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May 3, 2007

## ANNOUNCEMENT No.: 15

## Q1 Interim Report 2007

## First Quarter Highlights

GN's financial results for both its continuing operations (Headsets) and discontinuing operations (Hearing Instruments and Audiologic Diagnostics Equipment) were better than expected.

The performance of the continuing operations reflected the strong developments of CC\&O Headsets, but also the fact that the Mobile Headsets business is still undergoing the restructuring phase initiated.

- Revenue fell to DKK 753 million from DKK 915 million in Q1 2006.
- EBITA fell to DKK 8 million from DKK 57 million in Q1 2006.
- Earnings before tax was DKK (11) million, compared to a profit of DKK 52 million in Q1 2006.
- Cash flows from operations were DKK 137 million against DKK 178 million in Q1 2006.

GN retains the guidance for the continuing operations and for the individual business units provided on February 22, with the exception of financial items, which will be affected by the postponement of the sale of GN ReSound. Full year revenue is expected to be approximately DKK 3.7 billion and EBITA is projected to be DKK 150-175 million, exclusive of restructuring costs in the range of DKK 50-100 million.

The Q1 profit from the discontinuing operations was improved by last year's restructuring initiatives.

As the German Federal Cartel Office has prohibited the sale of GN ReSound to Phonak, a decision that has been appealed, the potential transaction and the financial results of the discontinuing operations are now subject to the upcoming court ruling. As a consequence of the decision by the German Federal Cartel Office, GN expects that the possible date of closing will be postponed until the second half of 2007. The full-year result of discontinuing operations is expected to be DKK 400-450 million.

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## Statement by the Supervisory Board and the Executive Management

The Supervisory Board and the Executive Management have today discussed and approved the unaudited interim earnings release for GN Store Nord A/S for the three months ended March 31, 2007.

This interim earnings release has been prepared in accordance with the recognition and measurement provisions of the International Financial Reporting Standards (IFRS) as adopted by the EU, see the paragraph on accounting policies. In addition, the interim report has been presented in accordance with additional Danish disclosure requirements for the interim reports of listed companies.

We consider the accounting policies applied to be appropriate. In our opinion, the interim earnings release gives a true and fair view of the Group's assets, liabilities, financial results and financial position as at March 31, 2007 and of the Group's operations and cash flows for the three months ended March 31, 2007.

Ballerup, May 3, 2007.

## Supervisory Board

| Mogens Hugo Jørgensen <br> Chairman | Lise Kingo <br> Deputy Chairman | Jørgen Bardenfleth |
| :--- | :--- | :--- |
| William E. Hoover, Jr. | René Svendsen-Tune | Mike R. van der Wallen |
| Jens Bille Bergholdt | Nikolai Bisgaard | Christian Bjerrum-Niese |

## Executive Management

$\begin{array}{ll}\text { Toon Bouten } & \text { Jens Due Olsen } \\ \text { President \& CEO }\end{array}$

## Outlook for 2007

GN retains the guidance for the continuing operations and for the individual business units provided on February 22, with the exception of financial items, which will be impacted by the postponement of and the gains from the sale of GN ReSound, which may be impacted by the outcome of the appeal case filed against the German competition authorities.

Due to the postponement of a possible sale of GN ReSound, GN will now provide full-year forecasts for the profit from discontinuing operations. Such forecasts will inherently be subject to above-normal uncertainty.

Outlook for 2007 and Financial Highlights for 2006, Q1/2007, Q1/2006

| (DKK millions) | Outlook for 2007 (Feb. 22) | 2006 | Q1 2007 | Q1 2006 | Q1-o-Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | DKKıUSD: 5.75 | DKK/USD: 5.95 | DKKUUSD: 5.69 | DKKıUSD: 6.21 | DKK/USD: (8.4)\% |
| Continuing Operations: |  |  |  |  |  |
| Revenue |  |  |  |  |  |
| Contact Center \& Office Headsets incl. Hello Direct | approx. 1,550-1,700 | 1,587 | 400 | 447 | (10.5)\% |
| Mobile Headsets | approx. 2,000-2,100 | 1,809 | 349 | 463 | (24.6)\% |
| Other |  | 17 | 4 | 5 | (20.0)\% |
| GN total* | approx. 3,700 | 3,413 | 753 | 915 | (17.7)\% |
| EBITA excluding non-recurring items |  |  |  |  |  |
| Contact Center \& Office Headsets | approx 250 | 234 | 82 | 79 | 3.8\% |
| Mobile Headsets | (50)-(75) | (125) | (66) | (14) | (371.4)\% |
| Other | approx. (30) | (39) | (8) | (8) | 0\% |
| GN total* | 150-175 | 70 | 8 | 57 | (86.0)\% |
| EBITA including non-recurring items |  |  |  |  |  |
| Contact Center \& Office Headsets | approx. 250 | 103 | 82 | 79 | 3.8\% |
| Mobile Headsets | (50)-(75) | (184) | (66) | (14) | (371.4)\% |
| Non-recurring items | (50)-(100) | - |  | - | - |
| Other | approx. (30) | (39) | (8) | (8) | 0\% |
| GN total* | 50-125 | (120) | 8 | 57 | (86.0)\% |
| Amortization, net finance etc. GN total* | approx. (50) | (34) | (19) | (5) | (280.0)\% |
| EBT including non-recurring items |  |  |  |  |  |
| Cash flow from operating activities |  |  |  |  |  |
| GN total* | no guidance | 231 | 137 | 178 | (23.0)\% |

