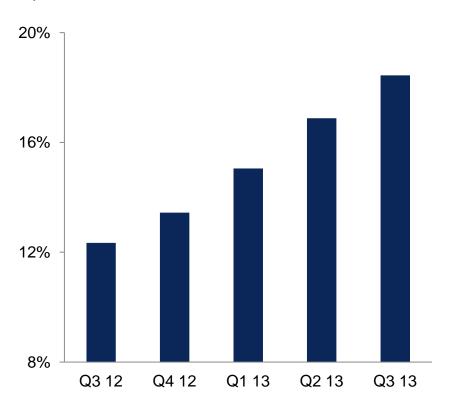
**Appendix** 

## **Resilient mobile business**



#### **Mobile Data Penetration**

%, Q3 2012-Q3 2013



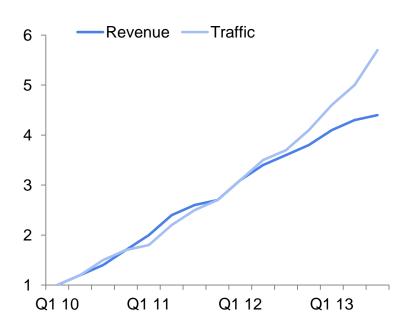
- Mobile revenues growing 3.3% YoY in LC and
   5.2% on a like-for-like basis
- Over 1 million new mobile data customers obtained in the quarter
- Regulatory pressure starting to abate on usage elasticity in Q3:
  - 1.9 points on revenue growth (versus 3.2 points in Q2)
  - 0.8 points on EBITDA
- ARPU declined by 2.7% in LC; excluding regulatory impacts the decline would have been 0.6% in Q3





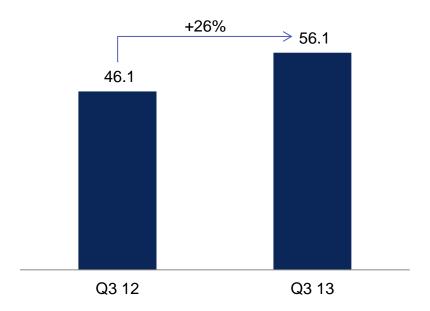
## Mobile data traffic growth (x factor)

Multiple (Q1 10=1), Q1 2010-Q3 2013



## Subsidies (Net)

USD M, Q3 2012-Q3 2013

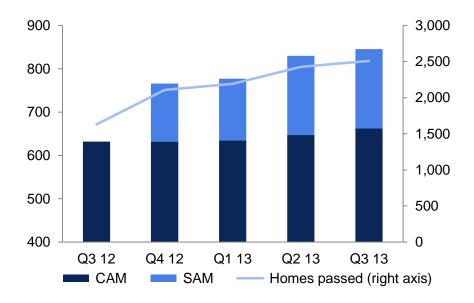


- Mobile information revenue growth at 28% supported by high net adds of over 1 million in Q3
- Subsidy grew at +26% with a mix moving towards lower cost devices

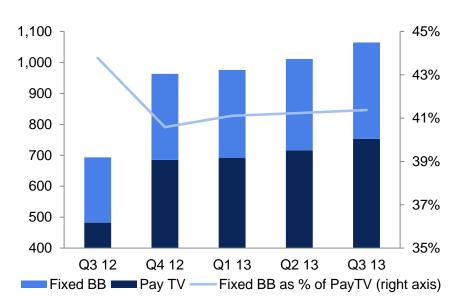




# Homes connected by region and homes passed thousands, Q3 2012-Q3 2013



Pay TV and Fixed BB RGUs thousands and %, Q3 2012-Q3 2013



- Cable & Digital media growing at around 11.5% YoY (pro forma for the Cablevision acquisition)
- Cross selling opportunity was in focus in Q3: at the end of September fixed broadband customers amounted to 41% of our pay TV customer base

