



# Marine Harvest

*Q3 2016 Presentation  
2 November 2016*

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## Forward looking statements

*This presentation may be deemed to include forward-looking statements, such as statements that relate to Marine Harvest's contracted volumes, goals and strategies, including strategic focus areas, salmon prices, ability to increase or vary harvest volume, production capacity, expectations of the capacity of our fish feed plant, trends in the seafood industry, including industry supply outlook, exchange rate and interest rate hedging policies and fluctuations, dividend policy and guidance, asset base investments, capital expenditures and net working capital guidance, NIBD target, cash flow guidance and financing update, guidance on financial commitments and cost of debt and various other matters concerning Marine Harvest's business and results. These statements speak of Marine Harvest's plans, goals, targets, strategies, beliefs, and expectations, and refer to estimates or use similar terms. Actual results could differ materially from those indicated by these statements because the realization of those results is subject to many risks and uncertainties.*

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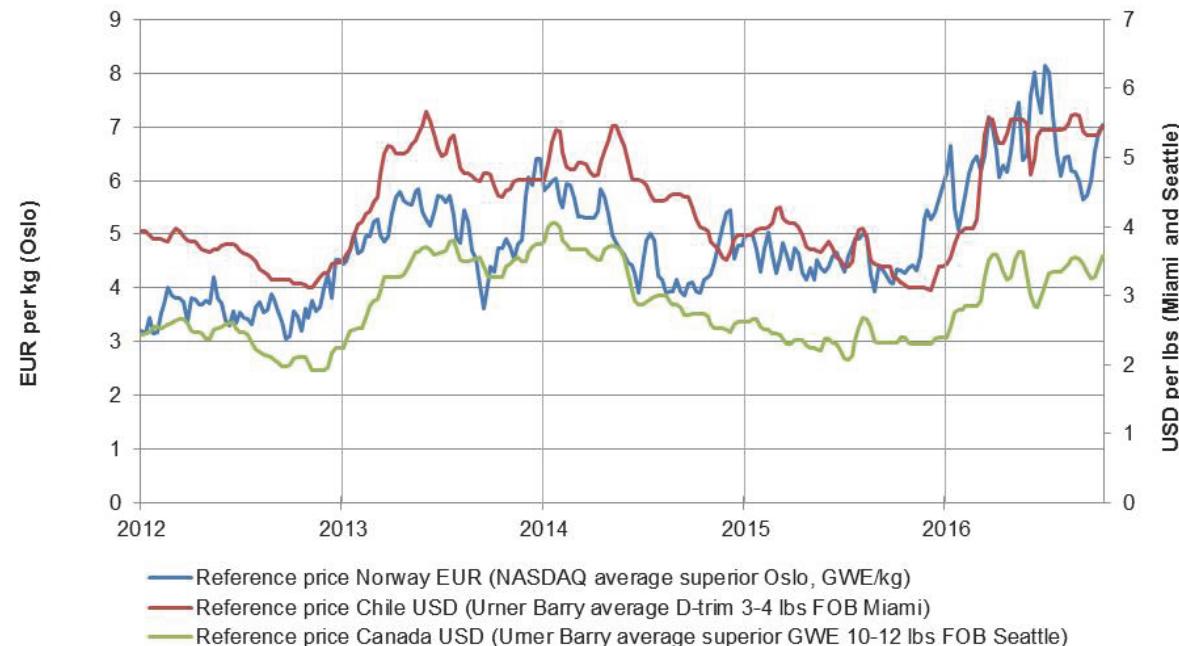
## Highlights

- *All-time high operational EBIT of EUR 180 million*
- *Seasonally record high salmon prices on strong demand and decline in supply*
  - However, severe biological issues in some areas
- *Positive operational EBIT in Marine Harvest Chile*
- *Record high production and operational results in Marine Harvest Feed*
- *Quarterly dividend of NOK 2.30 per share*

## Key financials

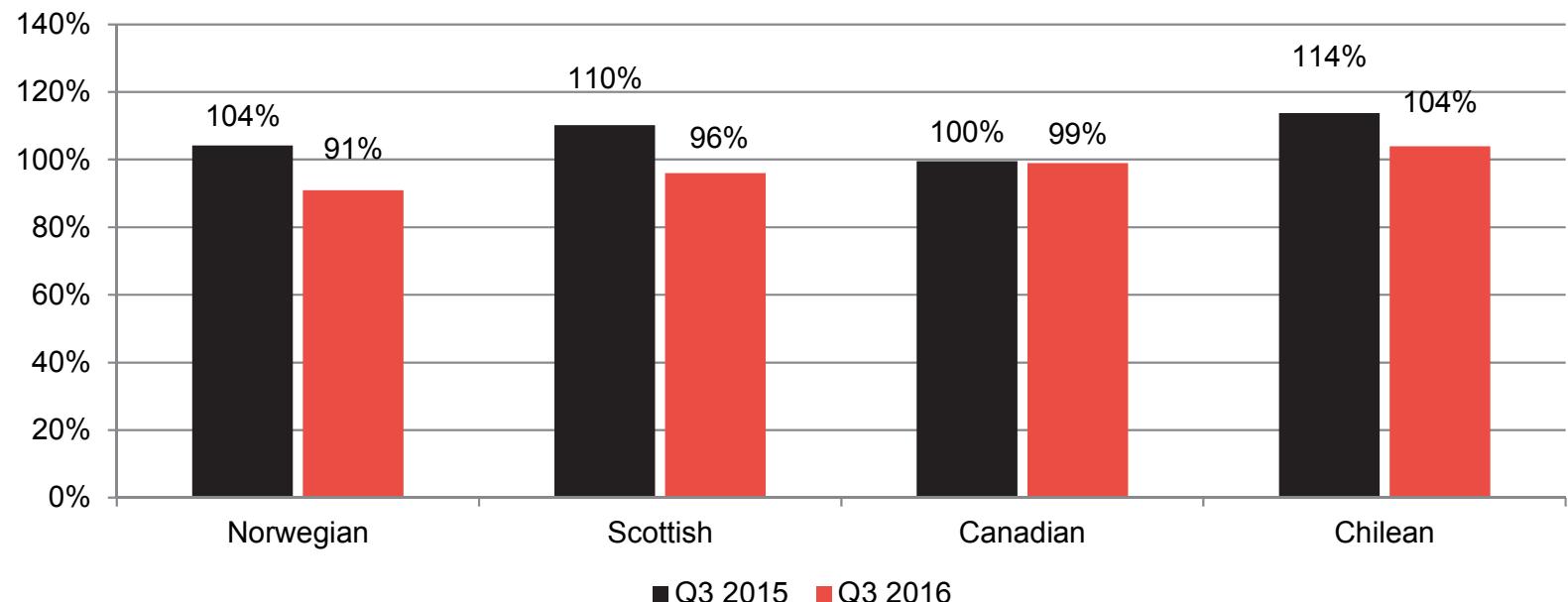
| Marine Harvest Group - main figures<br>Unaudited EUR million | Q3 2016 | Q3 2015 | YTD Q3 2016 | YTD Q3 2015 | 2015    |
|--|---------|---------|-------------|-------------|---------|
| Operational revenue and other income                         | 850.0   | 13%     | 751.8       | 2 491.7 11% | 2 254.4 |
| Operational EBIT <sup>1)</sup>                               | 179.9   | 131%    | 77.9        | 440.8 71%   | 257.1   |
| Cash flow from operations                                    | 166.6   |         | 64.0        | 530.0       | 210.4   |
| Net interest-bearing debt (NIBD)                             | 876.7   |         | 917.9       | 876.7       | 917.9   |
| Underlying EPS (EUR) <sup>2)</sup>                           | 0.29    |         | 0.12        | 0.71        | 0.39    |
| Net cash flow per share (EUR) <sup>3)</sup>                  | 0.26    |         | 0.04        | 0.98        | 0.15    |
| Dividend declared and paid per share (NOK)                   | 3.20    |         | 1.30        | 6.30        | 3.80    |
| ROCE <sup>4)</sup>   | 29.5%   |         | 12.1 %      | 23.5 %      | 12.8 %  |
| Harvest volume (gutted weight tonnes salmon)                 | 97 215  | -8%     | 105 963     | 280 987 -9% | 309 598 |
| Operational EBIT - EUR per kg <sup>5)</sup> - Total          | 1.85    |         | 0.73        | 1.57        | 0.83    |
| Norway   | 1.98    |         | 1.25        | 1.99        | 1.33    |
| Scotland   | 0.60    |         | 0.69        | 0.58        | 0.60    |
| Canada   | 2.63    |         | 0.14        | 2.30        | 0.34    |
| Chile  | 1.44    |         | -0.72       | -0.53       | -0.67   |

## Salmon prices – weekly reference prices



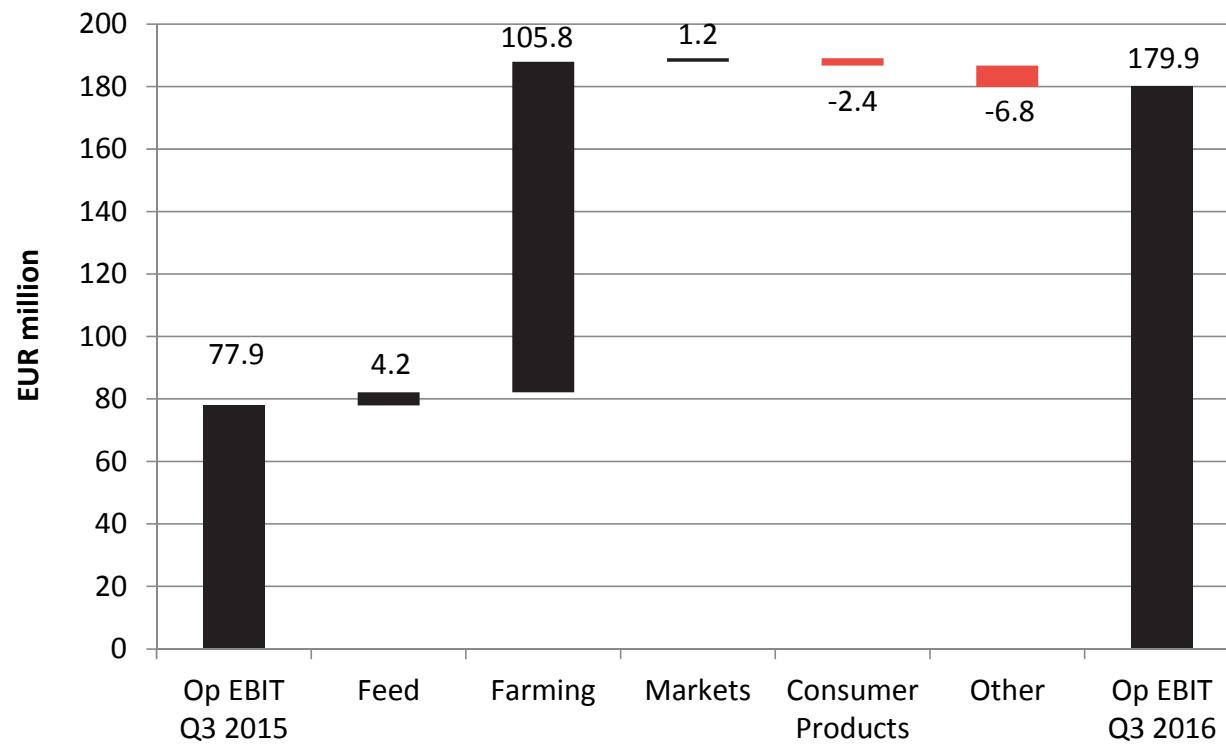
- Seasonally record high prices in Europe and Asia
- Prices in Americas continue to improve

