

First Quarter 2016 Results

CEO CFO

Manuel Salazar Diez Canseco Maria Cristina Couturier Llerena

### Disclaimer

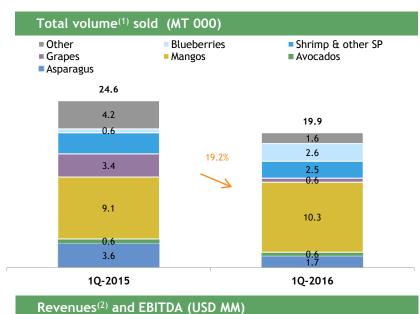


- This presentation has been prepared by Camposol Holding Ltd. (the "Company"). The presentation and its contents may not be reproduced, redistributed or passed on, directly or indirectly to any other person or published or reproduced directly or indirectly, in whole or in part, by any medium or in any form for any purpose. Specifically, the presentation may not be distributed, forwarded or published, directly or indirectly, in whole or in part, in or into the United States, Canada, Australia or Japan, or in any other jurisdiction in which such distribution, or publication would be prohibited by applicable law.
- The information contained in this presentation does not constitute or form part of, and should not be construed as, an offer or invitation to subscribe for or purchase the securities discussed herein in any jurisdiction, nor does it constitute a recommendation regarding the securities of the Company. Neither this presentation nor any part of it shall form the basis of, or be relied upon in connection with any offer, or act as an inducement to enter into any contract or commitment whatsoever.
- Specifically, this presentation and the information contained herein are not an offer of securities for sale in the United States and are not for publication or distribution to persons in the United States (within the meaning of Regulation S under the U.S. Securities Act of 1933, as amended (the "Securities Act")). The securities in the Company have not been and will not be registered under the Securities Act.
- The presentation is the sole responsibility of the Company. The information may be subject to updating, completion, revision and amendment and such information may change materially. No representation or warranty, express or implied, is or will be made by the Company, its advisors, parent or subsidiary undertakings of any of the foregoing or any such person's affiliates, directors, officers or employees, or any other person as to the accuracy, completeness or fairness of the information or opinions contained in this presentation and any reliance you place on them will be at your sole risk. Without prejudice to the foregoing, the Company, its advisors, parent or subsidiary undertakings of any of the foregoing and any such persons' affiliates, directors, officers or employees do not and will not accept any liability whatsoever for any loss howsoever arising, directly or indirectly, from use of this presentation or its contents or otherwise arising in connection therewith. The Company is under no obligation to update or keep current the information contained in this presentation and any opinions expressed in it are subject to change without notice.
- This presentation contains certain forward-looking statements relating to the business, financial performance and results of the Company and/or the industry in which it operates. Forward-looking statements concern future circumstances and results and other statements that are not historical facts, sometimes identified by the words "believes", "expects", "predicts", "intends", "projects", "plans", "estimates", "aims", "foresees", "anticipates", "targets", and similar expressions. The forward-looking statements contained in this presentation, including assumptions, opinions and views of the Company or cited from third party sources are solely opinions and forecasts which are uncertain and subject to risks. A multitude of factors can cause actual events to differ significantly from any anticipated development. Neither the Company or its advisors nor any parent or subsidiary undertakings of any of the foregoing or any such person's affiliates, directors, officers or employees make any guarantees that the assumptions underlying such forward-looking statements are free from errors nor does any of the foregoing accept any responsibility for the future accuracy of the opinions expressed in this presentation or the actual occurrence of the forecasted developments.



	1Q 2016 Highlights	
	Company Overview	1
	Camposol Fruits & Vegetables	
and the second	Camposol Seafood	
	Camposol Trading	
	Strategy and Growth Drivers	With Second
	Financial Review	HHH S
	Conclusions & Outlook	THE ALL
	Appendix	
	Aller Martin States	00010

Highlights: Record EBITDA during 1Q-2016, up 417.1% from 1Q-2015, mainly due to significantly higher volumes of blueberries. Improved leverage ratio of 4.2x.



■EBITDA ■Sales



Source: Company data as of March 2016.

- (1) Volume includes artichokes, considered a discontinued operation since 2015.
- (2) Revenues consider discontinued operations sales.
- (3) May 5, 2016, ENFEN Official Press Release N° 09-2016

Revenues and volume:

- Sales of USD 65.7 million during 1Q-2016, down 8.4% from 1Q-2015.
- Lower volume and lower sales mainly explained by going out of preserved business.
- Record EBITDA:
  - EBITDA of USD 7.7 million during 1Q-2016, 417.1% higher than 1Q-2015.
  - Record LTM EBITDA of USD 49.1 million.
  - Seafood segment back to positive EBITDA
- Improving leverage ratio: from 5.3x in 4Q-2015 to 4.2x in 1Q-2016.
- El Niño Phenomenon has ended. At present, normal sea surface temperatures are recorded<sup>(3)</sup>.
- Additional CapEx approval to increase in 540 hectares of blueberries.
- During the 1Q-2016 a capital contribution of USD 5 million was made by actual shareholders.



## 1Q 2016 Highlights Company Overview Camposol Fruits & Vegetables Camposol Seafood Camposol Trading Strategy and Growth Drivers **Financial Review** Conclusions & Outlook Appendix

## Camposol Foods at a glance

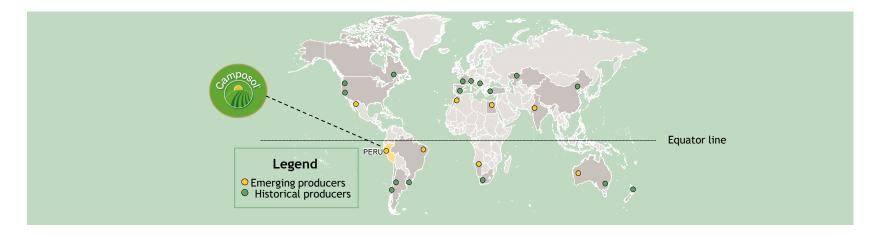


### Vision

"Become one of the main five leaders in providing healthy food to the families of the world."

Mission "Provide the world healthy day-to-day food with guaranteed quality, seeking the welfare of people and the environment through innovation, research and care in all details of its processes."

- Positioned in the healthy food segments of fruits, vegetables and seafood products.
- Large bank of land: 28,097 Has<sup>(1)</sup> out of which approximately 9,054<sup>(2)</sup> hectares have been planted and 1,326 hectares are being used for shrimp production.
- Employs on average 13,900<sup>(3)</sup> workers.
- Strong Corporate Governance: 3 out of 7 Board members are independent.
- Strategic location with favorable climatological conditions allow the Company to harvest on counter seasons with higher yields.



Source: Company data

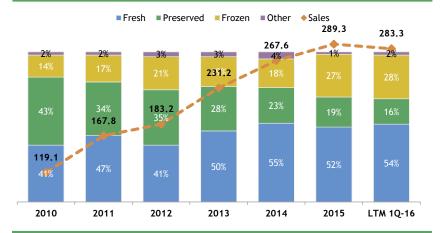
(1) 1 hectare = 2.47 acres

(2) Gross planted. Although 5,695 Has have been planted, road, facilities, intangible areas, among others, also constitute part of the gross planted Has. On average, planted fields represent around 70% of each field.