# Creating a leading integrated player in Colombia: In-market consolidation & Fixed/Mobile convergence



0

UNE owns the best fixed infrastructure in Colombia

- Colombia is an attractive & fast growing economy
- UNE has 2.6m homes passed with HFC & a nationwide backbone
- Index perception surveys of 79.6% demonstrate high customers' satisfaction

2

UNE & Tigo are complementary businesses

- Limited geographic overlap in customers' bases means cross selling opportunities
- Products & Networks complement each others well

3

Sizeable opex and capex savings

- NPV of synergies of around \$600m
- Integration costs expected to total \$105m, of which \$45m in year one

4

Accretive transaction for Millicom shareholders

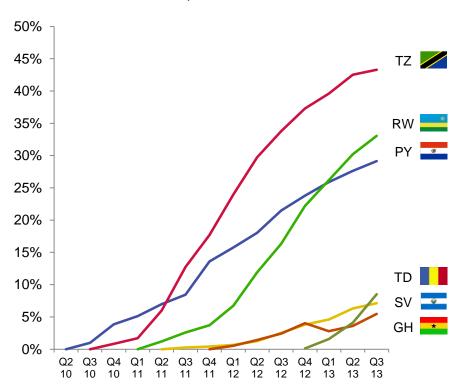
- Attractive valuations
- Accretive to Millicom CF in 2014
- ROIC > WACC after 5 years
- Completion expected in H1 2014, subject to regulatory review

# MFS – on the right track



#### **MFS Penetration**

% of mobile customers, Q2 2010-Q2 2013



- MFS penetration at 14% across footprint<sup>1</sup>,
   11% over total mobile base
- ARPU at \$1.4 for users and increasing 12.6%
   Y-o-Y in LC
- Chad became our most successful launch to date with penetration reaching 8.5% only 10 months after launch
- Central America penetration exceeded the 4% mark with El Salvador over 7%

# Online - New launches and synergies



## **Business update**

- Gearing up towards the Christmas season
  - New warehouses for
    - Kanui and Tricae in Brazil
    - Jumia in Nigeria and Morocco
- Rebranded real estate classifieds to Lamudi in Africa and Latin America
- Test markets for extracting synergies have been identified and launched
- Jumia won "Best Retailer Lauch of the Year" in October at the World Retail Awards.

#### **New Q3 Launches**

- Jovago Hotel booking expanded from Nigeria to Kenya, Tanzania, Rwanda and Uganda in Q3
- Kaymu Online marketplace was launched in Ghana and Morocco in Q3 and in Tanzania in October
- Easy Taxi pilots running in Egypt and Nigeria
- HelloFood in Rwanda

- In Q3, the Online category generated revenue of \$25 million and EBITDA losses of \$18 million
- Outlook for revenue amended to in excess of \$80 million (from close to \$100 million)
- Outlook for EBITDA losses revised downward to \$70-90 million (from \$125-150 million)



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		Q3 13	Q3 12	% growth	Like-for-like % growth
	Mobile	48,919	46,031	6.3%	
Customers (000s)	Cable & Digital Media	846	632	33.8%	
(0000)	MFS	5,491	3,321	65.3%	
	Mobile	7.9	8.3		(0.6%)
ARPU (USD)	Cable & Digital Media	33	31		3.1%
	MFS	1.4	1.3		12.6%
Revenue (USD r	m)	1,290	1,199	7.6%	10.0%
EBITDA (USD m	)	459	507	(9.9%)	
as a	% of Revenues	35.6%	42.3%	(6.7 pts)	
Capex (USD m)		315	183	72.1%	
as a	% of Revenues	24.4%	15.3%	9.2 pts	