## Price achievement, contract & superior share



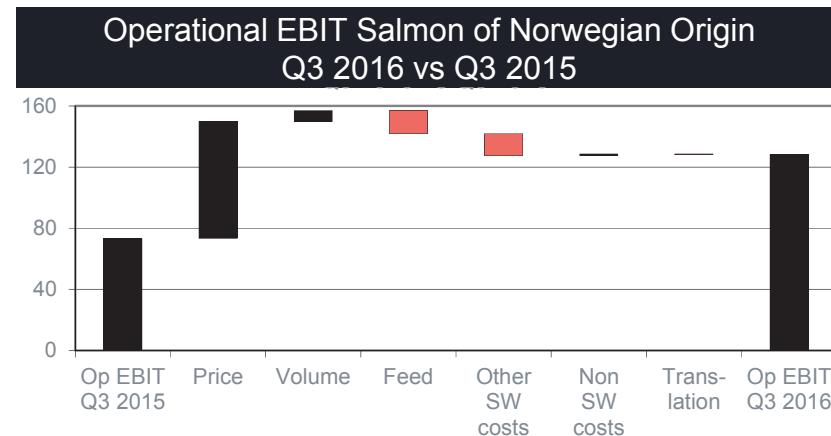
|                |     |     |     |     |
|----------------|-----|-----|-----|-----|
| Contract share | 40% | 70% | 0%  | 18% |
| Superior share | 91% | 94% | 88% | 95% |

## Operational EBIT comparison



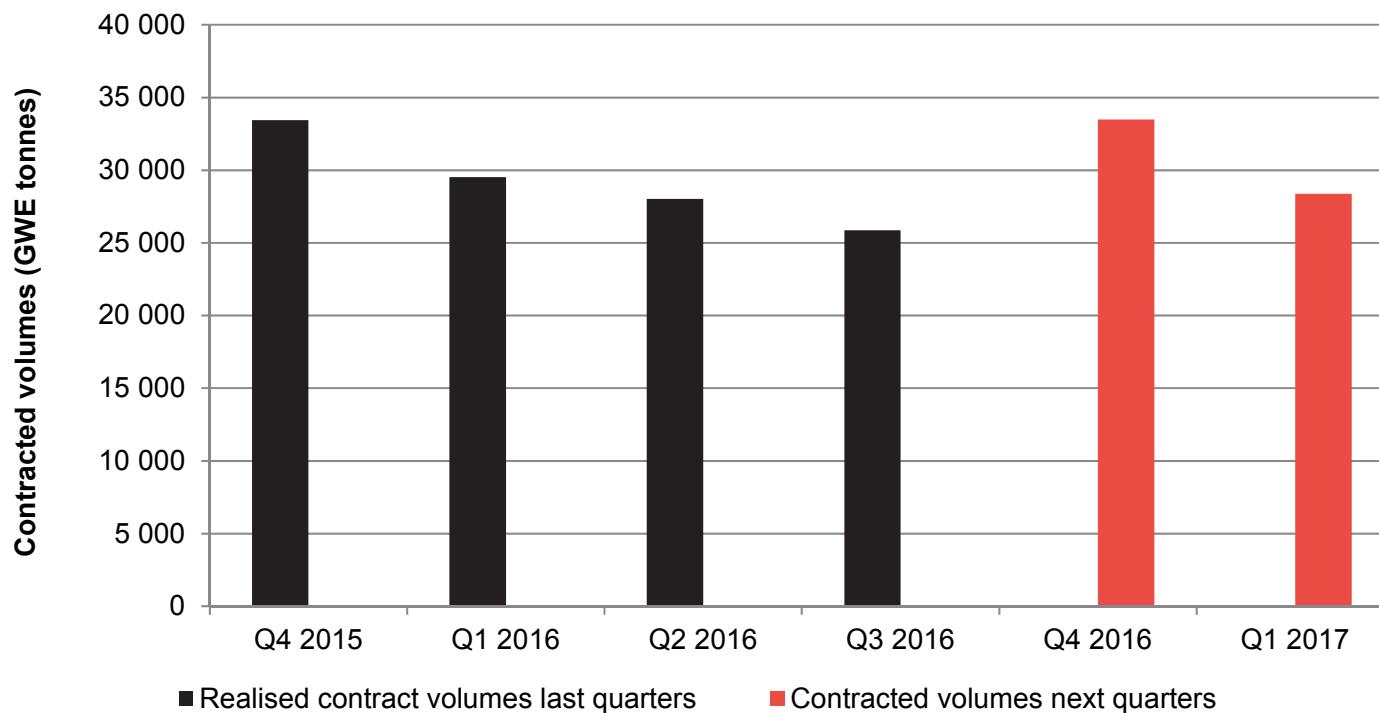
## Norway

| SALMON OF NORWEGIAN ORIGIN           |              | Q3 2016     | Q3 2015 |
|--------------------------------------|--------------|-------------|---------|
| EUR million                          |              |             |         |
| <b>Operational EBIT</b>              | <b>128.3</b> | <b>73.5</b> |         |
| Harvest volume (GWE)                 | 64 640       | 58 873      |         |
| <b>Operational EBIT per kg (EUR)</b> | <b>1.98</b>  | <b>1.25</b> |         |
| - of which Feed                      | 0.19         | 0.14        |         |
| - of which Markets                   | 0.16         | 0.15        |         |
| - of which Consumer Products         | 0.03         | 0.06        |         |
| Exceptional items incl in op. EBIT   | -33.7        | -17.9       |         |
| Exceptional items per kg (EUR)       | -0.52        | -0.30       |         |
| Price achievement/reference price    | 91%          | 104%        |         |
| Contract share                       | 40%          | 43%         |         |
| Superior share                       | 91%          | 93%         |         |



- **Record quarterly results on seasonally all-time high prices**
  - Contract share of 40% negatively impacted price achievement
- **Biological challenges continue and reduced biomass production**
  - Early harvesting at lower average weights
  - High mortality due to frequent lice treatments
  - Reduced harvest volumes for Q4 2016
  - High contract share for H1 2017 (52%)
- **Expect high costs also for Q4 2016**

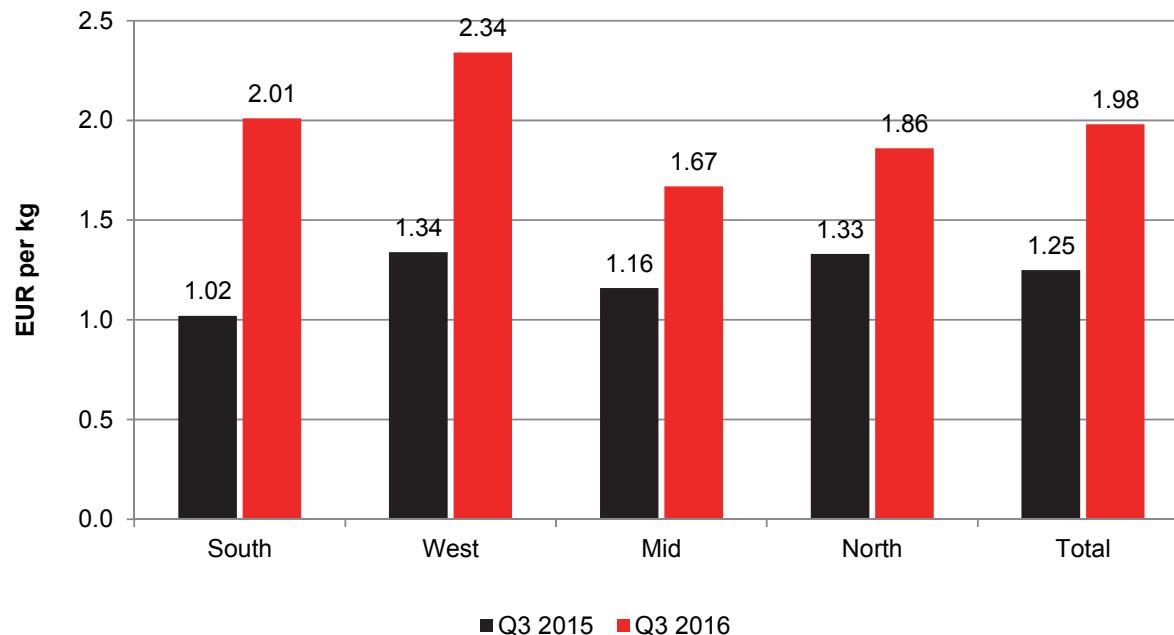
## Norway: Sales contract portfolio



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Note: Marine Harvest Norway's fixed price/fixed volume contracts with third party customers and MH's processing entities. MH's processing entities cover a large proportion of their sales exposure through third party end product contracts.

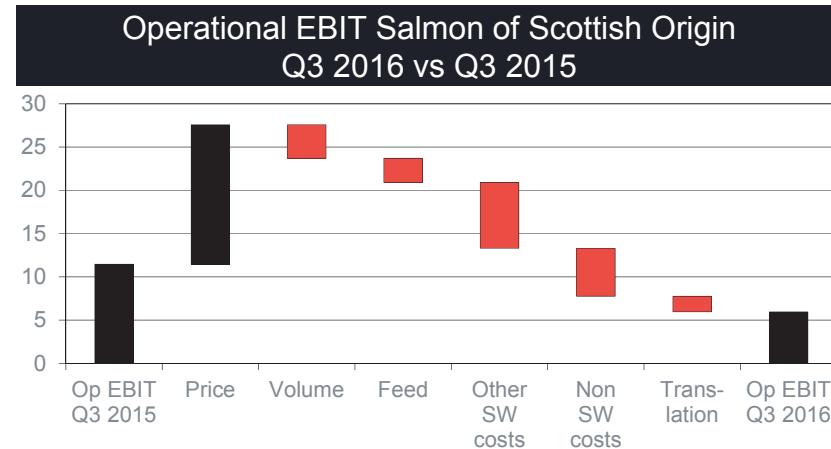
## Norway: Operational EBIT/kg per region



- ISA related costs on one site in Region North. Will impact operational results negatively in Q4 2016 (approx EUR 4 million)

