## First nine months of 2013: Underlying margins maintained on lower sales y-o-y

- Sales for first nine months MSEK $\mathbf{1 , 4 7 7}(\mathbf{1 , 6 9 8 )}$, down $\mathbf{1 1 \%}$ year-on-year in constant currency, after adjusting for the acquisition of LICOS Trucktec GmbH ("Licos")
- EBIT and EBIT margins for first nine months MSEK 209 (249) and $\mathbf{1 4 . 1 \%}$ (14.7) respectively ${ }^{1)}$
- Earnings after tax for first nine months MSEK 130 (155) - EPS before \& after dilution: SEK 2.95 (3.52) ${ }^{1)}$
- Net cash outflow for first nine months MSEK 152 (inflow 31), including the dividend payout of MSEK 110 ( 88 ) and the acquisition of Licos of MSEK 105
- Group's net debt and gearing ratio for Q3 MSEK 590 (471) and $\mathbf{9 6 \%}$ (71) respectively restated for IAS 19 unrecognised pension liabilities and associated deferred tax asset ${ }^{1 \text { 1) }}$

| Key Figures - Group, 1) | Jul-Sep |  |  |  | Jan-Sep |  |  | Oct-Sep |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Amounts in MSEK | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | Change | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | Change | $\mathbf{2 0 1 2 / 1 3}$ | $\mathbf{2 0 1 2}$ |
|  | Net sales | 526 | 492 | $7 \%$ | 1,477 | 1,698 | $-13 \%$ | 1,908 |
| Operating income before items | 76 | 64 | $20 \%$ | 209 | 239 | $-13 \%$ | 266 | 297 |
| affecting comparability | 76 | 74 | $4 \%$ | 209 | 249 | $-16 \%$ | 241 | 281 |
| Operating income | 67 | 67 | $0 \%$ | 185 | 222 | $-17 \%$ | 206 | 243 |
| Earnings before tax | 49 | 49 | $-1 \%$ | 130 | 155 | $-16 \%$ | 146 | 171 |
| Net income for the period |  |  |  |  |  |  |  |  |
| Operating margin before items | 14.5 | 13.0 | 1.5 | 14.1 | 14.1 | 0.0 | 14.0 | 13.9 |
| affecting comparability, \% | 14.5 | 14.9 | -0.4 | 14.1 | 14.7 | -0.6 | 12.6 | 13.2 |
| Operating margin, \% | 23.5 | $n / a$ | $n / a$ | 23.5 | $n / a$ | $n / a$ | 23.5 | 26.5 |
| Return on Equity, \% 2) | 1.10 | 0.9 | 0.15 | 2.95 | 3.37 | -0.42 | 3.57 | 4.13 |
| EPS before items affecting | 1.10 | 1.10 | 0.00 | 2.95 | 3.52 | -0.57 | 3.32 | 3.88 |
| comparability, SEK |  |  |  |  |  |  |  |  |
| EPS before and after dilution, SEK |  |  |  |  |  |  |  |  |

Third quarter of 2013: Sales and operating income increases y-o-y

- Sales for Q3 MSEK 526 (492), up 3\% year-on-year in constant currency, after adjusting for the acquisition of Licos
- EBIT and EBIT margins for Q3 MSEK 76 (74) and $\mathbf{1 4 . 5 \%}$ (14.9) respectively ${ }^{1)}$
- Earnings after tax for Q3 MSEK 49 (49) - EPS before \& after dilution SEK $1.10(1.10){ }^{\text {1) }}$
- Cash flow for Q3 from operating activities of MSEK 55 (61)

1) The 2012 comparative figures for EBIT, Earnings before tax and Net income for the period have all been adjusted for the amendments to IAS 19, Employee benefits (see Appendix 1 for restated income statements). In addition, the 2012 comparative figures for net debt and equity have also been adjusted for the amendments to IAS 19, Employee benefits (see Appendix 3 for restated balance sheets).
2) As Return on equity is calculated on a rolling 12 months basis and 2011 has not been restated, no comparable figure has been provided.

## President and CEO, David Woolley, comments on interim report for Q3 2013:

"Concentric delivered a solid performance with sales for the third quarter ahead year-on-year for the first time during 2013, up $3 \%$ on the same quarter as last year after adjusting for the acquisition of Licos ( $6 \%$ ) and the impact of currency $(-2 \%)$.
However, looking at the sequential development during 2013, there now seems to be a clear polarisation between our two main geographical markets. Europe has continued to show steady signs of improvement with this being the third consequtive quarter of sequential growth. On the other hand, weakening US demand, primarily in the medium/heavy trucks and heavy construction and mining equipment, has resulted in a sequential sales drop of $6 \%$ and a year-on-year sales drop of $10 \%$ for the third quarter. Whilst our sales experience appears contrary to the latest market indices, we are confident that we have maintained our relative competitive position in all our North American end-markets.

We continue to flex our operations in response to the prevailing uncertain market conditions, underpinned by the Concentric Business Excellence programme. As a result, I am pleased to say that our EBIT margin for the third quarter was maintained at $14.5 \%$.
Looking forward, the orders received this quarter were slightly below sales, even after making seasonal adjustments for the fewer working days planned in the fourth quarter. This reversal of the recent order trend seems to be driven by a weakening of confidence within our hydraulic customer mix for North America, most noticeably at Caterpillar.
We have made good progress in the quarter on the ongoing projects to consolidate our European hydraulics business and integrate the Licos acquisition into the wider Concentric group and, as such, we remain optimistic about the future long-term benefits that will be derived from these initiatives.
We continue to strive to outperform the market through our leading technology addressed at the key market drivers, such as tougher emissions legislation and increased demand for fuel efficient solutions."

## Key business events announced during 2013:

29-Jan-13 Martin Bradford was promoted to Senior Vice President of Americas at Concentric, with responsibility for the group's operations at the Rockford and Itasca facilities in Illinois, USA.

21-Feb-13 Concentric's Birmingham factory awarded certification to Investors in Excellence (IiE) standard, designed to enable organisations to excel through effective and efficient leadership, resourcing and delivery. The award forms part of Concentric's Business Excellence programme to deliver continuous improvement.

17-Apr-13 Variable flow oil and water pumps developed by Concentric have made a significant contribution to the US-funded "Supertruck" program to develop a new generation of fuelefficient heavy-duty trucks.

28-Jun-13 Concentric announces the completion of the acquisition of LICOS Trucktec GmbH, a leading producer of water pumps and electromagnetic fan clutches for the truck industry, which broadens Concentric's product portfolio in a growing niche, the semi-variable water pump, and presents an opportunity to leverage Concentric's position in the USA for Licos electromagnetic fan clutches.

15-Jul-13 Concentric has opened a new plant in Hof, Bavaria, consolidating all its European hydraulics manufacturing operations into a single site. The inauguration of the new $9,000 \mathrm{~m}^{2} \mathrm{Hof}$ facility is the culmination of the restructuring programme previously announced in October last year to create one centre of excellence for Concentric's hydraulics technology and manufacturing in Europe. It involves the closure of the existing older plants in Hof and Skånes Fagerhult, Sweden and the gradual transfer of all production lines into the new facility during 2013.

6-Sep-13 Dermot Sterne was appointed as Senior Vice President of Europe and Rest of World at Concentric, with responsibility for the group's operations in the UK, Sweden, Germany, China and India, as well as the sales operations in France, Italy and Korea.

17-Oct-13 Concentric to supply oil and coolant pumps for JCB's new 7.2 litre Dieselmax 672, the largest engine in the company's range which will be used in high-horsepower JCB excavators.

## Net sales and operating income - Group

| Concentric - Group, 1) <br> Amounts in MSEK | Jul-Sep |  |  | Jan-Sep |  |  | Oct-Sep | Jan-Dec |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | Change | 2013 | 2012 | Change | 2012/13 | 2012 |
| Net sales | 526 | 492 | 7\% | 1,477 | 1,698 | -13\% | 1,908 | 2,129 |
| Operating income before items affecting comparability | 76 | 64 | 20\% | 209 | 239 | -13\% | 266 | 297 |
| Operating income | 76 | 74 | 4\% | 209 | 249 | -16\% | 241 | 281 |
| Earnings before tax | 67 | 67 | 0\% | 185 | 222 | -17\% | 206 | 243 |
| Net income for the period | 49 | 49 | -1\% | 130 | 155 | -16\% | 146 | 171 |
| Operating margin before items affecting comparability, \% | 14.5 | 13.0 | 1.5 | 14.1 | 14.1 | 0.0 | 14.0 | 13.9 |
| Operating margin, \% | 14.5 | 14.9 | -0.4 | 14.1 | 14.7 | -0.6 | 12.6 | 13.2 |
| ROCE before items affecting comparability, \% 2) | 23.6 | n/a | n/a | 23.6 | n/a | n/a | 23.6 | 26.7 |
| ROCE, \% 2) | 22.2 | n/a | n/a | 22.2 | n/a | n/a | 22.2 | 25.3 |

1) The 2012 comparative figures for EBIT, Earnings before tax, Net income for the period and EPS have been adjusted for the amendments to IAS 19, Employee benefits (see Appendix 1 for restated income statements).
2) As Return on capital employed is calculated on a rolling 12 months basis and 2011 has not been restated no comparable figures have been provided.

Sales for the first nine months were MSEK $1,477(1,698)$, down $13 \%$ year-on-year in absolute terms, driven primarily by the lower demand experienced across most end-markets and regions during the first nine months. Adjusting for the acquisition of Licos ( $+2 \%$ ) and the impact of currency ( $-4 \%$ ), the underlying year-on-year drop in sales for the first nine months was $11 \%$. As a result, the Group's average sales per working day in the first nine months fell year-on-year to MSEK 7.9 (9.0).

Operating income for the first nine months amounted to MSEK 209 (249). The comparative period in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby removing the amortisation of previously unrecognised actuarial losses and increasing the reported operating income by MSEK 22. Adjusting for one-off pension curtailment gains recognised during the third quarter of last year, the underlying operating margin was maintained at $14.1 \%$ (14.1), despite the lower sales. The underlying reduction in operating income for the first nine months of 2013 equated to a drop through rate of $14 \%$.
After two consecutive quarters of sequential growth in the first half of the year, sales for the third quarter were down $2 \%$ on the second quarter of 2013 in constant currency, after adjusting for the acquisition of Licos. This decline was primarily driven by the continued weakening of demand for hydraulics products in our North American operations.
Sales for the third quarter were MSEK 526 (492), up 7\% year-on-year in absolute terms. Adjusting for the acquisition of Licos ( +6 ) and the impact of currency ( $-2 \%$ ), the underlying year-on-year increase in sales for the quarter was $3 \%$. As a result, the Group's average sales per working day in the third quarter rose year-on-year to MSEK 8.4 (7.9). Operating income for the third quarter amounted to MSEK 76 (74).