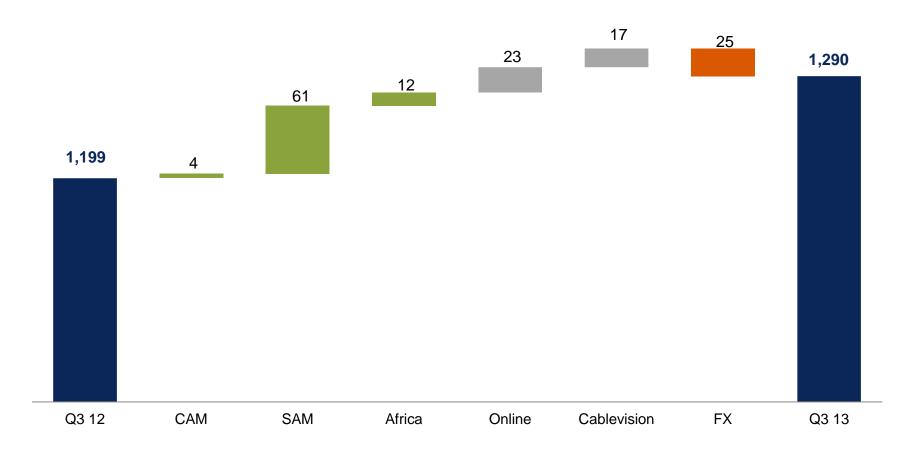
- 10% revenue growth like-for-like, 7.6% reported revenue growth
- EBITDA Margins declining on regulatory pressures, one off events and investments for growth





## **Revenue evolution by Region**

USD m, Q3 2012-Q3 2013

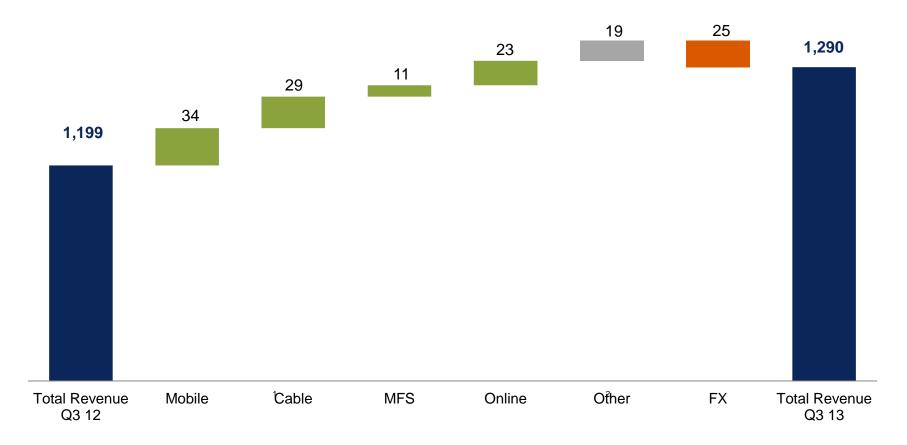






## **Revenue evolution by Business Unit**

USD m, Q3 2012-Q3 2013



<sup>1)</sup> Includes Cablevision

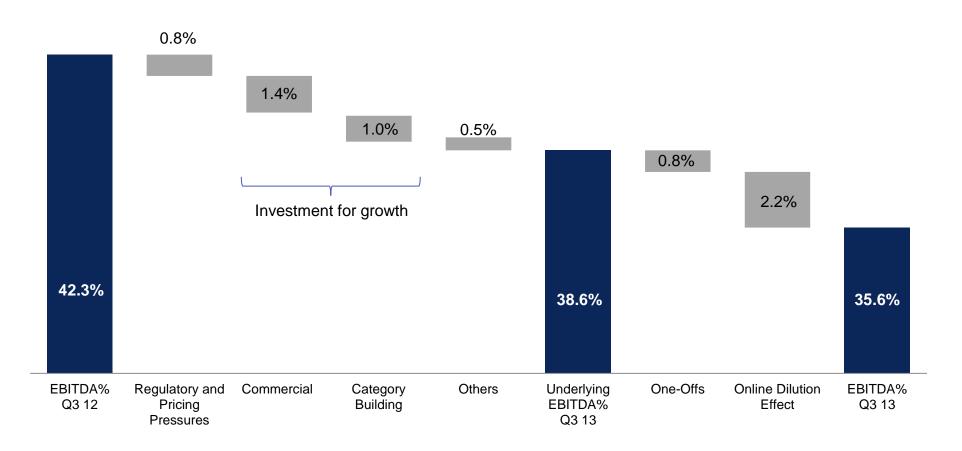
<sup>2)</sup> Includes visitor roaming, MVNO/DVNO, and Telephone and Equipment Source: Millicom