## Scotland

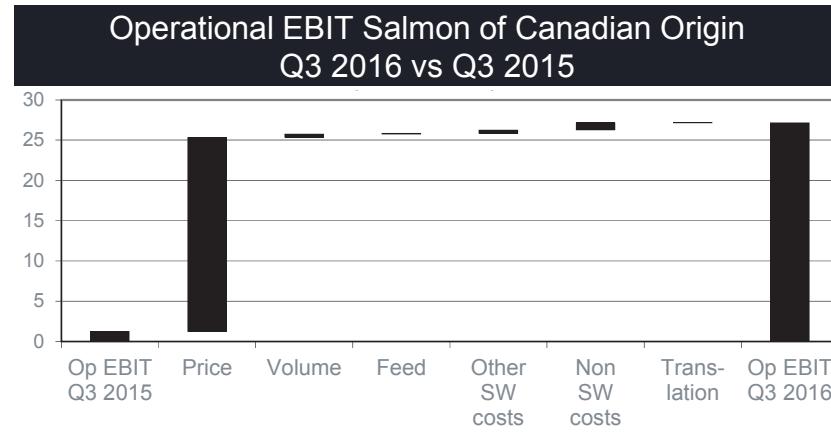
| SALMON OF SCOTTISH ORIGIN            |             |             |
|--------------------------------------|-------------|-------------|
| EUR million                          | Q3 2016     | Q3 2015     |
| <b>Operational EBIT</b>              | <b>5.9</b>  | <b>11.5</b> |
| Harvest volume (GWE)                 | 9 811       | 16 586      |
| <b>Operational EBIT per kg (EUR)</b> | <b>0.60</b> | <b>0.69</b> |
| - of which MH Markets                | 0.29        | 0.29        |
| - of which MH Consumer Products      | 0.00        | 0.02        |
| Exceptional items incl in op. EBIT   | -5.8        | -2.1        |
| Exceptional items per kg (EUR)       | -0.59       | -0.13       |
| Price achievement/reference price    | 96%         | 110%        |
| Contract share                       | 70%         | 34%         |
| Superior share                       | 94%         | 92%         |



- *Good spot price development*
- *Harvest volumes reduced due to biological challenges*
  - Contract share high
  - High health and feed costs
- *Farming turnaround process on track but requires time to see improvements*

## Canada

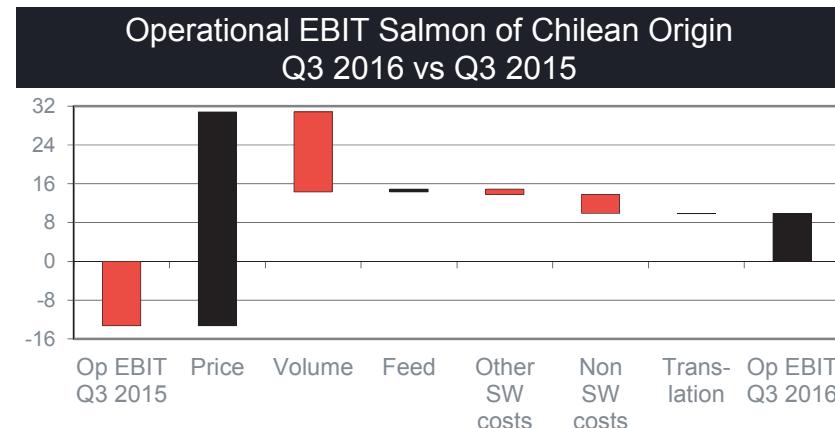
| SALMON OF CANADIAN ORIGIN            |             |             |
|--------------------------------------|-------------|-------------|
| EUR million                          | Q3 2016     | Q3 2015     |
| <b>Operational EBIT</b>              | <b>27.0</b> | <b>1.2</b>  |
| Harvest volume (GWE)                 | 10 284      | 8 668       |
| <b>Operational EBIT per kg (EUR)</b> | <b>2.63</b> | <b>0.14</b> |
| - of which MH Markets                | 0.20        | 0.14        |
| - of which MH Consumer Products      | 0.00        | 0.00        |
| Exceptional items incl in op. EBIT   | 0.0         | -1.2        |
| Exceptional items per kg (EUR)       | 0.00        | -0.14       |
| Price achievement/reference price    | 99%         | 100%        |
| Contract share                       | 0%          | 0%          |
| Superior share                       | 88%         | 91%         |



- *Very good operations and financial results*
- *Favorable price developments*
- *Good harvest volumes*
  - Improved growth and harvesting more larger sized fish
- *Positive cost development*

## Chile

| SALMON OF CHILEAN ORIGIN             |             |              |
|--------------------------------------|-------------|--------------|
| EUR million                          | Q3 2016     | Q3 2015      |
| <b>Operational EBIT</b>              | <b>9.9</b>  | <b>-13.3</b> |
| Harvest volume (GWE)                 | 6 894       | 18 425       |
| <b>Operational EBIT per kg (EUR)</b> | <b>1.44</b> | <b>-0.72</b> |
| - of which MH Markets                | 0.43        | 0.13         |
| - of which MH Consumer Products      | 0.00        | 0.00         |
| Exceptional items incl in op. EBIT   | 0.0         | 0.0          |
| Exceptional items per kg (EUR)       | 0.00        | 0.00         |
| Price achievement/reference price    | 104%        | 114%         |
| Contract share                       | 18%         | 9%           |
| Superior share                       | 95%         | 87%          |



- Record high prices on reduced supply
- Significant volume reduction due to the algal bloom
- Full cost in box USD 5.32 per kg (GWE) in the quarter
- New regulations likely to increase number of sites and costs going forward

## Ireland and Faroes

| SALMON OF IRISH ORIGIN                   |              |              |
|--|--------------|--------------|
| EUR million                              | Q3 2016      | Q3 2015      |
| <b>Operational EBIT</b>                  | <b>4.6</b>   | <b>3.1</b>   |
| Harvest volume (GWE)                     | 2 901        | 3 411        |
| <b>Operational EBIT per kg (EUR)</b>     | <b>1.60</b>  | <b>0.90</b>  |
| - of which MH Markets                    | 0.01         | 0.00         |
| - of which MH Consumer Products          | 0.02         | 0.04         |
| Exceptional items incl in op. EBIT       | -1.0         | -2.4         |
| <b>Exceptional items per kg (EUR)</b>    | <b>-0.33</b> | <b>-0.71</b> |
| <i>Price achievement/reference price</i> | <i>na</i>    | <i>na</i>    |
| <i>Contract share</i>                    | <i>80%</i>   | <i>76%</i>   |
| <i>Superior share</i>                    | <i>91%</i>   | <i>84%</i>   |

| SALMON OF FAROESE ORIGIN                 |             |             |
|--|-------------|-------------|
| EUR million                              | Q3 2016     | Q3 2015     |
| <b>Operational EBIT</b>                  | <b>9.0</b>  | <b>-0.1</b> |
| Harvest volume (GWE)                     | 2 684       | 0           |
| <b>Operational EBIT per kg (EUR)</b>     | <b>3.37</b> | <b>0.00</b> |
| - of which MH Markets                    | 0.16        | 0.00        |
| - of which MH Consumer Products          | 0.00        | 0.00        |
| Exceptional items incl in op. EBIT       | 0.0         | 0           |
| <b>Exceptional items per kg (EUR)</b>    | <b>0.00</b> | <b>0.00</b> |
| <i>Price achievement/reference price</i> | <i>105%</i> | <i>0%</i>   |
| <i>Contract share</i>                    | <i>0%</i>   | <i>0%</i>   |
| <i>Superior share</i>                    | <i>89%</i>  | <i>0%</i>   |

- *Good contribution from Marine Harvest Ireland on higher prices and stable volumes*
  
- *Very good contribution from Marine Harvest Faroes in the quarter*

## Consumer Products

| CONSUMER PRODUCTS<br>EUR million  | Q3 2016    | Q3 2015    |
|-----------------------------------|------------|------------|
| Operating revenues                | 321.2      | 260.1      |
| <b>Operational EBIT</b>           | <b>2.2</b> | <b>4.6</b> |
| Operational EBIT %                | 0.7%       | 1.8%       |
| Volume sold (tonnes prod. weight) | 29 621     | 25 116     |
| Exceptional items                 | 0          | 0          |
| Volume share salmon               | 78%        | 73%        |
| Revenue share salmon              | 82%        | 78%        |



- *Improving operations in a challenging raw material price environment*
- *Continued good growth in the German, BeNeLux and Southern European markets*
- *Break-even results at Rosyth as expected*
- *Continued new product development and innovative packaging to support growth going forward*

## Feed

| FEED<br>EUR million     | Q3 2016     | Q3 2015    |
|-------------------------|-------------|------------|
| Operating revenues      | 140.4       | 114.2      |
| <b>Operational EBIT</b> | <b>12.4</b> | <b>8.2</b> |
| Operational EBIT %      | 8.8%        | 7.2%       |
| Feed sold volume        | 114 685     | 97 897     |
| Feed produced volume    | 95 342      | 91 082     |
| Exceptional items       | 0           | 0          |



- *Record high production and results in the quarter*
- *87% feed self-sufficiency rate in Norway*
- *Planning application submitted for new feed plant in Scotland*



## Third Quarter 2016 Financials, Markets and Harvest Volumes

# Profit and Loss

| Marine Harvest Group<br>EUR million  | Q3 2016      | Q3 2015     | YTD Q3 2016  | YTD Q3 2015    | 2015         |
|--|--------------|-------------|--------------|----------------|--------------|
| <b>Operational revenue and other income</b>                                | <b>850.0</b> | <b>13%</b>  | <b>751.8</b> | <b>2 491.7</b> | <b>11%</b>   |
| <b>Operational EBIT <sup>1)</sup></b>                                      | <b>179.9</b> | <b>131%</b> | <b>77.9</b>  | <b>440.8</b>   | <b>71%</b>   |
| Change in unrealized internal margin                                       | -18.2        |             | -2.9         | -16.9          | -0.8         |
| Gain/loss from derivatives   | -0.2         |             | -1.7         | 1.2            | -6.2         |
| Net fair value adjustment of biomass, onerous contracts                    | 97.1         |             | 43.6         | 202.8          | -97.7        |
| Restructuring costs  | 0.0          |             | -0.9         | -4.6           | -15.4        |
| Other non-operational items  | 0.0          |             | -0.1         | 1.3            | 2.5          |
| Income from associated companies   | 15.2         |             | 10.4         | 41.6           | 12.6         |
| Impairment losses - fixed assets   | -0.3         |             | 0.0          | -19.4          | -3.1         |
| <b>EBIT</b>  | <b>273.6</b> |             | <b>126.4</b> | <b>646.9</b>   | <b>148.9</b> |
| Net financial items  | -44.7        |             | -83.4        | -163.5         | -49.3        |
| <b>Earnings before tax</b>   | <b>229.0</b> |             | <b>43.0</b>  | <b>483.4</b>   | <b>99.7</b>  |
| <b>Profit or loss for the period</b>                                       | <b>157.9</b> |             | <b>22.5</b>  | <b>328.4</b>   | <b>66.6</b>  |
| EPS (EUR)  | 0.35         |             | 0.05         | 0.73           | 0.15         |
| Underlying EPS (EUR)   | 0.29         |             | 0.12         | 0.71           | 0.39         |
| Net cash flow per share (EUR)  | 0.26         |             | 0.04         | 0.98           | 0.15         |
| Dividend declared and paid per share (NOK)                                 | 3.20         |             | 1.30         | 6.30           | 3.80         |
| Operational EBIT margin  | 21.2%        |             | 10.4%        | 17.7%          | 11.4%        |
| Harvest volume, GWE tonnes (salmonids)                                     | 97 215       | -8%         | 105 963      | 280 987        | -9%          |
| Operational EBIT per kg incl margin from Sales and Marketing <sup>2)</sup> | 1.85         |             | 0.73         | 1.57           | 0.83         |
| ROCE <sup>3)</sup>   | 29.5 %       |             | 12.1 %       | 23.5 %         | 12.8 %       |
|  |              |             |              |                | 13.1 %       |

