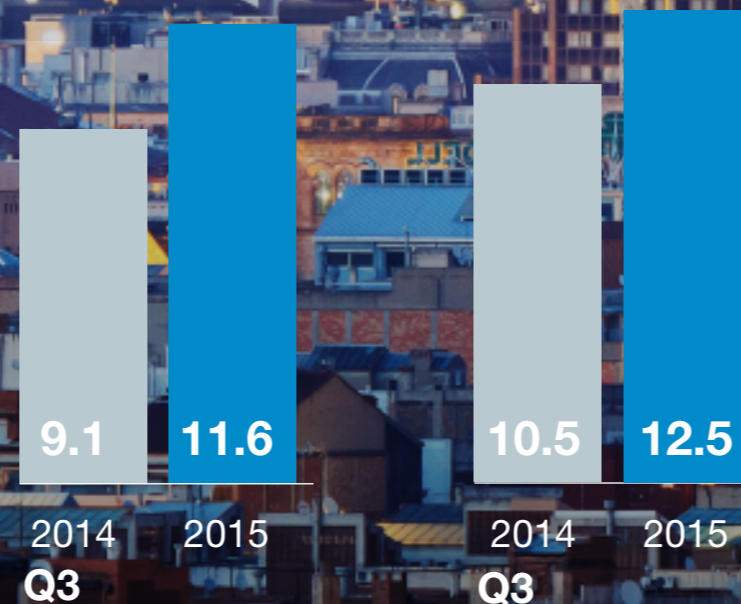


**Revenue by end-user segment**

End-user segment percentages are based on 2014 full-year results



**Return on sales (ROS) in %**

**Moving average return on investment (ROI) in %**

**#1 in sustainability**

AkzoNobel was ranked top of the Dow Jones Sustainability Index for the fourth consecutive year. The company was placed first out of more than 350 companies in the Materials industry group. The result reinforces our belief that sustainability sits at the heart of our business strategy.

**Protecting heritage**

Pictured in the background is the Sagrada Familia basilica, which dominates the Barcelona skyline. Several areas of this famous basilica are to be protected with AkzoNobel's powder coatings. Safeguarding heritage is one of the key elements of our Human Cities initiative.

**Decorative Paints**  
 Going for **gold**  
 as the 2016  
 Color of the Year



**Color expertise**

A striking shade of gold is the Color of the Year for 2016. An appropriate color for an Olympic year, it was chosen by a specially invited panel of independent design and color experts to spearhead the company's ColorFutures™ 2016 color trend guide.

**Performance Coatings**  
 Vietnam investment will **double** capacity and boost workforce



**Organic growth**

We've announced plans to double capacity at our powder coatings facility in Dong Nai and open a new office for Performance Coatings in Ho Chi Minh City. Due to be ready in November, the new production line will be supported by a 20 percent increase in workforce.

**Specialty Chemicals**  
 Reduction of at least **100,000** tons in CO<sup>2</sup> emissions



**Doing more with less**

As part of a new partnership with Eneco and Groningen Seaports, we're aiming to reduce our CO<sub>2</sub> emissions by more than 100,000 tons a year. The agreement includes purchasing sustainably generated steam for the next 12 years.