The comparative quarter in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby removing the amortisation of previously unrecognised actuarial losses and increasing the reported operating income by MSEK 8 . Adjusting for one-off pension curtailment gains recognised during the third quarter of last year, the underlying operating margin actually increased to $14.5 \%$ (13.0).

## Net financial items

Net financial expenses incurred for the first nine months amounted to MSEK 24 (27), comprising interest on loans and commission relating to commitments of unutilized credit facilities and other interest payable of MSEK 7 (10) and net financial expenses in respect of net pension liabilities of MSEK 17 (17). The comparative period in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby lowering the expected reurn on plan assets and increasing the reported net financial expenses in respect of net pension liabilities by MSEK 5 .

Accordingly, consolidated income before taxation amounted to MSEK 185 (222) for the first nine months.
Net financial expenses incurred for the third quarter amounted to MSEK 9 (7), comprising interest on loans and commission relating to commitments of unutilized credit facilities and other interest payable of MSEK 3 (3) and net financial expenses in respect of net pension liabilities of MSEK 6 (4). The comparative quarter in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby lowering the expected reurn on plan assets and increasing the reported net financial expenses in respect of net pension liabilities by MSEK 2 .
Accordingly, consolidated income before taxation amounted to MSEK 67 (67) for the third quarter.

## Taxes

Tax expenses for the first nine months amounted to MSEK 55 (67), which is an effective annual tax rate of $30 \%$ ( $30 \%$ ). The comparative period in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby increasing the reported net tax expenses by MSEK 5.

Tax expenses for the third quarter amounted to MSEK 18 (18), which is an effective annual tax rate of $27 \%(27 \%)$. The comparative quarter in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby increasing the reported net tax expenses by MSEK 2.

Any movement in the group's effective rate largely reflects the change in mix of taxable earnings across the various tax jurisdictions in which the group operates.

## Net income and Earnings per share

Earnings after taxation for the first nine months amounted to MSEK 130 (155). Earnings per share before and after dilution amounted to SEK 2.95 (3.52). The comparative period in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby increasing the reported net income by MSEK 12.

Earnings after taxation for the third quarter amounted to MSEK 49 (49). Earnings per share before and after dilution amounted to SEK 1.10 (1.10). The comparative period in 2012 has been restated for the amendments to IAS 19, Employee benefits, thereby increasing the reported net income by MSEK 4.

## Segment reporting

The Americas segment comprises the Group's operations in the USA. As our operations in India and China remain relatively small in comparison to our Western facilities, Europe \& RoW continues to be reported as a single combined segment, in line with our management structure, comprising the Group's operations in Europe, India and China.
The evaluation of an operating segment's earnings is based on operating income or EBIT. Assets and liabilities not allocated to segments are financial assets and liabilities.

## Net sales and operating income - Americas

| Americas, 1) | Jul-Sep |  |  | Jan-Sep |  |  | Oct-Sep | Jan-Dec |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amounts in MSEK | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | Change | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | Change | $\mathbf{2 0 1 2 / 1 3}$ |
| 2012 |  |  |  |  |  |  |  |  |
| Net sales - external | 251 | 287 | $-13 \%$ | 743 | 973 | $-24 \%$ | 982 | 1,212 |
| Net sales - total | 253 | 289 | $-12 \%$ | 751 | 980 | $-23 \%$ | 992 | 1,221 |
| Operating income before items | 35 | 34 | $3 \%$ | 99 | 122 | $-19 \%$ | 130 | 153 |
| affecting comparability | 35 | 35 | $1 \%$ | 99 | 123 | $-20 \%$ | 130 | 154 |
| Operating income |  |  |  |  |  |  |  |  |
| Operating margin before items | 13.9 | 11.8 | 2.1 | 13.1 | 12.4 | 0.7 | 13.1 | 12.5 |
| affecting comparability, \% 2) | 13.9 | 12.1 | 1.9 | 13.1 | 12.5 | 0.6 | 13.1 | 12.6 |
| Operating margin, \% 2) | 38.0 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 38.0 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 38.0 | 40.3 |
| ROCE before items affecting | 38.3 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 38.3 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 38.3 | 40.5 |
| Comparability, \% 3) |  |  |  |  |  |  |  |  |
| ROCE, \% 3) |  |  |  |  |  |  |  |  |

1) The 2012 comparative figures for EBIT have been adjusted for the amendments to IAS 19, Employee benefits. For the third quarter of 2012 this adjustment amounted to an increase in operating income of MSEK 1 and YTD of MSEK 4.
2) Operating margins are based on total sales.
3) As Return on capital employed is calculated on a rolling 12 months basis and 2011 has not been restated no comparable figure have been provided.

Total sales in constant currency were $20 \%$ lower in the first nine months of 2013 when compared with the same period last year. Demand was down across the board with the sharpest declines experienced in medium/heavy trucks and heavy construction and mining equipment. As a result, average total sales per working day fell year-on-year to MSEK 4.0 (5.2) for the first nine months.
Operating income for the first nine months amounted to MSEK 99 (123). Adjusting for the profit arising from the disposal of the vacant freehold property in Statesville, North Carolina, USA of MSEK 1 (nil) recognised in the third quarter last year, the underlying operating margin based on total sales increased to $13.1 \%$ (12.4). The underlying reduction in operating income for the first nine months of 2013 equated to a drop through rate of $10 \%$.
After two consecutive quarters of sequential growth in the first half of the year, total sales for the third quarter were down $6 \%$ on the second quarter of 2013 in constant currency, primarily driven by the continued weakening of demand for hydraulics products within the region.
Total sales in constant currency were $10 \%$ lower in the third quarter of 2013 when compared with the same quarter last year. As a result, average total sales per working day fell year-on-year to MSEK 4.2 (4.7) for the third quarter.

Operating income for the third quarter amounted to MSEK 35 (35). Adjusting for the profit arising from the disposal of the vacant freehold property in Statesville, North Carolina, USA of MSEK 1 (nil) recognised in the third quarter last year, the underlying operating margin based on total sales increased to $13.9 \%$ (11.8).

## Net sales and operating income - Europe \& RoW

| Europe \& RoW, 1) | Jul-Oct |  |  |  | Jan-Sep |  |  | Oct-Sep |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Jan-Dec |  |  |  |  |  |  |  |  |
|  | Jmounts in MSEK | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | Change | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | Change | $\mathbf{2 0 1 2 / 1 3}$ |
| 2012 |  |  |  |  |  |  |  |  |
| Net sales - external | 275 | 205 | $34 \%$ | 734 | 725 | $1 \%$ | 926 | 917 |
| Net sales - total | 299 | 228 | $31 \%$ | 810 | 814 | $-1 \%$ | 1,023 | 1,027 |
| Operating income before items | 41 | 29 | $38 \%$ | 110 | 117 | $-6 \%$ | 137 | 144 |
| affecting comparability | 41 | 38 | $7 \%$ | 110 | 126 | $-13 \%$ | 111 | 127 |
| Operating income |  |  |  |  |  |  |  |  |
| Operating margin before items | 13.7 | 13.0 | 0.7 | 13.6 | 14.4 | -0.8 | 13.4 | 14.0 |
| affecting comparability, \% 2) | 13.7 | 16.8 | -3.1 | 13.6 | 15.5 | -1.9 | 10.9 | 12.4 |
| Operating margin, \% 2) | 16.8 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 16.8 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 16.8 | 19.6 |
| ROCE before items affecting | 14.7 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 14.7 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 14.7 | 17.3 |
| comparability, \% 3) |  |  |  |  |  |  |  |  |
| ROCE, \% 3) |  |  |  |  |  |  |  |  |

1) The 2012 comparative figures for EBIT have been adjusted for the amendments to IAS 19, Employee benefits. For the third quarter of 2012 this adjustment amounted to an increase in operating income of MSEK 5 and YTD of MSEK 17.
2) Operating margins are based on total sales.
3) As Return on capital employed is calculated on a rolling 12 months basis and 2011 has not been restated no comparable figure have been provided.

Total sales in constant currency were down $1 \%$ in the first nine months when compared with the same period last year, after adjusting for the acquisition of Licos. The year on year shortfall has been driven by the relatively weak demand experienced across all end-markets for the first nine months. As a result, average total sales per working day fell year-on-year to MSEK 4.3 (4.4) for the first nine months.

Operating income for the first nine months amounted to MSEK 110 (126), including acquisition-related legal and advisory costs of MSEK 1. Adjusting for one-off pension curtailment gains recognised during the third quarter of last year, the underlying operating margin based on total sales actually decreased to $13.6 \%$ (14.4).

For the third consecutive quarter the region recorded sequential growth, with total sales for the third quarter up $1 \%$ on the second quarter of 2013 in constant currency, after adjusting for the acquisition of Licos.

Total sales in constant currency were up $20 \%$ in the third quarter when compared with the same quarter last year, after adjusting for the acquisition of Licos. As a result, average total sales per working day rose year-on-year to MSEK 4.7 (3.7) for the third quarter.
Operating income for the third quarter amounted to MSEK 41 (38), including acquisition-related legal and advisory costs of MSEK 1. Adjusting for one-off pension curtailment gains recognised during the third quarter of last year, the underlying operating margin based on total sales actually increased to $13.7 \%$ (13.0).

## Market development

| End-markets \& Regions | Q3-13 vs. Q3-12 |  |  | YTD-13 vs. YTD-12 |  |  | FY-13 vs. FY-12 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | North America | Europe | China/ <br> India | North America | Europe | China/ India | North America | Europe | China/ <br> India |
| Agricultural machinery Diesel engines | 3\% | 5\% | 16\% | -1\% | -2\% | 7\% | 3\% | 2\% | 11\% |
| Construction equipment |  |  |  |  |  |  |  |  |  |
| Diesel engines | 6\% | 7\% | -16\% | 0\% | -1\% | -15\% | 5\% | 3\% | 7\% |
| Hydraulic equipment | 14\% | 6\% | n/a | 10\% | -7\% | n/a | 5\% | -14\% | n/a |
| Trucks |  |  |  |  |  |  |  |  |  |
| Light vehicles | -3\% | n/a | n/a | -6\% | n/a | n/a | -3\% | n/a | n/a |
| Medium/Heavy vehicles | 0\% | 1\% | 6\% | -5\% | -7\% | -4\% | -1\% | -6\% | -1\% |
| Industrial Applications |  |  |  |  |  |  |  |  |  |
| Other Off-highway | 6\% | 8\% | 14\% | 0\% | 0\% | 5\% | 5\% | 4\% | 9\% |
| Hydraulic lift trucks | 9\% | -7\% | n/a | 6\% | -1\% | n/a | 2\% | -5\% | n/a |

Based on Q3 2013 updates received from Power Systems Research, Off-Highway Research and the International Truck Association for lift trucks
The market information pertaining to diesel engines detailed above is based on statistics from Power Systems Research. The market information pertaining to hydraulics products detailed below is based on statistics from Off-Highway Research for construction equipment and the International Truck Association for lift trucks.