## Financial position

| Marine Harvest Group<br>EUR million | 30.09.2016     | 30.09.2015     | 31.12.2015     |
|-------------------------------------|----------------|----------------|----------------|
| Non-current assets                  | 2 201.8        | 2 081.3        | 2 134.9        |
| Current assets                      | 2 241.5        | 1 873.9        | 2 061.2        |
| <b>Total assets</b>                 | <b>4 443.3</b> | <b>3 955.2</b> | <b>4 196.1</b> |
| Equity                              | 1 968.4        | 1 880.7        | 1 895.6        |
| Non-current liabilities             | 1 765.5        | 1 448.4        | 1 684.7        |
| Current liabilities                 | 709.4          | 626.2          | 615.9          |
| <b>Total equity and liabilities</b> | <b>4 443.3</b> | <b>3 955.2</b> | <b>4 196.1</b> |
| Net interest-bearing debt           | 876.7          | 917.9          | 999.7          |
| Equity ratio                        | 44.3%          | 47.5%          | 45.2%          |

## Cash Flow and Net Interest Bearing Debt

| Marine Harvest Group<br>EUR million         | Q3 2016        | Q3 2015        | YTD Q3 2016    | YTD Q3 2015    | 2015           |
|---|----------------|----------------|----------------|----------------|----------------|
| <b>NIBD beginning of period</b>             | <b>- 832.4</b> | - 875.5        | -999.7         | -1032.6        | -1 032.6       |
| Operational EBITDA                          | 214.6          | 113.0          | 546.7          | 362.1          | 486.6          |
| Change in working capital                   | -19.7          | -34.2          | 90.3           | -66.6          | -146.2         |
| Taxes paid                                  | -7.8           | -2.1           | -82.2          | -57.3          | -68.3          |
| Other adjustments                           | -20.5          | -12.6          | -24.7          | -27.7          | -38.8          |
| <b>Cash flow from operations</b>            | <b>166.6</b>   | <b>64.0</b>    | <b>530.0</b>   | <b>210.4</b>   | <b>233.3</b>   |
| Net Capex                                   | -49.6          | -43.1          | -72.6          | -106.1         | -166.3         |
| Other investments                           | -0.3           | -2.4           | -2.8           | -4.1           | -22.0          |
| <b>Cash flow from investments</b>           | <b>-50.0</b>   | <b>-45.5</b>   | <b>-75.4</b>   | <b>-110.2</b>  | <b>-188.3</b>  |
| Net interest and financial items paid       | -5.3           | -7.0           | -16.5          | -28.0          | -39.5          |
| Other items                                 | 4.6            | -1.3           | -17.2          | -33.2          | -13.7          |
| Bonds converted to equity                   | 0.0            | 0.0            | 0.0            | 275.7          | 318.2          |
| Dividend distributed                        | -155.2         | -63.7          | -304.2         | -188.4         | -255.9         |
| Translation effect on interest-bearing debt | -5.1           | 11.2           | 6.3            | -11.5          | -21.1          |
| <b>NIBD end of period</b>                   | <b>- 876.7</b> | <b>- 917.9</b> | <b>- 876.7</b> | <b>- 917.9</b> | <b>- 999.7</b> |
| <b>Debt distribution <sup>1)</sup>:</b>     |                |                |                |                |                |
| EUR   | 70%            | 71%            | 70%            | 71%            | 72%            |
| USD   | 13%            | 13%            | 13%            | 13%            | 13%            |
| GBP   | 4%             | 4%             | 4%             | 4%             | 4%             |
| Other currencies                            | 13%            | 12%            | 13%            | 12%            | 11%            |

<sup>1)</sup> Debt distribution including effect of cross currency swaps.

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## 2016 Cash Flow Guidance

- *Working capital buildup EUR ~30m*
  - Support further organic growth
- *Capital expenditures EUR ~190m*
  - Freshwater expansion projects EUR ~50m
- *Interest expenses EUR ~25m*
- *Tax payables EUR ~85m*
- *Long term NIBD target of EUR 1,050m*
- *Quarterly dividend in Q4 2016 of NOK 2.30 per share (repayment of paid in capital)*
- *EUR as reporting and functional currency commenced in the first quarter of 2016*

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## Overview financing

- *EUR 805m Facility Agreement*
  - Maturity – Q4 2019
  - Covenants:
    - 35% equity ratio
  - Accordion option EUR 45m
  - Lenders: DNB, Nordea, Rabobank and ABN Amro
- *EUR 340m issued in November 2015*
  - Tenor 5 years, annual coupon 0.125%<sup>(1)</sup>, conversion price EUR 15.3172
- *EUR 375m issued in May 2014*
  - Tenor 5 years, annual coupon 0.875%<sup>(1)</sup>, conversion price EUR 9.6795
- *NOK 1,250m bond issued in March 2013*
  - Tenor 5 years, NIBOR + 3.5%

## Supply development

| Suppliers             | Estimated volumes |                | Compared to Q3 2015 |                  | Est. volumes   |  |
|-----------------------|-------------------|----------------|---------------------|------------------|----------------|--|
|                       | Q3 2016           | Q3 2015        | Volume              | %                | Q2 2016        |  |
| Norway                | 272 000           | 273 900        | -1 900              | ⬇️ -0.7%         | 248 900        |  |
| Scotland              | 36 600            | 43 700         | -7 100              | ⬇️ -16.2%        | 35 100         |  |
| Faroe Islands         | 14 600            | 16 700         | -2 100              | ⬇️ -12.6%        | 17 800         |  |
| Ireland               | 3 900             | 4 100          | -200                | ⬇️ -4.9%         | 2 900          |  |
| <b>Total Europe</b>   | <b>327 100</b>    | <b>338 400</b> | <b>-11 300</b>      | <b>⬇️ -3.3%</b>  | <b>304 700</b> |  |
| Chile                 | 100 000           | 131 500        | -31 500             | ⬇️ -24.0%        | 93 100         |  |
| North America         | 36 500            | 35 000         | 1 500               | ⬆️ 4.3%          | 40 100         |  |
| <b>Total Americas</b> | <b>136 500</b>    | <b>166 500</b> | <b>-30 000</b>      | <b>⬇️ -18.0%</b> | <b>133 200</b> |  |
| Australia             | 13 400            | 13 000         | 400                 | ⬆️ 3.1%          | 10 800         |  |
| Other                 | 5 000             | 4 500          | 500                 | ⬆️ 11.1%         | 5 000          |  |
| <b>Total</b>          | <b>482 000</b>    | <b>522 400</b> | <b>-40 400</b>      | <b>⬇️ -7.7%</b>  | <b>453 700</b> |  |

Source: Kontali

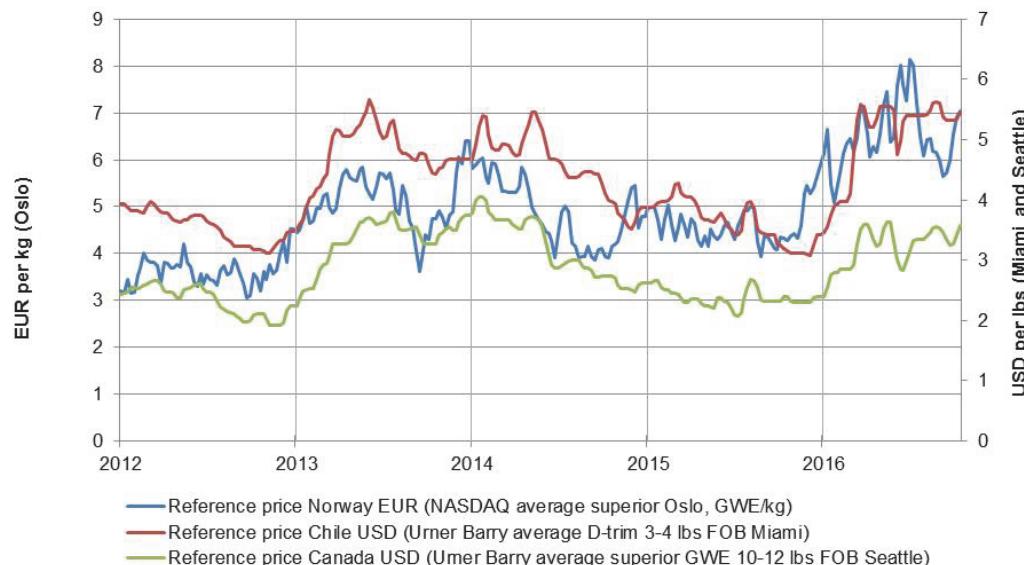
- Negative global supply growth in line with expectations
- Norway: As expected. Harvesting of smaller sized fish continues
- Scotland: Declined slightly more than expected due to biological challenges
- Chile: Declined slightly less than expected. Reduction driven by algal bloom in March

## Development in reference prices

| Reference prices       | Q3 2016<br>Market | Change vs<br>Q3 2015 | Q3 2016<br>NOK | Change vs<br>Q3 2015 |
|------------------------|-------------------|----------------------|----------------|----------------------|
| Norway (1)             | EUR 6.41          | 43.9%                | NOK 59.54      | 46.2%                |
| Chile (2)              | USD 5.45          | 52.9%                | NOK 45.33      | 54.8%                |
| Chile, GWE (3)         | USD 6.35          | 63.7%                | NOK 52.85      | 65.7%                |
| North America (4)      | USD 3.39          | 43.7%                | NOK 28.21      | 45.5%                |
| North America, GWE (3) | USD 6.94          | 48.6%                | NOK 57.77      | 50.5%                |

### Notes:

- (1) NASDAQ average superior GWE/kg (gutted weight equivalent)
- (2) Urner Barry average D trim 3-4 lbs FOB Miami
- (3) Reference price converted back-to-plant equivalent in GWE/kg
- (4) Urner Barry average GWE 10-12 lbs FOB Seattle