<sup>(3)</sup> This number includes workers from Camposol, Marinazul and INYSA as of March 2016.

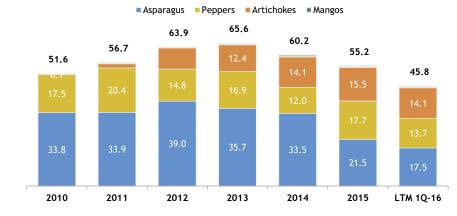
## Camposol Foods has a diversified portfolio, with a continuous positive trend towards fresh produce.



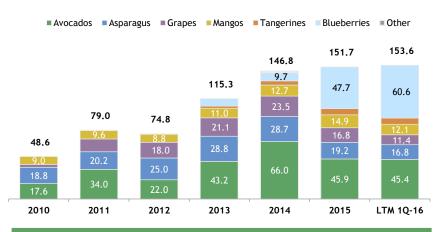


### Preserved sales per product (USD million)

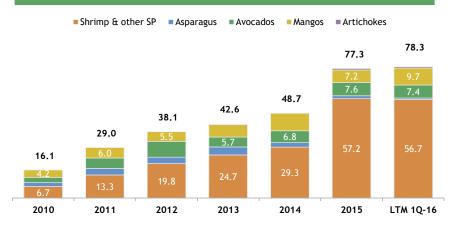
Net sales<sup>(1)</sup> by format (USD million / % of Total)



#### Fresh sales per product (USD million)



### Frozen sales per product (USD million)



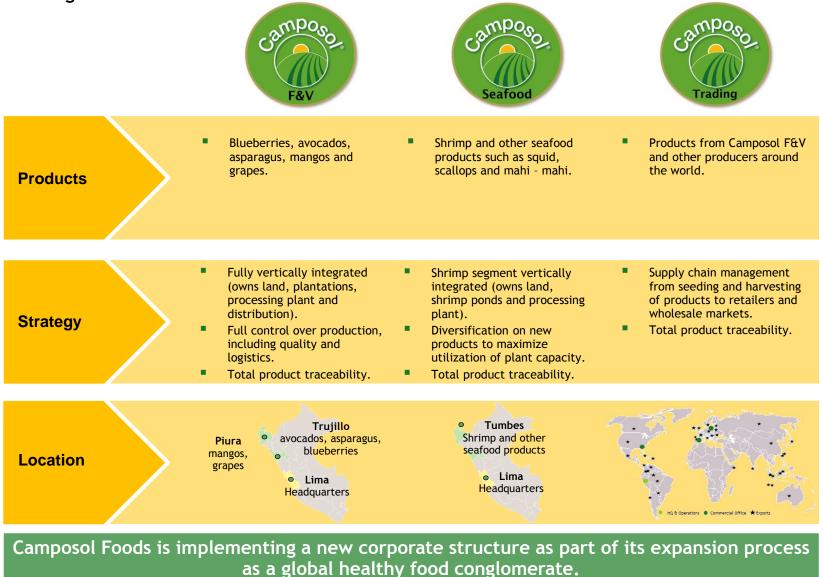
Source: Company data as of March 2016.

(1) Net sales consider discontinued operations sales.

## **Camposol Foods**



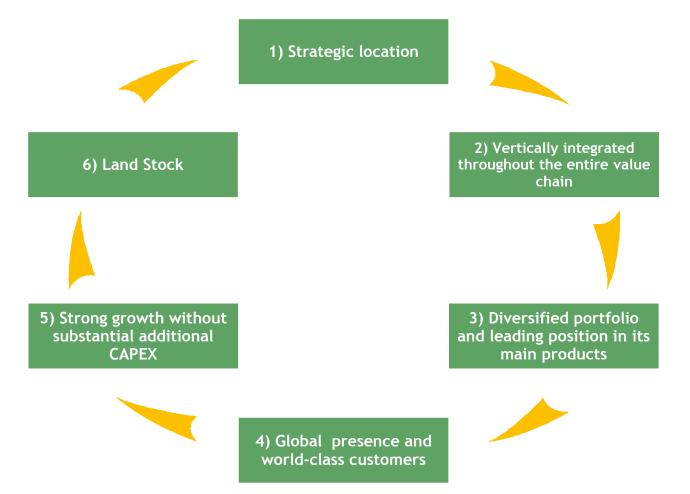
The new corporate structure allows Camposol to consolidate its brand worldwide in the healthy food segment.



### Key company strengths



Strong fundamentals, unique competitive advantages, solid strategy, management capacity and strong corporate governance place Camposol Foods in a unique position in its competitive landscape.





 1Q 2016 Highlights
Company Overview
Camposol Fruits & Vegetables
Camposol Seafood
Camposol Trading
Strategy and Growth Drivers
Financial Review
Conclusions & Outlook
Appendix
And Martin Martin Statistics

## Camposol Fruits & Vegetables (F&V) is the division of Camposol Foods specialized in the agro industrial business,



### Camposol F&V at a glance

- Strategic location with favorable climatological conditions allow the Company to harvest on counter seasons with higher yields.
- Camposol F&V is one of the main avocados producers of Hass avocados and by 2016 will be the one of the largest growers of blueberries in the world.
- Fully vertically integrated company, involved in the harvest, processing, marketing and distribution of high quality agricultural products such as avocados, asparagus, blueberries, grapes, mangos, and tangerines.

87.5

11.3

27.8

2013

Grapes

101.6

17.3

21.6

2014

Blueberries

71.2

7.3

12.7

26.8

2015

Mangos

66.3

6.8

12.5

26.8

LTM 1Q-16

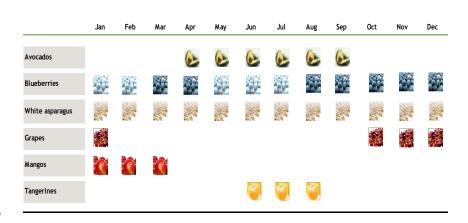
Main markets: Europe, the United States of America and Asia.

Asparagus

### Potential

- Camposol F&V produces a wide range of fruits and vegetables, strategically seeded and harvested, which allows for year-round use of labor and production facilities.
- Only 63% of the 5,695 Has of planted area have reached peak yields, which represents an important growth potential for the next years, without substantial CapEx.

### Camposol F&V Harvest Calendar



## Camposol has year-round production that allows for cost-effective use of labor and productive resources.

Source: Company data as of March 2016.