The latest external market indices are now more in line with Concentric's recent sales orders of the last four quarters, namely that most end-markets are down significantly year-on-year. However, the market indices still anticipate activity levels to pick up in the last quarter of 2013, such that modest year-on-year growth for the full year 2013 is predicted in both North America and China.

## North American end-markets

- The latest external market indices report diesel engines flat or slightly down across the board in all four end-markets year-on-year for the first nine months of 2013. However, with the exception of light trucks, the market trend in the third quarter looks more positive.
- The market indices for hydraulic products used later in the production cycle for Construction equipment and Lift trucks continued to indicate improvements, up year-on-year for both the first nine months and the third quarter. This is in stark contrast with Concentric's actual sales experience during this period which remained depressed. We believe this discrepancy is partly explained by the time lag for market indices, but also reflects the relative performance of our hydraulic customer mix, most noticeably Caterpillar.


## European end-markets

- With the exception of hydraulic lift trucks, market indices for all European end-markets improved during the third quarter which is consistent with Concentric's actual sales experience.
- However, the market indices still look comparatively weak for the first nine months with all European end-markets flat/down year-on year.


## Emerging end-markets

- With the exception of Construction equipment, market indices for the third quarter were up in all end-markets year-on-year.


## Seasonality

Each end-market will have its own seasonality profile based on the end-users, e.g. sales of Agricultural machinery will be linked to harvest periods in the Northern and Southern hemispheres. However, there is no significant seasonality in the demand profile of Concentric's customers and, therefore, the most significant driver is actually the number of working days in the period.

The weighted average number of working days in the third quarter was 62 (62) for the Group, with an average of 61 (63) working days for the Americas region and 64 (61) working days for the Europe \& RoW region.

| Consolidated sales development | Q3-13 vs. Q3-12 |  |  | YTD-13 vs. YTD-12 |  |  | FY-13 vs. FY-12 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | America | Europe \& RoW | Group | America | Europe \& RoW | Group | America | Europe \& RoW | Group |
| Blended market rates 1) <br> Concentric actual rates 2) | $\begin{gathered} 5 \% \\ -10 \% \end{gathered}$ | $\begin{gathered} 3 \% \\ 20 \% \end{gathered}$ | $\begin{aligned} & 4 \% \\ & 3 \% \end{aligned}$ | $\begin{gathered} 1 \% \\ -20 \% \end{gathered}$ | $\begin{aligned} & -3 \% \\ & -1 \% \end{aligned}$ | $\begin{gathered} -1 \% \\ -11 \% \end{gathered}$ | 2\% | -2\% | 1\% |

1) Based on latest market indices blended to Concentric's mix of end-markets and locations
2) Based on actual sales in constant currency, after adjusting for acquisitions

Overall, market indices suggest a year-on-year decrease in production rates for the first nine months, blended to the Group's end-market and regions, of approximately $1 \%$. This continues to be less than the reduction in actual sales experienced by Concentric, down $11 \%$ for the first nine months in constant currency, after adjusting for the acquisition of Licos.

For the third quarter, market indices suggest a year-on-year increase in production rates, blended to the Group's end-market and regions, of approximately $4 \%$. This is more in line with the increase in actual sales experienced by Concentric, up $3 \%$ for the third quarter in constant currency, after adjusting for the acquisition of Licos.

Market indices suggest that sales for full year 2013, blended to the Group's end-markets and regions, will be up $1 \%$ year on year, based on stronger demand in the last quarter of 2013. However, the current schedules of Concentric's customers do not indicate any significant improvement in order levels.

## Cash flow

The cash flow from operating activities for the first nine months was MSEK 126 (190), which represents SEK 2.86 (4.29) per share. The year-on-year reduction in cash flow for the first nine months may be attributed to the following factors:

- lower operating income for the first nine months amounting to MSEK 209 (249);
- cash payments in the first nine months of MSEK 20 (nil) in respect of the closure reserves booked for the Skånes Fagerhult facility during the fourth quarter of 2012; and
- a negative working capital impact arising from the stronger than usual cash flow achieved in the fourth quarter of 2012.

The cash flow from operating activities for the third quarter was MSEK 55 (61), which represents SEK 1.24 (1.38) per share.

## Net investments in fixed assets

The Group's net investments in tangible fixed assets for the first nine months and the third quarter were MSEK 25 (31) and MSEK 15 (9) respectively.

On 28 June 2013, Concentric completed the acquisition of LICOS Trucktec GmbH, further details of which are provided below.

## Financial position

The carrying amount of financial assets and financial liabilities are considered reasonable approximations of fair value. Financial instruments carried at fair value on the balance sheet consists of derivative instruments. As of 30 September, 2013 the fair value of derivative instruments that were assets was MSEK 1 (1), and the fair value of derivative instruments that were liabilities was MSEK 6 (0). These fair value measurements belong to level 2 in the fair value hierarchy.
As of 1 January, 2013, amendments to IAS 19, Employee benefits, became effective. As a result, the Group's balance sheet was restated as of 1 January 2012 onwards to reflect previously unrecognised pension liabilities, together with a corresponding deferred tax asset. Accordingly, as at 30 September, the Group's net debt was MSEK 590 (471), comprising loans and corporate bonds of MSEK 184 (187) and full recognition of the Group's net pension liabilities of MSEK 537 (495), net of cash amounting to MSEK 131 (212).
Shareholders' equity was also restated to MSEK 617 (662), resulting in a gearing ratio of $96 \%$ (71).

## Employees

The average number of full-time equivalents employed by the group during the first nine months and the third quarter was $1,072(1,157)$ and $1,116(1,117)$ respectively.

## Related-party transactions

No transactions have been carried out between Concentric AB and its subsidiary undertakings and any related parties that had a material impact on either the company's or the group's financial position and results.

## Acquisitions

On 28 June 2013, Concentric completed the acquisition of the entire share capital of LICOS Trucktec GmbH ("Licos"), a leading producer of water pumps and electromagnetic fan clutches for the truck industry based in Markdorf, Germany. The primary purpose of the acquisition was to broaden Concentric's current product portfolio in the growing niche market of variable flow pumps.

The fair values of the identifiable assets acquired and the liabilities assumed were determined as follows:

| Fair values - Licos acquisition | Book <br> values | Adjustments <br> Amounts in MSEK | Fair <br> values |
| :--- | ---: | ---: | ---: |
| Cash | 77 | - | 77 |
| Shares in Concentric AB (64,308 ordinary shares) 1) | 4 | - | 4 |
| Total purchase consideration for Licos shares | $\mathbf{8 1}$ | $\mathbf{-}$ | $\mathbf{8 1}$ |
| Other intangible fixed assets | 0 | 42 | 42 |
| Tangible fixed assets | 12 | 3 | 15 |
| Total fixed assets acquired | $\mathbf{1 2}$ | $\mathbf{4 5}$ | $\mathbf{5 7}$ |
| Inventories | 12 | - | 12 |
| Current receivables | 32 | -9 | 23 |
| Cash and cash equivalents | 3 | - | 3 |
| Total current assets acquired | $\mathbf{4 7}$ | $\mathbf{- 9}$ | $\mathbf{3 8}$ |
| Short-term interest-bearing liabilities | 30 | 3 | 33 |
| Other current liabilities | 20 | 4 | $\mathbf{4}$ |
| Total current liabilities assumed | $\mathbf{5 0}$ | $\mathbf{7}$ | $\mathbf{5 7}$ |
| Net assets acquired | $\mathbf{9}$ | $\mathbf{2 8}$ | $\mathbf{3 7}$ |
| Goodwill arising on acquisition | $\mathbf{7 2}$ | $\mathbf{- 2 8}$ | $\mathbf{4 4}$ |

1) The settlement rate used to calculate the number of shares was based on the weighted average share price for the last 5 days trading that proceeded the contract signing date.

## Fair value adjustments

The principal fair value adjustments identified were in respect of other intangible fixed assets. These assets may be summarised as follows:

- MSEK 14 for Product development - expected useful lives of between 10 and 15 years,
- MSEK 7 for Brands, licences and patents - expected useful lives of 10 years, and
- MSEK 21 for Customer relations - expected useful lives of 8 years.

Accordingly, an associated deferred tax liability of MSEK 12 was also recognised within other current liabilities.

The only other significant change from the book values, as previously presented, related to a netting down of MSEK 9 between current receivables and other current liabilities.

## Acquisition costs

In addition to the total purchase consideration for Licos shares shown above, acquisition-related legal and advisory costs of MSEK 1 were incurred and expensed in the income statement for the second quarter.

## 2013 Trading results for Licos

The net sales, EBIT margin and net income of Licos for the first six months of 2013 (which have not been included in the consolidated results for Concentric AB) were MSEK 59, 9.3\% and MSEK 5 respectively.

The net sales, EBIT margin and net income of Licos for the third quarter of 2013 (which have been included in the consolidated results for Concentric AB) were MSEK 32, $9.0 \%$ and MSEK 3 respectively. In addition, an amortisation charge of MSEK 1 has also been included in the consolidated results of Concentric AB in respect of those identifiable intangible assets recognised as part of the acquisition accounting.

## Business overview

Descriptions of Concentric's Vision, Mission and Values, Business targets and strategies, Driving forces, Products, Value chain and Business model are all presented on pages 6-23 of the 2012 Annual Report (http://www.concentricab.com/_downloads/AGM-2013/Concentric\ AR\ 2012.pdf).

## Significant risks and uncertainties

All business operations involve risk - managed risk-taking is a condition of maintaining a sustainable profitable business. Risks may arise due to events in the world and can affect a given industry or market or can be specific to a single company or group. Concentric works continuously to identify, measure and manage risk, and in some cases Concentric is able to influence the likelihood that a risk-related event will occur. In cases in which such events are beyond Concentric's control, the aim is to minimise the consequences. The risks to which Concentric are exposed may be classified into four main categories:

- Industry and market risks - external related risks such as the cyclical nature of our end-markets, intense competition, customer relationships and the availability and prices of raw materials;
- Legal risks - such as changes in legislation and regulations including environmental matters, the protection and maintenance of intellectual property rights, prevailing tax laws where Concentric operations are based and potential disputes arising from third parties;
- Operational risks - such as constraints on the capacity and flexibility of our production facilities and human capital, product development and new product introductions, customer complaints, product recalls and product liability; and
- Financial risks - such as liquidity risk, interest rate fluctuations, currency fluctuations, credit risk, management of pension obligations and the group's capital structure.