## Global volume by market

| Markets                  | Estimated volumes |                | Compared to Q3 2015 |                 | Est. volumes<br>Q2 2016 | 12 month comparison |                  |              |
|--------------------------|-------------------|----------------|---------------------|-----------------|-------------------------|---------------------|------------------|--------------|
|                          | Q3 2016           | Q3 2015        | Volume              | %               |                         | LTM                 | PTM              | %            |
| EU                       | 246 800           | 248 600        | -1 800              | ↓ -0.7%         | 225 000                 | 969 700             | 964 600          | 0.5%         |
| Russia                   | 15 700            | 29 300         | -13 600             | ↓ -46.4%        | 13 100                  | 74 300              | 111 000          | -33.1%       |
| Other Europe             | 17 100            | 20 200         | -3 100              | ↓ -15.3%        | 16 300                  | 73 200              | 83 900           | -12.8%       |
| <b>Total Europe</b>      | <b>279 600</b>    | <b>298 100</b> | <b>-18 500</b>      | <b>↓ -6.2%</b>  | <b>254 400</b>          | <b>1 117 200</b>    | <b>1 159 500</b> | <b>-3.6%</b> |
| USA                      | 87 800            | 91 600         | -3 800              | ↓ -4.1%         | 95 400                  | 382 600             | 360 500          | 6.1%         |
| Brazil                   | 18 500            | 25 800         | -7 300              | ↓ -28.3%        | 17 600                  | 88 700              | 98 400           | -9.9%        |
| Other Americas           | 23 900            | 29 900         | -6 000              | ↓ -20.1%        | 25 400                  | 102 600             | 107 000          | -4.1%        |
| <b>Total Americas</b>    | <b>130 200</b>    | <b>147 300</b> | <b>-17 100</b>      | <b>↓ -11.6%</b> | <b>138 400</b>          | <b>573 900</b>      | <b>565 900</b>   | <b>1.4%</b>  |
| China / Hong Kong        | 22 200            | 20 000         | 2 200               | ↑ 11.0%         | 19 900                  | 81 200              | 75 300           | 7.8%         |
| Japan                    | 14 000            | 14 700         | -700                | ↓ -4.8%         | 12 500                  | 59 200              | 52 400           | 13.0%        |
| South Korea / Taiwan     | 9 200             | 11 600         | -2 400              | ↓ -20.7%        | 10 700                  | 42 200              | 46 300           | -8.9%        |
| Other Asia               | 14 100            | 14 600         | -500                | ↓ -3.4%         | 17 800                  | 72 300              | 64 400           | 12.3%        |
| <b>Total Asia</b>        | <b>59 500</b>     | <b>60 900</b>  | <b>-1 400</b>       | <b>↓ -2.3%</b>  | <b>60 900</b>           | <b>254 900</b>      | <b>238 400</b>   | <b>6.9%</b>  |
| All other markets        | 25 900            | 25 100         | 800                 | ↑ 3.2%          | 21 200                  | 98 700              | 91 400           | 8.0%         |
| <b>Total</b>             | <b>495 200</b>    | <b>531 400</b> | <b>-36 200</b>      | <b>↓ -6.8%</b>  | <b>474 900</b>          | <b>2 044 700</b>    | <b>2 055 200</b> | <b>-0.5%</b> |
| Inflow to US from Europe | 19 500            | 19 800         | -300                | ↓ -1.5%         | 20 500                  | 79 800              | 73 900           | 8.0%         |
| Inflow to EU from Chile  | 11 200            | 10 600         | 600                 | ↑ 5.7%          | 12 700                  | 50 700              | 41 000           | 23.7%        |

- Notwithstanding the substantial decline in supply, continued strong demand globally
- Europe: Strong growth led by Germany and UK
- Russia negatively impacted by the higher paying fresh US market
- Asia: Sourcing impacted by lack of large sized salmon. Strong underlying growth

## Industry supply outlook

| GWE tonnes (thousands) | 2013         | 2014         | 2015         | 2016         | Estimates 2016 |             |              |             | Estimates 2017 |            |              |            |
|------------------------|--------------|--------------|--------------|--------------|----------------|-------------|--------------|-------------|----------------|------------|--------------|------------|
|                        |              |              |              | estimate     | Low            | Y/Y growth  | High         | Y/Y growth  | Low            | Y/Y growth | High         | Y/Y growth |
| Norway                 | 1 029        | 1 079        | 1 111        | 1 067        | 1 062          | -4%         | 1 072        | -4%         | 1 065          | 0%         | 1 125        | 5%         |
| UK                     | 142          | 153          | 150          | 146          | 145            | -3%         | 147          | -2%         | 145            | 0%         | 165          | 12%        |
| Faroe Islands          | 65           | 74           | 69           | 72           | 71             | 2%          | 73           | 5%          | 78             | 10%        | 84           | 15%        |
| <b>Total Europe</b>    | <b>1 237</b> | <b>1 307</b> | <b>1 330</b> | <b>1 285</b> | <b>1 278</b>   | <b>-4%</b>  | <b>1 292</b> | <b>-3%</b>  | <b>1 288</b>   | <b>1%</b>  | <b>1 374</b> | <b>6%</b>  |
| Chile                  | 421          | 525          | 538          | 437          | 432            | -20%        | 442          | -18%        | 426            | -1%        | 466          | 5%         |
| North America          | 122          | 107          | 140          | 147          | 147            | 5%          | 148          | 6%          | 140            | -5%        | 160          | 8%         |
| <b>Total Americas</b>  | <b>543</b>   | <b>632</b>   | <b>678</b>   | <b>585</b>   | <b>579</b>     | <b>-15%</b> | <b>590</b>   | <b>-13%</b> | <b>566</b>     | <b>-2%</b> | <b>626</b>   | <b>6%</b>  |
| Other                  | 58           | 66           | 82           | 83           | 82             | 0%          | 84           | 2%          | 87             | 7%         | 93           | 11%        |
| <b>Total</b>           | <b>1 837</b> | <b>2 005</b> | <b>2 090</b> | <b>1 952</b> | <b>1 939</b>   | <b>-7%</b>  | <b>1 966</b> | <b>-6%</b>  | <b>1 941</b>   | <b>0%</b>  | <b>2 093</b> | <b>6%</b>  |

| GWE tonnes (thousands) | Q4 2013    | Q4 2014    | Q4 2015    | Q4 2016    | ESTIMATES Q4 2016 |             |            |             |
|------------------------|------------|------------|------------|------------|-------------------|-------------|------------|-------------|
|                        |            |            |            | estimate   | Low               | Q/Q growth  | High       | Q/Q growth  |
| Norway                 | 309        | 301        | 310        | 302        | 297               | -4%         | 307        | -1%         |
| UK                     | 41         | 36         | 41         | 41         | 40                | -2%         | 42         | 3%          |
| Faroe Islands          | 18         | 23         | 23         | 23         | 22                | -2%         | 24         | 7%          |
| <b>Total Europe</b>    | <b>368</b> | <b>360</b> | <b>373</b> | <b>366</b> | <b>359</b>        | <b>-4%</b>  | <b>373</b> | <b>0%</b>   |
| Chile                  | 116        | 138        | 152        | 100        | 95                | -38%        | 105        | -31%        |
| North America          | 29         | 31         | 37         | 38         | 37                | 1%          | 38         | 3%          |
| <b>Total Americas</b>  | <b>144</b> | <b>169</b> | <b>189</b> | <b>138</b> | <b>132</b>        | <b>-30%</b> | <b>143</b> | <b>-24%</b> |
| Other                  | 15         | 19         | 23         | 23         | 22                | -3%         | 24         | 5%          |
| <b>Total</b>           | <b>527</b> | <b>547</b> | <b>585</b> | <b>527</b> | <b>513</b>        | <b>-12%</b> | <b>540</b> | <b>-8%</b>  |

- *2016 guidance in line with previous guidance*
- *2017 guidance: Low growth. Global growth between 0-6%*
  - Europe: 4% growth
  - Americas: 2% growth

## MHG 2016 and 2017 volume guidance

| Salmon species<br>GWE tonnes (1000) | 2014<br>Actual | Q1 2015<br>Actual | Q2 2015<br>Actual | Q3 2015<br>Actual | Q4 2015<br>Actual | 2015<br>Actual | Q1 2016<br>Actual | Q2 2016<br>Actual | Q3 2016<br>Actual | Q4 2016<br>Guidance | 2016<br>Guidance | 2017<br>Guidance |
|-------------------------------------|----------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------------|-------------------|-------------------|---------------------|------------------|------------------|
| Norway                              | 258            | 65                | 64                | 59                | 67                | 255            | 54                | 54                | 65                | 62                  | 234              | 252              |
| Chile                               | 68             | 16                | 13                | 18                | 15                | 62             | 15                | 7                 | 7                 | 7                   | 36               | 45               |
| Canada                              | 27             | 10                | 12                | 9                 | 9                 | 40             | 12                | 12                | 10                | 10                  | 44               | 42               |
| Scotland                            | 49             | 7                 | 12                | 17                | 14                | 50             | 13                | 11                | 10                | 14                  | 47               | 51               |
| Other Units                         | 18             | 1                 | 3                 | 3                 | 6                 | 13             | 3                 | 4                 | 6                 | 7                   | 19               | 13               |
| Total                               | 419            | 99                | 104               | 106               | 111               | 420            | 97                | 87                | 97                | 100                 | 381              | 403              |

- *2016 reduced guidance from 400,000 tonnes GWE to 381,000 tonnes GWE*
  - Norway reduced by 19,000 tonnes (low growth due to treatment starvation and biology)
- *2017 volume guidance of 403,000 tonnes GWE*
  - Partial recovery of volumes in Norway and Chile
  - Faroes to decline due to planned fallowing

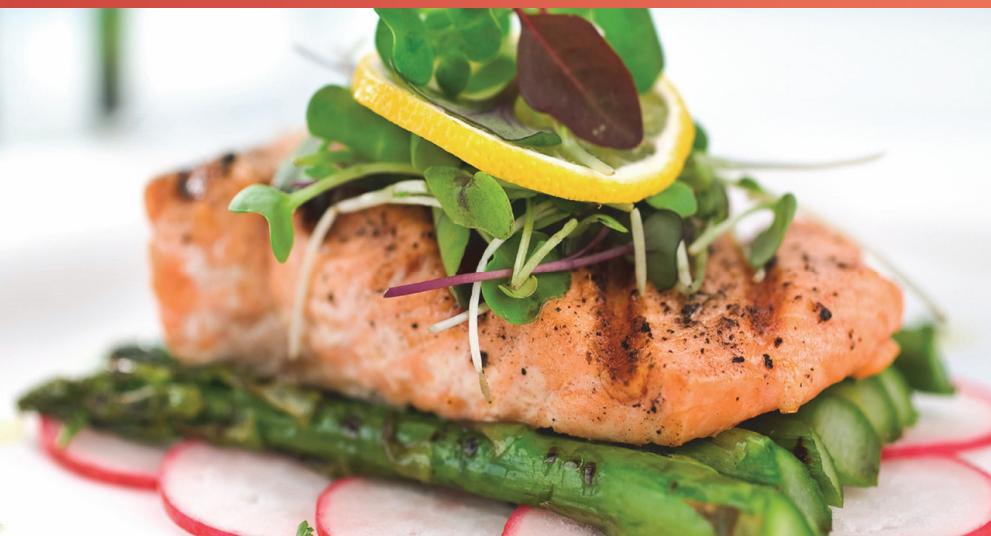
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## Outlook

- *Market balance expected to remain tight in 2017 (low supply growth)*
  - Future prices (NASDAQ) next twelve months have increased to EUR 7.4 per kg (NOK 68 per kg)
- *Biological challenges in Norway and Scotland mainly due to sea lice*
- *Strong consumer demand in Europe and Asia. US continues to improve*
- *New Chilean regulations likely to require more sites and higher costs*
- *Quarterly dividend of NOK 2.30 per share (repayment of paid in capital)*



marine harvest



## Appendix

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## Dividend policy

- *The quarterly dividend level shall reflect the present and expected future cash flow generation of the Company*
- *To this end, a target level for net interest bearing debt is determined, reviewed and updated on a regular basis*
- *When the target is met, at least 75% of the annual free cash flow after operational and financial commitments will be distributed as dividends*

- *Long term NIBD target of EUR 1,050m*
  - EUR 1.8 per kg harvest volume (equivalent to ca NOK 15 per kg)
  - Residual attributed to non-farming businesses

## Contract coverage and sales contract policy

| SALES CONTRACT POLICY | Min hedging rate (1) | Max hedging rate (1) |
|-----------------------|----------------------|----------------------|
| Norway (2) (3)        | 22.5 %               | 50.0 %               |
| Chile (3)             | 22.5 %               | 50.0 %               |
| Canada                | 0.0 %                | 30.0 %               |
| Scotland              | 40.0 %               | 75.0 %               |
| Ireland               | 40.0 %               | 100.0 %              |
| Faroes                | 0.0 %                | 30.0 %               |