### Historical harvested volumes (MT 000)

Other

72.6

12.2

15.2

2012

Avocados

75.3

32.8

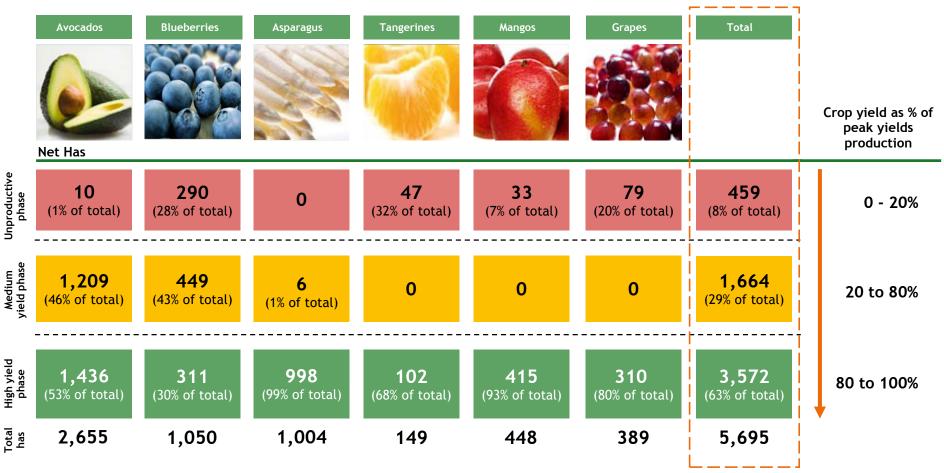
13.2 2010 92.4

17.8

2011

## which has significantly strong expected growth without substantial additional CapEx.





Only 63% of planted areas have reached peak yields

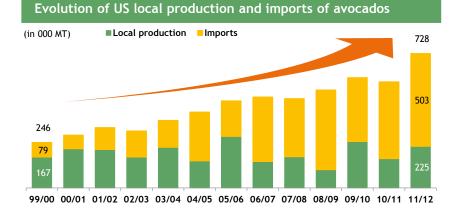
Source: Company data as of March 2016.

## Worldwide demand for avocados has significantly increased due to broader awareness of its health benefits.

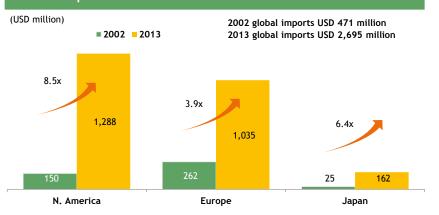


#### Demand

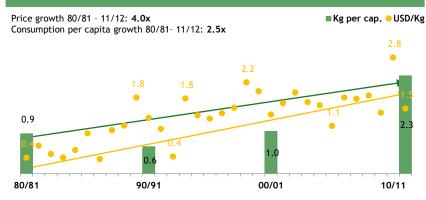
- Global consumption of avocados has been growing at a very fast pace mainly due to the growing popularity of the fruit and for its proved health benefits.
- Europe had been the traditional importer of avocados. However, since early 2000's imports by the US and Japan have grown at even faster rates.
- Currently, the US is the largest importer of avocados, representing close to 42% of global imports, and has one of the fastest growth rates of consumption in the world, estimated a 10% per annum by the Hass Avocado Board.
- Chinese market for Peruvian Hass avocadoes opened In August 2015.



#### Global imports



#### Price and per capita consumption of avocados in the US market



## Camposol F&V is well positioned to take advantage of the increased global demand for avocados.

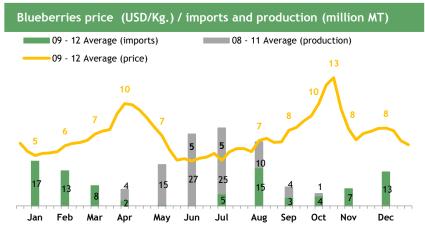
Source: International Trade Center, American Journal of Medicine.

## Opportunities lie today from US and European markets' growing demand for blueberries.

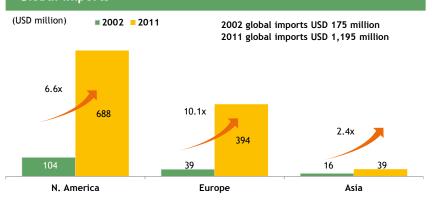


### Production

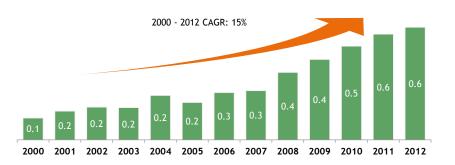
- Successful results in the coast of Peru, early production between September and October and one of the highest yields in the world.
- Harvest period during counter seasons.
- Scientific studies endorse the health benefits of blueberries. It is considered a super food, ranked in the US diet as having one of the highest antioxidant capacities among all fruits and vegetables.
- Blueberries are one of the most consumed fruits in the US, showing an important annual growth on imports during the past years as a result of the efforts conducted by the US blueberries industry. The US per capita consumption has increased at a CAGR of 5% during the past 30 years.
- Canadian market for Peruvian blueberries opened In 2015.



### **Global** imports



### Fresh blueberries consumption in USA (Kg. per person)



### Camposol's production will enter the market during the windows with most favorable prices.

Source: International Trade Organization, FAO Stat, Company data.

## In line with the strategy to expand in the fresh segment, Camposol is looking to position in the citrus fruit sector.



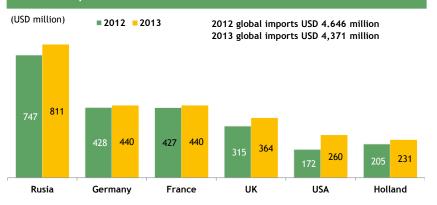
#### Production

- Tangerine production is mainly concentrated in Asia (67%), the rest of the world production is distributed amongst Europe (10%), South America (5%) and North / Central America (4%) and other (14%).
- In 2013 China's production was 16 million tons, which represented 54% of the world total production.
- Important opportunity for Peru due to the extensive commercial window from March to October.
- The Peruvian coast has the best conditions for growing tangerines due to its stable climate unlike other South American producers such as Argentina, Chile and Uruguay.
- It is estimated that China's tangerines consumption will increase over the next years, reaching 22 million tons by 2020.

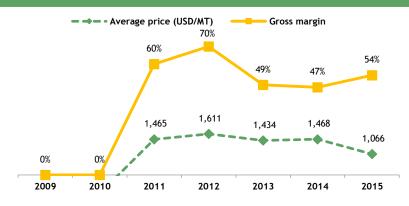


Tangerines volume sold (MT) and total Has planted

#### **Global imports**



### Tangerines average price and gross margin



Increased demand for easy peeler and seedless varieties will support increasing prices in the US, China and Europe during next years.

Source: FAO Stat, Company data as of March 2016.

### Other products - mangos and grapes.



#### Mangos Market overview/trends: Camposol outlook: Consumption growing Capture more value. worldwide. through tree ripped and air freighted mangos. Considered premium. Increase demand for frozen Still exotic in Europe, room product. for growth. Implement reliable 3rd Lower yields from Peru party sourcing business resulting in higher prices model. during current season.

### Grapes

Market overview/trends:

- Stable global supply, CAGR 3%
- USA, Asia and Middle East are the markets were we sell.
- Camposol outlook:
- Consolidate sales programs.
- Consolidate third party supply.
- Growth opportunities in value added presentations.
- Transition from red globe to seedless variety.



