

Press Release
Reykjavik, 29 June 2007

## Mosaic Fashions hf

## Q1 FY 2008 Results for the period ended 28 April 2007 Statutory ${ }^{1}$ Sales up $95 \%$ to $£ 192 m-$ EBITDA $^{2}$ up $47 \%$ to $£ 14.8 \mathrm{~m}$

## Highlights, on a statutory basis:

- Following the acquisition of Rubicon Retail in the $3^{\text {rd }}$ Quarter of last year, total group sales increased by $95 \%$ in the first quarter of this year, to $£ 192 \mathrm{~m}$ (Q1 FY2007: $£ 98.4 \mathrm{~m}$ ).
- EBITDA, was up $47 \%$ to $£ 14.8 \mathrm{~m}$, (Q1 FY2007: $£ 10.1 \mathrm{~m}$ ) representing $8 \%$ of sales.
- Loss after tax for the quarter was $£ 3.3 \mathrm{~m}$ (Q1 FY2007: $£ 0.8 \mathrm{~m}$ profit) as a result of increased financing costs.
- Loss per share was $-0.114 p$, compared to a profit per share of 0.027 p in Q1 FY2007.
- Equity up by $£ 18 \mathrm{~m}$ to $£ 148.7 \mathrm{~m}$ (Q1 FY2007: $£ 130.4 \mathrm{~m}$ ).


## Highlights, on a proforma ${ }^{3}$ basis:

- EBITDA of $£ 14.8 \mathrm{~m}$ in Q1 FY2008, level with last year, representing $8 \%$ of sales. Total group sales increased by $4 \%$ in the quarter, to $£ 192 \mathrm{~m}$ (Q1 FY2007: $£ 184 \mathrm{~m}$ ).
- Karen Millen, Oasis, Warehouse and Whistles delivered sales growth, Shoe Studio growth was level, but there were sales declines at Coast and Principles.
- International sales ${ }^{4}$, across all brands, were up 27\%, and now represent $18 \%$ of group turnover (Q1 FY2007: 14\%).
- e-commerce sales amounted to $£ 3.6 \mathrm{~m}$, almost three times Q1 FY2007.
- During the quarter, a net 27 new stores and concessions were opened in the UK and mainland Europe, taking the owned portfolio to 1,656 stores. 15 international franchise stores were opened, taking the franchise portfolio to 183.

As announced last week, an offer for the whole of the outstanding share capital of the company, at a price of ISK17.5, is pending.

Derek Lovelock, CEO Mosaic Fashions, commented:
'The $1^{\text {st }}$ Quarter has been disappointing for us, with fashion retailing in the UK generally difficult, combined with continuing underperformance in Coast and Principles. The $2^{\text {nd }}$ Quarter started slowly, but there has been some evidence of improvement in recent weeks. Coast has shown encouraging signs of recovery, but conversely sales at Oasis have slowed. International sales are still outperforming the UK, and e-commerce sales continue to exceed our expectations. The new Coast transactional website is doing remarkably well, and we look forward to the Karen Millen launch in August. Although FY2008 threatens to be another difficult year for the Group, we remain confident in the long term strength of our brand portfolio and at this stage we are maintaining our guidance of low double digit growth in proforma EBITDA.'

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## CHIEF EXECUTIVE'S REVIEW

The first quarter was characterised by a significant shift in the pattern of trade before and after Easter. The first months were dominated by a strong fashion look of printed tunics and shift dresses worn over leggings and trousers, which had limited appeal outside the young fashion market. After Easter, with the market saturated with print dresses and tunics, customers reverted to more individual and special products, which drove improved sales in Coast, Karen Millen and Whistles.

The strong fashion trend for dresses of all forms inevitably had repercussions for Coast, which struggled to compete with such intense competition from every quarter. With the shift in trading patterns after Easter, Coast reasserted its authority in time for the traditional occasionwear season, supported by the incredibly strong launch of a new transactional website.

Karen Millen launched one of the strongest collections of recent seasons, which resulted in solid sales growth in the UK and continued excellent sales growth in international markets. Whistles has also seen a significant turnaround with sales strengthening as the season has progressed. Reactions to these later ranges give us confidence in the new creative team.

Warehouse's strong performance at the end of last year has continued throughout the spring/summer season. Oasis had a strong start to the year heavily backing the print tunics and dresses, but Principles focused too heavily on this fashion trend, which proved of limited appeal to their target customer.

Interestingly the absence of a strong clothing fashion following Easter has led to a significant improvement on what was already a reasonable trend for shoes, and we are satisfied with the progress being made at Shoe Studio.