Concentric's Board of Directors and Senior management team have reviewed the development of these significant risks and uncertainties since the publication of the 2012 Annual Report and confirm that there have been no changes other than those comments made above in respect of the improving market development.

For further details, please refer to the Risk and Risk Management section on pages 30-33 of the 2012 Annual Report (http://www.concentricab.com/_downloads/AGM-2013/Concentric\ AR\ 2012.pdf).

## Parent Company

Net sales and operating income for the first nine months amounted to MSEK 17 (16) and an operating income of MSEK 7 (7) respectively.

The company received dividends during the first nine months from its wholly owned US subsidiary undertaking, Concentric Americas, Inc. and its $50 \%$ ownership in the joint-venture company, Alfdex AB , of MSEK 817 (nil) and MSEK 12 (10) respectively.
The cumulative net exchange rate gains for the first nine months were MSEK 4 (7). Net interest expenses have been reduced during the first nine months to MSEK 2 (5).

Net sales and operating income for the third quarter amounted to MSEK 6 (6) and an operating income of MSEK 2 (4) respectively.

The cumulative net exchange rate gains for the third quarter were MSEK 13 (11). Net interest income/expenses for the third quarter amounted to MSEK income 1 (expense 1).

## Events after the balance-sheet date

There were no significant post balance sheet events to report.

## Basis of Preparation and Accounting policies

This interim report for the Concentric AB group is prepared in accordance with IAS 34 Interim Financial Reporting and applicable rules in the Annual Accounts Act. The report for the Parent Company is prepared in accordance with the Annual Accounts Act, Chapter 9 and applicable rules in RFR2 Accounting for legal entities.

The basis of accounting and the accounting policies adopted in preparing this interim report are consistent for all periods presented and comply with those policies stated in the 2012 Annual Report, except as described below.

## Impact of new accounting principles

As of 1 January, 2013, amendments to IAS 19, Employee benefits became effective thereby removing the option to use the corridor method. As such, actuarial gains and losses are recognised in full in other comprehensive income. Accordingly, the Group's balance sheet has been restated as of 1 January 2012 onwards to reflect previously unrecognised pension liabilities, together with a corresponding deferred tax asset. In addition, the service cost and net interest recognized in respect of pensions in the income statement have also been restated for the changes.

As at 30 September 2012, the restatements in the balance sheet amounted to an increase in net debt of MSEK 392 and a net reduction in equity of MSEK 282. For the first nine months of 2012 the restatements in the income statement amounted to an increase in operating income of MSEK 22, an increase in earnings before tax of MSEK 17 and an increase in net income for the period of MSEK 12, resulting in an increase to the reported EPS of SEK 0.27.
See Appendices 1, 2 and 3 to this interim report for full details of the restated consolidated income statements, other comprehensive income and balance sheets for 2012 by quarter, in summary.

## Purpose of report and forward-looking information

Concentric AB (publ) is listed on NASDAQ OMX Stockholm, Mid Cap. The information in this report is of the type that Concentric is required to disclose under the Swedish Securities Market Act. The information was submitted for publication at 8.00 am on 24 October, 2013. This report contains forwardlooking information in the form of statements concerning the outlook for Concentric's operations. This information is based on the current expectations of Concentric's management, as well as estimates and forecasts. The actual future outcome could vary significantly compared with the information provided in this report, which is forward-looking, due to such considerations as changed conditions concerning the economy, market and competition.

# Future reporting dates 

Interim Report January-December 2013
Annual Report January-December 2013
AGM \& Interim Report January-March 2014
Interim Report January-June 2014

13 February, 2014
9 April, 2014
30 April, 2014
24 July, 2014

Stockholm, 24 October, 2013
Concentric AB (publ)

David Woolley
President and CEO

For further information, please contact:
David Woolley (President and CEO), David Bessant (CFO), or Lena Olofsdotter (Corporate Communications), at Tel: +44 1214456545 (E-mail: info@concentricab.com)

Corporate Registration Number 556828-4995

## Consolidated Income Statement, in summary 1)

| Amounts in MSEK | Jul-Sep |  | Jan-Sep |  | $\begin{array}{r} \text { Oct } 2012 \text { - } \\ \text { Sep } 2013 \\ \hline \end{array}$ | $\begin{array}{r} \text { Full year } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Net sales | 526 | 492 | 1,477 | 1,698 | 1,908 | 2,129 |
| Cost of goods sold | -383 | -360 | -1,072 | -1,233 | -1,404 | -1,565 |
| Gross income | 143 | 132 | 405 | 465 | 504 | 564 |
| Selling expenses | -18 | -16 | -52 | -56 | -65 | -69 |
| Administrative expenses | -28 | -32 | -84 | -102 | -107 | -125 |
| Product development expenses | -18 | -16 | -51 | -55 | -72 | -76 |
| Other operating income and expenses | -3 | 6 | -9 | -3 | -19 | -13 |
| Operating income | 76 | 74 | 209 | 249 | 241 | 281 |
| Financial income and expense | -9 | -7 | -24 | -27 | -35 | -38 |
| Earnings before tax | 67 | 67 | 185 | 222 | 206 | 243 |
| Taxes | -18 | -18 | -55 | -67 | -60 | -72 |
| Net income for the period | 49 | 49 | 130 | 155 | 146 | 171 |
| Earnings per share before and after dilution, SEK | 1.10 | 1.10 | 2.95 | 3.52 | 3.32 | 3.88 |
| Average number of shares after dilution (000) | 43,945 | 44,036 | 43,910 | 44,156 | 43,910 | 44,094 |

1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.

## Consolidated statement of comprehensive income 1)

| Amounts in MSEK | Jul-Sep |  | Jan-Sep |  | $\begin{aligned} & \text { Oct } 2012- \\ & \text { Sep } 2013 \end{aligned}$ | $\begin{array}{r} \text { Full year } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Net income for the period | 49 | 49 | 130 | 155 | 146 | 171 |
| Other comprehensive income |  |  |  |  |  |  |
| Items that will not be reclassified to profit or loss: |  |  |  |  |  |  |
| Actuarial Gains/Losses | - | 2 | - | 5 | -63 | -58 |
| Tax on actuarial losses | - | 0 | - | -1 | 9 | 8 |
| Items that may be reclassified subsequently to profit or loss: |  |  |  |  |  |  |
| Net investment hedging | 14 | 11 | 4 | 8 | 4 | 8 |
| Cash-flow hedging | 8 | - | 6 | - | 6 | - |
| Other foreign currency translation difference | -40 | -42 | -32 | -38 | -37 | -43 |
| Total other comprehensive income | -18 | -29 | -22 | -26 | -81 | -85 |
| Total comprehensive income | 31 | 20 | 108 | 129 | 65 | 86 |

## Consolidated Balance Sheet, in summary 1,2)

|  | $\mathbf{3 0}$ Sep | $\mathbf{3 0}$ Sep | $\mathbf{3 1}$ Dec |
| :--- | ---: | ---: | ---: |
| Amounts in MSEK | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| Goodwill | 507 | 485 | 481 |
| Other intangible fixed assets | 344 | 351 | 336 |
| Tangible fixed assets | 184 | 178 | 181 |
| Deferred tax assets | 184 | 134 | 156 |
| Long-term receivables | 5 | 5 | 5 |
| Total fixed assets | $\mathbf{1 , 2 2 4}$ | $\mathbf{1 , 1 5 3}$ | $\mathbf{1 , 1 5 9}$ |
| Inventories | 203 | 176 | 167 |
| Current receivables | 297 | 279 | 204 |
| Cash and cash equivalents | 131 | 212 | $\mathbf{2 8 8}$ |
| Total current assets | $\mathbf{6 3 1}$ | $\mathbf{6 6 7}$ | $\mathbf{6 5 9}$ |
| Total assets | $\mathbf{1 , 8 5 5}$ | $\mathbf{1 , 8 2 0}$ | $\mathbf{1 , 8 1 8}$ |
| Total Shareholders' equity | $\mathbf{6 1 7}$ | $\mathbf{6 6 2}$ | $\mathbf{6 1 5}$ |
| Pensions and similar obligations | 537 | 495 | 547 |
| Deferred tax liabilities | 81 | 85 | 71 |
| Long-term interest-bearing liabilities | 178 | 175 | 175 |
| Other long-term liabilities | 4 | $\mathbf{7}$ | $\mathbf{4}$ |
| Total long-term liabilities | $\mathbf{8 0 0}$ | $\mathbf{7 6 2}$ | $\mathbf{7 9 7}$ |
| Short-term interest-bearing liabilities | 6 | 12 | $\mathbf{1 3}$ |
| Other current liabilities | 432 | $\mathbf{1 2}$ | $\mathbf{3 8 4}$ |
| Total current liabilities | $\mathbf{4 3 8}$ | $\mathbf{3 9 6}$ | $\mathbf{4 0 6}$ |
| Total liabilities and shareholders' equity | $\mathbf{1 , 8 5 5}$ | $\mathbf{1 , 8 2 0}$ | $\mathbf{1 , 8 1 8}$ |

1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.
2) The carrying amount of financial assets and financial liabilities are considered reasonable approximations of fair value. Financial instruments carried at fair value on the balance sheet consists of derivative instruments. As of 30 September, 2013 the fair value of derivative instruments that were assets was MSEK 1 (1), and the fair value of derivative instruments that were liabilities was MSEK 6 (0). These fair value measurements belong in level 2 in the fair value hierarchy.

Consolidated changes in shareholders' equity, in summary 1)

|  | $\mathbf{3 0}$ Sep | $\mathbf{3 0}$ Sep | $\mathbf{3 1}$ Dec |
| :--- | ---: | ---: | ---: |
| Amounts in MSEK | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| Opening balance | 943 | 936 | 936 |
| Effect due to changes in accounting principles: |  |  |  |
| Actuarial gains/losses | -444 | -419 | -419 |
| Special payroll tax in Sweden on pensions | -2 | -2 | -2 |
| Changes in deferred taxes | 118 | 118 | 118 |
| Total effect due to changes in accounting principles | $\mathbf{- 3 2 8}$ | $\mathbf{- 3 0 3}$ | $\mathbf{- 3 0 3}$ |
| Restated opening balance | $\mathbf{6 1 5}$ | $\mathbf{6 3 3}$ | $\mathbf{6 3 3}$ |
| Net income for the period | 130 | 155 | 171 |
| Other comprehensive income | -22 | -26 | -85 |
| Total comprehensive income | $\mathbf{1 0 8}$ | $\mathbf{1 2 9}$ | $\mathbf{8 6}$ |
| Dividend | -110 | -88 | -88 |
| Sale of own shares for aquisition of subsidiary | 4 | - |  |
| Buy-back own shares | - | -12 | $\mathbf{- 1 6}$ |
| Closing balance | $\mathbf{6 1 7}$ | $\mathbf{6 6 2}$ | $\mathbf{6 1 5}$ |

1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.