In addition to these products, Camposol F&V's R&D department is analyzing other fruits and vegetables, which provide additional growth opportunities for the Company.

Source: Company data as of March 2016.

### 15



 1Q 2016 Highlights
Company Overview
Camposol Fruits & Vegetables
Camposol Seafood
Camposol Trading
Strategy and Growth Drivers
Financial Review
Conclusions & Outlook
Appendix

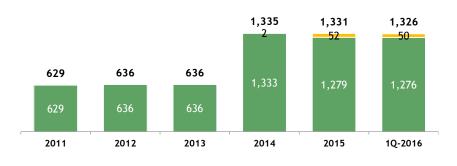
## Camposol Seafood is Camposol Foods' division dedicated to the farming of shrimp and processing of other seafood products.



### Camposol Seafood at a glance

- Camposol Seafood posseses around 1,326 Has dedicated to shrimp farming, out of which 1,276 are productive through semi intensive farming and 50 recently through intensive farming<sup>(1)</sup>.
- Other products such as squid, scallop, mahi mahi and others are supplied by third parties, which final product represent around 4,000 MT.
- In addition, Camposol Seafood operates three plants with a total processing capacity of around 150 MT/day.
- After recent acquisitions, Camposol Seafood comprises companies such as Marinazul, INYSA and Pesquera ABC, and has become the major shrimp grower, producer and exporter in Peru.
- Jorge Ramirez was appointed as Camposol Seafood General Manager. Previously (until 2013), he was CFO at Camposol.

### Active shrimp ponds (Has)



### Semi Intensive Intensive

### Potential

- Recently, only 50 Has from a total of 1,326 are productive using intensive farming method, which offer a tremendous growth potential since this method is much more controlled than the semi intensive, offering superior yields and lower cost per Kg.
- Sea temperatures, weather conditions and clean water in Tumbes support intensive production with high yields and less risk of diseases.
- Cold temperatures of Peruvian oceans present a wide variety of seafood species for human consumption.
- In 2016, intensive ponds are expected to provide around 50% of total volume harvested.

### Fact sheet Semi Intensive vs. Intensive



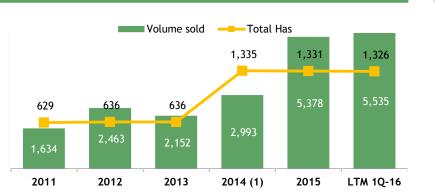
Density: 220 shrimps/m2 Yield/campaign: 33 MT Campaigns/year: 2.9 Yield/year: 96 MT



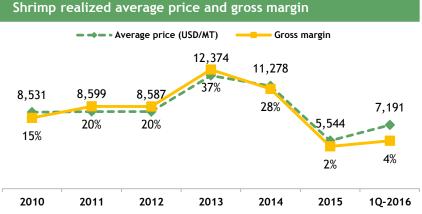
Density: **180 shrimps/m2** Yield/campaign: **3 MT** Campaigns/year: **1.8** Yield/year: **5 MT** 

Camposol Seafood plans to convert around 400 Has from semi intensive to intensive ponds in the long term.

# Camposol Seafood will boost productivity through the conversion of its ponds to intensive farming.



Shrimp volume sold (MT) and total Has for shrimp farming



- Camposol Seafood is continuously optimizing its farming techniques by managing and reducing climatological risk, achieving higher yields through the use of Intensive farming methods, which boosts productivity and optimizes the use of larvae, while minimizing diseases such as the White Spot Syndrome (WSS) and the Early Mortality Syndrome (EMS).
- Camposol Seafood operates in a favorable environment for shrimp farming and other sea products.
- Sea temperatures, weather conditions and clean water in Tumbes support intensive production with high yields and less risk of diseases.
- Shrimp is sold in different formats: tail off, tail on, aggregate value and others.
- Asian countries are the world's largest producers of shrimp but they absorb most of its own supply, which represents an excellent opportunity for Camposol Seafood to absorb demand from other countries.
- Camposol Seafood has as of March 2016 around 1,326 Has and three processing plants.

### Camposol Seafood possesses around 1,326 Has and three processing plants.



 1Q 2016 Highlights
Company Overview
Camposol Fruits & Vegetables
Camposol Seafood
Camposol Trading
Strategy and Growth Drivers
Financial Review
Conclusions & Outlook
Appendix

Camposol Trading is the division of Camposol Foods focused on developing strategic partnerships with retailers and food service clients.

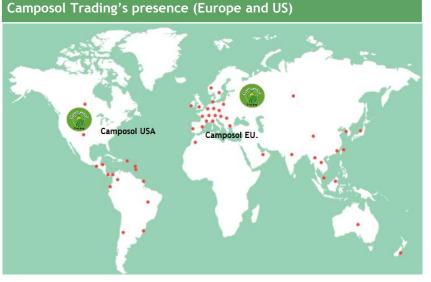


### Camposol Trading at a glance

- Camposol Trading, through its two offices in the Netherlands and the US, is focused on developing a strategic portfolio of clients around the globe while consolidating the Camposol brand as a first class food producer.
- Camposol Trading strives for positioning and strong recognition among top clients and suppliers in the US and Europe.
- Attractive portfolio of products: avocados, asparagus, blueberries, mangos, grapes and others products produced by Camposol F&V and other suppliers.

### Potential

- Total product traceability.
- Camposol Foods' continuous product innovation culture allows to Camposol Trading to be a strategic partner for its clients.
- Logistical capabilities prepared for achieving high performance with timing requirements.
- Commercial programs from other countries will allow for year round supply for top clients and suppliers.



### Main US retailers

Camposol Trading serves to 40% of the Top 10 Retailers in the US <sup>(1)</sup>.



Source: Company data Note: (1) Ranking for avocados and blueberries.



## 1Q 2016 Highlights **Company Overview** Camposol Fruits & Vegetables Camposol Seafood Camposol Trading Strategy and Growth Drivers Financial Review Conclusions & Outlook Appendix

## Strategy and growth drivers



### 1 Mature Fields

- Increasing avocados volumes :
  - 2,600 Has reaching fully productive stage by 2017.
- Mature blueberry fields:
  - Only 274 Has of the 1050 Has planted were productive in 2015.

## **3** Sourcing Diversification

- Focus on fresh and frozen:
  - Focusing our resources and effort on the segments we know well.
- Shorten and strengthen the supply chain:
  - Reaching our costumers efficiently.

### Upstream Expansion

- Blueberries:
  - Important growth plan.
  - Long-term goal of 2,000 Has.
- Shrimp:
  - Long-term goal of 400 intensive Has.
- Tangerines:
  - Our next wave of growth.
- R&D:
  - Continuously searching for new crops.

### Commercial Strengthening

- Build own commercial channels and promote direct sales to retailers
  - Long-term goal target of 50%.
- Global customer base:
  - Focus on strengthening own distribution channels.