## Current Trade

May was a particularly difficult month, however performance has improved in June, with sales being driven by the demand for occasionwear. We expect the rest of the year to continue to be challenging in the UK high street, however with continued growth in our international and e-commerce businesses, we are still maintaining our forecast of low double digit growth in proforma EBITDA for the year.

[^1]

## Proforma Basis

## Income Statement

Sales were $+4 \%$ in the $1^{\text {st }}$ Quarter, sales performance by brand was as follows:

|  | 1st Quarter |
| :--- | ---: |
| Coast | $-12 \%$ |
| Karen Millen | $+20 \%$ |
| Oasis | $+6 \%$ |
| Principles | $-5 \%$ |
| Shoe Studio | $=$ |
| Warehouse | $+19 \%$ |
| Whistles | $+10 \%$ |

Gross margin for the quarter was up from 62.9\% to 63.0\%.
Growth in distribution and administration costs for the group remains ahead of sales at $+10 \%$ for the quarter. This reflects the impact of fixed store costs, which rose faster than sales in our existing portfolio, and goodwill amortisation of $£ 1.3 \mathrm{~m}$ in Q1 FY2008 following the acquisition of Rubicon last year.

Operating profit of $£ 6.8$ m for the quarter was $£ 2.2 \mathrm{~m}$ lower than last year (Q1 FY 2007: $£ 9.0 \mathrm{~m}$ ).
EBITDA of $£ 14.8$ m is level with Q1 FY2007.

## Statutory Basis

Income Statement
Ordinary net financing costs of $£ 11.6 \mathrm{~m}$ compare with $£ 5.3 \mathrm{~m}$ in Q1 FY2007.
The tax credit of $£ 1.5 \mathrm{~m}$ for the quarter represents an effective tax rate of $31 \%$. This incorporates our expectation of the reversal of the tax charge relating to the warrants granted at the time of the Rubicon acquisition last year.

The loss after tax of $£ 3.3 \mathrm{~m}$ for the quarter compares with a small profit in Q1 FY2007.
The loss of 0.114 p per share this year compares with a profit of 0.027p in Q1 FY2007.

## Balance Sheet

Non-current assets are little changed from the year-end.
Inventories, trade and other receivables are at normal levels.
Equity has slightly decreased in the quarter, in line with the small loss for the period.
Long term borrowings have increased by $£ 2.6 \mathrm{~m}$ since the year-end, $£ 0.8 \mathrm{~m}$ due to accretion of the unsecured loan notes, $£ 1.3 \mathrm{~m}$ relating to pik notes issued in accordance with the mezzanine loan, and the remaining $£ 0.5 \mathrm{~m}$ to amortisation of loan costs.

Trade and other payables are at normal levels.

## Cash Flows

The cash flow statement has been prepared on a statutory basis.
Operating profit for the quarter is slightly higher for the enlarged group than that of the original Mosaic group last year.

Higher depreciation costs reflect the increase in the fixed asset base and higher amortisation the increase in intangible assets. These follow the acquisition of Rubicon last year.

The increase in inventories and other working capital movements are normal for the size of the group and the time of year.

Financing costs paid reflect the new finance structure, put in place at the time of the Rubicon acquisition last year.


Acquisition of property plant and equipment was in line with our plan for the year.
The first repayment of borrowings under the new debt structure does not occur until the start of the $3^{\text {rd }}$ Quarter.
The net decrease in cash of $£ 9.8 \mathrm{~m}$ leaves the group with a small cash surplus at the end of the $1^{\text {st }}$ Quarter.

## Store Portfolio

During the quarter, 4 new stores and 23 department store concessions were opened in the UK, mainland Europe and the USA.

There was a net increase of 15 in the number of international franchise stores.
There was a net increase of 1 to 52 outlets in China.
In total, following the openings this quarter, Mosaic is now represented in 37 countries, comprising 470 own stores and 1,186 concessions in 8 European countries and the USA, as well as 183 franchise stores in 31 countries and 52 joint venture outlets in China.

## Auditing

The interim financial report for the $1^{\text {st }}$ Quarter has been reviewed by the company's auditors.

## Financial Calendar

Q2 and H1 FY 2008 Results $28^{\text {th }}$ September 2007
Q3 FY 2008 Results $\quad 28^{\text {th }}$ December 2007
Q4 and FY 2008 Results $\quad 25^{\text {th }}$ April 2008

## Presentation of results

A conference call and audio webcast for shareholders and market participants will be held on Friday 29 June at 9:30am (UK) / 8:30am (Iceland). Participants can listen on the website www.mosaic-fashions.co.uk or call on +44 (0) 2071380835 . Participants are invited to call five minutes prior to this time.