## Consolidated cash flow statement, in summary 1)

| Amounts in MSEK | Jul-Sep |  | Jan-Sep |  | $\begin{array}{r} \text { Oct } 2012 \text { - } \\ \text { Sep } 2013 \\ \hline \end{array}$ | $\begin{array}{r} \text { Full year } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Operating income | 76 | 74 | 209 | 249 | 241 | 281 |
| Reversal of depreciation, amortization and write-down of fixed assets | 23 | 22 | 65 | 69 | 96 | 100 |
| Reversal of other non-cash items | -5 | -11 | -13 | -13 | -27 | -27 |
| Interest paid | -4 | -3 | -8 | -10 | -11 | -13 |
| Taxes paid | -22 | -31 | -73 | -86 | -74 | -87 |
| Cash flow from operating activities before changes in working capital | 68 | 51 | 180 | 209 | 225 | 254 |
| Change in working capital | -13 | 10 | -54 | -19 | 9 | 44 |
| Cash flow from operating activities | 55 | 61 | 126 | 190 | 234 | 298 |
| Investments in subsidiaries 2) | - | - | -105 | - | -105 | - |
| Other net investments in fixed assets | -15 | -9 | -25 | -31 | -45 | -51 |
| Cash flow from investing activities | -15 | -9 | -130 | -31 | -150 | -51 |
| Dividend | - | - | -110 | -88 | -110 | -88 |
| Buy-Back Own Shares | - | -12 | - | -12 | -16 | -16 |
| New loans | - | - | 47 | - | 47 | - |
| Repayment of loans | -55 | -1 | -59 | -5 | -59 | -5 |
| Other financing activities | -2 | -9 | -26 | -23 | -32 | -29 |
| Cash flow from financing activities | -57 | -22 | -148 | -128 | -170 | -138 |
| Cash flow for the period | -17 | 30 | -152 | 31 | -86 | 109 |
| Cash and bank assets, opening balance | 152 | 183 | 288 | 183 | 212 | 183 |
| Exchange-rate difference in cash and bank assets | -4 | -1 | -5 | -2 | -7 | -4 |
| Cash and bank assets, closing balance | 131 | 212 | 131 | 212 | 119 | 288 |

1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.
2) Total cash flow relating to the investment in Licos, comprising cash consideration MSEK -77, short-term loans repaid on acquisition MSEK -30, cash balances acquired MSEK 3 and acquisition-related expenses MSEK -1

## Data per Share

|  | Jul-Sep |  | Jan-Sep |  | Oct 2012 - <br> Sep 2013 | $\begin{array}{r} \text { Full year } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Earnings per share before items affecting comparability, SEK | 1.10 | 0.95 | 2.95 | 3.37 | 3.57 | 4.13 |
| Earnings per share before and after dilution, SEK | 1.10 | 1.10 | 2.95 | 3.52 | 3.32 | 3.88 |
| Equity per share, SEK | 14.04 | 15.04 | 14.04 | 15.04 | 14.04 | 14.00 |
| Cash-flow from current operations per share, SEK | 1.24 | 1.38 | 2.86 | 4.29 | 5.33 | 6.76 |
| Average No. of shares after dilution (000's) | 43,945 | 44,036 | 43,910 | 44,156 | 43,910 | 44,094 |
| Number of shares at period-end (000's) | 43,957 | 43,966 | 43,957 | 43,966 | 43,957 | 43,892 |

## Key figures

|  | Jul-Sep |  | Jan-Sep |  | $\begin{aligned} & \text { Oct } 2012- \\ & \text { Sep } 2013 \\ & \hline \end{aligned}$ | $\begin{array}{r} \text { Full year } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Sales growth, constant currency, \% | 3 | -18 | -11 | -4 | n/a | -9 |
| Sales growth, \% | 7 | -17 | -13 | 0 | -16 | -7 |
| EBITDA margin before items affecting comparability, \% | 18.8 | 19.5 | 18.5 | 18.7 | 18.1 | 18.3 |
| EBITDA margin, \% | 18.8 | 19.5 | 18.5 | 18.7 | 17.7 | 17.9 |
| Operating margin before items affecting comparability, \% | 14.5 | 14.9 | 14.1 | 14.7 | 13.5 | 13.9 |
| Operating margin, \% | 14.5 | 14.9 | 14.1 | 14.7 | 12.6 | 13.2 |
| Capital Employed, SEK m | 1,148 | 1,098 | 1,148 | 1,098 | 1,148 | 1,019 |
| ROCE before items affecting comparability, \% 2) | 23.6 | n/a | 23.6 | n/a | 23.6 | 26.7 |
| ROCE, \% 2) | 22.2 | n/a | 22.2 | n/a | 22.2 | 25.3 |
| ROE, \% 2) | 23.5 | n/a | 23.5 | n/a | 23.5 | 26.5 |
| Working Capital, SEK m | 68 | 72 | 68 | 72 | 68 | -23 |
| Working capital as a \% of annual sales 1) | 3.6 | 3.1 | 3.6 | 3.1 | 3.6 | -1.1 |
| Net Debt, SEK m | 590 | 471 | 590 | 471 | 590 | 446 |
| Gearing ratio, \% | 96 | 71 | 96 | 71 | 96 | 73 |
| Investments | 15 | 9 | 25 | 31 | 45 | 51 |
| R\&D, \% | 3.4 | 3.2 | 3.5 | 3.2 | 3.7 | 3.5 |
| Number of employees, average | 1,116 | 1,117 | 1,072 | 1,157 | 1,070 | 1,131 |

1) Annual sales calculated on a rolling 12 months basis.
2) As Return on capital employed and Return on equity are calculated on a rolling 12 months basis and 2011 has not been restated, no comparable figure have been provided.

## Consolidated income statement in summary, by type of cost 1)

| Amounts in MSEK | Jul-Sep |  | Jan-Sep |  | $\begin{array}{r} \text { Oct } 2012 \text { - } \\ \text { Sep } 2013 \\ \hline \end{array}$ | $\begin{array}{r} \text { Full year } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Net sales | 526 | 492 | 1,477 | 1,698 | 1,908 | 2,129 |
| Direct material costs | -272 | -251 | -756 | -876 | -991 | -1,111 |
| Personnel costs | -103 | -105 | -303 | -353 | -393 | -443 |
| Depreciation, amortization and impairment losses | -23 | -23 | -65 | -69 | -96 | -100 |
| Other operating income and expenses | -52 | -39 | -144 | -151 | -187 | -194 |
| Operating income | 76 | 74 | 209 | 249 | 241 | 281 |
| Financial income and expence | -9 | -7 | -24 | -27 | -35 | -38 |
| Earnings before tax | 67 | 67 | 185 | 222 | 206 | 243 |
| Taxes | -18 | -18 | -55 | -67 | -60 | -72 |
| Net income for the period | 49 | 49 | 130 | 155 | 146 | 171 |

[^0]| Amounts in MSEK | $\begin{array}{r} 2013 \\ \text { Q3 } \\ \hline \end{array}$ | $\begin{array}{r} 2013 \\ \text { Q2 } \\ \hline \end{array}$ | $\begin{array}{r} 2013 \\ \text { Q1 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q4 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q3 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q2 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q1 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q4 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q3 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q2 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q1 } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 526 | 502 | 449 | 431 | 492 | 596 | 610 | 577 | 593 | 559 | 554 |
| Cost of goods sold | -383 | -359 | -330 | -332 | -360 | -431 | -442 | -410 | -428 | -405 | -410 |
| Gross income | 143 | 143 | 119 | 99 | 132 | 165 | 168 | 167 | 165 | 154 | 144 |
| Selling expenses | -18 | -18 | -16 | -13 | -16 | -20 | -20 | -25 | -23 | -24 | -19 |
| Administrative expenses | -28 | -28 | -28 | -22 | -33 | -35 | -35 | -34 | -33 | -42 | -42 |
| Product development expenses | -18 | -17 | -16 | -21 | -16 | -19 | -20 | -26 | -23 | -13 | -14 |
| Other operating income and expenses | -3 | -6 | - | -10 | 6 | -4 | -5 | -2 | -3 | -15 | -10 |
| Operating income | 76 | 74 | 59 | 33 | 73 | 87 | 88 | 80 | 83 | 60 | 58 |
| Financial income and expense | -9 | -7 | -8 | -12 | -6 | -11 | -9 | -3 | -4 | -11 | -12 |
| Earnings before tax | 67 | 67 | 51 | 21 | 67 | 76 | 79 | 77 | 79 | 49 | 46 |
| Taxes | -18 | -23 | -14 | -5 | -18 | -25 | -24 | -17 | -27 | -16 | -15 |
| Net income for the period | 49 | 44 | 37 | 16 | 49 | 51 | 55 | 60 | 52 | 33 | 31 |

1) Figures for 2012 have been restated. No quarters for 2011 have been restated. See "Basis of preparation and Accounting Policies" section.

Key figures by quarter 1)

|  | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Earnings per share before and after | 1.10 | 1.01 | 0.84 | 0.37 | 1.10 | 1.16 | 1.25 | 1.35 | 1.19 | 0.74 | 0.70 |
| dilution, SEK | 14.5 | 14.8 | 13.0 | 7.5 | 14.9 | 14.5 | 14.6 | 13.9 | 14.1 | 10.8 | 10.4 |
| Operating margin, \% | 22.2 | 21.9 | 23.1 | 25.3 | 26.7 | 28.1 | 26.9 | 24.9 | 22.9 | 19.7 | 15.7 |
| ROCE, \% | 23.5 | 23.2 | 23.6 | 26.5 | 21.7 | 23.5 | 23.1 | 22.1 | 22.2 | 17.7 | 14.0 |
| ROE, \% | 14.04 | 13.27 | 14.37 | 14.00 | 15.04 | 14.82 | 15.18 | 21.16 | 19.80 | 17.09 | 16.32 |
| Equity per share, SEK | 1.24 | 1.51 | 0.11 | 2.46 | 1.39 | 1.20 | 1.72 | 2.37 | 1.24 | 0.84 | 0.68 |
| Cash-flow from current operations per |  |  |  |  |  |  |  |  |  |  |  |
| share, SEK | 15 | 7 | 3 | 20 | 9 | 13 | 9 | 15 | 10 | 12 | 13 |
| Investments | 3.4 | 3.4 | 3.6 | 4.7 | 3.3 | 3.2 | 3.3 | 4.5 | 3.8 | 2.5 | 2.6 |
| R\&D, \% | 1,116 | 1,089 | 1,018 | 1,054 | 1,117 | 1,180 | 1,184 | 1,189 | 1,202 | 1,183 | 1,152 |
| Number of employees, average |  |  |  |  |  |  |  |  |  |  |  |

1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.

