Election of Members to the Board of Directors

Re-election



Ane Mærsk Mc-Kinney Uggla Born 3 July 1948

Other management duties, etc.

- A.P. Møller og Hustru Chastine Mc-Kinney Møllers Fond til almene Formaal (Chairman);
- Den A.P. Møllerske Støttefond (Chairman);
- A.P. Møller Holding A/S (Chairman);
- Maersk Broker A/S (Chairman);
- Maersk Broker K/S (Chairman);
- Estemco A/S (Chairman).

Education

– Master of Arts, 1977

Qualifications

Insight into the market fundamentals, values and history of the Group. Knowledge of the Group's complex accountancy matters.

Not considered independent due to membership of the Board of A.P. Møller og Hustru Chastine Mc-Kinney Møllers Fond til almene Formaal.



Renata Frolova Born 4 September 1977

Head of Responsible Procurement in A.P. Møller - Mærsk A/S

Other management duties, etc. None

Education

- Maersk International Shipping Education, 2001
- BSc in Philosophy and elective module in Rhetoric, University of Copenhagen, 2011
- Aspen Institute First Movers
 Fellow, Business and Society
 Programme, 2014.

Qualifications

Experience with execution and management in the A.P. Moller - Maersk Group within fields of sustainability, innovation, strategy and supply chain.

Not considered independent due to employment in the A.P. Moller - Maersk Group.



Jan Leschly Born 11 September 1940

Chairman and managing partner of Care Capital LLC. Former CEO, SmithKline Pharmaceuticals

Other management duties, etc.

 Vaxart Pharmaceuticals;
 Adjunct professor at Copenhagen Business School.

Education

– Master of Science in Pharmacy, 1965 – BS in Business Administration, 1970

Qualifications

Experience from positions as CEO, Board member and Chairman of large listed companies with global activities. Experience with leadership of research and innovation companies.

Not considered independent due to more than 12 years of service on the Board.



Palle Vestergaard Rasmussen Born 2 June 1958

Captain

Other management duties, etc. None

Education

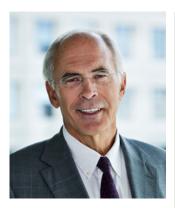
– Master's Certificate, 1981

Qualifications

Captain in Maersk Supply Service since 1991. Technical, maritime and operational knowledge relevant to the shipping activities of the Group.

Not considered independent due to employment in the A.P. Moller - Maersk Group.

Re-election



Robert Routs Born 10 September 1946

Former Executive Director, Royal Dutch Shell plc.

Other management duties, etc.

- Aegon NV (Chairman);
- DSM NV (Chairman);
- ATCO Group;
- AECOM.

Education

- Master's Degree in Chemical
- Engineering, 1969
- Ph.D. in Technical Sciences, 1971

Qualifications

Technical, commercial and managerial experience. More than 30 years of international working experience in research, general management and from CEO positions in the oil and gas, chemical, renewables and trading industry, including positions in listed companies.

Considered independent.



Robert Mærsk Uggla Born 28 March 1978

CEO of SVITZER A/S

Other management duties, etc.

– Foundation Board, IMD.

Education

- MSc in Business Administration (2003), Stockholm School of Economics, including studies at Università Commerciale Luigi
- Bocconi.
- Executive education at The Wharton School of the University of Pennsylvania and Harvard Business School.
- Qualifications

Leadership experience within shipping and marine services.

Not considered independent due to employment in the A.P. Moller - Maersk Group.

New-election



Jim Hagemann Snabe Born 27 October 1965

Former Co-CEO of SAP AG, Germany

- **Other management duties, etc.** – Bang & Olufsen A/S (Vice-chairman);
- Siemens AG;
- Allianz SE;
- SAP SE;
- World Economic Forum (member of the Board of Trustees and Chairman of World Economic Forum USA);
- IT group under the German Government (Chairman);
- European Round Table of Industrialists.

Education

- Cand. Merc., Aarhus School of Business, 1989;
- PhD Intro Scholarship in
 Operational Research, Aarhus
 School of Business, 1990;
- AviraQuest, Insead 2002.

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Qualifications Board experience from a.o. international, listed technology- and innovation driven companies and from the financial sector. Management experience from global, listed IT company.

Considered independent.