A presentation, which will be referred to on the call, will be available from the OMX website and from the Mosaic Fashions website.

Derek Lovelock, CEO and Richard Glanville, CFO will present the company's results and answer questions. The presentation will be held in English.

A replay facility will be available for a week after the results both on the website of Mosaic Fashions and by telephone: +44 (0)20 78061970 and Passcode: 5654009\#

## Further Information

For further information on the results please contact the company's Investor Relations Manager, Jessica Wilks on +442074521122 or Gavin Anderson (Fergus Wylie/Clotilde Gros +44 207554 1400)

Information on Mosaic Fashions hf is available on the company website at www.mosaic-fashions.is or www.mosaic-fashions.co.uk

Mosaic Fashions hf is the parent company of eight successful design led fashion brands; Coast, Karen Millen, Oasis, Odille, Principles, Shoe Studio, Warehouse and Whistles. It operates 1,891 stores and concessions, mainly in the UK and Ireland, but also in the rest of Europe and the USA. It has 183 franchise stores in 31 countries worldwide, and 52 department store concessions in China through a joint venture. The group employs over 13,000 employees. The company is listed on OMX.

## Proforma Consolidated Income Statement (abbreviated)

 For the quarter ended 28 April 2007£ millions

|  | 1st Quarter |  | $\begin{array}{r} \text { Year ended } \\ 27.01 .2007 \end{array}$ |
| :---: | :---: | :---: | :---: |
|  | 2007 | 2006 |  |
|  | 28.01-28.04 | 29.01-29.04 |  |
| Sales | 192.0 | 184.0 | 853.3 |
| Cost of sales | -71.1 | -68.3 | -330.1 |
| Gross profit | 120.9 | 115.7 | 523.2 |
| Distribution costs | -87.2 | -82.3 | -356.7 |
| Administrative expense before acquisition and integration costs | -26.7 | -24.2 | -99.2 |
| Acquisition and integration costs | -0.1 | - | -1.3 |
| Total administrative expenses | -26.8 | -24.2 | -100.5 |
| Operating profit before financing costs | 6.9 | 9.2 | 66.0 |
| Share of loss of associate | -0.1 | -0.2 | -0.7 |
| Operating profit after associates | 6.8 | 9.0 | 65.3 |
| EBITDA |  |  |  |
| Operating profit after associates | 6.8 | 9.0 | 65.3 |
| Acquisition and integration costs | 0.1 | - | 1.3 |
| Depreciation and amortisation | 7.9 | 5.8 | 25.9 |
| EBITDA | 14.8 | 14.8 | 92.5 |
| Ratios |  |  |  |
| Sales growth | 4\% |  |  |
| Operating profit growth (after associates) | -24\% |  |  |
| EBITDA growth | 0\% |  |  |
| Gross margin | 63.0\% | 62.9\% | 61.3\% |
| EBITDA margin | 7.7\% | 8.0\% | 10.8\% |

## Statutory Consolidated Income Statement For the quarter ended 28 April 2007

$£$ millions

|  | 1st Quarter |  | Year ended27.01.2007 |
| :---: | :---: | :---: | :---: |
|  | 2007 | 2006 |  |
|  | 28.01-28.04 | 29.01-29.04 |  |
| Sales | 192.0 | 98.4 | 585.8 |
| Cost of sales | -71.1 | -37.9 | -229.7 |
| Impact of fair value adjustment on acquired inventory | - | - | -3.2 |
| Total cost of sales | -71.1 | -37.9 | -232.9 |
| Gross profit | 120.9 | 60.5 | 352.9 |
| Distribution costs | -87.2 | -41.8 | -236.1 |
| Administrative expenses before acquisition and integration costs | -26.7 | -12.0 | -67.4 |
| Acquisition and integration costs | -0.1 | - | -1.3 |
| Total administrative expenses | -26.8 | -12.0 | -68.7 |
| Operating profit before financing costs | 6.9 | 6.7 | 48.1 |
| Share of loss of associate | -0.1 | -0.2 | -0.7 |
|  | 6.8 | 6.5 | 47.4 |
| Net Financing costs before refinancing | -11.6 | -5.3 | -27.4 |
| Net Financing costs arising from refinancing |  | - | -2.8 |
| Total finance costs | -11.6 | -5.3 | -30.2 |
| Profit / (loss) before tax | -4.8 | 1.2 | 17.2 |
| Income tax expense / (credit) | 1.5 | -0.4 | -6.5 |
| Profit / (loss) for the period | -3.3 | 0.8 | 10.7 |
| Earnings per share: |  |  |  |
| Basic earnings per share (pence) | -0.114 | 0.027 | 0.369 |
| Diluted earnings per share (pence) | -0.114 | 0.027 | 0.329 |
| EBITDA |  |  |  |
| Operating profit after associates | 6.8 | 6.5 | 47.4 |
| Acquisition, integration \& IPO costs | 0.1 | - | 1.3 |
| Impact of fair value adjustment on acquired inventory | - | - | 3.2 |
| Depreciation and amortisation | 7.9 | 3.6 | 20.3 |
| EBITDA | 14.8 | 10.1 | 72.2 |

