## Interim Report 012017

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The Interim Report for 012017 of A.P. Møller - Mærsk A/S (further referred to as A.P. Moller - Maersk as the consolidated group of companies) has been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and further requirements in the Danish Financial Statements Act.

## Comparative figures

Unless otherwise stated, all figures in parenthesis refer to the corresponding figures for the same period prior year.

## Forward-looking statements

The interim Report contains forward-looking statements. Such statements are subject to risks and uncertainties as various factors, many of which are outside A.P. Moller - Maersk's control, may cause actual development and results to differ materially from expectations contained in the interim Report.

## Significant accounting estimates and judgements

For a description of significant accounting estimates and judgements, see note 23 of the Annual Report for 2016.

## Directors' report

## HIGHLIGHTS 012017

The profit for A.P. Moller - Maersk was USD 253m (USD 224m) with a return on invested capital (ROIC) of 3.5\% (2.9\%), in line with expectations. Gross cash flow used for capital expenditure was USD 1.6 bn (USD 2.1 bn ). The free cash flow was negative USD 376m (negative USD 1.6bn).

## THE CONSOLIDATED FINANCIALS

The underlying profit of USD 201m (USD 214m) was at the same level as last year, reflecting an increase of USD 321m in Maersk Oil due to higher oil price and lower operating expenses, offset by decreases in almost all other businesses. In particular, the overcapacity in the drilling industry lead to a decrease of USD 175m in Maersk Drilling, and despite increasing freight rates, Maersk Line experienced a decrease of USD 112 m primarily due to higher bunker costs.

Revenue increased by USD 424m to USD 9.Obn with significant increases of USD 343m or 33\% in Maersk Oil, and USD 519m or $10 \%$ in Maersk Line, which was only partly countered by a decrease of USD 310m or 47\% in Maersk Drilling and USD 62m or 56\% in Maersk Supply Service.

Operating expenses increased by USD 319m to USD 7.3bn mainly reflecting an increase of USD 569m in Maersk Line due to $80 \%$ higher bunker prices and $10 \%$ increase in volumes, partly offset by a decrease of USD 95m in Maersk Oil and USD 74m in Maersk Drilling, stemming from cost saving initiatives across all cost categories. Focus on cost efficiency across all businesses remains high.

Profit before tax was USD 574m (USD 369m) and tax amounted to USD 321m (USD 145m). The increase in effective tax rate from $39.3 \%$ to $55.9 \%$ was primarily due to a higher proportion of profit before tax stemming from Maersk Oil, which is taxed significantly higher than the normal corporate tax rate.

Cash flow from operating activities increased to USD 877m (USD 250 m ), primarily due to 2016 being impacted by a one-off dispute settlement in Maersk Oil. Net cash flow used for capital expenditure was USD 1.3bn (USD 1.9bn), mainly regarding investments in Maersk Drilling's XLE Jack-up rig Maersk Invincible, development projects in Maersk Oil and APM Terminals as well as containers acquired in Maersk Line. This was partly offset by divestments of USD 396 m (USD 260m) relating to
sale-and-leaseback of vessels in Maersk Line and the disposal of the Boa field in Maersk Oil.

Net interest-bearing debt increased to USD 11.7bn (USD 10.7bn at 31 December 2016) mainly due to negative free cash flow of USD 376m, dividend payment of USD 454m and new finance leases of USD 170m.

With an equity ratio of $53.5 \%$ ( $52.5 \%$ at 31 December 2016) and a liquidity reserve of USD 10.3bn (USD 11.8bn at 31 December 2016), A.P. Moller - Maersk maintains its strong financial position.

## TRANSPORT \& LOGISTICS

The new strategic direction for the Transport \& Logistics division to integrate the businesses is progressing as planned with expected synergies of up to two percentage points in ROIC improvement by the end of 2019. In accordance with the strategy, Maersk Line increased the volumes to APM Terminals in 01.

A key part of the growth strategy in Transport \& Logistics is developing and introducing new digital products and services to customers. As examples to support these initiatives, Damco launched its digital freight forward platform Twill, and Maersk Line announced a collaboration with IBM on developing blockchain solutions to simplify supply chains.

The sales and purchase agreement to acquire the German container shipping line Hamburg Süd from the Oetker Group was approved by the boards of the Oetker Group and Maersk Line A/S. Maersk Line will acquire Hamburg Süd for EUR 3.7bn on a cash and debt-free basis (Enterprise Value). A syndicated loan facility has been established to fully finance the acquisition. The acquisition is expected to generate annual operational synergies of around USD $350-400 \mathrm{~m}$ as from 2019, primarily derived from integrating and optimising the vessel networks as well as utilising the terminal capacity in APM Terminals.

The acquisition is subject to regulatory approvals. The US an titrust authorities have approved the acquisition and the EU commission has approved subject to conditions. Maersk Line expects to close the transaction end 2017.

The transaction is part of Transport \& Logistics' stated growth objective and represents sizeable operational synergies and commercial opportunities.

The Transport \& Logistics division realised a consolidated revenue of USD 7.Obn (USD 6.4bn) up 10\% compared to 012016 driven by revenue growth in all businesses, with the exception of Svitzer. The reported underlying loss of USD 1m (profit of

USD 79m) was in line with expectations with gradually improving container freight rates and normal seasonal impact around Chinese New Year. The division generated a free cash flow of USD 104m (negative USD 935m); including effect from sale-and-lease back transactions in Maersk Line.

Maersk Line reported a loss of USD 66m (profit of USD 37m) and a negative ROIC of 1.3\% (positive 0.7\%). The underlying result was a loss of USD 80m (profit of USD 32m).

Market fundamentals continued to improve in 01 and demand outgrew nominal supply for the second consecutive quarter. Transported volumes increased by $10 \%$ partly because of
improved demand but also reflecting an increased market share, maintained from the second half of 2016. Freight rates increased by $4.4 \%$, which did not fully compensate for the $80 \%$ increase in bunker price. Freight rates mainly increased on East-West trades and especially from Asia to Europe while North-South trades were below last year.

Maersk Line's EBIT margin is estimated to be on par with peer group in 04 2016, below the ambition of 5\%-points gap. The unsatisfactory development was partly driven by trade mix, especially Maersk Line's high exposure to North-South trades, and the impact from excluding Hanjin from the peer group in 042016.

Highlights 01

| USD million | Revenue |  | Profit/loss |  | Underlying result |  | Free cash flow |  | Cash flow used for capital expenditure |  | Invested capital |  | ROIC, annualised |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 |
| Maersk Line | 5,493 | 4,974 | -66 | 37 | -80 | 32 | -55 | 73 | -83 | 31 | 20,213 | 20,157 | -1.3\% | 0.7\% |
| APM Terminals | 1,008 | 962 | 91 | 108 | 91 | 107 | 88 | -762 | -163 | -960 | 8,141 | 7,731 | 4.5\% | 6.2\% |
| Damco | 612 | 596 | -8 | 2 | -8 | 2 | -30 | -18 | -1 | -3 | 255 | 224 | -13.9\% | 3.0\% |
| Svitzer | 157 | 163 | 22 | 27 | 21 | 25 | -32 | -18 | -67 | -54 | 1,286 | 1,202 | 7.1\% | 9.4\% |
| Maersk Container Industry | 243 | 112 | 14 | -16 | 14 | -16 | 42 | -67 | -4 | -5 | 328 | 446 | 16.1\% | -15.7\% |
| Other businesses, unallocated and eliminations | -421 | -306 | -39 | -71 | -39 | -71 | 91 | -143 | -52 | 6 | 1,120 | 1,249 | 14.4\% | 4.4\% |
| Transport \& Logistics | 7,092 | 6,501 | 14 | 87 | -1 | 79 | 104 | -935 | -370 | -985 | 31,343 | 31,009 | 0.2\% | 1.2\% |
| Maersk Oil | 1,375 | 1,032 | 328 | -29 | 292 | -29 | 269 | -926 | -282 | -754 | 4,142 | 4,334 | 31.8\% | -3.0\% |
| Maersk Drilling | 344 | 654 | 48 | 222 | 48 | 223 | -306 | 416 | -450 | -11 | 6,624 | 7,792 | 3.0\% | 11.2\% |
| Maersk Supply Service | 48 | 110 | -22 | -2 | -22 | -2 | -86 | -35 | -108 | -57 | 736 | 1,820 | -13.3\% | -0.4\% |
| Maersk Tankers | 228 | 245 | 10 | 48 | 9 | 46 | -15 | 44 | -32 | -24 | 1,704 | 1,647 | 2.3\% | 11.5\% |
| Other businesses, unallocated and eliminations | -25 | 5 | 2 | -1 | 2 | -2 | 4 | -2 | 5 | -2 | 64 | 50 | 24.8\% | -8.1\% |
| Energy | 1,970 | 2,046 | 366 | 238 | 329 | 236 | -134 | -503 | -867 | -848 | 13,270 | 15,643 | 11.3\% | 6.2\% |
| Financial items, net after tax | - | - | -127 | -101 | -127 | -101 | -346 | -175 | -16 | -30 | -649 | -193 | - |  |
| Eliminations | -99 | -8 | - | - | - | - | - | - | - | - | -6 | -2 | - |  |
| A.P. Moller - Maersk Consolidated | 8,963 | 8,539 | 253 | 224 | 201 | 214 | -376 | -1,613 | -1,253 | -1,863 | 43,958 | 46,457 | 3.5\% | 2.9\% |

APM Terminals reported a profit of USD 91m (USD 108m) and a ROIC of $4.5 \%$ ( $6.2 \%$ ). The underlying profit was USD 91m (USD 107m), negatively impacted by declining markets in West Africa and rate pressure in a number of locations due to overcapacity.

In line with the new strategy no new terminal projects have been pursued and APM Terminals achieved a positive free cash flow of USD 88m.

Damco realised a loss of USD 8m (profit of USD 2m) with a negative ROIC of $13.9 \%$ (positive $3.0 \%$ ). The underlying loss was USD 8 m (profit of USD 2 m ), affected by a significant margin pressure in freight forwarding products and higher investments in product development.

Svitzer reported a profit of USD 22 m (USD 27m) and a ROIC of $7.1 \%$ ( $9.4 \%$ ). The underlying profit was USD 21m (USD 25m), negatively impacted by lower activity in Europe and Americas, partly offset by cost saving initiatives

Maersk Container Industry reported a profit of USD 14m (loss of USD 16 m ) and a positive ROIC of $16.1 \%$ (negative 15.7\%). The underlying profit was USD 14 m (loss of USD 16m), positively impacted by improved efficiencies and significantly higher volumes in both dry and reefer stemming from improved coordination between Maersk Line and Maersk Container Industry. In addition, the market prices for dry containers improved compared to 2016.

## ENERGY

The objective of the Energy division is to find structural solutions for the oil and oil related businesses before the end of 2018, ultimately leading to a separation from A.P. Moller - Maersk. In the separation process, the economic value must be maximised for all shareholders, and A.P. Moller - Mærsk A/S must retain a strong capital structure and remain investment grade rated.

Maersk Oil reported a profit of USD 328m (loss of USD 29m) with a positive ROIC of $31.8 \%$ (negative $3.0 \%$ ) at an average oil price of USD 54 (USD 34) per barrel. The underlying profit was USD 292 m (loss of USD 29m) positively affected by the higher oil price, cost reductions and lower exploration costs and a oneoff tax income of USD 42m.

Entitlement production was 275,000 boepd (350,000 boepd), impacted by lower production in Oatar and the UK.

The Danish government provided new terms for the oil industry, enabling partners in the Danish Underground Consortium (DUC) to progress with a full redevelopment plan for the Tyra facilities towards project sanction by the end of 2017. The agreement with the Danish government is subject to Danish parliamentary approval. The Tyra redevelopment will lead to an increase of the resources in Denmark and will extend the production for decades and at the same time unlock upside in the North Sea area

Maersk Drilling reported a profit of USD 48m (USD 222m) and a ROIC of 3.0\% (11.2\%). The underlying profit was USD 48m (USD 223m), negatively impacted by a significant number of rigs being idle but positively impacted by higher operational uptime, cost savings and lower depreciation due to the impairments in 042016.