Segment reporting 1)

| Amounts in MSEK | $\begin{array}{r} 2013 \\ \text { Q3 } \\ \hline \end{array}$ | $\begin{array}{r} 2013 \\ \text { Q2 } \\ \hline \end{array}$ | $\begin{array}{r} 2013 \\ \text { Q1 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q4 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q3 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q2 } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Q1 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q4 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q3 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q2 } \\ \hline \end{array}$ | $\begin{array}{r} 2011 \\ \text { Q1 } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Americas |  |  |  |  |  |  |  |  |  |  |  |
| Net sales - external | 251 | 266 | 226 | 239 | 287 | 344 | 342 | 314 | 329 | 305 | 290 |
| Net sales - total 2) | 253 | 270 | 228 | 241 | 289 | 346 | 345 | 317 | 331 | 308 | 293 |
| Operating income | 35 | 39 | 25 | 31 | 36 | 43 | 44 | 33 | 36 | 32 | 30 |
| Operating margin on total sales, \% | 13.9 | 14.3 | 10.9 | 12.8 | 12.1 | 12.6 | 12.8 | 10.5 | 11.1 | 10.5 | 10.1 |
| Assets 4) | 529 | 563 | 524 | 514 | 575 | 649 | 627 | 660 | 681 | 636 | 687 |
| Liabilities 4) | 297 | 320 | 271 | 265 | 287 | 312 | 324 | 337 | 281 | 280 | 270 |
| Capital employed | 310 | 338 | 349 | 332 | 364 | 405 | 389 | 408 | 451 | 430 | 392 |
| ROCE, \% 3) | 38.3 | 36.2 | 36.5 | 40.5 | 37.3 | 36.8 | 34.7 | 31.0 | 29.7 | 23.8 | 22.5 |
| Net investments | 3 | - | - | - | -4 | 4 | - | 3 | 3 | 4 | 2 |
| Depreciation, amortization and impairment losses | 6 | 6 | 6 | 13 | 12 | 12 | 11 | 17 | 15 | 7 | 7 |
| Number of employees, average | 336 | 338 | 300 | 340 | 380 | 402 | 416 | 417 | 426 | 419 | 404 |
| Europe \& Row |  |  |  |  |  |  |  |  |  |  |  |
| Net sales - external | 275 | 236 | 223 | 192 | 205 | 252 | 268 | 263 | 264 | 254 | 264 |
| Net sales - total 2) | 299 | 264 | 247 | 213 | 228 | 286 | 300 | 293 | 299 | 290 | 293 |
| Operating income | 41 | 35 | 34 | 1 | 38 | 43 | 45 | 47 | 47 | 40 | 33 |
| Operating margin on total sales, \% | 13.7 | 13.3 | 13.6 | 0.7 | 16.8 | 14.9 | 14.9 | 16.0 | 15.7 | 13.7 | 11.2 |
| Assets 4) | 1,245 | 1,248 | 1,053 | 1,069 | 1,080 | 1,123 | 1,131 | 1,130 | 1,058 | 999 | 1,126 |
| Liabilities 4) | 695 | 720 | 685 | 718 | 675 | 735 | 743 | 744 | 451 | 421 | 438 |
| Capital employed | 852 | 826 | 679 | 707 | 742 | 752 | 733 | 737 | 747 | 689 | 689 |
| ROCE, \% 3) | 14.7 | 14.9 | 16.0 | 17.3 | 21.1 | 23.4 | 24.2 | 23.5 | 20.5 | 20.1 | 13.5 |
| Net investments | 12 | 7 | 3 | 20 | 13 | 9 | 9 | 12 | 7 | 8 | 11 |
| Depreciation, amortization and impairment losses | 17 | 15 | 15 | 18 | 11 | 11 | 12 | 11 | 11 | 11 | 11 |
| Number of employees, average | 779 | 751 | 718 | 715 | 737 | 778 | 768 | 772 | 776 | 764 | 747 |
| Not broken down by segments |  |  |  |  |  |  |  |  |  |  |  |
| Elimination of inter-segmental sales | -26 | -32 | -26 | -23 | -25 | -36 | -35 | -33 | -37 | -39 | -32 |
| Operating loss | - | - | - | - | - | - | - | - | - | -12 | -5 |
| Assets 4) | 81 | 104 | 226 | 235 | 165 | 123 | 172 | 114 | 73 | 81 | 4 |
| Liabilities 4) | 246 | 291 | 217 | 220 | 196 | 194 | 191 | 190 | 204 | 259 | 387 |
| Group |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | 526 | 502 | 449 | 431 | 492 | 596 | 610 | 577 | 593 | 559 | 554 |
| Operating income | 76 | 74 | 59 | 32 | 74 | 86 | 89 | 80 | 83 | 60 | 58 |
| Operating margin, \% | 14.5 | 14.8 | 13.0 | 7.5 | 14.9 | 14.5 | 14.6 | 13.9 | 14.1 | 10.8 | 10.4 |
| Assets 4) | 1,855 | 1,914 | 1,803 | 1,818 | 1,820 | 1,895 | 1,930 | 1,904 | 1,812 | 1,716 | 1,817 |
| Liabilities 4) | 1,238 | 1,332 | 1,173 | 1,203 | 1,158 | 1,241 | 1,258 | 1,271 | 936 | 960 | 1,095 |
| Capital employed | 1,148 | 1,150 | 1,016 | 1,019 | 1,098 | 1,165 | 1,130 | 1,151 | 1,204 | 1,135 | 1,064 |
| ROCE, \% 3) | 22.2 | 21.9 | 23.1 | 25.3 | 26.7 | 28.1 | 26.9 | 24.9 | 22.9 | 19.7 | 15.7 |
| Net investments in fixed assets | 15 | 7 | 3 | 20 | 9 | 13 | 9 | 15 | 10 | 12 | 13 |
| Depreciation, amortization and impairment losses | 23 | 21 | 21 | 31 | 23 | 23 | 23 | 28 | 26 | 18 | 18 |
| Number of employees, average | 1,116 | 1,089 | 1,018 | 1,054 | 1,117 | 1,180 | 1,184 | 1,189 | 1,202 | 1,183 | 1,152 |

1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.
2) Total Net sales, includes both external and internal net sales.
3) As 2011 is not restated the comparable figures for previous quarters are calculated on operating income and capital employed before restatement.
4) Assets and Liabilities for Q1-Q3 2011 have not been restated.

## Operating income per operating segment 1)

|  | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Amounts in MSEK | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ |
| Americas | 35 | 39 | 25 | 31 | 35 | 44 | 44 | 33 | 36 | 32 | 30 |
| Europe \& RoW | 41 | 35 | 34 | 1 | 39 | 42 | 45 | 47 | 47 | 40 | 33 |
| Unallocated 2) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | -12 | -5 |
| Total operating income | $\mathbf{7 6}$ | $\mathbf{7 4}$ | $\mathbf{5 9}$ | $\mathbf{3 2}$ | $\mathbf{7 4}$ | $\mathbf{8 6}$ | $\mathbf{8 9}$ | $\mathbf{8 0}$ | $\mathbf{8 3}$ | $\mathbf{6 0}$ | $\mathbf{5 8}$ |
| Financial net |  |  |  |  |  |  |  |  |  |  |  |
| Earnings before tax | -9 | -7 | -8 | -11 | -7 | -10 | -10 | -3 | -4 | -11 | -12 |

1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.
2) Unallocated costs incurred during 2011 in the amount of MSEK 17 relate to one-off advisor costs associated with the de-merger from Haldex AB.

Sales by customer location - geographic area

|  | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Amounts in MSEK | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ |
| USA | 220 | 259 | 222 | 234 | 272 | 327 | 330 | 308 | 323 | 291 | 288 |
| Germany | 102 | 72 | 74 | 63 | 70 | 82 | 83 | 86 | 80 | 77 | 85 |
| UK | 38 | 38 | 34 | 29 | 38 | 49 | 53 | 55 | 53 | 47 | 52 |
| Sweden | 30 | 34 | 33 | 25 | 25 | 34 | 37 | 28 | 28 | 38 | 37 |
| Other | 136 | 99 | 86 | 80 | 87 | 104 | 107 | 100 | 109 | 106 | 92 |
| Total Group | $\mathbf{5 2 6}$ | $\mathbf{5 0 2}$ | $\mathbf{4 4 9}$ | $\mathbf{4 3 1}$ | $\mathbf{4 9 2}$ | $\mathbf{5 9 6}$ | $\mathbf{6 1 0}$ | $\mathbf{5 7 7}$ | $\mathbf{5 9 3}$ | $\mathbf{5 5 9}$ | $\mathbf{5 5 4}$ |

Tangible assets by operating location

|  | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 1}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Amounts in MSEK | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ | $\mathbf{Q 4}$ | $\mathbf{Q 3}$ | $\mathbf{Q 2}$ | $\mathbf{Q 1}$ |
| USA | 51 | 54 | 56 | 59 | 62 | 69 | 66 | 73 | 83 | 78 | 78 |
| Germany | 51 | 41 | 31 | 34 | 33 | 36 | 35 | 36 | 36 | 43 | 38 |
| UK | 48 | 45 | 43 | 46 | 38 | 33 | 32 | 31 | 32 | 31 | 31 |
| Sweden | 10 | 13 | 12 | 12 | 15 | 15 | 16 | 16 | 15 | 14 | 14 |
| Other | 24 | 27 | 28 | 30 | 30 | 29 | 30 | 29 | 27 | 19 | 23 |
| Total Group | $\mathbf{1 8 4}$ | $\mathbf{1 8 0}$ | $\mathbf{1 7 0}$ | $\mathbf{1 8 1}$ | $\mathbf{1 7 8}$ | $\mathbf{1 8 2}$ | $\mathbf{1 7 9}$ | $\mathbf{1 8 5}$ | $\mathbf{1 9 3}$ | $\mathbf{1 8 5}$ | $\mathbf{1 8 4}$ |

Parent Company's income statement, in summary

| Amounts in MSEK | Jul-Sep |  | Jan-Sep |  | $\begin{array}{r} \text { Oct } 2012- \\ \text { Sep } 2013 \\ \hline \end{array}$ | $\begin{array}{r} \text { Full year } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Net sales | 6 | 6 | 17 | 16 | 22 | 21 |
| Operating costs | -4 | -2 | -10 | -9 | -16 | -15 |
| Operating income/loss | 2 | 4 | 7 | 7 | 6 | 6 |
| Income from shares in subsidiaries | 0 | - | 817 | - | 822 | 5 |
| Income from shares in associated companies | 0 | - | 12 | 10 | 12 | 10 |
| Net foreign exchange rate differences | 13 | 11 | 4 | 7 | 5 | 8 |
| Other financial income and expense | 1 | -1 | -2 | -5 | -4 | -7 |
| Earnings/loss before tax | 16 | 14 | 838 | 19 | 841 | 22 |
| Taxes | -4 | -1 | -2 | -2 | -4 | -4 |
| Net income/loss for the period 1) | 12 | 13 | 836 | 17 | 837 | 18 |

1) Total Comprehensive income for the Parent Company is the same as Net income/loss for the period.