# **EBITDA** margin under pressure



## **EBITDA** margin

%, Q3 2012-Q3 2013







	Q3 13	Q3 12	% growth	Remarks
EBITDA	459	507	(10%)	
Corporate Costs	(51)	(38)	35%	Employee related costs and consultancy fees
Depreciation	(215)	(206)	5%	Increased network amortization
Net Finance Costs	(67)	(54)	24%	Gross debt increased by \$548m
Taxes	(48)	(55)	(14%)	
Others	21	11	NA	
Normalized Net Profit <sup>1</sup>	99	165	(40%)	
No. of shares (m)	99.9	100.2		
Normalized EPS	1.0	1.7		

Normalized EPS down on category building, higher gross debt and network amortization

# Tax rate below 30%



USD m	Q2 13	Q2 13	Q1 13	Q4 12	Q3 12
PBT	19	116	216	224	178
Normalized PBT <sup>1</sup>	162	186	189	222	227
Reported Taxes	(54)	(61)	(68)	(156)	(60)
of which					
Non recurring items <sup>1</sup>	(6)	(11)	(16)	(102)	(5)
Normalized tax expenses <sup>2</sup>	(48)	(50)	(52)	(54)	(55)
Normalized tax rate	29.4%	26.8%	27.5%	24.4%	24.3%

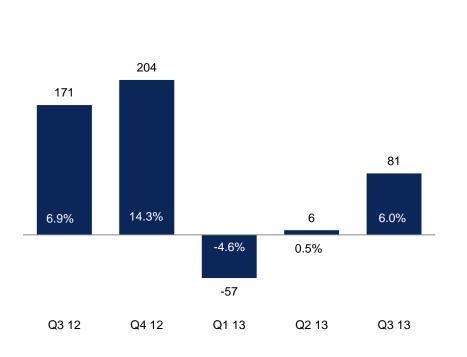
<sup>1)</sup> Excluding non recurring items

<sup>2)</sup> Such as recognition of deferred tax assets and subsequent amortization Source: Millicom





**FCF**USD m and % of revenues, Q3 2012-Q3 2013



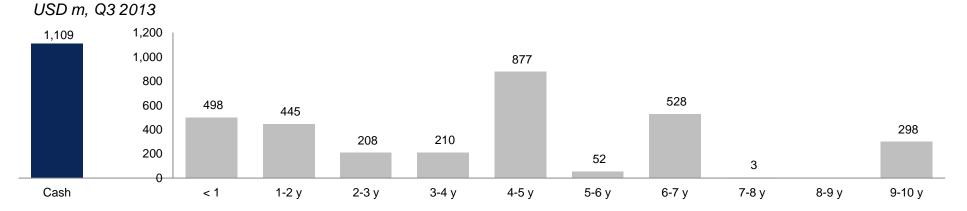
\$ m	Q3 13	Q3 12	Change
EBITDA	459	507	(9.5%)
Movements in WC	(21)	26	NA
Capex (net of disposals)	(201)	(218)	(7.8%)
Taxes paid	(67)	(63)	6.3%
Corporate Costs Paid	(47)	(34)	38.2%
OFCF (after Corp Costs)	123	218	(43.6%)
Net Interest Paid	(42)	(47)	(10.6%)
FCF	81	171	(52.6%)





USD m	Q3 13	Q3 12
Gross Debt <sup>1</sup>	3,375	2,827
Cash <sup>2</sup>	1,109	1,205
Net Debt	2,264	1,622
Net Debt / EBITDA <sup>3</sup>	1.2	0.8