Maersk Supply Service reported a loss of USD 22m (loss of USD 2 m ) and a ROIC of negative $13.3 \%$ (negative $0.4 \%$ ). The underlying loss was USD 22 m (loss of USD 2m), driven by lower utilisation and lower rates.

Maersk Tankers reported a profit of USD 10m (USD 48m) and a ROIC of $2.3 \%$ (11.5\%). The underlying profit was USD 9m (USD 46 m ), negatively impacted by declining rates, partly offset by cost savings.

## UNALLOCATED ACTIVITIES

Unallocated activities comprise activities, which are not attributable to reportable segments, including financial items as well as centralised purchasing and resale of bunker and lubricating oil to companies in A.P. Moller - Maersk. Net financial expenses were USD 126 m (USD 121m) primarily driven by slightly higher net interest expenses due to higher net debt.

## CREDIT RATING

A.P. Moller - Maersk remains investment grade rated and holds a Baa2 rating from Moody's and a BBB rating from Standard \& Poor's, both with negative outlook.

## DIVIDEND

The ordinary dividend of DKK 150 per A.P. Moller - Mærsk A/S share of nominally DKK 1,000 (in total equal to USD 454m) declared at the Annual General Meeting 28 March 2017 was paid on 31 March 2017.

## GUIDANCE FOR 2017

A.P. Moller - Maersk's expectation of an underlying profit above 2016 (USD 711 m ) is unchanged. Gross capital expenditure for 2017 is still expected to be USD 5.5-6.5bn (USD 5.Obn).

The guidance for 2017 excludes the acquisition of Hamburg Süd.

## Copenhagen, 11 May 2017

## Contacts

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Changes in guidance are versus guidance given in the Annual Report 2016. All figures in parenthesis refer to full year 2016.

The Interim Report for 02 is expected to be announced on 16 August 2017

The Transport \& Logistics division reiterates the expectation of an underlying profit above USD 1bn.

Due to gradual improvements in container rates Maersk Line continues to expect an improvement in excess of USD 1bn in underlying profit compared to 2016 (loss of USD 384m). Global demand for seaborne container transportation is still expected to increase 2-4\%.

The remaining businesses (APM Terminals, Damco, Svitzer and Maersk Container Industry) in the Transport \& Logistics division still expect an underlying profit around 2016 (USD 500m).

The Energy division maintains an expectation of an underlying profit around USD 0.5bn, with Maersk Oil being the main contributor.

The entitlement production is still expected at a level of 215,000 225,000 boepd ( 313,000 boepd) for the full-year and around 150,000-160,000 boepd for the second half of the year after exit from Qatar mid-July. Exploration costs in Maersk Oil are still expected to be around the 2016 level (USD 223m)

Net financial expenses for A.P. Moller - Maersk are still ex pected around USD 0.5bn.

## SENSITIVITY GUIDANCE

A.P. Moller - Maersk's guidance for 2017 is subject to consider able uncertainty, not least due to developments in the global economy, the container freight rates and the oil price.
A.P. Moller - Maersk's expected underlying result depends on a number of factors. Based on the expected earnings level and all other things being equal, the sensitivities for the calendar year 2017 for four key value drivers are listed in the table below:

| Factors | Change | Effect on the Group's underlying profit Rest of year |
| :---: | :---: | :---: |
| Oil price for Maersk Oil ${ }^{1}$ | +/-10 USD/barrel | +/-USD 0.2bn |
| Bunker price | +/-100 USD/tonne | -/+USD 0.3bn |
| Container freight rate | +/-100 USD/FFE | +/-USD 0.8bn |
| Container freight volume | +/-100,000 FFE | +/-USD 0.1bn |

## SUMMARY FINANCIAL INFORMATION AMOUNTS IN USD MILLION

| INCOME STATEMENT | $\begin{array}{r} 01 \\ 2017 \end{array}$ | $\begin{array}{r}01 \\ 2016 \\ \hline\end{array}$ | Full year <br> 2016 |
| :---: | :---: | :---: | :---: |
| Revenue | 8,963 | 8,539 | 35,464 |
| Profit before depreciation, amortisation and impairment losses, etc. (EBITDA) | 1,706 | 1,597 | 6,767 |
| Depreciation, amortisation and impairment losses, net | 1,112 | 1,162 | 7,265 |
| Gain on sale of non-current assets, etc., net | 52 | 11 | 178 |
| Share of profit/loss in joint ventures | 32 | 23 | 149 |
| Share of profit/loss in associated companies | 22 | 21 | -55 |
| Profit/loss before financial items (EBIT) | 700 | 490 | -226 |
| Financial items, net | -126 | -121 | -617 |
| Profit before tax | 574 | 369 | -843 |
| Tax | 321 | 145 | 1,054 |
| Profit/loss for the period | 253 | 224 | -1,897 |
| A.P. Moller - Mærsk A/S' share | 245 | 211 | -1,939 |
| Underlying result | 201 | 214 | 711 |
| BALANCE SHEET |  |  |  |
| Total assets | 60,428 | 64,239 | 61,118 |
| Total equity | 32,316 | 35,804 | 32,090 |
| Invested capital | 43,958 | 46,457 | 42,808 |
| Net interest-bearing debt | 11,664 | 10,653 | 10,737 |
| Investments in property, plant and equipment and intangible assets | 1,670 | 2,845 | 6,748 |
| CASH FLOW STATEMENT |  |  |  |
| Cash flow from operating activities | 877 | 250 | 4,326 |
| Cash flow used for capital expenditure | -1,253 | -1,863 | -4,355 |
| FINANCIAL RATIOS |  |  |  |
| Return on invested capital after tax (ROIC), annualised | 3.5\% | 2.9\% | -2.7\% |
| Return on equity after tax, annualised | 3.1\% | 2.5\% | -5.6\% |
| Equity ratio | 53.5\% | 55.7\% | 52.5\% |


| STOCK MARKET RATIOS | 01 2017 | 018 | Full year 2016 |
| :---: | :---: | :---: | :---: |
| STOCK MARKET RATIOS | 2017 | 2016 | 2016 |
| Earnings per share (EPS), USD | 12 | 10 | -93 |
| Diluted earnings per share, USD | 12 | 10 | -93 |
| Cash flow from operating activities per share, USD | 42 | 12 | 208 |
| Share price (B share), end of period, DKK | 11,570 | 8,590 | 11,270 |
| Share price (B share), end of period, USD | 1,662 | 1,312 | 1,597 |
| Total market capitalisation, end of period, USD m | 33,991 | 26,832 | 32,215 |
| GROUP BUSINESS DRIVERS |  |  |  |
| Maersk Line |  |  |  |
| Transported volumes (FFE in '000) | 2,601 | 2,361 | 10,415 |
| Average freight rate (USD per FFE) | 1,939 | 1,857 | 1,795 |
| Unit cost (USD per FFE incl. VSA income) | 2,087 | 2,060 | 1,982 |
| Average fuel price (USD per tonne) | 320 | 178 | 223 |
| Maersk Line fleet, owned | 284 | 287 | 292 |
| Maersk Line fleet, chartered | 355 | 318 | 347 |
| Fleet capacity (TEU in '000) | 3,236 | 2,992 | 3,239 |
| APM Terminals |  |  |  |
| Containers handled (measured in million TEU and weighted with ownership share) | 9.4 | 8.7 | 37.3 |
| Number of terminals | 75 | 72 | 73 |
| Maersk Oil |  |  |  |
| Average share of oil and gas production (thousand barrels of oil equivalent per day) | 275 | 350 | 313 |
| Average crude oil price (Brent) (USD per barrel) | 54 | 34 | 44 |
| Maersk Drilling |  |  |  |
| Operational uptime | 99\% | 97\% | 98\% |
| Contracted days | 1,260 | 1,683 | 6,307 |
| Revenue backlog (USD bn) | 3.4 | 4.7 | 3.7 |

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## Financial review Transport \& Logistics

## MAERSK LINE

Maersk Line reported a loss of USD 66m (profit of USD 37m) and a ROIC of negative 1.3\% (positive $0.7 \%$ ), in line with expectations. The market fundamentals continued to improve as demand outgrew nominal supply for the second consecutive quarter. Maersk Line's average freight rate increased $4.4 \%$ and revenue improved by 10\% compared to 01 2016, however, this was not sufficient to offset the $80 \%$ increase in average bunker price.

The East-west trades were profitable in 01 driven by the Asia to Europe trades, however offset by negative results in the North-South trades.

Revenue of USD 5.5bn was 10\% higher than 01 2016. The development was driven by a $4.4 \%$ increase in average freight rate to 1,939 USD/FFE ( 1,857 USD/FFE) and a $10 \%$ increase in volumes to 2,601k FFE (2,361k FFE). Volume mainly increased on backhaul (16.1\%) and less on headhaul (7.4\%) with the increase driven by both improved demand growth and market share
gain maintained from the second half of 2016. Volumes mainly increased in the North America and West Central Asia trades.

Average freight rates increased $4.4 \%$, driven by an increase in the East-West trades of $23 \%$ and especially from Asia to Europe while North America was on par with last year. The North-South trades were $4.3 \%$ below last year driven by lower rates in Africa and Oceania while freight rates in West Central Asia and Latin America were on par with last year. Despite an improvement, average freight rates did not fully reflect the

| MAERSK LINE HIGHLIGHTS | USD MILLION |  |
| :---: | :---: | :---: |
|  |  | 01 |
|  | 2017 | 2016 |
| Revenue | 5,493 | 4,974 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | 436 | 486 |
| Depreciation, amortisation and impairment losses, net | 492 | 475 |
| Gain on sale of non-current assets, etc., net | 14 | 5 |
| Profit/loss before financial items (EBIT) | -42 | 16 |
| Tax | 24 | +21 |
| Net operating profit/loss after tax (NOPAT) | -66 | 37 |
| Underlying result | -80 | 32 |
| Cash flow from operating activities | 28 | 42 |
| Cash flow used for capital expenditure | -83 | 31 |
| Invested capital | 20,213 | 20,157 |
| ROIC, annualised | -1.3\% | 0.7\% |
| Transported volumes (FFE in '000) | 2,601 | 2,361 |
| Average freight rate (USD per FFE) | 1,939 | 1,857 |
| Unit cost (USD per FFE incl. VSA income) | 2,087 | 2,060 |
| Average fuel price (USD per tonne) | 320 | 178 |
| Maersk Line fleet, owned | 284 | 287 |
| Maersk Line fleet, chartered | 355 | 318 |
| Fleet capacity (TEU in '000) | 3,236 | 2,992 |

improvement in market fundamentals. Recognised freight revenue was USD 5.0bn (USD 4.5bn) and other revenue was USD 525m (USD 514m).

Total unit cost of 2,087 USD/FFE was 1.3\% higher than 012016 (2,060 USD/FFE) while unit cost at fixed bunker price was $5.2 \%$ lower. Total unit cost benefited from general cost efficiencies but was more than offset by an $80 \%$ increase in bunker prices. Compared to 042016 total unit cost increased 5.8\% mainly because of lower utilisation and higher bunker prices. Unit cost at fixed bunker price increased 3.5\% compared to 042016.

## Average freight rates

| USD/FFE | 012017 | 012016 | Change | Change \% |
| :---: | :---: | :---: | :---: | :---: |
| East-West | 2,112 | 1,713 | 398 | 23.2 |
| North-South | 2,027 | 2,117 | -91 | -4.3 |
| Intra-regional | 1,308 | 1,384 | -77 | -5.6 |
| Total | 1,939 | 1,857 | 82 | 4.4 |

## Transported volumes

| FFE ('000) | 012017 | 012016 | Change | Change \% |
| :---: | :---: | :---: | :---: | :---: |
| East-West | 918 | 851 | 67 | 7.9 |
| North-South | 1,257 | 1,141 | 116 | 10.2 |
| Intra-regional | 426 | 369 | 57 | 15.4 |
| Total | 2,601 | 2,361 | 240 | 10.1 |

## Newbuilding programme

| Newbuilding programme (own vessels) | 012017 | $\begin{array}{r} \text { TEU } \\ 042016 \\ \hline \end{array}$ | Number <br> 012017 | vessels $042016$ |
| :---: | :---: | :---: | :---: | :---: |
| 3,000-4,699 TEU | 25,200 | 25,200 | 7 | 7 |
| >8,000 TEU | 361,248 | 341,930 | 20 | 20 |
| Container vessels total | 386,448 | 367,130 | 27 | 27 |

Bunker cost was USD 782m (USD 401m) in 012017 while bunker efficiency improved by $1.8 \%$ to $940 \mathrm{~kg} /$ FFE ( $957 \mathrm{~kg} /$ FFE $)$.

