

Nordea Bank AB H317, Smålandsgatan 17 SE-105 71 Stockholm Sweden

The Board of Directors Proffice AB (publ) Box 70368 SE-107 24 Stockholm Sweden

Stockholm, 29 November 2015

The Board of Directors of Proffice AB (publ) ("**Proffice**") is evaluating a public takeover offer for Proffice (the "**Offer**") to be made, directly or indirectly, by Randstad Holding nv (the "**Bidder**"). Pursuant to the terms of the Offer, the shareholders in Proffice will be offered a cash payment of SEK 25.00 per share (the "**Consideration**").

The Board of Directors of Proffice has requested that Nordea Bank AB, Markets – Investment Banking, Advisory ("Nordea") provides an opinion, from a financial point of view, regarding the Consideration, a so-called fairness opinion.

As a basis for this opinion, Nordea has considered:

- I. A draft of the Bidder's press release regarding the Offer, which contains the terms and conditions of the Offer.
- II. Certain historical business related and financial information relating to Proffice, including annual reports and interim reports.
- III. Financial projections and budgets for Proffice prepared by Proffice's management.
- IV. Discussions with the management of Proffice regarding the company's historical development, current and future services, cost structure, strategy, management, financial position, investments and future financial prospects and development.
- V. Certain reports produced by research analysts who follow Proffice on a regular basis.
- VI. Certain official information regarding Proffice's share prices and trading volumes.
- VII. Certain information from external sources regarding other companies which Nordea believes to be comparable to Proffice.
- VIII. Such other information as Nordea has deemed necessary or appropriate as a basis for this opinion.

The information on which this opinion is based has been obtained from publicly available sources or furnished to Nordea by Proffice for the purposes of this opinion. Nordea has relied upon the accuracy and completeness of such information without performing any independent verification. Nordea has not conducted an independent valuation of Proffice's assets and liabilities.



With respect to financial forecasts and other forward looking information presented to Nordea by the management of Proffice, Nordea has assumed that they have been reasonably prepared on bases reflecting the best currently available estimates and judgments of Proffice's management as to the future financial and other performance of the company without performing any independent assessment.

This opinion is based on current market conditions, economic, financial and other circumstances and the information obtained by or provided to Nordea up to and including the date of this opinion. Events or circumstances occurring or becoming known after the date this opinion may render this opinion obsolete. Nordea assumes no obligation to update or revise this opinion to reflect such events or circumstances.

This opinion does not address the relative merits of the Offer as compared to any alternative business transaction available to Proffice, or any other investment opportunities available to the shareholders of Proffice. Further, this opinion does not constitute a recommendation to any shareholder of Proffice as to whether or not the Offer should be accepted.

Based on and subject to the foregoing, it is Nordea's opinion that, as of the date of this opinion, the Consideration in the Offer is fair, from a financial point of view, for the shareholders of Proffice.

Nordea is engaged in securities business as regulated by Swedish law. Nordea and its affiliates may in the ordinary course of these activities, on their own behalf or on behalf of other parties, trade or take positions in securities directly or indirectly affected by the Offer.

Nordea will receive a fixed fee for this opinion, irrespective of the outcome of the Offer. In addition, Nordea will receive a fee for other financial advisory services in connection with the Offer, the amount of which is contingent upon the value received by the Proffice shareholders upon completion of the Offer.

This opinion is provided solely for the benefit of the Board of Directors of Proffice for the purposes of its evaluation of the Offer and may not be used for any other purpose. No other party shall be entitled to rely upon this opinion or otherwise have any rights under it. This opinion is subject to the engagement letter entered into between Proffice and Nordea in connection with this opinion.

This opinion shall be governed by and construed in accordance with substantive Swedish law. Swedish courts exclusively shall settle any dispute, controversy or claim relating to this opinion.

NORDEA BANK AB (publ)
Nordea Markets – Investment Banking, Advisory