## **Debt maturity (excluding finance leases)**



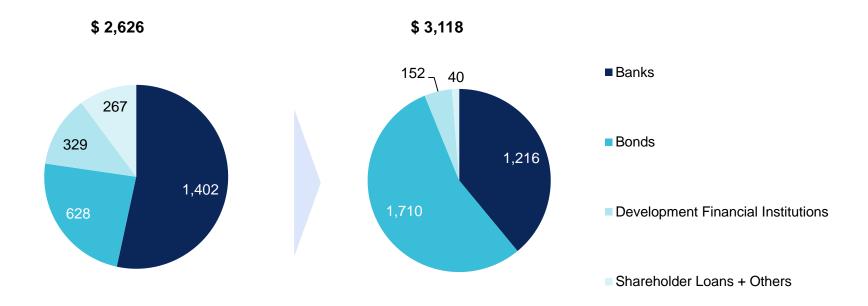
Average maturity of 4.1 years (vs. 2.8 in Q3 2012)

## **Diversified debt sources**



## **Debt Sources (excluding finance leases)**

USD m, Q3 2012 USD m, Q3 2013



Public debt (bonds) is now our largest source of funding offering a better balance and improving liquidity





	Curr	ency	Interes	Interest rate		
USD m	Local <sup>2</sup>	USD	Fixed	Float	Total	
Central America	603	426	695	334	1,029	
%	59%	41%	68%	32%		
South America	507	374	536	345	881	
%	58%	42%	61%	39%		
Africa	29	180	65	144	209	
%	14%	86%	31%	69%		
Corporate	859	140	800	199	999	
%	86%	14%	80%	20%		
Total MIC	1,999	1,120	2,096	1,022	3,118	
%	64%	36%	67%	33%		

# **Growing share of corporate debt**



Central America: Total debt: \$1,029m 8% guaranteed South America: Total debt: \$881m 1% guaranteed Africa: Total debt: \$209m 95% guaranteed Corporate: Total debt: \$999 m<sup>1</sup> 100% guaranteed TOTAL MIC DEBT: \$3,118m 41% guaranteed



## 2013 Guidance amended for Online losses



2013 Group EBITDA margin expected to be around 40% excluding Online (unchanged)

Capex / revenues to peak around 20% not including spectrum or asset acquisitions (unchanged)

 Online division expected to deliver revenue in excess of \$80 million (from close to \$100 million) and EBITDA losses to be in the range of \$70-90 million (\$125-150 million previously)

Guidance excludes one offs (\$25 million booked year to date)

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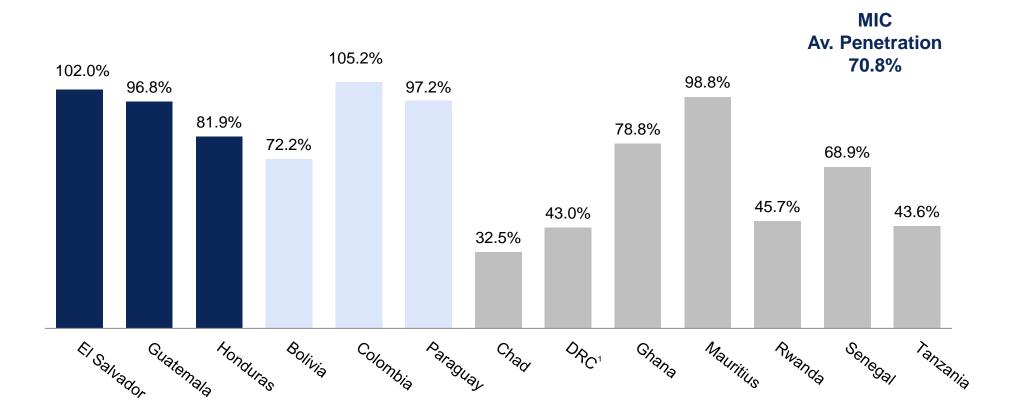