Maersk Line's EBIT margin is estimated to be on par with peer group in 042016 , below the ambition of $5 \%$-points gap. The unsatisfactory development was partly driven by trade mix, especially Maersk Line's high exposure to North-South trades, and the impact from excluding Hanjin from the peer group in 042016.

By end 01, the Maersk Line fleet consisted of 284 owned vessels ( $1,897 \mathrm{k}$ TEU) and 355 chartered vessels ( $1,338 \mathrm{k}$ TEU) with a total capacity of $3,236 \mathrm{k}$ TEU, an increase of $8.1 \%$ compared to 01 2016 but on par with 042016 . Idle capacity at the end of 012017 was 35k TEU (four vessels) versus 34k TEU (four vessels) at the end of 012016 , corresponding to $2.5 \%$ of total idle capacity in the market. During the quarter, Maersk Line scrapped seven Panamax vessels and postponed the delivery of three 3.6k TEU ice-class vessels from 2017 to 2018.

By end 01, Maersk Line had 27 vessels in the order book (386k TEU) for delivery in 2017 and 2018. This consists of eleven 20.6k TEU second generation Triple-E, nine 15k TEU vessels and seven 3.6k TEU ice-class vessels for the intra-European market. Maersk Line's total order book corresponds to $12 \%$ of current fleet, compared to an industry order book of around $15 \%$.

Cash flow from operating activities was USD 28m (USD 42m), impacted by the decline in earnings. Cash flow used for capital expenditure was USD 83 m (positive USD 31m) as container investments of USD 187m, vessel investment of USD 158 m and other investments of USD 38 m were partly offset by divestment cash flow of USD 300 m mainly related to the divestment of ten container vessels on a sale-and-lease-back agreement as well as seven Panamax vessels sold for scrap. Maersk Line recorded a negative free cash flow of USD 55m (positive USD 73m).

## Developments in the quarter

In December 2016, Maersk Line reached an agreement to acquire Hamburg Süd, and a sale and purchase agreement (SPA) between Maersk Line A/S and the Oetker Group was approved in April 2017 by the boards of both companies. The proposed acquisition is subject to regulatory approvals. In March 2017, the US antitrust authorities approved the proposed acquisition without conditions and in April 2017, the EU Commission approved the proposed acquisition subject to conditions. The EU Commission's conditions are that Maersk Line commits to withdraw Hamburg Süd from vessel sharing agreements on certain trade routes. The acquisition is still expected to be closed by the end of 2017.

Maersk Line intends to divest the Brazilian carrier Mercosul with the purpose of securing approval from the Brazilian competition authorities (CADE) for the acquisition of Hamburg Süd. The divestment will ensure that the cabotage market in Brazil remains competitive.

In February, Maersk Line and Hamburg Süd announced a slot purchase agreement for Hamburg Süd's volumes on the EastWest trades to be shipped on vessels in the 2M network.

In March, Maersk Line, Mediterranean Shipping Company (MSC) and Hyundai Merchant Marine (HMM) signed an agreement officially launching the strategic cooperation between the three liner companies on East-West trades. This strategic cooperation between 2M and HMM will include a series of slot exchanges and slot purchases on East-West routes.

## The market

Global container demand grew nearly $4 \%$ in 2016, and strengthened towards the end of the year. The momentum continued into 01 2017, with global container demand of around $5 \%$ year-over-year, reflecting improvements in the global economic environment. Container demand on the East-West trades remained
strong driven by imports to both the Far East, North America and Europe. Container demand on the North-South trades rebounded slightly. South America improved after several years of contraction partly driven by higher commodity prices. Furthermore, import growth to the Middle East and India remained strong, while African imports remained low.

The global container fleet capacity stood at 20.3 m TEU at the end of 01 of which $6.8 \%$ was idle. In total 217k TEU (36 vessels) were delivered and 209k TEU (65 vessels) were scrapped in the quarter. The high amount of scrapped vessels in recent quarters in combination with deferrals of planned vessel deliveries led to a container fleet growth of only $0.8 \%$ in 01. New orderings amounted to 44k TEU (24 vessels), leading to a drop in the order book to $14.8 \%$ of the current fleet at the end of 01 compared to $19.1 \%$ in the same quarter last year (Alphaliner).

Container demand grew stronger than the global container fleet in 01, but a decline in idling and some network optimisations in the industry limited the improvement in supply/demand gap. Freight rates out of China increased by $12 \%$ year-over-year (China Composite Freight Index (CCFI)).

## mAERSK LINE ,

The first second generation Triple-E and the World's largest container vessel, Madrid Maersk at sea trials before its delivery 5 April 2017.


## APM TERMINALS

APM Terminals reported a profit of USD 91m (USD 108 m ) and a ROIC of $4.5 \%$ (6.2\%), negatively impacted by declining markets in West Africa and rate pressure in a number of locations due to overcapacity.

Operating businesses generated a profit of USD 96m (USD 114m) while projects under implementation realised a loss of USD 5m (loss of USD 6m) stemming from start-up costs.

The oil driven macro-economic situation in West Africa continues to negatively affect profitability through low import volumes and depreciating exchange rates.

In Latin America, mainly the terminals on the east coast are negatively impacted by the consolidation of liner services. Terminals in primarily USA, but also Russia are still facing competitive pressure but have still managed to improve results from last year.

APM Terminals' total volume was 9.4m TEU (8.7m TEU), weighted by the share of equity in each terminal, primarily increasing due to the acquired Grup Maritim TCB (TCB) volumes. Adjusting for TCB as well as newly operated entities, like-for-like volume increased $2.7 \%$, mainly driven by North-East Asia terminals. The new slot purchase agreement with Hamburg Süd will have a positive volume impact for APM Terminals. The average port revenue per move declined by $5.5 \%$ from USD 200 per move to USD 189 per move.

Unit cost decreased 7\%, mainly driven by currency effects and cost efficiencies, partly offset by inflation.

| APM TERMINALS HIGHLIGHTS | 2017 | $\begin{array}{r}\text { O1 } \\ \mathbf{0 1} \\ 2016 \\ \hline\end{array}$ |
| :---: | :---: | :---: |
| Revenue | 1,008 | 962 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | 168 | 164 |
| Depreciation, amortisation and impairment losses, net | 100 | 85 |
| Gain on sale of non-current assets, etc., net |  | 1 |
| Share of profit/loss in joint ventures | 23 | 18 |
| Share of profit/loss in associated companies | 21 | 25 |
| Profit/loss before financial items (EBIT) | 112 | 123 |
| Tax | 21 | 15 |
| Net operating profit/loss after tax (NOPAT) | 91 | 108 |
| Underlying result | 91 | 107 |
| Cash flow from operating activities | 251 | 198 |
| Cash flow used for capital expenditure | -163 | -960 |
| Invested capital | 8,141 | 7,731 |
| ROIC, annualised | 4.5\% | 6.2\% |
| Containers handled (measured in million TEU and weighted with ownership share) | 9.4 | 8.7 |
| Number of terminals | 75 | 72 |

APM Terminals' global utilisation was $67 \%$, slightly lower than same period last year. Excluding Izmir, Turkey, which started operation end 2016, and still in ramp-up, the global utilisation was 1 percentage point higher than last year, mainly due to Maersk Line contributing additional volume.

The share of profit in joint ventures and associated companies was USD 44 m (USD 43m), in line with same period last year.

Cash flow from operating activities was USD 251m (USD 198m), mainly improving due to lower working capital. Cash flow used for capital expenditure was USD 163m (USD 960m) mainly related to projects under implementation. Last year's capital expenditure was mainly related to the acquisition of TCB.

## Developments in the quarter

APM Terminals Lazaro Cardenas, Mexico, Latin America's largest semi-automated terminal started operations end February and was officially inaugurated 4 April. The terminal, with the capacity to receive the world's largest ships, will contribute significantly to Mexico's future trade growth.

Integration of the TCB portfolio has largely been completed and the TCB terminals are now included under operating business. The TCB terminals in Spain as well as Latin America are in general performing well in line with the business case. As described in the Annual Report 2016, the Terminal de Contenedores Quetzal (TCQ) in Guatemala has been under investigation for irregularities dating back to before APM Terminals acquired the terminal. This investigation is now completed and the terminal started operations early March. The new concession agreement in TCO is still subject to Congress approval. The closing of the TCB trans action with the initially carved-out entities in Turkey and on the Canary Islands was subject to certain conditions precedent, some of which have not been satisfied. APM Terminals has therefore notified the Sellers of the TCB portfolio that it will not proceed with the acquisition of the carved-out entities.

APM Terminals increased invested capital to USD 8.1bn (USD 7.7bn), mainly due to implementation projects in Moin, Costa Rica, Lazaro Cardenas, Mexico and Tangier, Morocco. While no major investment projects are being launched, the enlarged APM Terminals portfolio including the projects under implementation creates opportunities for consolidation and potentially divestments. The divestment transaction of Pentalver, the UK based provider of container transport and other related service, was closed early May 2017.

## The market

The launch of the new container carrier alliances THE and Ocean and the cooperation of Hyundai MM and Hamburg Süd with the 2 M alliance has significantly shifted the market landscape in many ports. APM Terminals have in several locations lost services in this transition as the new and larger alliances in many ports have chosen terminal operators based on their equity interests.

APM TERMINALS
APM Terminals Lazaro Cardenas, Mexico, received its first official vessel call with the arrival of Maersk Salalah on 17 February 2017.


## DAMCO

Damco reported a loss of USD 8m (profit of USD 2m) and a negative ROIC of 13.9\% (positive 3.0\%), driven by a significant margin pressure in freight forwarding products and higher investments in product development.

Revenue was USD 612m (USD 596m), driven by volume growth in three main products; supply chain management by $3.5 \%$, while airfreight and ocean controlled volumes grew by $10 \%$ and $11 \%$, respectively. The focus in ocean and airfreight products was on selected trade lanes, enabling Damco to grow significantly above last year. Strong development seen especially on China Benelux, China-US and China-Mexico lanes, where reported growth was $21 \%, 16 \%$ and $23 \%$, respectively.

The forwarding market remained challenging for Damco. Significant carrier rate increases affected ocean and airfreight margins. Damco is aiming to improve freight forwarding margins by launching and expanding the e-platform Twill.

Cost saving initiatives were driving overhead reduction. However, the focus going forward remains on increasing the sales
pipeline and commercial effectiveness through digitisation and development of supply chain solutions, as well as delivering on long-term cost sustainability. This will require intensified investments in product development, which will affect the financial results negatively for the rest of the year.

Cash flow from operating activities was negative USD 29m (negative USD 15m) due to the negative result development and higher net working capital.

## Developments in the quarter

Damco implemented a number of software robots, created to fulfil specific customers' needs, to drive standardisation and automation of processes, leading to faster and more accurate execution of tasks at lower costs.
DAMCO HIGHLIGHTS 20172016

| Revenue | 612 | 596 |
| :---: | :---: | :---: |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | 0 | 10 |
| Depreciation, amortisation and impairment losses, net | 5 | 7 |
| Share of profit/loss in joint ventures | 2 | 2 |
| Profit/loss before financial items (EBIT) | -3 | 5 |
| Tax | 5 | 3 |
| Net operating profit/loss after tax (NOPAT) | -8 | 2 |
| Underlying result | -8 | 2 |
| Cash flow from operating activities | -29 | -15 |
| Cash flow used for capital expenditure | -1 | -3 |
| Invested capital | 255 | 224 |
| ROIC, annualised | -13.9\% | 3.0\% |

Damco continued to invest in developing forwarding solutions and improving customer experience by launching Twill. Damco expanded offerings within the Orchestrator product by launching a Supply Chain Intelligence solution. This will help users drive supply chain performance through real-time data visualisation and intelligent data analytics based on shipping profiles, carrier performance and performance dashboards.