Parent Company's balance sheet, in summary

| Amounts in MSEK | $\begin{array}{r} 30 \text { Sep } \\ 2013 \\ \hline \end{array}$ | $\begin{array}{r} 30 \text { Sep } \\ 2012 \end{array}$ | $\begin{array}{r} 31 \text { Dec } \\ 2012 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: |
| Shares in subsidiaries | 1,753 | 937 | 937 |
| Shares in associated companies | 10 | 10 | 10 |
| Long-term loans receivable from subsidiaries | 221 | 101 | 80 |
| Deferred tax assets | 1 | 4 | 2 |
| Total fixed assets | 1,985 | 1,052 | 1,029 |
| Current receivables | 1 | 1 | 2 |
| Short-term receivables from subsidiaries | 38 | 16 | 36 |
| Cash and cash equivalents | 75 | 158 | 230 |
| Total current assets | 114 | 175 | 268 |
| Total assets | 2,099 | 1,227 | 1,297 |
| Total Shareholders' equity | 1,306 | 579 | 576 |
| Long-term loans | 175 | 175 | 175 |
| Total long-term liabilities | 175 | 175 | 175 |
| Short-term loans payable to associated companies | 5 | - | 10 |
| Short-term loans payable to subsidiaries | 606 | 466 | 530 |
| Other current liabilities | 7 | 7 | 6 |
| Total current liabilities | 618 | 473 | 546 |
| Total liabilities and shareholders' equity | 2,099 | 1,227 | 1,297 |


| Parent Company's changes in shareholders' equity, in summary |  |  |  |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{3 0}$ Sep | $\mathbf{3 0}$ Sep | $\mathbf{3 1}$ Dec |
| Amounts in MSEK | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| Opening balance | 576 | 662 | 662 |
| Total comprehensive income 1) | 836 | 17 | 18 |
| Dividend | -110 | -88 | -88 |
| Sale of own shares for aquisition of subsidiary | 4 | - | - |
| Buy-back own shares | - | -12 | -16 |
| Closing balance | $\mathbf{1 , 3 0 6}$ | $\mathbf{5 7 9}$ | $\mathbf{5 7 6}$ |

1) Total Comprehensive income for the Parent Company is the same as Net income/loss for the period.

## Definitions

| Americas | Americas operating segment comprising the Group's USA operations |
| :---: | :---: |
| Capital employed | Total assets less interest bearing financial assets and cash and cash equivalents and non-interest bearing liabilities, excluding any tax assets and tax liabilities |
| Dividend yield | Dividend divided by market price at year end |
| Drop through rate | Change in operating income as a percentage of any change in net sales between two comparable periods |
| EBIT or Operating income | Earnings before interest and taxes |
| EBIT multiple | Market value at year end plus net debt divided by EBIT |
| EBIT or Operating margin | Operating income as a percentage of net sales |
| EPS | Earnings per share, net income divided by the average number of shares |
| EPS before items affecting comparability | EPS adjusted for post tax impact of restructuring costs and other 'one-off' items |
| Europe \& RoW | Europe and the rest of the world operating segment comprising the Group's operations in Europe, India and China |
| Gearing ratio | Ratio of net debt to shareholders' equity |
| Gross margin | Net sales less cost of goods sold, as a percentage of net sales |
| Net debt | Total interest-bearing liabilities less liquid finds |
| Net investments in fixed assets | Fixed asset additions net of fixed asset disposals and retirements |
| OEMs | Original Equipment Manufacturers |
| P/E ratio | Market value at year-end divided by net earnings |
| Payout ratio | Dividend divided by EPS |
| R\&D | Research and development expenditure |
| ROCE | Return on capital employed; EBIT or Operating income as a percentage of the average capital employed over a rolling 12 months |
| ROE | Return on equity; net income as a percentage of the average shareholders' equity over a rolling 12 months |
| Sales growth, constant currency | Growth rate based on sales restated at prior year foreign exchange rates |
| "Underlying" or "before items affecting comparability" | Adjusted for restructuring costs and other 'one-off' items |
| Working capital | Current assets excluding cash, less non-interest-bearing current liabilities |

## COOCENTRIC

## Appendix 1 - Restated Consolidated Income Statement for 2012 by quarter, in summary

| Year-to-dateAmounts in MSEK | Reported Income Statement |  |  |  | Adjustments |  |  |  | Restated Income Statement |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2012 \\ \text { Jan- } \\ \text { Mar } \end{gathered}$ | $\begin{gathered} 2012 \\ \text { Jan- } \\ \text { Jun } \end{gathered}$ | 2012 <br> Jan- <br> Sep | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Dec } \end{array}$ | $\begin{aligned} & 2012 \\ & \text { Jan- } \\ & \text { Mar } \\ & \hline \end{aligned}$ | $\begin{gathered} 2012 \\ \text { Jan- } \\ \text { Jun } \\ \hline \end{gathered}$ | $\begin{gathered} 2012 \\ \text { Jan- } \\ \text { Sep } \end{gathered}$ | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Dec } \\ \hline \end{array}$ | $\begin{aligned} & 2012 \\ & \text { Jan- } \\ & \text { Mar } \end{aligned}$ | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Jun } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Sep } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Dec } \\ \hline \end{array}$ |
| Net sales | 610 | 1,206 | 1,698 | 2,129 | - | - | - | - | 610 | 1,206 | 1,698 | 2,129 |
| Cost of goods sold | -443 | -875 | -1,237 | -1,570 | 1 | 2 | 4 | 5 | -442 | -873 | -1,233 | -1,565 |
| Gross income | 167 | 331 | 461 | 559 | 1 | 2 | 4 | 5 | 168 | 333 | 465 | 564 |
| Selling expenses | -20 | -41 | -57 | -70 |  | 1 | 1 | 1 | -20 | -40 | -56 | -69 |
| Administrative expenses | -40 | -81 | -119 | -147 | 6 | 11 | 17 | 22 | -34 | -70 | -102 | -125 |
| Product development expenses | -20 | -39 | -55 | -76 | - | - | - | - | -20 | -39 | -55 | -76 |
| Other operating income and expenses | -5 | -9 | -3 | -13 | - | - | - | - | -5 | -9 | -3 | -13 |
| Operating income | 82 | 161 | 227 | 253 | 7 | 14 | 22 | 28 | 89 | 175 | 249 | 281 |
| Financial income and expense | -8 | -17 | -22 | -32 | -2 | -3 | -5 | -6 | -10 | -20 | -27 | -38 |
| Earnings before tax | 74 | 144 | 205 | 221 | 5 | 11 | 17 | 22 | 79 | 155 | 222 | 243 |
| Taxes | -23 | -46 | -62 | -66 | -1 | -3 | -5 | -6 | -24 | -49 | -67 | -72 |
| Net income for the period | 51 | 98 | 143 | 155 | 4 | 8 | 12 | 16 | 55 | 106 | 155 | 171 |
| Quarterly | 2012 | 2012 | 2012 | 2012 | 2012 | 2012 | 2012 | 2012 | 2012 | 2012 | 2012 | 2012 |
| Amounts in MSEK | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Net sales | 610 | 596 | 492 | 431 | - | - | - | - | 610 | 596 | 492 | 431 |
| Cost of goods sold | -443 | -432 | -362 | -333 | 1 | 1 | 2 | 1 | -442 | -431 | -360 | -332 |
| Gross income | 167 | 164 | 130 | 98 | 1 | 1 | 2 | 1 | 168 | 165 | 132 | 99 |
| Selling expenses | -20 | -21 | -16 | -13 | - | 1 | - | - | -20 | -20 | -16 | -13 |
| Administrative expenses | -40 | -41 | -38 | -28 | 6 | 5 | 6 | 5 | -34 | -36 | -32 | -23 |
| Product development expenses | -20 | -19 | -16 | -21 | - | - | - | - | -20 | -19 | -16 | -21 |
| Other operating income and expenses | -5 | -4 | 6 | -10 | - | - | - | - | -5 | -4 | 6 | -10 |
| Operating income | 82 | 79 | 66 | 26 | 7 | 7 | 8 | 6 | 89 | 86 | 74 | 32 |
| Financial income and expense | -8 | -9 | -5 | -10 | -2 | -1 | -2 | -1 | -10 | -10 | -7 | -11 |
| Earnings before tax | 74 | 70 | 61 | 16 | 5 | 6 | 6 | 5 | 79 | 76 | 67 | 21 |
| Taxes | -23 | -23 | -16 | -4 | -1 | -2 | -2 | -1 | -24 | -25 | -18 | -5 |
| Net income for the period | 51 | 47 | 45 | 12 | 4 | 4 | 4 | 4 | 55 | 51 | 49 | 16 |