## Discontinuing Operations:

Profit from discontinuing operations for 2007,

| total 12 months | 400-450 | 403 | 97 | 35 | 177.1\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flow from operating activities |  |  |  |  |  |
| Total discontinuing operations | no guidance | 260 | (3) | (32) | 90.6\% |

Investments in property, plant and equipment and in intangible assets including development projects are expected to be approximately DKK 250 million.

On October 2, 2006, GN signed an agreement to sell GN ReSound to Phonak for a total consideration of DKK 15.5 billion in cash on a debt and cash free basis. The transaction is subject to approval by the competition authorities in a number of countries. As previously announced, Phonak has obtained the necessary approvals from all the relevant competition authorities with the exception of the German Federal Cartel Office. On April 11, 2007, the German Federal Cartel Office decided to prohibit the transaction, claiming that the transaction would result in collective market dominance by Siemens, Phonak and

William Demant Holding in the German hearing instrument market. According to the German Federal Cartel Office, they do not see any remedies, which could sufficiently address their concerns.

With a market share of about 8\% of the German hearing instrument market and with less than 5\% of GN's hearing instrument revenues generated in Germany, GN does not understand and does not accept the decision of the German Federal Cartel Office. Furthermore, GN strongly believes that the suggested remedy package adequately addresses the concerns raised by the German Federal Cartel Office.

Therefore, the decision has been appealed to the competent court, the Court of Appeal (Oberlandesgericht) in Düsseldorf. Injunctive relief proceedings to be able to close the transaction quickly will be initiated in parallel with the main proceedings. The reasons for applying for injunctive relief are that a normal time-consuming court process would damage GN's hearing instrument business and that the transaction would not lead to collective market dominance.

As a consequence of the decision by the German Federal Cartel Office, GN expects that the possible date of closing will be postponed to the second half of 2007.

DPTG I/S, in which GN has a 75\% ownership interest, is still a party to arbitration proceedings with Telekomunikacja Polska S.A. As previously announced, developments in the case have led DPTG I/S to claim DKK 5 billion for the period from 1994 to mid2005. DPTG's agreement with TPSA covers the period 1994-2009. There have been no new developments in the matter since the announcement made on February 22.

With more than $70 \%$ of both revenue and costs generated in US dollars or US dollarrelated currencies, GN's long-term industrial competitiveness and its EBITA are resilient to likely US dollar fluctuations. Short-term fluctuations in the dollar would impact profit as and when products manufactured at a given exchange rate are sold at a different exchange rate at a later point in time. In the longer term, Asian currencies will take on added importance in terms of both revenue and costs.

## Forward-looking statements

The forward-looking statements in this interim report reflect management's current expectations for certain future events and financial results. Statements regarding 2007 are, of course, subject to risks and uncertainties which may result in material deviations from expectations. Factors that may cause the actual results to deviate materially from expectations include but are not limited to general economic developments and developments in the financial markets; technological developments; changes and amendments to legislation and regulations on GN's markets; changes in demand for GN's products; competition; shortages of components needed in production; and the integration of company acquisitions. This interim report should not be considered an offer to sell securities in GN Store Nord A/S.