Long-term growth plan will require around 400 additional Has of blueberries to be planted and the conversion of around 350 intensive Has of shrimp in the long run.

nDO.o



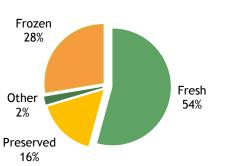
	1Q 2016 Highlights
	Company Overview
	Camposol Fruits & Vegetables
and the second	Camposol Seafood
	Camposol Trading
	Strategy and Growth Drivers
	Financial Review
	Conclusions & Outlook
	Appendix

## Strong track record of growing sales and diversified product portfolio



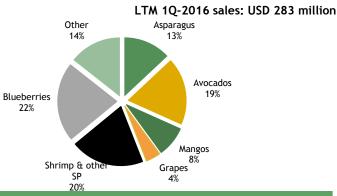


Sales<sup>(1)</sup> breakdown by format - LTM 1Q-2016



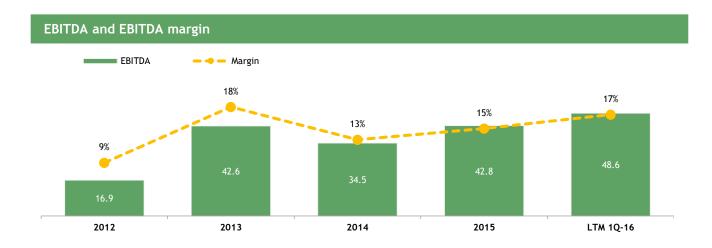
LTM 1Q-2016 sales: USD 283 million

### $Sales^{(1)}$ breakdown by product line - LTM 1Q-2016



Camposol Food's steady growth has been driven by strong investments and execution.

## 1Q 2016 EBITDA of USD 7.7 million, 417% higher than same period 2015. LTM EBITDA of USD 48.6 million.

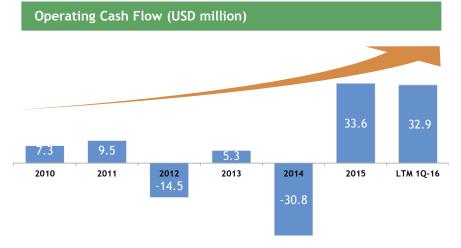


- LTM 1Q-16 results reflects significantly higher volumes of blueberries.
- 2015 results reflect increasing volumes and higher prices of blueberries, net of lower yield and prices of shrimp, as well as the significant reduction of administrative (13.2%) and selling expenses (19.1%).
- 2014 results reflect greater avocados and grapes volumes, higher prices of asparagus and mangos net of one-time increased administrative expenses, mainly due to advisory fees and personnel expenses.
- 2013 results back on track due to greater avocados and blueberries volumes.
- 2012 results negatively affected by unfavorable weather conditions (moderate el Niño) and young avocados plantations.

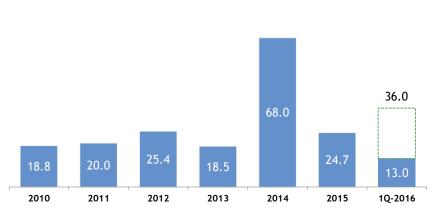
### 1Q 2016 results reflect higher volumes and thus higher margins from blueberries.

## **Financial Highlights**

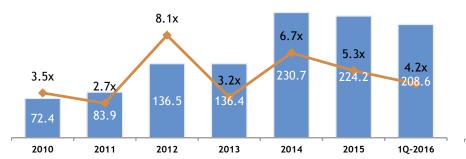




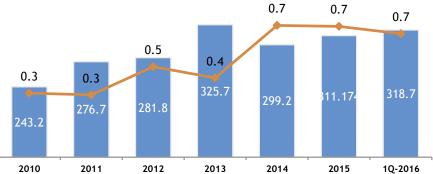
### CapEx (USD million)



### Total Equity (USD million) / Debt<sup>(2)</sup> to Equity (x)



Equity — Debt to Equity



Source: Company data as of March 2016.

Net Debt (USD million)

Net Debt ----- Net Debt / EBITDA

(1) Sales consider discontinued operations sales

(2) Long term debt.

During 1Q 2016, the Company generated USD 11.2 MM of operating cash flow and ended with a cash balance of USD 28.0 MM.



Cash flow (USD Million) as of March 31 <sup>st</sup> 2016						
	1Q 16	1Q 15		2015	2014	2013
EBITDA	7.7	1.5		42.8	34.5	42.6
Working Capital Changes	8.6	5.8		31.0	(23.3)	(14.2)
Interest Expense Net	(6.0)	(6.3)		(25.0)	(21.3)	(19.4)
Non cash effects <sup>(2)</sup>	0.9	10.9		(15.2)	(21.1)	(3.7)
Net Cash Flow from operations	11.2	11.9		33.6	(31.2)	5.3
Net Cash Flow for Investments	(5.0)	(11.1)		(9.8)	(60.1)	(16.9)
Net Cash Flow from Financing	(4.8) <sup>(3)</sup>	(2.9)		(27.6)	102.1	10.3
Net Cash Flow during the period	1.4	(2.1)		(3.9)	10.8	(1.3)
Cash beginning of the period	26.6	30.5		30.5	27.2	28.5
Cash end of the period	28.0	28.4		26.6	38.0 <sup>(1)</sup>	27.2

Source: Company data.

Includes USD 7.5mm in cash subject to restriction. (1)

(2) 2015 non cash effects include currency translations adjustments. 2014 non cash effects mainly explained by the gain from advantageous purchase of INYSA and Pesquera ABC.

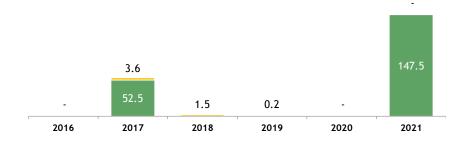
Cash flow from Financing include a capital contribution of USD 5 million from shareholders. (3)

## **Funding Mix**



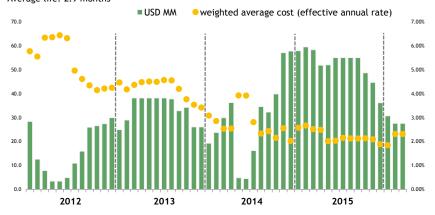
### Long-term debt schedule post exchange.

Long term debt: USD 205.3 million Average life: 4.9 year Senior Secured Notes Other Long-term Debt



### Short term debt (USD MM / weighted average cost).

Short term debt: USD 27.5 million Average life: 2.9 months



### Debt breakdown as of March 31<sup>st</sup>, 2016. Other longterm debt 4% Short-term bank debt 11% Short-term bank debt 11% Senior Secured Notes 85%

On May 27, 2016, Camposol announced the settlement of the Exchange Offer. The Company has received valid tenders that were not withdrawn from 73.75% of holders of Existing Notes, representing USD 147,490,000, of the aggregate USD 200,000,000 principal amount of notes outstanding. A total of USD52,510,000 principal amount of Existing Notes was not tendered in the Exchange Offer.

Source: Company data as of March 2016.



	1Q 2016 Highlights
	Company Overview
	Camposol Fruits & Vegetables
A Company	Camposol Seafood
	Camposol Trading
	Strategy and Growth Drivers
	Financial Review
	Conclusions & Outlook
	Appendix
	Change Martin States Base

### Conclusions









- Blueberries volumes in line with expectations and no impact from El Niño. 4.2x volume of the same period in 2015.
  - Higher blueberries gross margin (54.9%) compared to the same period 2015 (43.9%).