Product
01 volumes
Supply Chain Management (SCM) ('OOO cbm)
Ocean (OCE) (TEU), Controlled
AIR (Tonnes)

| 2017 | 2016 | 2015 |
| :---: | :---: | :---: |
| 15,983 | 15,448 | 14,945 |
| 141,805 | 128,303 | 130,297 |
| 45,002 | 40,862 | 37,971 |



## SVITZER

Svitzer reported a profit of USD 22m (USD 27m) and a ROIC of $7.1 \%$ ( $9.4 \%$ ), negatively impacted by lower activity in Europe and Americas, partly offset by cost saving initiatives.

Towage activity increased in Australia but declined in Europe mainly as a result of the mild weather, especially in the UK.

Cash flow from operating activities amounted to USD 35m (USD 36 m ) whereas cash flow from investing activities increased to USD 67m (USD 54m) due to payments on new vessels.

Market share for harbour towage in competitive ports in Australia and Europe was $58 \%$, which was slightly above 01 2016. Volumes in Australia improved because of increased export of commodities. Furthermore, reduced costs and higher fleet utilisation positively affected profitability.

In Americas, the aftermath of hurricane Matthew negatively affected harbour towage volumes. In 2016, Svitzer entered into new ports in Brazil, Argentina and Canada, but is currently
facing commercial challenges establishing its position, especially in seasonal ports. Brazil secured new volume from March while Argentina continues to experience commercial challenges.

Three new terminal towage projects are progressing as planned in Australia and Costa Rica and will commence operations from 022017 and early 2018.

## The Market

The market for terminal towage remains negatively impacted by the current oil price environment, where oil companies continue to postpone projects. Due to the challenging economic environment and excess supply of tugs, several oil and gas customers are seeking rate reductions, particularly in the Middle East. Svitzer continues to work with customers to identify mutually beneficial solutions.

| SVITZER HIGHLIGHTS | USD MILLION |  |
| :---: | :---: | :---: |
|  |  | 01 |
|  | 2017 | 2016 |
| Revenue | 157 | 163 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | 44 | 47 |
| Depreciation, amortisation and impairment losses, net | 21 | 20 |
| Gain on sale of non-current assets, etc., net | 1 | 2 |
| Share of profit/loss in joint ventures | 1 | 3 |
| Profit/loss before financial items (EBIT) | 25 | 32 |
| Tax | 3 | 5 |
| Net operating profit/loss after tax (NOPAT) | 22 | 27 |
| Underlying result | 21 | 25 |
| Cash flow from operating activities | 35 | 36 |
| Cash flow used for capital expenditure | -67 | -54 |
| Invested capital | 1,286 | 1,202 |
| ROIC, annualised | 7.1\% | 9.4\% |

## Financial review Energy

## MAERSK OIL

Maersk Oil reported a profit of USD 328m (loss of USD 29m) and a positive ROIC of 31.8\% (negative 3.0\%). New fiscal terms for the Danish North Sea were agreed subject to Parliament approval, and first oil was achieved from the Flyndre field in the UK.

The underlying profit was USD $292 m$ (loss of USD 29m), exclud ing USD 36 m from the sale of the Boa field in the UK. The higher underlying result was due to a $59 \%$ higher average oil price of USD 54 per barrel versus USD 34 per barrel in 012016 and a oneoff tax income of USD 42m, partly offset by a $21 \%$ lower entitlement production of 275,000 boepd (350,000 boepd).

Maersk Oil reduced operating expenses by $31 \%$, excluding exploration costs and costs related to purchase of oil and gas for resale, to USD 389m (USD 560m).

Maersk Oil is targeting a NOPAT break-even at USD 40-45 per barrel, excluding Oatar for 2017 and beyond.

Cash flow from operating activities was positive USD 551m (negative USD 172m), with 012016 negatively affected by a oneoff dispute settlement. Cash flow used for capital expenditure was USD 282 m (USD 754m) primarily directed at the Culzean, UK and Johan Sverdrup, Norway developments.

The reduced entitlement production of 275,000 boepd (350,000 boepd) was primarily due to Qatar, where higher oil price and lower operating costs led to fewer entitlement barrels for cost recovery. Further, the cessation of production in 022016 from the Janice field ( 012016 production was 6,000 boepd) in the UK and natural decline from mature assets (including reduction of 18,000 boepd from the Dumbarton fields from 012016 to 01 2017) contributed to the decline in production.

| MAERSK OIL HIGHLIGHTS | USD MILLION |  |
| :---: | :---: | :---: |
|  |  | 01 |
|  | 2017 | 2016 |
| Revenue | 1,375 | 1,032 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | 859 | 421 |
| Depreciation, amortisation and impairment losses, net | 306 | 348 |
| Gain on sale of non-current assets, etc., net | 36 | - |
| Profit/loss before financial items (EBIT) | 589 | 73 |
| Tax | 261 | 102 |
| Net operating profit/loss after tax (NOPAT) | 328 | -29 |
| Underlying result | 292 | -29 |
| Cash flow from operating activities | 551 | -172 |
| Cash flow used for capital expenditure | -282 | -754 |
| Invested capital | 4,142 | 4,334 |
| ROIC, annualised | 31.8\% | -3.0\% |
| Exploration costs | 20 | 57 |
| Average share of oil and gas production (thousand barrels of oil equivalent per day) | 275 | 350 |
| Average crude oil price (Brent) (USD per barrel) | 54 | 34 |

In the remaining portfolio, Denmark, Kazakhstan, US, Algeria and Iraqi Kurdistan, production was in line with or slightly higher than same period last year due to good operational performance offsetting the natural decline.

The Danish government provided new terms for the oil industry, enabling the partners in the Danish Underground Consortium (DUC) to progress with a full redevelopment plan for the Tyra facilities towards project sanction by the end of 2017. The agreement with the Danish government is subject to Danish parliamentary approval. The Tyra redevelopment will lead to an increase of the resources in Denmark and will extend the production for decades and at the same time unlock upside in the North Sea area.

The Culzean gas field in the UK operated by Maersk Oil is progressing with drilling activities and facilities installation work as planned at $40 \%$ completion rate and within budget towards

first oil in 2019. Also in the UK, the Flyndre development started production on 26 March, currently ramping up towards a production of 10,000 boepd.

In Norway, Maersk Oil participates in the development of the Johan Sverdrup oil field, also progressing according to plans at $40 \%$ completion rate and within budget towards first oil in 2019. Furthermore, the Johan Sverdrup Phase 2 facilities concept, which will increase production from the field from 440,000 boepd to 660,000 boepd, passed through the select decision gate into the define phase in late March.

In Kenya, oil was encountered in the first of four exploration and appraisal wells, Erut-1, which was completed in January. Currently, drilling of a second well is in progress and work is ongoing to establish a sanctionable development.

## Reserves and resources

The yearly update of Maersk Oil's reserves and resources as per end of 2016 showed entitlement reserves and resources (2P +2 C ) of 1.0 bn barrels of oil equivalent (1.1bn boe) including proved and probable (2P) reserves of 0.56 bn barrels of oil equivalent ( 0.65 bn boe). The net (2P) reserves decrease of 94 m boe was due to 114 m

## Maersk Oil's reserves and resources

|  | End 2016 | End 2015 |
| :---: | :---: | :---: |
| Proved reserves (1P) | 339 | 408 |
| Probable reserves ( $\left.2 \mathrm{P}_{\mathrm{i}}\right)^{1}$ | 216 | 24 |
| Proved and Probable reserves (2P) | 555 | 649 |
| Contingent resources (2C) | 470 | 492 |
| Reserves and resources ( $2 \mathrm{P}+2 \mathrm{C}$ ) | 1,025 | 1,141 |
| Reserves and resources in million boe - barrels of oil equivalent. ${ }^{1}$ Incremental volume. |  |  |

boe entitlement production, partly offset by upward revisions mainly due to better than expected production from the US Jack wells and from Qatar. Contingent resources decline of 22 m boe was mainly due to relinquishment of some licences in the UK, US and Norway, offset by booking of the new resources from the newly acquired Kenya licences. The 2P reserves exclude Johan Sverdrup Phase 2 in Norway and the extension of Tyra in Denmark.

Overall, Maersk Oils 1P Reserves Replacement Ratio was 40\% ( $171 \%$ in 2015 following sanction of Culzean, UK and Johan Sverdrup, Norway). The 1P Reserves-over-Production ratio, excluding Qatar due to exit mid 2017 is 4.8 ( 5.2 in 2015).

The reserves and resources are estimated according to international standards (Society of Petroleum Engineers' Petroleum Resources Management System) and an independent third party audits the reserves.

## The Market

The oil price is still impacted by the OPEC production cuts agreed in 2016 and was within a range of USD 50-55 (30-40) per barrel in 01 .

Global demand and supply appears to be re-balancing, however significant uncertainty remains in the oil price outlook.

Maersk Oil has adapted its portfolio, organisation and cost level to the generally lower oil price environment. Together with good operational performance, this has allowed Maersk Oil to improve the break-even oil price from USD 55-60 per barrel in 2014 to below USD 40 per barrel in 2016 and with a target of USD 40-45 per barrel for 2017 onwards excluding Oatar.

## MAERSK DRILLING

Maersk Drilling reported a profit of USD 48m (USD 222m) generating a ROIC of 3.0\% (11.2\%). The result reflects that a significant number of rigs are currently idle. A positive impact resulted from higher operational uptime, further cost savings and lower depreciation due to the impairments in Q4 2016.

The economic utilisation of the fleet was 62\% (83\%) adversely affected by ten rigs being idle or partly idle. Maersk Drilling delivered a high operational performance across the fleet with an average operational uptime of $100 \%$ ( $96 \%$ ) for the jack-up rigs and $97 \%$ ( $98 \%$ ) for the floating rigs.

At the end of 01 2017, Maersk Drillings' forward contract coverage was $57 \%$ for $2017,46 \%$ for 2018 and $25 \%$ for 2019, making the backlog one of the strongest in the industry. The total revenue backlog by the end of 01 amounted to USD 3.4bn (USD 4.7bn).

Maersk Drilling is actively engaged in dialogues with a select few of the major international oil companies exploring new
business models with a larger degree of collaboration, e.g. better well planning and commercial alignment between oil companies and contractors.

Furthermore, Maersk Drilling continues to identify and drive cost savings to optimise profitability and cash flows. Maersk Drilling reduced costs further by $5 \%$ compared to 01 2016, excluding exchange rate effects and savings from stacked rigs. The cost savings were mainly achieved through further vendor re-negotiations, implementation of optimised manning structures and work processes on board the rigs, yard stay and maintenance optimisation, reduction of workforce as well as salary freezes.

| MAERSK DRILLING HIGHLIGHTS | USD MILLION |  |
| :---: | :---: | :---: |
|  |  | 01 |
|  | 2017 | 2016 |
| Revenue | 344 | 654 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | 171 | 407 |
| Depreciation, amortisation and impairment losses, net | 118 | 145 |
| Share of profit/loss in joint ventures | 2 | -1 |
| Profit/loss before financial items (EBIT) | 55 | 261 |
| Tax | 7 | 39 |
| Net operating profit/loss after tax (NOPAT) | 48 | 222 |
| Underlying result | 48 | 223 |
| Cash flow from operating activities | 144 | 427 |
| Cash flow used for capital expenditure | -450 | -11 |
| Invested capital | 6,624 | 7,792 |
| ROIC, annualised | 3.0\% | 11.2\% |
| Operational uptime | 99\% | 97\% |
| Contracted days | 1,260 | 1,683 |
| Revenue backlog (USD bn) | 3.4 | 4.7 |

The lower cash flow from operating activities of USD 144m (USD 427 m ) was a result of fewer rigs being on contract and a termination fee received in 01 2016. Cash flow used for capital expenditures of USD 450m (USD 11m) mainly reflects the last instalment paid for the newbuild XLE Jack-Up, Maersk Invincible.

## Stacking

At the end of 01, Maersk Drilling was preparing the Mærsk Developer and Maersk Resolute for contracts in 02. Further, eight rigs were idled and off contract. As the market outlook for the offshore drilling industry remains highly uncertain, Maersk Drilling continues to evaluate stacking on a case-by-case basis.

## Contract coverage per segment

| Segment | 2017 ROY | 2018 |
| :---: | :---: | :---: |
| Jack-up rigs | 61\% | 50\% |
| Ultra deepwater and midwater rigs | 44\% | 38\% |
| Total | 57\% | 46\% |

## Revenue backlog, end 012017



Ahead of rigs becoming idle, Maersk Drilling assesses the most attractive stacking conditions and locations for the rigs in balanced consideration of commercial opportunities, maintenance plans and costs as well as portfolio considerations. So far, this strategy has resulted in all idle rigs currently being warm-stacked.