### Notes:

- (1) Hedging rates for the next quarter, limits dropping over time
- (2) External and internal contract (including financial futures)
- (3) Contract rate can be increased to 65% under special circumstances

- Q4 2016 contract shares (% of guided volume):

- Norway 54%
- Scotland 55%
- Canada 0%
- Chile 24%

- Contracts typically have a duration of 3-12 months

- Contracts are entered into on a regular basis
- Policy opens for contracts of up to 48 month duration

## Quarterly segment overview

| EUR million   | SOURCES OF ORIGIN QTD |            |             |            |            |            |                     |              |
|---|-----------------------|------------|-------------|------------|------------|------------|---------------------|--------------|
|   | Norway                | Scotland   | Canada      | Chile      | Ireland    | Faroës     | Other <sup>1)</sup> | Group        |
| <b>OPERATIONAL EBIT</b>                                   |                       |            |             |            |            |            |                     |              |
| FARMING   | 103.8                 | 3.1        | 25.0        | 6.9        | 4.6        | 8.6        |                     | 151.9        |
| <b>SALES AND MARKETING</b>                                |                       |            |             |            |            |            |                     |              |
| Markets   | 10.2                  | 2.8        | 2.1         | 3.0        | 0.0        | 0.4        | 0.0                 | 18.5         |
| Consumer Products   | 1.9                   | 0.0        | 0.0         | 0.0        | 0.0        | 0.0        | 0.3                 | 2.2          |
| <b>SUBTOTAL</b>   | <b>115.9</b>          | <b>5.9</b> | <b>27.0</b> | <b>9.9</b> | <b>4.6</b> | <b>9.0</b> | <b>0.2</b>          | <b>172.6</b> |
| Feed  | 12.4                  |            |             |            |            |            |                     | 12.4         |
| Other entities <sup>2)</sup>                              |                       |            |             |            |            |            | -5.1                | -5.1         |
| <b>TOTAL</b>  | <b>128.3</b>          | <b>5.9</b> | <b>27.0</b> | <b>9.9</b> | <b>4.6</b> | <b>9.0</b> | <b>-4.8</b>         | <b>179.9</b> |
| Harvest volume (GWE, salmon)                              | 64 640                | 9 811      | 10 284      | 6 894      | 2 901      | 2 684      |                     | 97 215       |
| Operational EBIT per kg (EUR) <sup>3)</sup> - total Group | 1.98                  | 0.60       | 2.63        | 1.44       | 1.60       | 3.37       |                     | 1.85         |
| - of which Feed   | 0.19                  | 0.00       | 0.00        | 0.00       | 0.00       | 0.00       |                     | 0.13         |
| - of which Markets  | 0.16                  | 0.29       | 0.20        | 0.43       | 0.01       | 0.16       |                     | 0.19         |
| - of which Consumer Products                              | 0.03                  | 0.00       | 0.00        | 0.00       | 0.02       | 0.00       |                     | 0.02         |
| <b>ANALYTICAL DATA</b>                                    |                       |            |             |            |            |            |                     |              |
| Price achievement/reference price (%) <sup>4)</sup>       | 91%                   | 96%        | 99%         | 104%       | na         | 105%       |                     | 94%          |
| Contract share (%)  | 40%                   | 70%        | 0%          | 18%        | 80%        | 0%         |                     | 37%          |
| Quality - superior share (%)                              | 91%                   | 94%        | 88%         | 95%        | 91%        | 89%        |                     | 91%          |
| Exceptional items included in Operational EBIT            | -33.7                 | -5.8       | 0.0         | 0.0        | -1.0       | 0.0        |                     | -40.4        |
| Exceptional items per kg (EUR)                            | -0.52                 | -0.59      | 0.00        | 0.00       | -0.33      | 0.00       |                     | -0.42        |
| <b>GUIDANCE</b>   |                       |            |             |            |            |            |                     |              |
| Q4 2016 harvest volume (GWE)                              | 62 000                | 14 000     | 10 000      | 7 000      | 2 500      | 4 500      |                     | 100 000      |
| 2016 harvest volume (GWE)                                 | 234 000               | 47 000     | 44 000      | 37 000     | 8 000      | 11 000     |                     | 381 000      |
| 2017 harvest volume (GWE)                                 | 252 200               | 51 000     | 41 500      | 45 200     | 9 000      | 4 100      |                     | 403 000      |
| Q4 2016 contract share (%)                                | 54%                   | 55%        | 0%          | 24%        | 82%        | 0%         |                     | 45%          |

## YTD segment overview

| EUR million   | SOURCES OF ORIGIN YTD |             |             |              |            |             |                     | Group        |
|---|-----------------------|-------------|-------------|--------------|------------|-------------|---------------------|--------------|
|   | Norway                | Scotland    | Canada      | Chile        | Ireland    | Faroës      | Other <sup>1)</sup> |              |
| <b>OPERATIONAL EBIT</b>                                   |                       |             |             |              |            |             |                     |              |
| FARMING   | 291.2                 | 20.4        | 71.1        | -25.8        | 3.3        | 18.0        |                     | 378.2        |
| <b>SALES AND MARKETING</b>                                |                       |             |             |              |            |             |                     |              |
| Markets   | 28.4                  | 9.5         | 6.2         | 10.2         | 0.1        | 0.6         | 0.0                 | 54.9         |
| Consumer Products   | 6.2                   | -10.4       | 0.0         | 0.0          | -0.1       | 0.0         | 1.1                 | -3.2         |
| <b>SUBTOTAL</b>   | <b>325.8</b>          | <b>19.4</b> | <b>77.2</b> | <b>-15.6</b> | <b>3.3</b> | <b>18.7</b> | <b>1.1</b>          | <b>429.9</b> |
| Feed  | 17.3                  |             |             |              |            |             |                     | 17.3         |
| Other entities <sup>2)</sup>                              |                       |             |             |              |            |             | -6.4                | -6.4         |
| <b>TOTAL</b>  | <b>343.1</b>          | <b>19.4</b> | <b>77.2</b> | <b>-15.6</b> | <b>3.3</b> | <b>18.7</b> | <b>-5.3</b>         | <b>440.8</b> |
| Harvest volume (GWE, salmon)                              | 172 367               | 33 241      | 33 580      | 29 354       | 5 764      | 6 681       |                     | 280 987      |
| Operational EBIT per kg (EUR) <sup>3)</sup> - total Group | 1.99                  | 0.58        | 2.30        | -0.53        | 0.57       | 2.80        |                     | 1.57         |
| - of which Feed   | 0.10                  | 0.00        | 0.00        | 0.00         | 0.00       | 0.00        |                     | 0.06         |
| - of which Markets  | 0.16                  | 0.29        | 0.18        | 0.35         | 0.01       | 0.10        |                     | 0.20         |
| - of which Consumer Products                              | 0.04                  | -0.31       | 0.00        | 0.00         | -0.02      | 0.00        |                     | -0.01        |
| <b>ANALYTICAL DATA</b>                                    |                       |             |             |              |            |             |                     |              |
| Price achievement/reference price (%) <sup>4)</sup>       | 86%                   | 88%         | 100%        | 98%          | na         | 100%        |                     | 89%          |
| Contract share (%)  | 45%                   | 66%         | 0%          | 14%          | 82%        | 0%          |                     | 41%          |
| Quality - superior share (%)                              | 92%                   | 93%         | 88%         | 90%          | 91%        | 86%         |                     | 91%          |
| Exceptional items included in Operational EBIT            | -70.5                 | -5.6        | 0.0         | -13.3        | -2.9       | -0.5        |                     | -92.8        |
| Exceptional items per kg (EUR)                            | -0.41                 | -0.17       | 0.00        | -0.45        | -0.51      | -0.07       |                     | -0.33        |
| <b>GUIDANCE</b>   |                       |             |             |              |            |             |                     |              |
| Q4 2016 harvest volume (GWE)                              | 62 000                | 14 000      | 10 000      | 7 000        | 2 500      | 4 500       |                     | 100 000      |
| 2016 harvest volume (GWE)                                 | 234 000               | 47 000      | 44 000      | 37 000       | 8 000      | 11 000      |                     | 381 000      |
| 2017 harvest volume (GWE)                                 | 252 200               | 51 000      | 41 500      | 45 200       | 9 000      | 4 100       |                     | 403 000      |
| Q4 2016 contract share (%)                                | 54%                   | 55%         | 0%          | 24%          | 82%        | 0%          |                     | 45%          |

## Quarterly segment overview

| EUR million  | FARMING |          |        |       |         |        | MH Sales and Marketing |                   |         |      |        | Other | Elim | Group* |  |
|--|---------|----------|--------|-------|---------|--------|------------------------|-------------------|---------|------|--------|-------|------|--------|--|
|  | Norway  | Scotland | Canada | Chile | Ireland | Faroes | Markets                | Consumer Products | MH Feed |      |        |       |      |        |  |
| Revenues and other income                                    | 359.0   | 57.0     | 66.6   | 43.1  | 23.0    | 16.4   | 686.4                  | 321.2             | 140.4   | 3.1  | -866.3 | 850.0 |      |        |  |
| Operating EBITDA   | 116.7   | 7.1      | 28.1   | 11.7  | 5.4     | 9.1    | 19.6                   | 7.5               | 13.5    | -4.1 | 0.0    | 214.6 |      |        |  |
| Operating EBIT   | 103.8   | 3.1      | 25.0   | 6.9   | 4.6     | 8.6    | 18.5                   | 2.2               | 12.4    | -5.1 | 0.0    | 179.9 |      |        |  |
| Fair Value adj on biomass, contracts/ unrealised derivatives | 51.4    | 12.0     | 14.7   | 5.5   | -2.8    | 1.3    | -5.7                   | 16.0              | 0.0     | 4.5  | 0.0    | 102.8 |      |        |  |
| Unrealized margin adjustment                                 | 0.0     | 0.0      | 0.0    | 0.0   | 0.0     | 0.0    | 0.0                    | 0.0               | 0.0     | 0.0  | -18.2  | -18.2 |      |        |  |
| Restructuring cost   | 0.0     | 0.0      | 0.0    | 0.0   | 0.0     | 0.0    | 0.0                    | 0.0               | 0.0     | 0.0  | 0.0    | 0.0   | 0.0  |        |  |
| Other non-operational items                                  | 0.0     | 0.0      | 0.0    | 0.0   | 0.0     | 0.0    | 0.0                    | 0.0               | 0.0     | 0.0  | 0.0    | 0.0   | 0.0  |        |  |
| Income/loss from associated companies                        | 15.2    | 0.0      | 0.0    | 0.0   | 0.0     | 0.0    | 0.0                    | 0.0               | 0.0     | 0.0  | 0.0    | 0.0   | 15.2 |        |  |
| Write-down of fixed assets/intangibles                       | 0.0     | 0.0      | 0.0    | 0.0   | 0.0     | 0.0    | 0.0                    | -0.3              | 0.0     | 0.0  | 0.0    | 0.0   | -0.3 |        |  |
| EBIT   | 170.4   | 15.1     | 39.6   | 12.4  | 1.8     | 9.9    | 12.9                   | 17.9              | 12.4    | -0.5 | -18.2  | 273.6 |      |        |  |
| Contribution to operational EBIT from S&M                    | 12.1    | 2.8      | 2.1    | 3.0   | 0.1     | 0.4    | -18.5                  | -2.2              |         | 0.2  |        | 0.0   |      |        |  |
| Contribution to operational EBIT from Feed                   | 12.4    |          |        |       |         |        |                        |                   |         |      | 0.0    |       |      |        |  |
| Operational EBIT incl contribution from S&M                  | 128.3   | 5.9      | 27.0   | 9.9   | 4.6     | 9.0    | 0.0                    | 0.0               | 0.0     | -4.8 | 0.0    | 179.9 |      |        |  |
| Harvest / sales volume                                       | 64 640  | 9 811    | 10 284 | 6 894 | 2 901   | 2 684  | 0                      | 29 621            | 114 685 |      |        |       |      |        |  |
| Operational EBIT/kg incl contribution from S&M (EUR)         | 1.98    | 0.60     | 2.63   | 1.44  | 1.60    | 3.37   |                        |                   |         |      |        | 1.85  |      |        |  |
| -of which S&M  | 0.19    | 0.29     | 0.20   | 0.43  | 0.02    | 0.16   |                        |                   |         |      |        | 0.21  |      |        |  |
| -of which Feed   | 0.19    |          |        |       |         |        |                        |                   |         |      |        | 0.13  |      |        |  |