	Central America	South America	Africa	Online	Millicom
Mobile (\$m)	357	456	234	-	1,047
Cable & Digital Media (\$m)	80	34	-	-	114
MFS (\$m)	1	6	15	-	22
Online (\$m)	-	-	-	25	25
Others (\$m)	28	46	8	-	82
Millicom	466	542	257	25	1,290

## **Mobile Voice- Penetration rates**



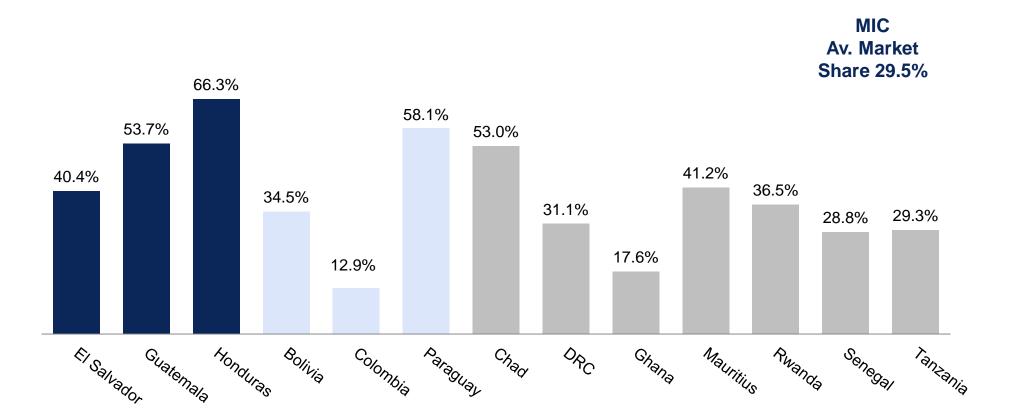
CAM Av. Penetration 93.6% SAM Av. Penetration 98.5% Africa
Av. Penetration 52.4%



## **Mobile Voice-Market shares**



CAM Av. Market Share 53.8% SAM Av. Market Share 20.4% Africa
Av. Market Share 28.2%







			<b>Closing Rate</b>		Average Rate		
		Q3 13	Q2 13	Change	Q3 13	Q2 13	Change
	_						
Guatemala	GTQ	7.93	7.83	1%	7.91	7.82	1%
Honduras	HNL	20.62	20.49	1%	20.57	20.26	2%
Nicaragua	NIO	24.50	24.71	(1%)	24.75	24.42	1%
Costa Rica	CRC	505.57	504.53	0%	505.63	506.57	(0%)
Bolivia	ВОВ	6.91	6.91	0%	6.91	6.91	0%
Colombia	СОР	1,914.65	1,929.00	(1%)	1,913.47	1,834.19	4%
Paraguay	PYG	4,441.00	4,488.00	(1%)	4,442.67	4,175.43	6%
Ghana	GHS	2.00	1.99	1%	2.00	1.94	3%
Mauritius	MUR	30.60	30.90	(1%)	30.76	30.72	0%
Senegal/Chad	XAF	486.28	503.48	(3%)	493.42	500.36	(1%)
Rwanda	RWF	663.08	651.07	2%	653.83	636.67	3%
Tanzania	TZS	1,611.50	1,635.00	(1%)	1,616.29	1,617.82	(0%)





Millicom Regions	Central America	South America	Africa	Online	Total
Market Overview					
Population (m)	28	63	186		277
Mobile Penetration	93.6%	98.5%	52.4%		70.8%
Operational Data					
Total Mobile Customers (m)	15,584	13,239	20,097		48,920
Attri. Customers (m)	11,832	13,239	19,833		44,904
Capex (\$m -excl Corporate)	74	130	105		309
Capex as % of revenues	15.8%	24.1%	40.7%		24.0%
Cellsites	7,363	6,476	5,183		19,022
Outlets (000s)	138	189	357		684
Key Financials					
Revenues (\$m)	466	542	257	25	1,290
EBITDA (\$m)	217	198	62	-18	459
EBITDA Margin	46.6%	36.6%	24.2%	-76.0%	35.6%