## Developments in the quarter

Maersk Drilling signed two new contracts. The Jack-Up Maersk Resolute received a contract that covers the drilling of two wells offshore the Netherlands with an expected duration of 95 days, commencing in June 2017. Furthermore, Mærsk Gallant was awarded a contract for the drilling of one well in the UK sector of the North Sea. The duration of the contract is approximately 140 days and will commence in 03 2017. The combined value of the two contracts amounts to USD 16m.

Maersk Drilling reactivated the warm-stacked semi-submersible Mærsk Developer, which was awarded a contract in December 2016 with a duration of 40-45 days. The estimated contract value is USD 12m, and operations commenced in April 2017.

The newbuild XLE Jack-Up Maersk Invincible has arrived in Norway following delivery from DSME in early January 2017. The rig will commence a five-year firm contract with Aker BP in 022017.

## The Market

Brent crude oil prices fluctuated around the USD 56 per barrel level during January and February before falling to settle at USD 51 per barrel during March. This remains well below levels required to support a sustained increase in offshore rig demand. Maersk Drilling does not expect to see significant improvements in offshore rig demand until the market reaches a stable oil price above USD 60 per barrel or until offshore drilling cost levels adjust to a lower oil price.

Supply within the offshore drilling sector continues to hold significant excess capacity, as approximately 135 floaters and 225 jack-up rigs have been stacked, while the newbuild order book still comprises approximately 40 floaters and 90 jack-up rigs scheduled for delivery, the vast majority of which do not have contracts. Whilst the market has seen some scrapping in the older floaters fleet, the level of scrapping amongst jack-ups has been marginal.

With the excess supply, the market outlook for offshore drilling remains challenged despite increasing tendering activity, as the day rates currently being tendered are typically close to or below operating cost. Furthermore, the contracts are short in length, leading to idle periods between contracts and higher operating costs for mobilisation, start-up and ramp-down. In the near-term, rig utilisation and day-rates could continue to trend downward, requiring a reduction in the rig supply before recovery.

During 01 2017, there are signs that utilisation for jack-up rigs will begin to pick up as first half of 2017 progresses, with the floater rig market expected to be 6-12 months behind in recovery.

This view of reaching or approaching the bottom of the market has led to several M\&A transactions for rigs during the first quarter, as companies including new entrants look to take advantage of distressed players and reduced asset prices, however, this does not help resolve the oversupply issues for the industry and only increases the number of competitors.

## MAERSK SUPPLY SERVICE

Maersk Supply Service reported a loss of USD 22 m (loss of USD 2m) and a ROIC of negative 13.3\% (negative 0.4\%). Maersk Supply Service had eight vessels laid up at the end of Q1

Revenue decreased to USD 48m (USD 110m) following lower utilisation and lower average rates. Total operating costs decreased to USD 53m (USD 74m) due to fewer operating vessels and reduced running cost.

Cash flow from operating activities remained at the same level of USD 22m due to improvement in net working capital. Cash flow used for capital expenditure increased to USD 108m (USD 57m) due to delivery of Maersk Master.

Going into 02 , contract coverage was $23 \%$ for 2017 and $7 \%$ for 2018. Utilisation was 54\% (62\%) in 01. Maersk Supply Service took delivery of one Anchor Handling Tug Supply (AHTS) newbuilding in 01, Maersk Master, leaving the total order book at nine vessels which comprises five AHTS vessels and four Sub sea Support Vessels. Maersk Supply Service recycled two ves sels in 01 leaving the total fleet at 44 vessels. Maersk Supply

Service is planning to divest or recycle an additional seven ves sels over the next 12 months.

## Market outlook remains subdued

The market demand remains low due to the low oil price and Maersk Supply Service expects the general market outlook for the industry to remain subdued in the near and mid-term. The industry is currently characterised by financial restructurings and consolidation. In line with the market decline, the offshore supply vessel industry continues to see a large number of vessel lay-ups globally, including Maersk Supply Service who had eight vessels laid up at the end of 01

## Integrated Solutions business well underway

Maersk Supply Service's newly launched Integrated Solutions business is well underway. With vessels at the centre of its services, Maersk Supply Service is adding bundled marine

| MAERSK SUPPLY SERVICE HIGHLIGHTS | USD MILLION |  |
| :---: | :---: | :---: |
|  |  | 01 |
|  | 2017 | 2016 |
| Revenue | 48 | 110 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | -5 | 36 |
| Depreciation, amortisation and impairment losses, net | 18 | 37 |
| Profit/loss before financial items (EBIT) | -23 | -1 |
| Tax | +1 | 1 |
| Net operating profit/loss after tax (NOPAT) | -22 | -2 |
| Underlying result | -22 | -2 |
| Cash flow from operating activities | 22 | 22 |
| Cash flow used for capital expenditure | -108 | -57 |
| Invested capital | 736 | 1,820 |
| ROIC, annualised | -13.3\% | -0.4\% |

solutions to offer a more simplified operation to customers. In line with this, Maersk Supply Service announced in January its long-term partnership agreement with Oceaneering International, Inc. to provide remotely operated vehicles to be installed on board Maersk Supply Service vessels. The partnership will maximise the value of offshore project operations for Maersk Supply Service's customers by simplifying the planning and procurement process and enabling a smoother execution by offering multiple services in one agreement.

## New offshore market

Maersk Supply Service secured a partnership with DeepGreen Resources to support a deep-sea mineral recovery project in the Pacific Ocean. For Maersk Supply Service this is an opportunity to utilise a newbuild vessel for an ultra-deep water subsea operation in a new market that will be supported by specialised assets.


## MAERSK TANKERS

Maersk Tankers reported a profit of USD 10 m (USD 48m) and a ROIC of 2.3\% (11.5\%). The lower result was due to deteriorating market rates, partly offset by cost savings.

The market remained challenged in 01. High product inventories and refinery maintenance reduced freight demand in the West of Suez markets, while an increased number of newbuilding deliveries increased competition in the East of Suez markets. Consequently, freight rates on the average spot market dropped by $28 \%$ compared to 012016 . The market is expected to remain difficult in 2017 due to influx of newbuild vessels and high inventory levels.

The challenged market led Maersk Tankers' average Time Charter Equivalent (TCE) earnings to decrease by 22\%, declining across all product segments compared to 012016.

To retain a strong market position, Maersk Tankers progressed its work to use digitisation in commercial decisions. The aim is to increase accuracy in forecasting the markets and cargos that yield highest earnings and position vessels accordingly.

As part of this, Maersk Tankers is strengthening its commercial capabilities by training its commercial team in using new tools and data.

Maersk Tankers reduced daily running cost by $15 \%$ in 01 . The reduction was mainly a result of process efficiencies and improved procurement. Maersk Tankers continues to seek cost reduction opportunities and as part of this, announced it will test the use of rotor sails on board a product tanker vessel during 2018 and 2019.

Cash flow from operating activities was USD 17m (USD 68m), negatively impacted by increased working capital. Net cash flow from capital expenditure was USD 32 m (USD 24m) driven by newbuilding instalments, partly offset by the sale of one vessel.
MAERSK TANKERS HIGHLIGHTS

| MAERSK TANKERS HIGHLIGH | 2017 | 2016 |
| :---: | :---: | :---: |
| Revenue | 228 | 245 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. (EBITDA) | 43 | 78 |
| Depreciation, amortisation and impairment losses, net | 34 | 33 |
| Gain on sale of non-current assets, etc., net | 1 | 2 |
| Profit/loss before financial items (EBIT) | 10 | 47 |
| Tax |  | +1 |
| Net operating profit/loss after tax (NOPAT) | 10 | 48 |
| Underlying result | 9 | 46 |
| Cash flow from operating activities | 17 | 68 |
| Cash flow used for capital expenditure | -32 | -24 |
| Invested capital | 1,704 | 1,647 |
| ROIC, annualised | 2.3\% | 11.5\% |

Maersk Tankers took delivery of two Mid-Range newbuildings during 01. The order book totals nine remaining vessels, of which two will be delivered during 2017, and the last seven in 2018 as well as an option for ten Long Range (LR2) product tanker vessels.

Maersk Tankers operated 159 product tanker vessels across the four segments Intermediate, Handy, Mid-Range and LongRange by the end of O1. Of these, Maersk Tankers owns 83, 20 are chartered and 56 are on commercial management.


## STATEMENT OF THE BOARD OF DIRECTORS AND THE MANAGEMENT BOARD

The Board of Directors and the Management Board have today discussed and approved the interim report of A.P. Møller - Mærsk A/S for the period 1 January 2017 to 31 March 2017.

The interim consolidated financial statements of A.P. Moller - Mærsk A/S has been prepared in accordance with IAS 34 Interim Financial Reporting as adopted by the EU and further requirements in the Danish Financial Statements Act. In our opinion the interim consolidated financial statements (pages 28-41) give a true and fair view of A.P. Moller - Maersk's consolidated assets, liabilities and financial position at 31 March 2017 and of the result of A.P. Moller - Maersk's consolidated operations and cash flows for the period 1 January to 31 March 2017. Furthermore, in our opinion the Directors' report (pages 3-27) includes a fair review of the development in A.P. Moller - Maersk's operations and financial conditions, the result for the period, cash flows and financial position as well as the most significant risks and uncertainty factors that A.P. Moller - Maersk faces.

## MANAGEMENT BOARD

Soren Skou - Group CEO

Claus V. Hemmingsen - Group Vice CEO

Jakob Stausholm - Group CFO

## BOARD OF DIRECTORS

## Jim Hagemann Snabe - Chairman

Niels Jacobsen - Vice Chairman

# Ane Mærsk Mc-Kinney Uggla — Vice Chairman 

## Dorothee Blessing

Niels B. Christiansen

Renata Frolova-Hammer

Arne Karlsson

Jan Leschly

Palle Vestergaard Rasmussen

Robert Routs

(In parenthesis the corresponding figures for 2016)

## Interim consolidated financial statements 012017

Condensed income statement / Condensed statement of comprehensive income / Condensed balance sheet at 31 March
Condensed cash flow statement / Condensed statement of changes in equity / Notes to the consolidated financial statements

| CONDENSED |  |  |  |
| :---: | :---: | :---: | :---: |
| INCOME STATEMENT |  |  |  |
| AMOUNTS IN USD MILLION |  |  |  |
|  | 01 | 01 | Full year |
| Note | 2017 | 2016 | 2016 |
| 1 Revenue | 8，963 | 8，539 | 35，464 |
| Profit before depreciation，amortisation and impairment losses，etc． | 1，706 | 1，597 | 6，767 |
| Depreciation，amortisation and impairment losses，net | 1，112 | 1，162 | 7，265 |
| Gain on sale of non－current assets，etc．，net | 52 | 11 | 178 |
| Share of profit／loss in joint ventures | 32 | 23 | 149 |
| Share of profit／loss in associated companies | 22 | 21 | －55 |
| Profit／loss before financial items | 700 | 490 | －226 |
| Financial items，net | －126 | －121 | －617 |
| Profit／loss before tax | 574 | 369 | －843 |
| Tax | 321 | 145 | 1，054 |
| 1 Profit／loss for the period | 253 | 224 | －1，897 |
| Of which： |  |  |  |
| Non－controlling interests | 8 | 13 | 42 |
| A．P．Meller－Mærsk A／S＇share | 245 | 211 | －1，939 |
| Earnings per share，USD | 12 | 10 | －93 |
| Diluted earnings per share，USD | 12 | 10 | －93 |