\*Volume = harvested volume salmon in tonnes gutted weight

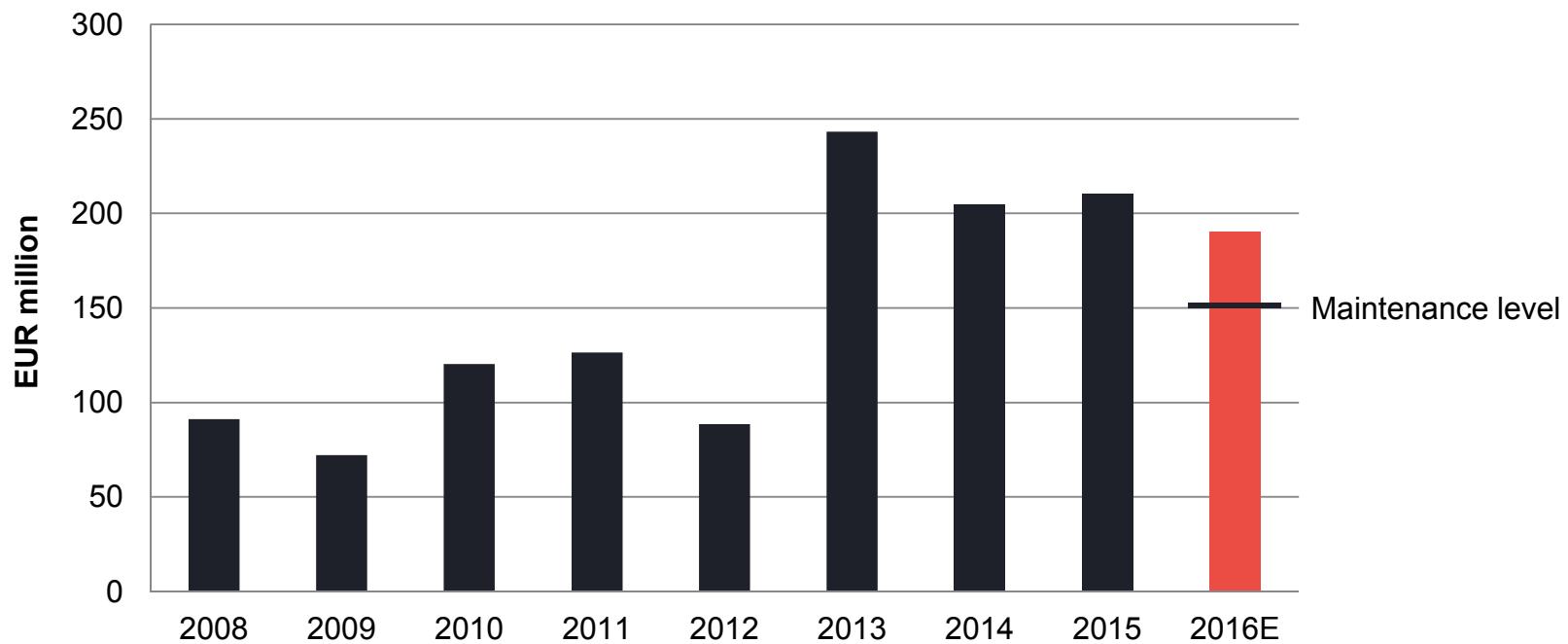
## Development in harvest volumes

|           | 2010  | 2011  | 2012  | 2013  | 2014 |       |       |       |       | 2015 |       |       |       |       | 2016E |      |      |       |       |
|-----------|-------|-------|-------|-------|------|-------|-------|-------|-------|------|-------|-------|-------|-------|-------|------|------|-------|-------|
|           | Total | Total | Total | Total | Q1   | Q2    | Q3    | Q4    | Total | Q1   | Q2    | Q3    | Q4    | Total | Q1    | Q2   | Q3   | Q4E   | Total |
| Norway    | 202.5 | 217.5 | 255.3 | 222.5 | 55.1 | 68.7  | 64.3  | 69.9  | 258.0 | 65.2 | 64.0  | 58.9  | 66.6  | 254.8 | 54.0  | 53.7 | 64.6 | 62.0  | 234.0 |
| Chile     | 10.6  | 26.0  | 40.2  | 28.3  | 17.7 | 16.4  | 16.7  | 16.6  | 67.5  | 16.1 | 13.2  | 18.4  | 14.8  | 62.5  | 15.4  | 7.1  | 6.9  | 7.0   | 37.0  |
| Canada    | 33.5  | 33.9  | 40.2  | 33.1  | 6.4  | 6.5   | 7.1   | 6.8   | 26.7  | 10.5 | 11.6  | 8.7   | 9.4   | 40.1  | 11.6  | 11.7 | 10.3 | 10.0  | 44.0  |
| Scotland  | 33.1  | 50.2  | 40.3  | 48.4  | 10.5 | 18.3  | 13.7  | 6.4   | 48.9  | 7.1  | 12.4  | 16.6  | 14.1  | 50.1  | 12.6  | 10.8 | 9.8  | 14.0  | 47.0  |
| Other (1) | 16.0  | 15.3  | 16.3  | 11.5  | 2.6  | 4.3   | 5.5   | 5.4   | 17.8  | 0.6  | 2.9   | 3.4   | 5.7   | 12.7  | 3.1   | 3.8  | 5.6  | 7.0   | 19.0  |
| Total     | 295.7 | 342.8 | 392.3 | 343.8 | 92.2 | 114.2 | 107.3 | 105.1 | 418.9 | 99.5 | 104.2 | 106.0 | 110.6 | 420.1 | 96.6  | 87.2 | 97.2 | 100.0 | 381.0 |

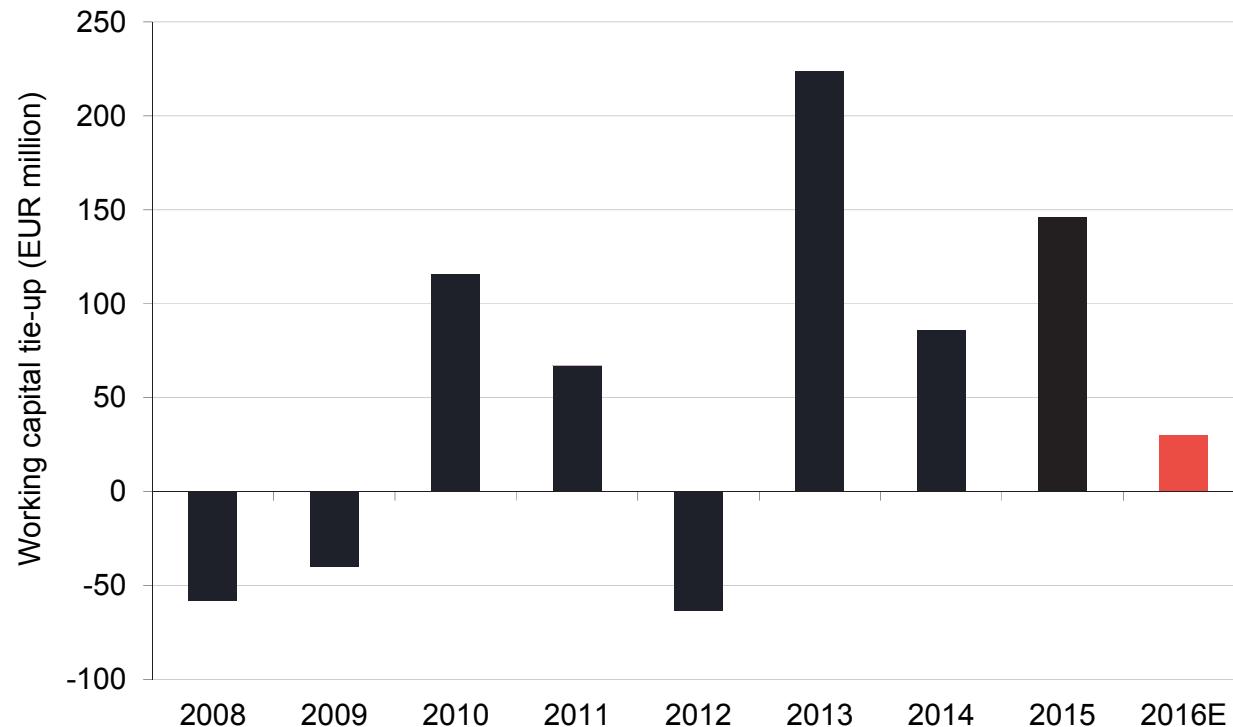
### GROWTH RELATIVE TO SAME PERIOD IN PREVIOUS YEAR

|           | 2010  | 2011  | 2012  | 2013  | 2014 |      |      |      |       | 2015 |      |      |      |       | 2016E |      |      |      |       |
|-----------|-------|-------|-------|-------|------|------|------|------|-------|------|------|------|------|-------|-------|------|------|------|-------|
|           | Total | Total | Total | Total | Q1   | Q2   | Q3   | Q4   | Total | Q1   | Q2   | Q3   | Q4   | Total | Q1    | Q2   | Q3   | Q4E  | Total |
| Norway    | 0%    | 7%    | 17%   | -13%  | 17%  | 28%  | 21%  | 2%   | 16%   | 18%  | -7%  | -8%  | -5%  | -1%   | -17%  | -16% | 10%  | -7%  | -8%   |
| Chile     | -71%  | 146%  | 55%   | -30%  | 115% | n.a. | 184% | 17%  | 139%  | -9%  | -19% | 10%  | -11% | -7%   | -4%   | -47% | -63% | -53% | -41%  |
| Canada    | -8%   | 1%    | 19%   | -18%  | -48% | -28% | 14%  | 19%  | -19%  | 65%  | 79%  | 23%  | 38%  | 50%   | 10%   | 1%   | 19%  | 7%   | 10%   |
| Scotland  | -12%  | 51%   | -20%  | 20%   | 9%   | 37%  | 0%   | -46% | 1%    | -32% | -32% | 21%  | 121% | 3%    | 77%   | -12% | -41% | -1%  | -6%   |
| Other (1) | 7%    | -4%   | 7%    | -29%  | -4%  | 20%  | 172% | 67%  | 54%   | -76% | -32% | -38% | 6%   | -29%  | 399%  | 28%  | 64%  | 23%  | 50%   |
| Total     | -10%  | 16%   | 14%   | -12%  | 15%  | 44%  | 33%  | 2%   | 22%   | 8%   | -9%  | -1%  | 5%   | 0%    | -3%   | -16% | -8%  | -10% | -9%   |