# **Market overview – LATAM**



Latin America		Central America				
	El Salvador	Guatemala	Honduras	Bolivia	Colombia	Paraguay
Shareholding License Date of Expiry	100% 20y from 1998 2018	55% (p) 15y from 2003 2018	66.70% 25y from 1996 2021	100% 20y from 1995 2015	50% + 1 share 10Y from 2013 2023	100% 5y renewal 2016
Market Overview						
Population (m)	6	14	8	10	46	7
GDP per Pop (PPP) \$	7,500	5,100	4,400	4,800	10,200	6,200
Mobile Penetration	102.0%	96.8%	81.9%	72.2%	105.2%	97.2%
Market Position	1 of 5	1 of 3	1 of 3	2 of 3	3 of 3	1 of 4
Market Share	40.4%	53.7%	66.3%	34.5%	12.9%	58.1%
Operational Data						
Total Customers (000s)	2,590	8,338	4,656	2,925	6,405	3,909
Cell Sites	1,209	4,354	1,800	1,166	4,029	1,281
Other Operators	America Movil	America Movil	America Movil	Entel	America Movil	Personal
	Telefonica	Telefonica	Honducel	Viva	Telefonica	Vox
	Digicel Red					America Movil
Main commodities exported	Coffee	Coffee	Coffee	Lithium	Coffee	Soy
	Sugar	Sugar	Bananas	Natural Gas	Oil	Cassava





Africa	Chad	DRC	Ghana	Mauritius	Rwanda	Senegal	Tanzania
Shareholding Licence Date of Expiry	100%	100%	100%	50% <sup>4</sup>	87.5%	100%	100%
	10 y from 2004	12y from 2012	15y from 2004	15y from 2000 <sup>1</sup>	15y from 2008	16y from 2012	25y from 2007
	2014	2024	2019	2016	2022	2028	2032
Market Overview Population (m) GDP per Pop (PPP) \$ Mobile Penetration Market Position Market Share	11	76	25	1	12	13	48
	1,900	300	3,100	15,000	1,300	2,000	1,600
	32.5%	43.0%	78.8%	98.8%	45.7%	68.9%	43.6%
	1 of 3	2 of 6 <sup>3</sup>	2/3 of 6	2 of 3	2 of 4	2 of 4	2 of 7
	53.0%	31.1%	17.6%	41.2%	36.5%	28.8%	29.3%
Operational Data  Total Customers (000s)  Cell Sites <sup>2</sup> Other Operators	2,038 483 Bharti Salam	3,633 785 Vodacom Bharti CCT Standard Africell	3,577 903 MTN Vodacom Bharti Glo Kasapa	528 342 Orange MTML	1,794 344 MTN Bharti Rwandatel	2,638 683 Orange Expresso Kirene	5,888 1,643 Vodacom Bharti Zantel TTLC Mobile Bol Sasatel
Main commodities exported	Petroleum	Coffee	Bauxite	Sugar	Coffee	Fish	Coffee
	Cotton	Diamonds	Cocoa	Tea	Natural Gas	Cotton	Cashew Nuts





Latin America	Q2 13	Q3 13	QoQ
Total Data Users¹ (m)	6.0	6.5	8%
% of total customers (penetration)	21.0%	22.4%	1.4 pts
Total data Revenue (US\$ m)	142.9	147.4	3%
of which			
Handsets	106	114	8%
Datacards	37	33	(10%)
Data Revenues as % of total mobile recurring revenues	17.6%	18.2%	0.6 pts
Data ARPU			
Handsets (US\$)	7.7	7.7	0%
Datacards (US\$)	15.7	15.2	(3%)