## CONDENSED STATEMENT OF COMPREHENSIVE INCOME AMOUNTS IN USD MILLION

|  | $\begin{array}{r} 01 \\ 2017 \\ \hline \end{array}$ | $\begin{array}{r}01 \\ 2016 \\ \hline\end{array}$ | Full year 2016 |
| :---: | :---: | :---: | :---: |
| Profit／loss for the period | 253 | 224 | －1，897 |
| Translation from functional currency to presentation currency | 214 | 115 | －330 |
| Other equity investments | 11 | 36 | －27 |
| Cash flow hedges | 181 | 70 | 33 |
| Tax on other comprehensive income | －9 | 9 | 16 |
| Share of other comprehensive income of joint ventures and associated companies，net of tax | － | －1 | 3 |
| Total items that have been or may be reclassified subsequently to the income statement | 397 | 229 | －305 |
| Actuarial gains／losses on defined benefit plans，etc． |  | －9 | －96 |
| Total items that will not be reclassified to the income statement | － | －9 | －96 |
| Other comprehensive income，net of tax | 397 | 220 | －401 |
| Total comprehensive income for the period | 650 | 444 | －2，298 |
| Of which： |  |  |  |
| Non－controlling interests | 39 | 23 | 54. |
| A．P．Møller－Mærsk A／S＇share | 611 | 421 | －2，352 |

## CONDENSED BALANCE SHEET <br> AMOUNTS IN USD MILLION

| Note |  | 31 March | 31 December |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2016 |
| Intangible assets | 3,685 | 3,508 | 3,620 |
| Property, plant and equipment | 41,814 | 44,089 | 41,496 |
| Financial non-current assets, etc. | 4,348 | 4,571 | 4,269 |
| Deferred tax | 621 | 802 | 590 |
| Total non-current assets | 50,468 | 52,970 | 49,975 |
| Inventories | 950 | 707 | 862 |
| Receivables, etc. | 5,969 | 6,117 | 6,021 |
| Securities | 53 | 771 | 52 |
| Cash and bank balances | 2,873 | 3,627 | 4,105 |
| Assets held for sale | 115 | 47 | 103 |
| Total current assets | 9,960 | 11,269 | 11,143 |
| 1 Total assets | 60,428 | 64,239 | 61,118 |


|  |  | 31 March | 31 December |
| :---: | :---: | :---: | :---: |
| Note | 2017 | 2016 | 2016 |
| Equity attributable to A.P. Møller - Mærsk A/S | 31,429 | 35,037 | 31,258 |
| Non-controlling interests | 887 | 767 | 832 |
| Total equity | 32,316 | 35,804 | 32,090 |
| Borrowings, non-current | 13,019 | 13,387 | 13,320 |
| Other non-current liabilities | 4,925 | 5,438 | 4,975 |
| Total non-current liabilities | 17,944 | 18,825 | 18,295 |
| Borrowings, current | 2,041 | 1,921 | 2,015 |
| Other current liabilities | 8,111 | 7,689 | 8,702 |
| Liabilities associated with assets held for sale | 16 | - | 16 |
| Total current liabilities | 10,168 | 9,610 | 10,733 |
| 1 Total liabilities | 28,112 | 28,435 | 29,028 |
| Total equity and liabilities | 60,428 | 64,239 | 61,118 |

## CONDENSEDCASH FLOW STATEMENT AMOUNTS IN USD MILLION

|  | 01 | 01 | Full year |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2016 |
| Profit/loss before financial items | 700 | 490 | -226 |
| Non-cash items, etc. | 911 | 579 | 6,357 |
| Change in working capital | -50 | -310 | -265 |
| Cash from operating activities before financial items and tax | 1,561 | 759 | 5,866 |
| Financial payments, net | -310 | -143 | -385 |
| Taxes paid | -374 | -366 | -1,155 |
| Cash flow from operating activities | 877 | 250 | 4,326 |
| Purchase of intangible assets and property, plant and equipment | -1,624 | -1,352 | -4,373 |
| Sale of intangible assets and property, plant and equipment | 383 | 266 | 494 |
| Acquisition/sale of subsidiaries and activities, etc., net | -12 | -777 | -476 |
| Cash flow used for capital expenditure | -1,253 | -1,863 | -4,355 |
| Purchase/sale of securities, trading portfolio |  | 10 | 754 |
| Cash flow used for investing activities | -1,253 | -1,853 | -3,601 |
| Repayment of/proceeds from loans, net | -470 | 1,647 | 1,369 |
| Purchase of own shares |  | -475 | -475 |
| Dividends distributed | -454 |  | -953 |
| Dividends distributed to non-controlling interests |  | -1 | -53 |
| Other equity transactions | 31 | 39 | -32 |
| Cash flow from financing activities | -893 | 1,210 | -144 |
| Net cash flow for the period | -1,269 | -393 | 581 |
| Cash and cash equivalents 1 January | 4,077 | 3,996 | 3,996 |
| Currency translation effect on cash and cash equivalents | 68 | -9 | -500 |
| Cash and cash equivalents, end of period | 2,876 | 3,594 | 4,077 |
| Of which classified as assets held for sale | -22 | - | -19 |
| Cash and cash equivalents, end of period | 2,854 | 3,594 | 4,058 |


|  | $\begin{array}{r} 01 \\ 2017 \end{array}$ | $\begin{array}{r} 01 \\ 2016 \end{array}$ | Full year 2016 |
| :---: | :---: | :---: | :---: |
| Cash and cash equivalents |  |  |  |
| Cash and bank balances | 2,873 | 3,627 | 4,105 |
| Overdrafts | 19 | 33 | 47 |
| Cash and cash equivalents, end of period | 2,854 | 3,594 | 4,058 |
| Cash and bank balances include USD 1.2bn (USD 1.1bn at 31 December 2016) that relates to cash and bank balances in countries with exchange control or other restrictions. These funds are not readily available for general use by the parent company or other subsidiaries. |  |  |  |

## CONDENSED STATEMENT OF CHANGES IN EQUITY <br> AMOUNTS IN USD MILLION

|  |  |  |  |  | A.P. | rsk A |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Translation reserve | Reserve for other equity investments | Reserve for hedges | Retained earnings | Total | Non-controlling interests | Total equity |
| Equity 1 January 2017 | 3,774 | -706 | -232 | -255 | 28,677 | 31,258 | 832 | 32,090 |
| Other comprehensive income, net of tax | - | 183 | 11 | 172 | - | 366 | 31 | 397 |
| Profit/loss for the period | - | - | . | - | 245 | 245 | 8 | 253 |
| Total comprehensive income for the period | - | 183 | 11 | 172 | 245 | 611 | 39 | 650 |
| Dividends to shareholders | - | - | - | - | -454 | -454 | - | -454 |
| Value of share-based payment | - | - | - | - | 2 | 2 |  | 2 |
| Sale of non-controlling interests | - | - | - | - | 1 | 1 | 8 | 9 |
| Sale of own shares | - | - | - | - | 14 | 14 | - | 14 |
| Capital increases and decreases | - | - | - | - | - | - | 8 | 8 |
| Other equity movements | - | - | - | - | -3 | -3 | - | -3 |
| Total transactions with shareholders | - | - | - | - | -440 | -440 | 16 | -424 |
| Equity 31 March 2017 | 3,774 | -523 | -221 | -83 | 28,482 | 31,429 | 887 | 32,316 |
| Equity 1 January 2016 | 3,906 | -381 | -205 | -301 | 32,068 | 35,087 | 652 | 35,739 |
| Other comprehensive income, net of tax | - | 124 | 36 | 61 | -11 | 210 | 10 | 220 |
| Profit/loss for the period | - | - | - | - | 211 | 211 | 13. | 224 |
| Total comprehensive income for the period | - | 124 | 36 | 61 | 200 | 421 | 23 | 444 |
| Dividends to shareholders | - | - | - | - | - | - | -2 | -2 |
| Value of share-based payment | - | - | - | - | 5 | 5 | - | 5 |
| Acquisition of non-controlling interests | - | - | - | - | -1 | -1 | 56 | 55 |
| Purchase of own shares | - | - | - | - | -475 | -475 | - | -475 |
| Capital increases and decreases | - | - | - | - | - | - | 37 | 37 |
| Other equity movements | - | - | - | - | - | - | 1 | 1 |
| Total transactions with shareholders | - | - | - | - | -471 | -471 | 92 | -379 |
| Equity 31 March 2016 | 3,906 | -257 | -169 | -240 | 31,797 | 35,037 | 767 | 35,804 |

NOTES

## NOTE 1

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## NOTE1 SEGMENT INFORMATION

AMOUNTS IN USD MILLION

|  | Maersk Line ${ }^{1}$ | APM Terminals ${ }^{1}$ | Damco ${ }^{1}$ | Svitzer ${ }^{1}$ | Maersk Container Industry | Other Businesses | Unallocated | Eliminations | Transport \& Logistics |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 012017 |  |  |  |  |  |  |  |  |  |
| External revenue | 5,411 | 666 | 612 | 147 | 68 | 80 | 105 | - | 7,089 |
| Inter-segment revenue | 82 | 342 | - | 10 | 175 | 3 | 48 | -657 | 3 |
| Total revenue | 5,493 | 1,008 | 612 | 157 | 243 | 83 | 153 | -657 | 7,092 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. | 436 | 168 | - | 44 | 27 | 18 | -55 | 1 | 639 |
| Depreciation and amortisation | 492 | 100 | 5 | 21 | 9 | 7 | 2 | -2 | 634 |
| Gain/loss on sale of non-current assets, etc., net | 14 | - | - | 1 | - | - | - | - | 15 |
| Share of profit/loss in joint ventures | - | 23 | 2 | 1 | - | - | - |  | 26 |
| Share of profit/loss in associated companies | - | 21 | - | - | - | 1 | - | - | 22 |
| Profit/loss before financial items (EBIT) | -42 | 112 | -3 | 25 | 18 | 12 | -57 | 3 | 68 |
| Financial items, net | - | - | - | - | - | - | - | - | - |
| Tax | 24 | 21 | 5 | 3 | 4 | 2 | +5 | - | 54 |
| Profit/loss for the period | -66 | 91. | -8 | 22 | 14 | 10 | -52 | 3 | 14 |
| Gain/loss on sale of non-current assets, etc., net $^{2}$ | 14 | - | - | 1 | - | - | - |  | 15 |
| Underlying result | -80 | 91. | -8 | 21 | 14 | 10 | -52 | 3 | -1 |
| Cash flow from operating activities | 28 | 251 | -29 | 35 | 46 | 18 | 79 | 46 | 474 |
| Cash flow used for capital expenditure | -83 | -163. | -1 | -67 | -4 | -1 | -4 | -47 | -370. |
| Free cash flow | -55 | 88 | -30 | -32 | 42 | 17 | 75 | -1 | 104 |
| Investments in non-current assets ${ }^{3}$ | 597 | 169 | 2 | 41 | 5 | - | - | - | 814 |
| Intangible assets | - | 2,730 | 88 | 17 | 6 | - | - | - | 2,841 |
| Property, plant and equipment | 21,405 | 3,599 | 68 | 1,126 | 233 | 192 | 87 | -17 | 26,693 |
| Investments in joint ventures | - | 1,516 | 28 | 79 | - | 1 | - | - | 1,624 |
| Investments in associated companies | - | 662 | 1 | 15 | - | 196 | - | - | 874 |
| Other non-current assets | 173 | 208 | 31 | 61 | 31 | - | 782 | -46 | 1,240 |
| Assets held for sale | 2 | 68 | - | 3 | - | - | - | -1 | 72 |
| Other current assets | 3,420 | 849 | 539 | 148 | 318 | 94 | 1,284 | -1,513 | 5,139 |
| Total non-interest bearing assets | 25,000 | 9,632 | 755 | 1,449 | 588 | 483 | 2,153 | -1,577 | 38,483 |
| Non-interest bearing liabilities | 4,787 | 1,491 | 500 | 163 | 260 | 182 | 1,326 | -1,569 | 7,140 |
| Invested capital, net | 20,213 | 8,141 | 255 | 1,286 | 328 | 301 | 827 | -8 | 31,343 |

${ }^{1}$ Reportable segments.
${ }^{2}$ Including the Group's share of gains on sale of non-current assets.etc, net and impairments, net, recorded in joint ventures and associated companies.
${ }^{3}$ Comprise additions of intangible assets and property, plant and equipment, including additions from business combinations.