Appendix 2 - Restated Other Comprehensive Income for 2012 by quarter, in summary

| Year-to-dateAmounts in MSEK | Reported OCI |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2012 \\ \text { Jan- } \\ \text { Mar } \end{gathered}$ | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Jun } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Sep } \\ \hline \end{array}$ | $\begin{array}{r} 2012 \\ \text { Jan- } \\ \text { Dec } \\ \hline \end{array}$ |
| Net income for the period | 51 | 98 | 143 | 155 |
| Other comprehensive income |  |  |  |  |
| Items not be reclassified to P\&L: |  |  |  |  |
| Actuarial Gains/Losses | - | - | - | - |
| Tax on actuarial losses | - | - | - | - |
| Items that may be reclassified subsequently to P\&L: |  |  |  |  |
| Net investment hedging | 6 | -3 | 8 | 8 |
| Cash-flow hedging | - | - | - | - |
| Other foreign currency translation difference | -28 | 9 | -43 | -52 |
| Total other comprehensive income | -22 | 6 | -35 | -44 |
| Total comprehensive income | 29 | 104 | 108 | 111 |


| Adjustments |  |  |  |
| ---: | ---: | ---: | ---: |
| $\mathbf{2 0 1 2}$ <br> Jan- <br> Mar | $\mathbf{2 0 1 2}$ <br> Jan- <br> Jun | 2012 <br> Jan- <br> Sep | $\mathbf{2 0 1 2}$ <br> Jan- <br> Dec |
| $\mathbf{4}$ | $\mathbf{8}$ | $\mathbf{1 2}$ | $\mathbf{1 6}$ |
|  |  |  |  |
| 2 | 3 | 5 | -58 |
| -1 | -1 | -1 | 8 |
|  |  |  |  |
| - | - | - | - |
| - | - | - | - |
| 5 | -5 | 5 | 9 |
| $\mathbf{6}$ | $\mathbf{- 3}$ | $\mathbf{9}$ | $\mathbf{- 4 1}$ |
| $\mathbf{1 0}$ | $\mathbf{5}$ | $\mathbf{2 1}$ | $\mathbf{- 2 5}$ |


| Restated OCI |  |  |  |  |
| ---: | :---: | ---: | ---: | :---: |
| $\mathbf{2 0 1 2}$ <br> Jan- <br> Mar | $\mathbf{2 0 1 2}$ <br> Jan- <br> Jun | $\mathbf{2 0 1 2}$ <br> Jan- <br> Sep | $\mathbf{2 0 1 2}$ <br> Jan- <br> Dec |  |
| $\mathbf{5 5}$ | $\mathbf{1 0 6}$ | $\mathbf{1 5 5}$ | $\mathbf{1 7 1}$ |  |
|  |  |  |  |  |
| 2 | 3 | 5 | -58 |  |
| -1 | -1 | -1 | 8 |  |
|  |  |  |  |  |
| 6 | -3 | 8 | 8 |  |
| - | - | - | - |  |
| -23 | 4 | -38 | -43 |  |
| $\mathbf{- 1 6}$ | $\mathbf{3}$ | $\mathbf{- 2 6}$ | $\mathbf{- 8 5}$ |  |
| $\mathbf{3 9}$ | $\mathbf{1 0 9}$ | $\mathbf{1 2 9}$ | $\mathbf{8 6}$ |  |


|  | Reported OCI |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Quarterly | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| Amounts in MSEK | $\mathbf{Q 1}$ | $\mathbf{Q 2}$ | $\mathbf{Q 3}$ | $\mathbf{Q 4}$ |
| Net income for the period | $\mathbf{5 1}$ | $\mathbf{4 7}$ | $\mathbf{4 5}$ | $\mathbf{1 2}$ |
| Other comprehensive income |  |  |  |  |
| Items not be reclassified to P\&L: |  |  |  |  |
| Actuarial Gains/Losses |  |  |  |  |
| Tax on actuarial losses |  |  |  |  |
| Items that may be reclassified |  |  |  |  |
| subsequently to P\&L: |  |  |  |  |
| Net investment hedging |  |  |  |  |
| Cash-flow hedging |  |  |  |  |
| Other foreign currency translation |  |  |  |  |
| difference |  |  |  |  |$\quad \mathbf{-}$


| Adjustments |  |  |  |
| ---: | ---: | ---: | ---: |
| $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| Q1 | Q2 | Q3 | $\mathbf{Q 4}$ |
| $\mathbf{4}$ | $\mathbf{4}$ | $\mathbf{4}$ | $\mathbf{4}$ |
|  |  |  |  |
| 2 | 1 | 2 | -63 |
| -1 | 0 | 0 | 9 |
|  |  |  |  |
| - | - | - | - |
| - | - | - | - |
| 5 | -10 | 10 | 4 |
| $\mathbf{6}$ | $\mathbf{- 9}$ | $\mathbf{1 2}$ | $\mathbf{- 5 0}$ |
| $\mathbf{1 0}$ | $\mathbf{- 5}$ | $\mathbf{1 6}$ | $\mathbf{- 4 6}$ |


| Restated OCI |  |  |  |
| ---: | ---: | ---: | ---: |
| $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| $\mathbf{Q 1}$ | $\mathbf{Q 2}$ | Q3 | $\mathbf{Q 4}$ |
| $\mathbf{5 5}$ | $\mathbf{5 1}$ | $\mathbf{4 9}$ | $\mathbf{1 6}$ |
|  |  |  |  |
| 2 | 1 | 2 | -63 |
| -1 | 0 | 0 | 9 |
|  |  |  |  |
| 6 | -9 | 11 | 0 |
| - | - | - | - |
| -23 | 27 | -42 | -5 |
| $\mathbf{- 1 6}$ | $\mathbf{1 9}$ | $\mathbf{- 2 9}$ | $\mathbf{- 5 9}$ |
| $\mathbf{3 9}$ | $\mathbf{7 0}$ | $\mathbf{2 0}$ | $\mathbf{- 4 3}$ |

## COOCENTRIC

## Appendix 3 - Restated Consolidated Balance Sheet for 2012 by quarter, in summary

|  | Reported Balance Sheet |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{3 1}$ Mar | $\mathbf{3 0}$ Jun | $\mathbf{3 0}$ Sep | $\mathbf{3 1}$ Dec |
| Amounts in MSEK | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| Goodwill | 491 | 505 | 485 | 481 |
| Other intangible fixed assets | 370 | 376 | 351 | 336 |
| Tangible fixed assets | 179 | 182 | 178 | 181 |
| Deferred tax assets | 23 | 26 | 24 | 38 |
| Long-term receivables | 6 | 5 | 5 | 5 |
| Total fixed assets | $\mathbf{1 , 0 6 9}$ | $\mathbf{1 , 0 9 4}$ | $\mathbf{1 , 0 4 3}$ | $\mathbf{1 , 0 4 1}$ |
| Inventories | 193 | 185 | 176 | 167 |
| Current receivables | 318 | 318 | 279 | 204 |
| Cash and cash equivalents | 235 | 183 | 212 | 288 |
| Total current assets | $\mathbf{7 4 6}$ | $\mathbf{6 8 6}$ | $\mathbf{6 6 7}$ | $\mathbf{6 5 9}$ |
| Total assets | $\mathbf{1 , 8 1 5}$ | $\mathbf{1 , 7 8 0}$ | $\mathbf{1 , 7 1 0}$ | $\mathbf{1 , 7 0 0}$ |
| Total Shareholders' equity | $\mathbf{9 6 5}$ | $\mathbf{9 5 2}$ | $\mathbf{9 4 4}$ | $\mathbf{9 4 3}$ |
| Pensions and similar obligations | 103 | 113 | 103 | 101 |
| Deferred tax liabilities | 90 | 90 | 85 | 71 |
| Long-term interest-bearing liabilities | 175 | 175 | 175 | 175 |
| Other long-term liabilities | 8 | 8 | 7 | 4 |
| Total long-term liabilities | $\mathbf{3 7 6}$ | $\mathbf{3 8 6}$ | $\mathbf{3 7 0}$ | $\mathbf{3 5 1}$ |
| Short-term interest-bearing liabilities | 14 | 14 | 12 | 13 |
| Other current liabilities | 460 | 428 | 384 | 393 |
| Total current liabilities | $\mathbf{4 7 4}$ | $\mathbf{4 4 2}$ | $\mathbf{3 9 6}$ | $\mathbf{4 0 6}$ |
| Total liabilities and shareholders' |  |  |  |  |
| equity | $\mathbf{1 , 8 1 5}$ | $\mathbf{1 , 7 8 0}$ | $\mathbf{1 , 7 1 0}$ | $\mathbf{1 , 7 0 0}$ |


| Adjustments |  |  |  |
| ---: | ---: | ---: | ---: |
| $\mathbf{3 1}$ Mar | $\mathbf{3 0}$ Jun | $\mathbf{3 0}$ Sep | $\mathbf{3 1} \mathbf{~ D e c ~}$ |
| $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 115 | 115 | 110 | 118 |
| - | - | - | - |
| $\mathbf{1 1 5}$ | $\mathbf{1 1 5}$ | $\mathbf{1 1 0}$ | $\mathbf{1 1 8}$ |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| $\mathbf{1 1 5}$ | $\mathbf{1 1 5}$ | $\mathbf{1 1 0}$ | $\mathbf{1 1 8}$ |
| $\mathbf{- 2 9 3}$ | $\mathbf{- 2 9 8}$ | $\mathbf{- 2 8 2}$ | $\mathbf{- 3 2 8}$ |
| 408 | 413 | 392 | 446 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| $\mathbf{4 0 8}$ | $\mathbf{4 1 3}$ | $\mathbf{3 9 2}$ | $\mathbf{4 4 6}$ |
| - | - | - | - |
| - | - | - | - |
| $\mathbf{-}$ | - | - | - |
| $\mathbf{1 1 5}$ | $\mathbf{1 1 5}$ | $\mathbf{1 1 0}$ | $\mathbf{1 1 8}$ |


| Restated Balance Sheet |  |  |  |
| ---: | ---: | ---: | ---: |
| $\mathbf{3 1}$ Mar | $\mathbf{3 0}$ Jun | $\mathbf{3 0}$ Sep | $\mathbf{3 1}$ Dec |
| $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 2}$ |
| 491 | 505 | 485 | 481 |
| 370 | 376 | 351 | 336 |
| 179 | 182 | 178 | 181 |
| 138 | 141 | 134 | 156 |
| 6 | 5 | 5 | 5 |
| $\mathbf{1 , 1 8 4}$ | $\mathbf{1 , 2 0 9}$ | $\mathbf{1 , 1 5 3}$ | $\mathbf{1 , 1 5 9}$ |
| 193 | 185 | 176 | 167 |
| 318 | 318 | 279 | 204 |
| 235 | 183 | 212 | 288 |
| $\mathbf{7 4 6}$ | $\mathbf{6 8 6}$ | $\mathbf{6 6 7}$ | $\mathbf{6 5 9}$ |
| $\mathbf{1 , 9 3 0}$ | $\mathbf{1 , 8 9 5}$ | $\mathbf{1 , 8 2 0}$ | $\mathbf{1 , 8 1 8}$ |
| $\mathbf{6 7 2}$ | $\mathbf{6 5 4}$ | $\mathbf{6 6 2}$ | $\mathbf{6 1 5}$ |
| 511 | 526 | 495 | 547 |
| 90 | 90 | 85 | 71 |
| 175 | 175 | 175 | 175 |
| 8 | 8 | 7 | 4 |
| $\mathbf{7 8 4}$ | $\mathbf{7 9 9}$ | $\mathbf{7 6 2}$ | $\mathbf{7 9 7}$ |
| 14 | 14 | 12 | 13 |
| 460 | 428 | 384 | 393 |
| $\mathbf{4 7 4}$ | $\mathbf{4 4 2}$ | $\mathbf{3 9 6}$ | $\mathbf{4 0 6}$ |
|  |  |  |  |
| $\mathbf{1 , 9 3 0}$ | $\mathbf{1 , 8 9 5}$ | $\mathbf{1 , 8 2 0}$ | $\mathbf{1 , 8 1 8}$ |


[^0]:    1) Figures for 2012 have been restated. See "Basis of preparation and Accounting Policies" section.
