

**Company Announcement**

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Page 1 of 1

## Carlsberg A/S – Employee representative's resignation from the Supervisory Board

Elena Pachkova has stepped down as employee representative of the Carlsberg A/S Supervisory Board. A new employee representative will be announced following the employee elections.

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The Carlsberg Group is one of the leading brewery groups in the world, with a large portfolio of beer and other beverage brands. Our flagship brand – Carlsberg – is one of the best-known beer brands in the world and the Baltika, Carlsberg and Tuborg brands are among the eight biggest brands in Europe. More than 45,000 people work for the Carlsberg Group, and our products are sold in more than 150 markets. In 2013, the Carlsberg Group sold 120 million hectolitres of beer, which is about 36 billion bottles of beer.

Find out more at [www.carlsberggroup.com](http://www.carlsberggroup.com).