## NOTE 1 SEGMENT INFORMATION - CONTINUED

AMOUNTS IN USD MILLION

|  | Maersk Oil ${ }^{1}$ | Maersk Drilling ${ }^{1}$ | Maersk Supply Service ${ }^{1}$ | Maersk Tankers ${ }^{1}$ | Other <br> Businesses | Unallocated | Eliminations | Energy | Eliminations and financial items | Total Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 012017 |  |  |  |  |  |  |  |  |  |  |
| External revenue | 1,284 | 305 | 39 | 224 | 11 | - | 11 | 1,874 | - | 8,963 |
| Inter-segment revenue | 91 | 39 | 9 | 4 | 3 | - | -50 | 96 | -99 |  |
| Total revenue | 1,375 | 344 | 48 | 228 | 14. | - | -39 | 1,970 | -99 | 8,963 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. | 859 | 171 | -5 | 43 | 1 | -2 | - | 1,067 | - | 1,706 |
| Depreciation and amortisation | 306 | 118 | 18 | 34 | 3 | - | -1 | 478 | - | 1,112 |
| Gain/loss on sale of non-current assets, etc., net | 36 | - | - | 1 | - | - | - | 37 | - | 52 |
| Share of profit/loss in joint ventures | - | 2 | - | - | 4 | - | - | 6 | - | 32 |
| Share of profit/loss in associated companies | - | - | - | - | - | - | - | - | - | 22 |
| Profit/loss before financial items (EBIT) | 589 | 55 | -23 | 10 | 2 | -2 | 1 | 632 | - | 700 |
| Financial items, net | - | - | - | - | - | - | - | - | -126 | -126 |
| Tax | 261 | 7 | +1 | - | +1 | - | - | 266 | 1 | 321 |
| Profit/loss for the period | 328 | 48 | -22 | 10 | 3 | -2 | 1 | 366 | -127 | 253 |
| Gain/loss on sale of non-current assets, etc., net $^{2}$ | 36 | - | - | 1 | - | - | - | 37 | - | 52 |
| Underlying result | 292 | 48 | -22 | 9 | 3 | -2 | 1 | 329 | -127 | 201 |
| Cash flow from operating activities | 551 | 144 | 22 | 17 | 1 | -2 | - | 733 | -330 | 877 |
| Cash flow used for capital expenditure | -282 | -450 | -108. | -32 | 5 | - | - | -867 | -16 | -1,253 |
| Free cash flow | 269 | -306 | -86 | -15 | 6 | -2 | - | -134 | -346 | -376 |
| Investments in non-current assets ${ }^{3}$ | 258 | 451 | 103 | 44. | - | - | - | 856 | - | 1,670 |
| Intangible assets | 728 | 105 | 5 | 5 | 1 | - | - | 844 | - | 3,685 |
| Property, plant and equipment | 6,176 | 6,263 | 973 | 1,666 | 50 | - | -3 | 15,125 | -4 | 41,814 |
| Investments in joint ventures | - | 157 | - | 1 | 9 | - | - | 167 | - | 1,791 |
| Investments in associated companies | - | - | - | - | - | - | - | - | - | 874 |
| Other non-current assets | 785 | 18 | 1 | 1 | 2 | - | - | 807 | 23 | 2,070 |
| Assets held for sale | - | - | - | 21 | - | - | - | 21 | 114 | 207 |
| Other current assets | 826 | 551 | 98 | 167 | 24. | - | -33 | 1,633 | -203 | 6,569 |
| Total non-interest bearing assets | 8,515 | 7,094 | 1,077 | 1,861 | 86 | - | -36 | 18,597 | -70 | 57,010 |
| Non-interest bearing liabilities | 4,373 | 470 | 341. | 157 | 18. | 1 | -33 | 5,327 | 585 | 13,052 |
| Invested capital, net | 4,142 | 6,624 | 736 | 1,704 | 68 | -1 | -3 | 13,270 | -655 | 43,958 |

${ }^{1}$ Reportable segments.
${ }^{2}$ Including the Group's share of gains on sale of non-current assets.etc, net and impairments, net, recorded in joint ventures and associated companies.
${ }^{3}$ Comprise additions of intangible assets and property, plant and equipment, including additions from business combinations.

## NOTE 1 SEGMENT INFORMATION - CONTINUED <br> AMOUNTS IN USD MILLION

|  | Maersk Line ${ }^{1}$ | APM Terminals ${ }^{1}$ | Damco ${ }^{1}$ | Svitzer ${ }^{1}$ | Maersk Container Industry | Other Businesses | Unallocated | Eliminations | Transport \& Logistics |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 012016 |  |  |  |  |  |  |  |  |  |
| External revenue | 4,899 | 663 | 596 | 154 | 66 | 71 | 47 | - | 6,496 |
| Inter-segment revenue | 75 | 299 |  | 9 | 46 | 4 | - | -428 | 5 |
| Total revenue | 4,974 | 962 | 596 | 163 | 112 | 75 | 47 | -428 | 6,501 |
| Profit/loss before depreciation, amortisation and impairment losses, etc. | 486 | 164 | 10 | 47 | -10 | 11 | -54 | 1 | 655 |
| Depreciation and amortisation | 475 | 85 | 7 | 20 | 8 | 2 | 1 | -2 | 596 |
| Gain/loss on sale of non-current assets, etc., net | 5 | 1 | - | 2 | - | - | - | - | 8 |
| Share of profit/loss in joint ventures | - | 18 | 2 | 3 | - | - | - |  | 23 |
| Share of profit/loss in associated companies | - | 25 | - | - | - | -4 | - | - | 21 |
| Profit/loss before financial items (EBIT) | 16 | 123 | 5 | 32 | -18 | 5 | -55 | 3 | 111 |
| Financial items, net | - | - | - | - | - | - | - | - | - |
| Tax | +21 | 15 | 3 | 5 | +2 | 1 | 23 | - | 24 |
| Profit/loss for the period | 37 | 108 | 2 | 27 | -16 | 4 | -78 | 3 | 87. |
| Gain/loss on sale of non-current assets, etc., net $^{2}$ | 5 | 1 | - | 2 | - | - | - |  | 8 |
| Underlying result | 32 | 107 | 2 | 25 | -16 | 4 | -78 | 3 | 79 |
| Cash flow from operating activities | 42 | 198 | -15 | 36 | -62 | 3 | -145 | -7 | 50 |
| Cash flow used for capital expenditure | 31 | -960 | -3. | -54 | -5 | -7 | -6 | 19. | -985 |
| Free cash flow | 73 | -762 | -18 | -18 | -67 | -4 | -151 | 12 | -935 |
| Investments in non-current assets ${ }^{3}$ | 326 | 1,704 | 3 | 28 | 6 | 6 | 6 | 7 | 2,086 |
| Intangible assets | 1 | 2,516 | 99 | 16 | 1 | - | - | - | 2,633 |
| Property, plant and equipment | 21,583 | 3,497 | 76 | 1,041 | 251 | 170 | 118 | -41 | 26,695 |
| Investments in joint ventures | - | 1,504 | 28 | 85 | - | - | - | - | 1,617 |
| Investments in associated companies | 1 | 584 | - | 15 | - | 341 | - | - | 941 |
| Other non-current assets | 251 | 198 | 32 | 58 | 38 | 20 | 884 | -109 | 1,372 |
| Assets held for sale | 14 | 12 | - | - | - | - | - | -1 | 25 |
| Other current assets | 2,859 | 809 | 536 | 139 | 268 | 81 | 1,015 | -1,232 | 4,475 |
| Total non-interest bearing assets | 24,709 | 9,120 | 771 | 1,354 | 558 | 612 | 2,017 | -1,383 | 37,758 |
| Non-interest bearing liabilities | 4,552 | 1,389 | 547 | 152 | 112 | 175 | 1,172 | -1,350 | 6,749 |
| Invested capital, net | 20,157 | 7,731 | 224 | 1,202 | 446 | 437 | 845 | -33 | 31,009 |

Reportable segments.
${ }^{2}$ Including the Group's share of gains on sale of non-current assets.etc, net and impairments, net, recorded in joint ventures and associated companies.
${ }^{3}$ Comprise additions of intangible assets and property, plant and equipment, including additions from business combinations.

## NOTE 1 SEGMENT INFORMATION - CONTINUED <br> AMOUNTS IN USD MILLION

|  | Maersk Oil ${ }^{1}$ | Maersk Drilling ${ }^{1}$ | Maersk Supply Service ${ }^{1}$ | Maersk Tankers ${ }^{1}$ | Other Businesses | Eliminations | Energy | Eliminations and financial items | Total Group |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 012016 |  |  |  |  |  |  |  |  |  |
| External revenue | 1,032 | 642 | 108 | 244 | 10 | 7 | 2,043 | - | 8,539 |
| Inter-segment revenue | - | 12 | 2 | 1 | 2 | -14 | 3 | -8 |  |
| Total revenue | 1,032 | 654 | 110 | 245 | 12 | -7 | 2,046 | -8 | 8,539 |
| Profit/loss before depreciation, amortisation |  |  |  |  |  |  |  |  |  |
| Depreciation and amortisation | 348 | 145 | 37 | 33 | 3 | - | 566 |  | 1,162 |
| Gain/loss on sale of non-current assets, etc., net | - | - | - | 2 | 1 | - | 3 | - | 11 |
| Share of profit/loss in joint ventures | - | -1 | - | - | 1 | - | - |  | 23 |
| Share of profit/loss in associated companies | - | - | - | - | - | - | - |  | 21 |
| Profit/loss before financial items (EBIT) | 73 | 261 | -1 | 47 | -1 | - | 379 | - | 490 |
| Financial items, net | - | - | - | - | - | - | - | -121 | -121 |
| Tax | 102 | 39 | 1 | +1 | - | - | 141 | +20 | 145 |
| Profit/loss for the period | -29 | 222 | -2 | 48 | -1 | - | 238 | -101 | 224 |
| Gain/loss on sale of non-current assets, etc., net $^{2}$ | - | - | - | 2 | 1 | - | 3 |  | 11 |
| Tax on adjustments | - | -1 | - | - | - | - | -1 | - | -1 |
| Underlying result | -29 | 223 | -2 | 46 | -2 | - | 236 | -101 | 214 |
| Cash flow from operating activities | -172 | 427 | 22 | 68 | - | - | 345 | -145 | 250 |
| Cash flow used for capital expenditure | -754 | -11 | -57 | -24 | -2 | - | -848 | -30 | -1,863 |
| Free cash flow | -926 | 416 | -35 | 44 | -2 | - | -503 | -175 | -1,613 |
| Investments in non-current assets ${ }^{3}$ | 660 | 2 | 55 | 40 | 2 | - | 759 | - | 2,845 |
| Intangible assets | 815 | 38 | 19 | 3 | - | - | 875 |  | 3,508 |
| Property, plant and equipment | 6,196 | 7,656 | 1,837 | 1,652 | 62 | -7 | 17,396 | -2 | 44,089 |
| Investments in joint ventures | - | 135 | - | 1 | 1 | - | 137 | - | 1,754 |
| Investments in associated companies | - | - | - | - | - | - | - | - | 941 |
| Other non-current assets | 836 | 44 | 5 | - | 2 | - | 887 | 130 | 2,389 |
| Assets held for sale | 1 | - | - | 21 | - | - | 22 | 610 | 657 |
| Other current assets | 1,073 | 736 | 125 | 155 | 23 | -21 | 2,091 | -320 | 6,246 |
| Total non-interest bearing assets | 8,921 | 8,609 | 1,986 | 1,832 | 88 | -28 | 21,408 | 418 | 59,584 |
| Non-interest bearing liabilities | 4,587 | 817 | 166 | 185 | 33 | -23 | 5,765 | 613 | 13,127. |
| Invested capital, net | 4,334 | 7,792 | 1,820 | 1,647 | 55 | -5 | 15,643 | -195 | 46,457 |

${ }^{1}$ Reportable s
${ }^{2}$ Including the Group's share of gains on sale of non-current assets.etc, net and impairments, net, recorded in joint ventures and associated companies.
${ }^{3}$ Comprise additions of intangible assets and property, plant and equipment, including additions from business combinations.