Higher productivity for intensive ponds, in line with expectations. No impact from El Niño.

- Higher gross margin (4.0%) compared to the same period 2015 (1.5%).
- EBITDA back to positive result.

Sale plan seeks to continue increasing direct sales to retailers.

Conclusions

## Positive outlook and trend in prices in most company's products, as a result of broader consciousness for healthy food and habits.









Close to 3x 2015 blueberries 2016 shrimp volumes will Reinforce commercial offices volumes expected in 2016 increase approx. 33% mainly due in EU and US with focus on to volume from converted ponds retailers. CapEx plan approved for (50 Has of intensive ponds). 2016 of USD 36 million. Increasing direct sales to Intensive ponds not affected by focused on blueberries (USD retailers (blueberries and 22 million), tangerine (USD El Niño. avocados). 1.4 million), other crops CapEx plan approved for 2016 of Outlook (USD 1.7 million), plant and USD 2 million. equipment (USD 6.9 million), seafood segment (USD 2.3 million) and administrative (USD 1.8 million). USD 20 million WK release, which started in 2015, will be completed on 2016.

- Reduction of selling (fixed) and administrative expenses by 10%.
- It is expected to maintain efficiencies in inventory due exist of preserved business.
- El Niño Phenomenon has ended. At present, normal sea surface temperatures are recorded<sup>(1)</sup>.



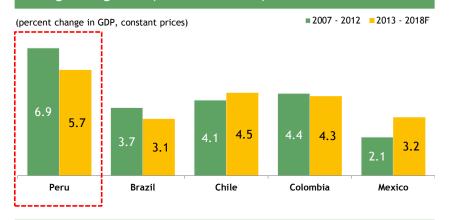
	1Q 2016 Highlights	
	Company Overview	1
	Camposol Fruits & Vegetables	
and the	Camposol Seafood	
	Camposol Trading	
	Strategy and Growth Drivers	Mar 22
	Financial Review	HAR -
	Conclusions & Outlook	
	Appendix	ANN Y
	- Allen Martin 1963	00000

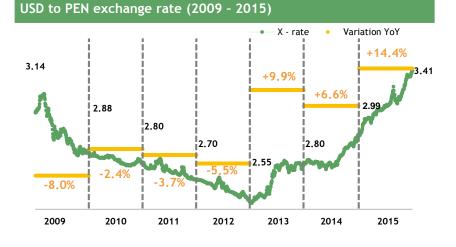
## **Peru Overview** Macroeconomic environment



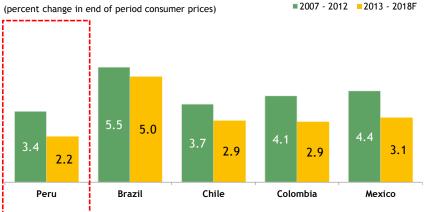
- Peru has shown a strong and resilient GDP growth over the past years, with the trend expected to remain in the coming years.
- Years of effective and prudent macroeconomic policies are reflected in low inflation rate. Long-term inflation rate expected to be only 2.0%
- Constant PEN appreciation against USD for 2008 2012. For the period 2013 - 2015 a constant PEN depreciation against USD was present.

#### Average GDP growth (real and forecast)





### Average Inflation rate (real and forecast)

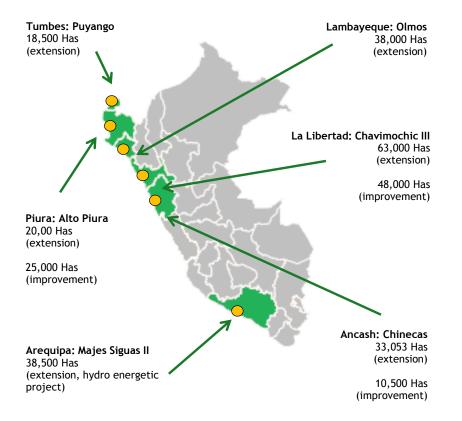


### Industry overview



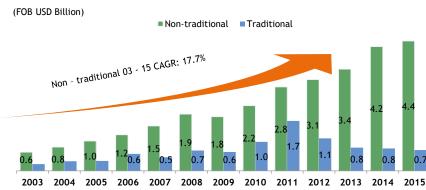
### Highlights

- Non traditional agricultural exports, which include Camposol's products, have shown a significantly growth trend during the past decade.
- Non traditional exports have growing faster than traditional products.
- Employment in agriculture/fishing/mining activities has consistently accounted for more than 25% of the Peruvian labor force during the past decade.



Irrigation projects - developing agricultural zones<sup>(1)</sup>

### Peru agricultural exports 2003 - 2015



## Strategic location: yields, prices and agricultural risks.



### Highlights

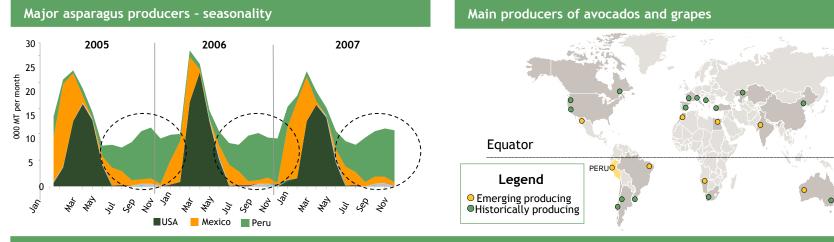
- Climatic factors in Peru provide significantly better product yields.
- Natural greenhouse conditions and stable temperatures throughout the year, no extreme climate.
- Favorable conditions offer unique windows for our products.

Asparagus (metric tons per hectare) 5 5 5 Peru Italv Germany China Spain World (avg.)

Major asparagus and avocados producers - 2013 yields

avocados (metric tons per hectare)



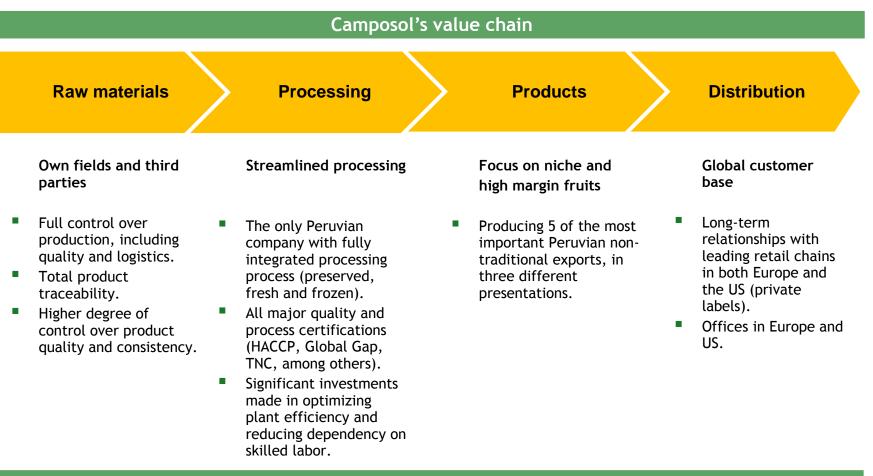


Peru's climate allows Camposol to produce more efficiently all-year round, take advantage of production windows not available to competitors, and achieve higher than average yields.