## Ratios

| Sales growth | $95 \%$ |  |  |
| :--- | ---: | ---: | ---: |
| Profit growth | $-512 \%$ |  |  |
| EBITDA growth | $47 \%$ |  |  |
|  |  | $63.0 \%$ | $61.5 \%$ |
| Gross margin | $7.7 \%$ | $10.3 \%$ | $12.3 \%$ |
| EBITDA margin |  |  |  |

## Consolidated Interim Balance Sheet

28 April 2007

## £ millions

## Assets

## Non-current assets:

Property, plant and equipment
Intangible assets
Investments in associates
Prepayments
Trade and other receivables

Total non-current assets

| 28.04.2007 | 29.04 .2006 | 27.01 .2007 |
| :---: | :---: | :---: |
| $£$ millions | $£$ millions | $£$ millions |

£ millions £ millions £ millions

Current assets:

Inventories
Trade and other receivables
Cash and cash equivalents
Total current assets

Total assets

| 87.4 | 47.0 | 81.1 |
| :---: | :---: | :---: |
| 62.5 | 26.1 | 62.8 |
| 1.4 | - | 11.2 |
| 151.3 | 73.1 | 155.1 |
| 758.4 | 342.2 | 763.7 |

Equity and liabilities
Equity:
Share capital

| -23.5 | -23.5 | -23.5 |
| ---: | ---: | ---: |
| -9.8 | - | -9.8 |
| -93.9 | -93.9 | -93.9 |
| -21.5 | -13.0 | -23.4 |
|  |  |  |
|  | -148.7 | -130.4 |
|  |  |  |
|  |  | -150.6 |

Non-current liabilities:

Long term borrowings
Deferred income
Deferred tax liabilities
Total non-current liabilities

## Current liabilities:

Short term borrowings
Bank overdrafts
Trade and other payables
Deferred income
Income tax payable
Total current liabilities
Total liabilities
Total equity and liabilities

## Ratios

| Equity ratio | $20 \%$ | $38 \%$ | $20 \%$ |
| :--- | :--- | :--- | :--- |
| Current ratio | 1.49 | 0.93 | 1.45 |

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## Consolidated Interim Statement of Cash Flows <br> For the quarter ended 28 April 2007

$£$ millions

| 1st Quarter |  |  |
| :---: | ---: | ---: |
| 2007 | 2006 | Year ended |
| 28.01-28.04 | $29.01-29.04$ | 27.01 .2007 |

Cash flows from operating activities:
Operating profit before net financing cost

Adjustments for:

Depreciation of property, plant and equipment
Amortisation of intangible assets
(Profit) / loss on disposal of property, plant and equipment
Share of loss of associates
Operating profit before changes in working capital and provisions
Increase in inventories
(Increase) / decrease in trade and other receivables
Increase / (decrease) in trade and other payables
Increase / (decrease) in deferred income
Cash generated by operations
Interest income received
Financing costs paid
Income taxes paid
Net cash provided by / (used in) operating activities

| 6.5 | 3.5 | 17.9 |
| :---: | :---: | :---: |
| 1.4 | 0.1 | 2.0 |
| - | - | 0.4 |
| -0.1 | -0.2 | -0.7 |
| 14.7 | 10.1 | 67.7 |
| -6.3 | -3.9 | 15.5 |
| 0.1 | 3.6 | -2.7 |
| -2.9 | -9.0 | -11.7 |
| -0.3 | 0.8 | 10.6 |
| 5.3 | 1.6 | 79.4 |
| 0.1 | 0.3 | 2.7 |
| -8.1 | -7.5 | -21.8 |
| -0.8 | -1.5 | -8.2 |
| -3.5 | -7.1 | 52.1 |