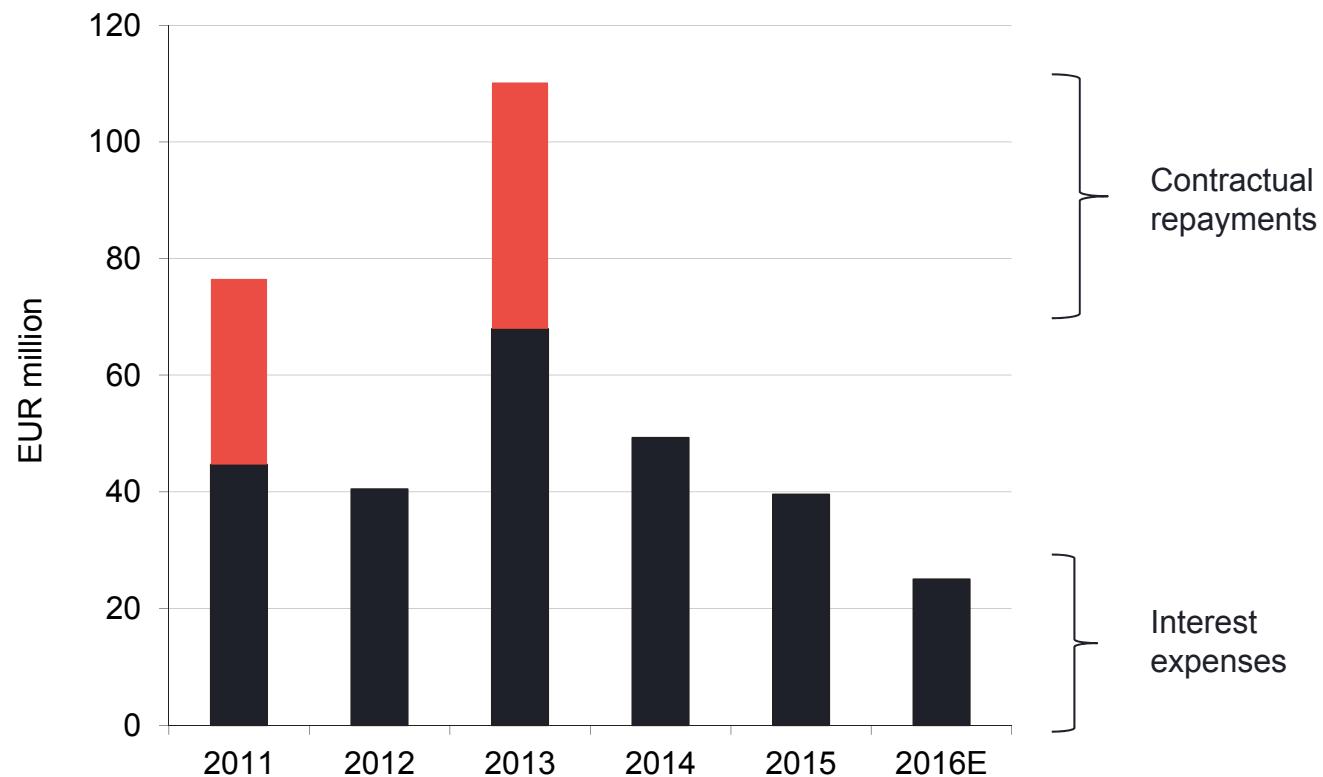
## Net capital expenditure guidance



## Net working capital guidance



## Guidance on financial commitments and cost of debt



## Nova Sea

| Ownership % | Harvest volume (GWE) |        |         |         | 2014   | EBIT per kg EUR |      |         |         | NIBD EURm<br>Q3 2016 |
|-------------|----------------------|--------|---------|---------|--------|-----------------|------|---------|---------|----------------------|
|             | 2014                 | 2015   | Q3 2015 | Q3 2016 |        | 2014            | 2015 | Q3 2015 | Q3 2016 |                      |
| Nova Sea    | 48%                  | 38 739 | 37 422  | 10 454  | 13 051 | 1.47            | 1.57 | 1.50    | 3.41    | -12.6                |

- *Leading integrated salmon producer in Northern Norway*
  - 33.33 wholly owned licenses
  - 4 partly owned licenses
- *Marine Harvest has an ownership in Nova Sea of ~48% through direct and indirect shareholdings*
- *2015 dividends of NOK 200m (paid in Q2-16)*
  - Marine Harvest's direct share NOK ~86m
- *Proportion of income after tax reported as income from associated companies in Marine Harvest Norway*
  - EUR 11.2m in Q3 2016



## Debt distribution and interest rate hedging

| CURRENCY      | DEBT<br>30/09/2016 <sup>(2)</sup> | DEBT VOLUME HEDGED AND FIXED RATES OF INTEREST RATE HEDGES (MARCH-MARCH) <sup>(1)</sup> |                           |               |                           |               |                           |               |                           |               |                           |               |                           |
|---------------|-----------------------------------|---|---------------------------|---------------|---------------------------|---------------|---------------------------|---------------|---------------------------|---------------|---------------------------|---------------|---------------------------|
|               |                                   | 2016  |                           | 2017          |                           | 2018          |                           | 2019          |                           | 2020          |                           | 2021          |                           |
|               |                                   | Nominal value   | Fixed rate <sup>(3)</sup> | Nominal value | Fixed rate <sup>(3)</sup> | Nominal value | Fixed rate <sup>(3)</sup> | Nominal value | Fixed rate <sup>(3)</sup> | Nominal value | Fixed rate <sup>(3)</sup> | Nominal value | Fixed rate <sup>(3)</sup> |
| EUR m         | 637.0                             | 797.4   | 0.94%                     | 938.0         | 1.21%                     | 1 226.1       | 1.80%                     | 1 296.5       | 2.50%                     | 716.6         | 1.24%                     | 380.0         | 2.20%                     |
| USD m         | 145.5                             | 151.0   | 2.91%                     | 138.5         | 3.12%                     | 138.5         | 3.21%                     | 167.5         | 2.93%                     | 78.3          | 2.31%                     | 78.3          | 2.31%                     |
| GBP m         | 31.2                              | 34.0  | 3.04%                     | 34.0          | 3.13%                     | 34.0          | 3.13%                     | 34.0          | 3.13%                     | 23.5          | 2.83%                     | 23.5          | 2.83%                     |
| Other (EUR m) | 139.8                             |   |                           |               |                           |               |                           |               |                           |               |                           | -             | 0.00%                     |

Market value of IRS contracts in MEUR (30/09/16):

|        |
|--------|
| -100.2 |
| 0.7    |
| -2.1   |

Mark to market valuation effect in Q3<sup>(4)</sup>:

Difference in fixed vs floating rate settled in cash in Q3

### Notes:

- (1) MHG chooses March as the starting month for all new interest hedging contracts
- (2) Debt at book value after taking cross currency swaps into account
- (3) Financing margin not included
- (4) Quarterly change in market value booked against P/L

- *External interest bearing debt is distributed as follows: EUR 70%, USD 13%, GBP 4%, other currencies 13%.*
- *Policy: Marine Harvest ASA shall hedge 70%-100% of the Group's long-term interest-bearing debt by currency with fixed interest or interest rate derivatives for the first 4 years and 0%-60% for the 5 following years. Interest-bearing debt includes external interest-bearing debt and leasing in the parent company or subsidiaries. The interest rate hedges shall be based on the targeted currency composition. Interest rate exposure in other currencies than EUR, USD and GBP shall not be hedged*

# Hedging and long term currency exposure

## POLICY

### EUR/NOK

- Marine Harvest shall hedge between 0% and 30% of its assumed annual expenses in NOK against the EUR with a horizon of two years. The annual hedging shall be evenly distributed across the months of the year.

### USD/CAD

- Marine Harvest shall hedge between 0% and 30% of its assumed annual expenses in CAD against the USD with a horizon of two years. The annual hedging shall be evenly distributed across the months of the year.

### USD/CLP

- Marine Harvest shall not hedge the USD/CLP exposure

### *Internal transaction hedging relating to bilateral sales contracts*

- All bilateral sales contracts are subject to internal currency hedging of the exposure between the invoicing currency and EUR
- The operating entities hedge this exposure towards the parent company. In accordance with the general hedging policy, this exposure is not hedged towards external counterparties
- The purpose of the internal hedging is to allow for a more accurate comparison between the MH Farming entities (including contribution from Sales) and peers with respect to price achievement and operational EBIT

## Strategic currency hedging

| STRATEGIC CURRENCY HEDGING                    | EUR/NOK |                    | USD/CAD |      |
|---|---------|--------------------|---------|------|
|   | MEUR    | Rate               | MUSD    | Rate |
| 2016  | 49.8    | 8.91               | 7.2     | 1.32 |
| 2017  | 199.2   | 9.40               | 28.8    | 1.32 |
| 2018  | 149.4   | 9.62               | 12.0    | 1.32 |
| <b>P/L effect of contracts maturing in Q3</b> |         | <b>-1.2</b> (MEUR) |         |      |
|   |         |                    | MEUR    |      |
| <b>Market value 30/06/2016</b>                |         | <b>-3.5</b>        |         |      |
| Change (1)                                    |         | 16.6               |         |      |
| <b>Market value 30/09/2016</b>                |         | <b>13.1</b>        |         |      |

### DESIGNATED MARKET CURRENCIES

|          |     |
|----------|-----|
| Norway   | EUR |
| Chile    | USD |
| Canada   | USD |
| Scotland | GBP |
| Feed     | EUR |
| VAP      | EUR |
| Mopol    | EUR |
| Faroes   | EUR |
| Asia     | USD |

## Tax losses carried forward (YE 2015)

| Marine Harvest Group 31.12.2015<br>EUR million | Recognised  | Unrecognised | Total        |
|--|-------------|--------------|--------------|
| USA  | 7.6         | 0.0          | 7.6          |
| Poland   | 16.3        | 1.2          | 17.5         |
| France   | 5.5         | 44.3         | 49.8         |
| Germany  | 1.0         | 0.0          | 1.0          |
| Chile  | 3.2         | 72.0         | 75.2         |
| Italy  | 0.0         | 0.4          | 0.4          |
| Taiwan   | 0.0         | 2.0          | 2.0          |
| China  | 0.4         | 0.0          | 0.4          |
| Other  | 0.1         | 0.0          | 0.1          |
| <b>Total</b>                                   | <b>34.1</b> | <b>119.9</b> | <b>154.0</b> |

- *Most of the deferred tax assets have not been recognised on the statement of financial position*
- *The NOL's will be used to offset taxable profit in the countries going forward*
- *The utilisation of the deferred tax asset on NOL's gives rise to a tax expense in the accounts which do not normally have any cash effect*