Source: FAOStat, ACM.

# Vertically integrated, with a presence throughout the entire value chain.





Camposol's vertical integration allows the Company to manage and benefit from each stage in the entire production and commercialization cycle.

# Diversified portfolio and a leading position in its main products.



#### Main Peruvian agribusiness products

Avocados	<b>Blueberries</b>	Asparagus	Grapes
2012 Camposol market position in Peru, measured as volume produced			
# 1	# 1	# 1	#5
2011 USD value of global imports and 2006 - 2011 global imports CAGR			
USD 2.2 bn   17.8%	USD 1.2 bn   18.4%	USD 1.2 bn   6.4%	USD 7.7 bn   8.1%
2011 Peru's export market share and 2006 - 2011 CAGR			
8.1%   19.0%	0.01%   18.8%	30.5%   7.6%	4.3%  12.1%

- Asparagus, avocados, peppers, mangos and grapes represented ~78% of Peru's total exports of fruits and vegetables during 2012.
- Camposol is the largest white asparagus exporter in the world, and the largest Hass avocados producer in the world.

### Camposol is the leading fruits and vegetable exporter in Peru.

Source: Company estimates, International Trade Organization, Ministerio de Agricultura del Peru and press releases.

Other seafood products have become an interesting source of diversification for Camposol Seafood product portfolio.





- Other products such as squid, scallop, mahi mahi and other are supplied by third parties, which final product represent around 4,000 MT per year.
- In contrast to shrimp farming, these products are bought directly from fishermen at docks.
- Processing of other seafood products help to maximize plant utilization.
- From a strategic point of view, these products complement Camposol Seafood product portfolio. Most important, their presence in the sea varies depending of the temperature level, allowing access to some species during normal weather conditions and other species during particular weather conditions (such as el Niño Phenomenon).
- Camposol Seafood also offers plant services to third parties and produces fishmeal from shrimp's head and squid.

Other seafood products allow the company to maximize plant utilization while providing diversification to the product portfolio.

# Global presence and world-class customers.

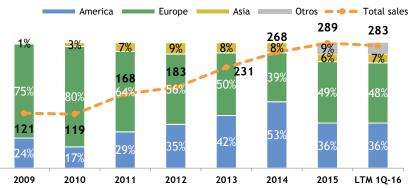




#### **Global presence**



#### Share of sales<sup>(1)</sup> by continent (% of Total)



- Fresh products sold under own labels: Camposol<sup>™</sup>, Andes<sup>™</sup>, Amazonas<sup>™</sup>
- Company produces "Private Label" for major retailers.
- Sales to Asia began in 2009 with grapes (Red Globe) and expanded in 2010 with fresh mangos.
- Growing export volume and destinations, with products reaching 33 countries in 2010 and 37 countries in 2014.
  - Significant growth opportunity in avocados and blueberries sales to the US.

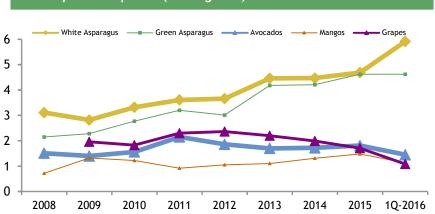
### Camposol has a leading global distribution network with presence in the US, Europe and Asia.

Source: Company data as of March 2016, International Trade Organization, Ministerio de Agricultura del Peru and press releases.

(1) Sales consider discontinued operations sales

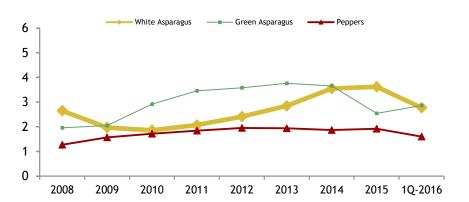
# Selling prices with favorable trend in company's main products.



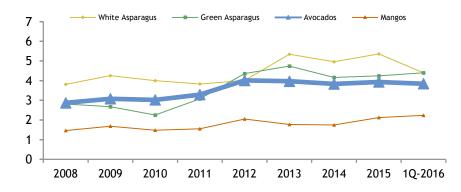


#### Fresh products prices (USD/Kg. net)

Preserved products prices (USD/Kg. net)



#### Frozen products prices (USD/Kg. net)



Source: Company data as of March 2016. Note: Prices shown are based on company sales. These are not market prices.

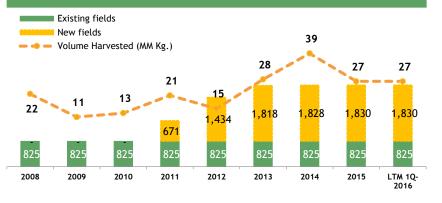
# 1. Mature fields



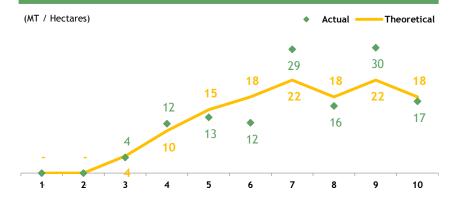
#### Rationale

- Current growth trend secured due to remaining 67% of planted avocados Has reaching peak production yields by 2015-2016.
- Global consumption of avocados has been growing at a very fast pace mainly due to the growing popularity of the fruit and for its taste and proven health benefits.
- Currently, the US is the largest importer of avocados, representing close to 37% of global imports, and has one of the fastest growth rates of consumption in the world, estimated a 10% per annum by the Hass Avocado Board.

#### Avocados volume harvested and total hectares



#### Camposol's avocados average yield during life cycle<sup>(1)</sup>



### Substantial increase in volume due to maturity of new fields.

Source: Company data as of March 2016. (1) Yields taken from historical production of avocado in Camposol's existing fields.

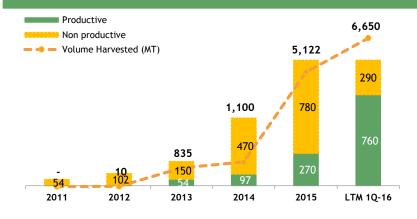
## 2. Upstream expansion - Blueberries



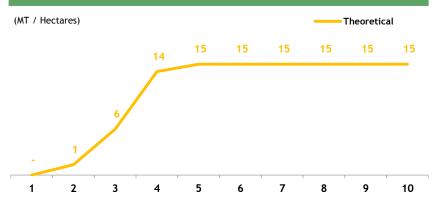
#### Rationale

- Proven successful trial results after 4 years investing in R&D.
- Only 26% of the current Has are productive (medium yield phase). From 2016 onwards, they will be fully productive (high yield phase).
- Blueberries are one of the most consumed fruits in the US. Important annual growth on imports in the past years.
- Super food, ranked in the US diet as having one of the highest antioxidant capacities among all fruits and vegetables.
- Easy edible fruit in its natural state.