Cash flows from investing activities:
Acquisition of property, plant and equipment
Acquisition of subsidiaries, net of cash acquired Investment in associates

Net cash used in investing activities

| -6.2 | -5.4 | -28.1 |  |
| ---: | ---: | ---: | ---: |
| - | - | -137.4 |  |
| - | -0.5 | -1.0 |  |
|  |  | -5.9 | -166.5 |

Cash flows from financing activities:
Proceeds from sale of own shares
Proceeds from long term borrowings
Repayment of borrowings

| - | - | 1.4 |  |
| ---: | ---: | ---: | ---: |
| - | - | 353.3 |  |
| -0.1 | -10.5 | -241.3 |  |
|  | -0.1 | -10.5 | 113.4 |
|  | -23.5 | -1.0 |  |
| -9.8 | - | -2.5 |  |

Cash and cash equivalents I (bank overdrafts) at start of period
$11.2 \quad 14.7 \quad 14.7$

Cash and cash equivalents / (bank overdrafts) at end of period

| 1.4 |
| :--- |

Consolidated Income Statement
Statutory to Proforma workings

|  | Statutory basis | Rubicon Preacquisition | Adjustments | Proforma basis | Statutory basis | Rubicon Preacquisition | Adjustments | Proforma basis |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| £ millions |  |  |  |  |  |  |  |  |
|  | For the quarter ended 29 April 2006 |  |  |  | For the year ended 27 January 2007 |  |  |  |
| Sales | 98.4 | 85.6 | - | 184.0 | 585.8 | 267.5 | - | 853.3 |
| Cost of sales Impact of fair value adjustment on acquired inventory | -37.9 - | -30.4 . | $\checkmark$ | -68.3 - | -229.7 -3.2 | -104.7 | 4.3 3.2 | -330.1 -1 |
| Total cost of sales | -37.9 | -30.4 | - | -68.3 | -232.9 | -104.7 | 7.5 | -330.1 |
| Gross profit | 60.5 | 55.2 | - | 115.7 | 352.9 | 162.8 | 7.5 | 523.2 |
| Distribution costs | -41.8 | -40.5 | - | -82.3 | -236.1 | -119.3 | -1.3 | -356.7 |
| Administrative expenses before acquisition and integration costs <br> Acquisition and integration costs | -12.0 - | -12.2 - | - | -24.2 | -67.4 -1.3 | -28.1 - | -3.7 -0.0 | -99.2 -1.3 |
| Total administrative expenses | -12 | -12.2 | - | -24.2 | -68.7 | -28.1 | -3.7 | -100.5 |
| Operating profit before financing costs | 6.7 | 2.5 | - | 9.2 | 48.1 | 15.4 | 2.5 | 66.0 |
| Share of loss of associate | -0.2 | - - | - | -0.2 | -0.7 | - | - | -0.7 |
| Operating profit after associates | 6.5 | 2.5 | - | 9.0 | 47.4 | 15.4 | 2.5 | 65.3 |
| EBITDA |  |  |  |  |  |  |  |  |
| Operating profit after associates | 6.5 | 2.5 | - | 9.0 | 47.4 | 15.4 | 2.5 | 65.3 |
| Acquisition and integration costs | - | - | - | - | 1.3 | - | 0.0 | 1.3 |
| Impact of fair value adjustment on acquired inventory | - | - | - | - | 3.2 | - | -3.2 | - |
| Depreciation and amortisation | 3.6 | 2.2 | - | 5.8 | 20.3 | 5.4 | 0.2 | 25.9 |
| EBITDA | 10.1 | 4.7 |  | 14.8 | 72.2 | 20.8 | -0.5 | 92.5 |


[^0]:    1 Statutory basis: The Group acquired the entire issued share capital of Rubicon Retail Limited on 12 October 2006. 'Statutory Basis' financial information has been derived from the Consolidated Financial Statements and includes the post acquisition profits of Rubicon Retail Limited for the period from 13 October 2006 to 27 January 2007, together with their closing balance sheet as at 27 January 2007. 2 EBITDA stated before acquisition and integration costs of $£ 0.1 \mathrm{~m}$

    3 Proforma basis: The acquisition of Rubicon Retail Ltd. did not take place until October 2006. In order to provide clear and unambiguous information to investors, where indicated, figures for the current and comparative periods have been prepared as if all the businesses had been part of the group for the whole of those periods.

[^1]:    4 International sales comprise all own store, concession, franchise and joint venture outlets outside of the UK.