## NOTE 1 SEGMENT INFORMATION - CONTINUED AMOUNTS IN USD MILLION

|  | $\begin{array}{r} 01 \\ 2017 \end{array}$ | $\begin{array}{r} 01 \\ 2016 \end{array}$ |
| :---: | :---: | :---: |
| REVENUE |  |  |
| Reportable segments | 9,265 | 8,736 |
| Other businesses | 340 | 199 |
| Unallocated activities (Maersk Oil Trading) | 153 | 47 |
| Eliminations | -795 | -443 |
| Total | 8,963 | 8,539 |
| PROFIT/LOSS FOR THE PERIOD |  |  |
| Reportable segments | 403 | 413 |
| Other businesses | 27 | -13 |
| Financial items, net | -126 | -121 |
| Unallocated tax | +4 | 3 |
| Other unallocated items | 59 | 55 |
| Eliminations | 4 | 3 |
| Total | 253 | 224 |



## NOTE 2 FINANCIAL RISKS, ETC. AMOUNTS IN USD MILLION

Except of the below, the financial risks, etc. are not significantly different from those described in note 16 of the consolidated financial statements for 2016, to which reference is made.

Liquidity risk

|  | 31 March |  | 31 December |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2016 |
| Borrowings | 15,060 | 15,308 | 15,335 |
| Net interest-bearing debt | 11,664 | 10,653 | 10,737 |
| Liquidity reserve ${ }^{1}$ | 10,337 | 11,898 | 11,842 |

Liquidity reserve is defined as undrawn committed revolving facilities with more than one year to expiry, securities and cash and bank balances, excluding securities and balances in countries with exchange control or other restrictions.

In addition to the liquidity reserve, the Group has committed financing for the Hamburg Süd acquisition as well as USD 2.1bn committed loans, which are dedicated to financing of other specific assets and therefore will only become available at certain times in the future.

Based on the liquidity reserve, loans for the financing of specific assets, the maturity of outstanding loans, and the current investment profile, the Group's financial resources are deemed satisfactory.

The average term to maturity of loan facilities in the Group was about five years (about five years at 31 December 2016)

## NOTE 3 COMMITMENTS <br> \section*{AMOUNTS IN USD MILLION}

## Operating lease commitments

At 31 March 2017, the net present value of operating lease commitments totalled USD 6.8 bn using a discount rate of $6 \%$, a decrease from USD 7.0bn at 31 December 2016.

Operating lease commitments at 31 March 2017 are divided into the following main business units:

- APM Terminals of USD 3.5 bn
- Maersk Line of USD 2.4bn
- Other of USD 0.9bn

About $40 \%$ of the time charter payments in Maersk Line are estimated to relate to operating costs for the assets.

| Capital commitments | Maersk Line | APM <br> Terminals | Maersk Oil | Maersk Supply Service | Maersk Drilling | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 31 MARCH 2017 |  |  |  |  |  |  |  |
| Capital commitments relating to acquisition of non-current assets | 2,712 | 1,091 | 1,679 | 787 | 7 | 334 | 6,610 |
| Commitments towards concession grantors | - | 1,301 | 60 |  | - |  | 1,361 |
| Total | 2,712 | 2,392 | 1,739 | 787 | 7 | 334 | 7,971 |
| 31 DECEMBER 2016 |  |  |  |  |  |  |  |
| Capital commitments relating to acquisition of non-current assets | 2,798 | 1,004 | 1,975 | 919 | 460 | 381 | 7,537 |
| Commitments towards concession grantors | - | 1,484 | 66 | - | - | - | 1,550 |
| Total | 2,798 | 2,488 | 2,041 | 919 | 460 | 381 | 9,087 |


| Newbuilding programme at 31 March 2017 | No. |  |  |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | Total |
| Container vessels | 15 | 12 | 27 |
| Tanker vessels | 2 | 7 | 9 |
| Anchor handling vessels and tugboats, etc. | 23 | 3 | 26 |
| Total | 40 | 22 | 62 |


| Capital commitments relating to the newbuilding programme at 31 March 2017 | USD million |  |  |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | Total |
| Container vessels | 1,372 | 1,083 | 2,455 |
| Rigs and drillships | 5 | - | 5 |
| Tanker vessels | 79 | 182 | 261 |
| Anchor handling vessels and tugboats, etc. | 724 | 119 | 843 |
| Total | 2,180 | 1,384 | 3,564 |

USD 3.6bn of the total capital commitments is related to the newbuilding programme for ships, rigs, etc. at a total contract price of USD 4.7bn including owner-furnished equipment. The remaining capital commitments of USD 4.4bn relate to investments mainly within APM Terminals and Maersk Oil.

The capital commitments will be financed by cash flow from operating activities as well as existing and new loan facilities.

## NOTE 4 ACCOUNTING POLICIES, JUDGEMENTS AND SIGNIFICANT ESTIMATES

The interim consolidated financial statements have been prepared in accordance with IAS 34 'Interim Financial Reporting as issued by the International Accounting Standards Board (IASB) and as adopted by the EU and Danish disclosure requirements for listed companies.

The accounting policies, judgements and significant estimates are consistent with those applied in the consolidated financial statements for 2016 in notes 22 and 23 of the Annual Report, to which reference is made, apart from changes described below.

## SEGMENT INFORMATION

The allocation of business activities into segments reflects A.P. Moller - Maersk's character as a conglomerate with a Transport \& Logistics Division and an Energy Division and is in line with the internal management reporting. The reportable segments are as follows:

| Maersk Line ${ }^{1}$ | Global container shipping activities |
| :---: | :---: |
| APM Terminals ${ }^{1}$ | Container terminal activities and inland container services |
| Damco ${ }^{1}$ | Freight forwarding and supply chain management services |
| Svitzer ${ }^{1}$ | Towing and related marine activities |
| Maersk Oil ${ }^{\text {2 }}$ | Oil and gas production and exploration activities |
| Maersk Drilling ${ }^{2}$ | Offshore drilling activities as well as operation of land-rigs through $50 \%$ ownership of Egyptian Drilling Company |
| Maersk Supply Service ${ }^{2}$ | Global offshore marine services |
| Maersk Tankers ${ }^{2}$ | Tanker shipping of refined oil products |

${ }^{1}$ Transport \& Logistics Division
${ }^{2}$ Energy Division

In addition, A.P. Moller - Maersk comprises other businesses, which neither individually nor in aggregate constitute reportable segments. These include, inter alia, Maersk Container Industry, Maersk Aviation, Maersk Training, Maersk FPSO and Höegh Autoliners (associated company). Maersk Container Industry is reported individually in the segment reporting, to reflect the management reporting. Maersk Training and Maersk FPSO are reported under the Energy Division, whereas the remaining other businesses are reported within the Transport \& Logistics Division.

The reportable segments do not comprise costs in group functions. In addition, oil hedging activities in Maersk Oil Trading and the results of Maersk Oil Trading's activity in the form of purchasing bunker and lubricating oil on behalf of entities in A.P. Moller - Maersk are not allocated to reportable segments. These functions are reported as unallocated costs within the Transport \& Logistics Division. Unallocated reported within the Energy Division comprises of the costs for the Energy Division functions responsible for finding structural solutions for the oil and oil related business. Financial items and Net interest bearing debt are reported outside the divisions.

Revenue between segments is limited except for terminal activities where a large part of the services is delivered to A.P. Moller - Maersk's container shipping activities. Sales of products and services between segments are based on market terms

Segment profit/loss (NOPAT defined as net operating profit/loss after tax), free cash flow and invested capital comprise items directly related to or which can be allocated to segments. Financial assets, liabilities, income and expenses and cash flows from these items are not attributed to reportable segments. With no effect on A.P. Moller - Maersk's results or financial position, long-term agreements between Maersk Line and APM Terminals on reserved terminal facilities are treated as operating leases, which under IFRS would be classified as finance leases,

IFRS 9 - Financial Instruments
As stated in the Annual Report 2016 A.P. Moller - Maersk has decided to adopt IFRS 9 from 1 January 2017.
The implementation of IFRS 9 has not affected the classification and measurement of the Group's financial instruments, and the new standard does not fundamentally change the hedging relationships

Management has elected to classify the $19 \%$ shareholding in Dansk Supermarked Group as fair value through other comprehensive income. The accumulated loss at 1 January 2016 of USD 235m recognised in other comprehensive income will as a consequence remain in equity as will any future value adjustments related to this investment. The remaining equity investments previously classified as assets available for sale have also been classified as fair value through other comprehensive income. The accumulated amount recognised in other comprehensive income for the remaining equity nvestments is not material.

The effect of the change from the 'incurred loss' model in IAS 39 to the 'expected credit loss' model in IFRS 9 is considered immaterial due to the low credit risk in the Group.

Due to immaterial effects from implementing IFRS 9, the 2016 financial statements have not been restated. The effects as at end of 2016 have been recognised in the financial statement for the period.

As of 1 January 2017, the following changes to accounting standards are effective, but are not endorsed by EU:

- Recognition of Deferred Tax Assets for Unrealised Losses (amendments to IAS 12)

Disclosure initiative (amendments to IAS 7)

- Annual Improvements 2014-2016 (amendments to IFRS 12)

The amendments encompass various guidance and clarifications, which would not have had material effect on the financial statements in the period if endorsed by the EU.

## NOTE 5 SUBSEOUENT EVENTS

In April 2017，the boards of Maersk Line A／S and Oetker Group approved the sale and purchase agreement（SPA）wherein Maersk Line is to acquire Hamburg Süd．Maersk Line will acquire Hamburg Süd for EUR 3．7bn on a cash and debt－free basis （Enterprise Value）．A syndicated loan facility has been established to fully finance the acquisition．The acquisition is subject to regulatory approvals．Maersk Line expects to close the transaction end 2017.

Additional
information

## DEFINITION OF TERMS

Technical terms, abbreviations and definitions of key figures and financial ratios.

## Backlog

The value of future contract coverage (revenue backlog)
boepd
Barrels of oil equivalent per day.

## Break-even oil price

The break-even oil price is defined as the average price for a barrel of Brent oil at which Maersk Oil would be generating neither an underlying profit nor a loss in a given period, all other things equal.

## Brent

Sweet light crude oil produced in the North Sea

## Bunke

Type of oil used in ship engines

## Contract coverage

Percentage indicating the part of ship/rig days that are contracted for a specific period.

## Drewry

Drewry is a leading international provider of research and consulting services to the maritime and shipping industry.

## EBIT margin gap to peer

Peer group includes CMA CGM, APL, Hapag Lloyd, ZIM, Hyundai MM, K Line, OOCL, NYK, MOL, COSCO and CSCL. Peer average is TEU-weighted.
EBIT margins are adjusted for gains/losses on sale of assets, restructuring charges, income/loss from associates and impairments. Maersk Line's EBIT margin is also adjusted for depreciation to match industry standards (25 years).

## Economic utilisatio

The number of contracted days in percentage of total days in the calendar year

## Energy

From 2017, Energy consists of Maersk Oil, Maersk Drilling, Maersk Supply Service and Maersk Tankers, as well as other businesses (Maersk Training and FPSOs) and unallocated Energy headquarter costs.

## Equity ratio

Is calculated as the equity divided by total assets.
FFE
Forty Foot Equivalent unit container

## Idle period

A period of time when a unit is not being used but could be (non-productive time),

## Jack-up rig

A drilling rig resting on legs that can operate in waters of 25-150 metres

## Net interest-bearing debt (NIBD)

Equals interest-bearing debt less cash and bank balances less other interest bearing assets.

## NOPAT

Net operating profit or loss after tax

## Product tanke

Vessel transporting refined oil products.

## Return on invested capital after tax (ROIC)

is the profit (loss) for the year before financial items but after calculated tax, divided by the quarterly average invested capital (equity plus net interest-bearing debt). TEU
Twenty Foot Equivalent Unit container.

## Segments' return on invested capital after tax (ROIC

Is net operating profit/loss after tax (NOPAT) divided by the quarterly average invested capital, net (segment assets less liabilities).

## Time charter

Hire of a vessel for a specified period.

## Transport \& Logistics

From 2017, Transport \& Logistics consists of all A.P. Moller - Maersk activities except unallocated financial items and those activities allocated to Energy

Triple-E
Triple-E stands for Economy of scale, Energy efficiency and Environmentally improved. Underlying result
Is profit/loss for the year from continuing operations adjusted for net gains/losses from sale of non-current assets, etc. and net impairment losses. The adjustments are net of tax and include A.P. Moller - Maersk's share of mentioned items in associates and joint ventures.
Underlying segment and division result also excludes unallocated financial items.

## Uptime

A period of time when a unit is functioning and available for use.

## COLOPHON

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[^0]:    The interim consolidated financial statements on pages 28-41 have not been subject to audit or review. The interim consolidated financial statements are prepared in accordance with IAS 34.