#### Blueberries volume harvested and total hectares



### Camposol's blueberries average yield during life cycle



### Growth plan will require 1,000 additional Has to be planted during 2016 - 2017.

Source: Company data as of March 2016.

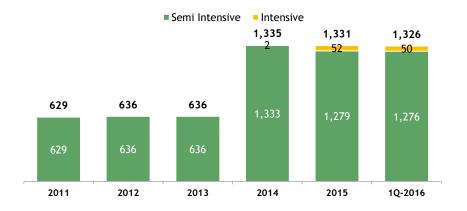
# 2. Upstream expansion - Shrimp



#### Rationale

- Shrimp is now the most important internationally traded fishery commodity in terms of value.
- In many tropical developing countries like Honduras, Ecuador and Brazil it is the most valuable fishery export.
- World production of shrimp, both captures and farmed, is about 7 million tons, of which approximately 60 percent enters the world market.
- Recent world shrimp farming is approximately 4.0 millions tons per year.
- Camposol Seafood is focused on transforming current ponds to intensive farming, which will allow to boost productivity while reducing mortality rates and minimize diseases.
- Camposol Seafood possesses three processing plants that will be used not only for own use but also for outsourcing.

#### Shrimp hectares





### Growth plan will require to transform semi intensive to intensive farming during 2016 - 2020

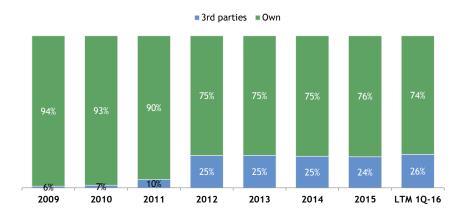
# 3. Sourcing diversification



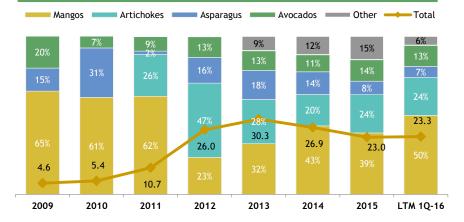
#### Positive diversification trends

- Take advantage of Peru's non traditional agricultural exports growing trend, which is expected to continue.
- This represents a clear opportunity to further diversify our product mix, mitigate agricultural risks and dilute costs.
- We expect such trend to continue in the upcoming years, and have a goal target of up to 50%.
- Long-term goal of leveraging Camposol's brand internationally for high quality recognition.
- Year-round supply for clients, as well as use of labor and production facilities.

Volume raw material MT 000 (own and suppliers)



#### Volume raw material from suppliers MT 000 (by product)



# 4. Commercial strengthening

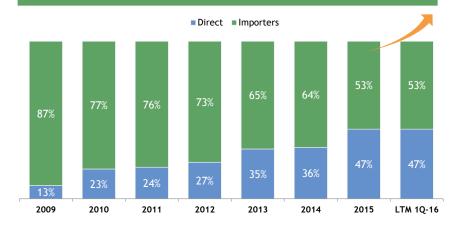


#### Positive diversification trends

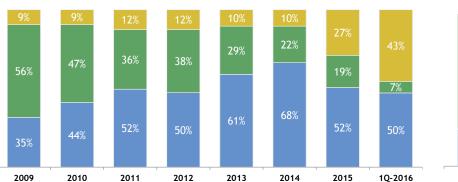
- There is a significant growth opportunity in avocados and blueberries sales to the US, which is why the commercial strengthening of our offices in the US and Europe is very important.
- During the past 5 years the % of direct sales has more than doubled, trend which we expect to continue in the future.
- Allows the company to reduce distribution costs, and be closer to the clients.

Net volume sold by format (MT 000 / % of Total)

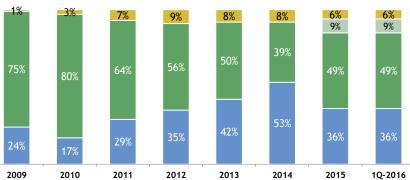
Sales by channel USD MM (direct\* / importers)



#### Share of sales by continent (% of Total)



Fresh Preserved Frozen



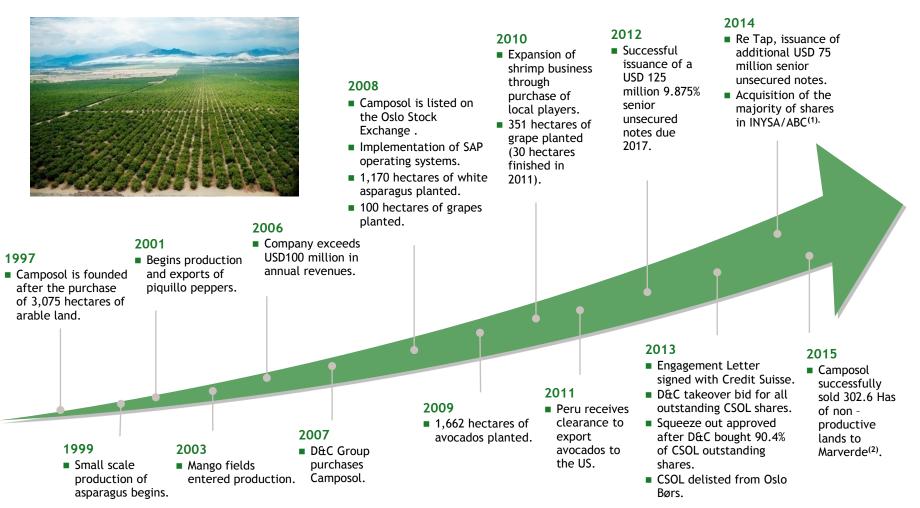
America Europe Other Asia

Note: Company data as of March 2016.

(\*) Direct sales include all sales performed by our commercial offices in Europe and the US, as well as direct shipment from Lima to supermarkets, retails, etc.

### **Camposol Foods' timeline**





### More than USD 100 million invested since D&C acquired Camposol.

Source: Company data as of March 2016.

- (1) On November 2014, Marinazul SA, a subsidiary of Camposol SA, acquired 80% of Corporación Refrigerados INY SA and 75% of Pesquera ABC SAC.
- (2) On March 2015, Camposol SA sold 302.6 hectares of non productive land to Proyecto Inmobiliario Marverde, a D&C affiliate company.

# Camposol's production facilities



- State of the art produce processing and packaging plant in Chao/Viru, shrimp farms and biotechnology lab in Tumbes.
- 100 % traceability of crop harvested, essential for achieving the maximum food safety certifications.
- Unique competitive advantage given Camposol's complete and integrated control over the entire production chain.
  - Complete flexibility in shifting processing mix (fresh, frozen or preserved) as well as volumes produced.
- Additional value-added through processing allows the Company to maintain higher margins and differentiate its products.
- Opportunity for cost efficiencies and economies of scale at every step of the value chain.
  - Company is in the process of automating its production processes, reducing labor costs.





Camposol's vertical integration allows it to maintain 100% product traceability, significant output capacity and cost savings vis-à-vis its competitors.