| Consolidated financial highlights |  |  |  |
| :---: | :---: | :---: | :---: |
| (DKK millions) | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } \\ 2006 \\ \text { (aud.) } \\ \hline \end{array}$ |
| Earnings - Income statement in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU |  |  |  |
| Operating profit (loss) | 4 | 55 | (129) |
| Profit (loss) from ordinary activities before tax | (11) | 52 | (154) |
| Profit (loss) from continuing operations | (8) | 31 | (55) |
| Profit (loss) from discontinuing operations | 97 | 35 | 403 |
| Profit (loss) for the year | 89 | 66 | 348 |
| Earnings - Investor-specific highlights |  |  |  |
| Earnings before depreciation, amortization and impairment (EBITDA) | 36 | 76 | (15) |
| Earnings before amortization and impairment of goodwill and other intangible assets acquired in company acquisitions (EBITA) | 8 | 57 | (120) |
| Balance sheet |  |  |  |
| Share capital | 855 | 879 | 855 |
| Group equity | 4,955 | 5,172 | 4,900 |
| Total assets | 8,148 | 8,068 | 8,227 |
| Net interest-bearing debt (including discontinuing operations) | $(1,397)$ | (909) | $(1,387)$ |
| Cash flows |  |  |  |
| Cash flows from operating activities (CFFO) | 137 | 178 | 231 |
| Cash flows from investing activities | (53) | (123) | (458) |
| Total cash flows from operating and investing activities | 84 | 55 | (227) |
| Development costs |  |  |  |
| Development costs incurred for the period | 38 | 40 | 179 |
| Restructuring costs |  |  |  |
| Restructuring recognized in income statement | - | - | (2) |
| Restructurings, paid | - | - | - |
| Investments |  |  |  |
| Plant and machinery etc. | 14 | 17 | 214 |
| Real property including leasehold improvements | 11 | 46 | 148 |
| Development projects, developed in-house | 19 | 23 | 96 |
| Other intangible assets excluding goodwill | 7 | 16 | 52 |
| Investments in discontinuing operations | - | 59 | 187 |
| Total (excluding company acquisitions) | 51 | 161 | 697 |
| Depreciation and impairment of property, plant and equipment and amortization of intangible assets | 52 | 37 | 184 |
| Impairment of intangible assets | - |  | - |
| Key ratios |  |  |  |
| EBITA margin | 1.1 \% | 6.2 \% | (3.5)\% |
| Return on invested capital including goodwill (ROIC including goodwill)** | 0.5 \% | 3.4 \% | (7.0)\% |
| Return on equity | 1.8 \% | 1.3 \% | 6.8 \% |
| Equity ratio | 60.8 \% | 64.1 \% | 59.6 \% |
| Key ratios per share |  |  |  |
| Earnings per share basic (EPS) | 0.44 | 0.32 | 1.71 |
| Earnings per share diluted (EPS diluted) | 0.44 | 0.32 | 1.69 |
| Earnings per share excluding amortization and impairment of intangible assets and restructurings, etc. | 0.49 | 0.63 | 2.20 |
| Earnings per share excluding amortization and impairment |  |  |  |
| of intangible assets and restructurings, etc., diluted | 0.49 | 0.63 | 2.18 |
| Cash flow from operating activities per share (CFPS) | 0.67 | 0.85 | 1.12 |
| Book value per DKK 4 share | 23 | 24 | 23 |
| Share price at the end of the period | 79 | 85 | 84 |
| Employees |  |  |  |
| Average number | 5,092 | 5,741 | 5,483 |
| Average number (continuing operations) | 1,684 | 2,169 | 2,028 |

## Accounting policies

This interim earnings release has been prepared in accordance with the recognition and measurement provisions of the International Financial Reporting Standards (IFRS) as adopted by the EU and additional Danish interim financial reporting requirements for listed companies.

The accounting policies are unchanged from those applied in the 2006 Annual Report.
The investor-specific statements are reviewed below.

## Financial Results - Continuing Operations

Driven by the continued strong performance of the CC\&O Headsets business in Europe, the continuing operations reported better-than-expected results.

Revenue was DKK 753 million against DKK 915 million in Q1 2006. The reduction in revenue was expected and mainly due to negative organic growth in Mobile Headsets and to the fact that the Q1 2006 revenue included revenue from the now discontinued try-'n'buy campaigns conducted by Hello Direct, GN's direct sales channel in the US. Revenue in Q1 2007 was also driven by the strong organic growth of 18\% in CC\&O Headsets in Europe.

New products and product upgrades launched in the last 24 months contributed almost $60 \%$ of overall revenue.

Revenue was DKK 351 million in North America, DKK 351 million in Europe and DKK 51 million in Asia and the rest of the world.

GN launched a number of new CC\&O and mobile headset products in January at the CES Convention in Las Vegas. Among the products launched in CC\&O Headsets was the Jabra T5330, a wireless headset for the broad office segment. Product launches in Mobile Headsets included the Jabra BT8010, which is both a mono and a stereo headset, and two new Bluetooth-enabled mono headsets, the Jabra BT5010 and the Jabra BT5020. In addition, GN introduced a hub to its popular Jabra JX10 product line enabling the mobile headset to be used with a fixed-line phone at the office as well. Also, GN launched a speaker developed jointly with Klipsch ${ }^{\circledR}$ for mobile phones and MP3 players.

Q1 2007 gross profit was DKK 293 million against DKK 386 million in Q1 2006, and the gross margin fell to $39 \%$ from $42 \%$ in the year-earlier period. The fall was due exclusively to a relative increase in sales of Mobile Headsets' Mainstream products. Gross margins increased in CC\&O Headsets.

Selling and distribution costs incurred amounted to DKK 145 million, compared to DKK 195 million in Q1 2006, reflecting the now discontinued try-'n'-buy campaigns and the ongoing restructuring of the business, which includes adapting to the lower level of revenue. Development costs incurred were DKK 38 million, in line with the year-earlier figure. GN plans to maintain its overall development activities.

The fall in EBITA to DKK 8 million from DKK 57 million in Q1 2006 was mainly due to the lower revenue from Mobile Headsets at lower gross margins.

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Amortization of acquired intangible assets was DKK (4) million and net financial items for the quarter were an expense of DKK 15 million.

GN recorded a Q1 loss before tax of DKK 11 million against a profit of DKK 52 million in Q1 2006.

GN had an average of 1,684 employees during the quarter, against 2,169 in Q1 2006. The reduction is due to the discontinuation of the try'n'buy campaigns in Hello Direct and a gradual adjustment of the organization to the lower level of revenue.

GN continues the work to implement the strategy presented on February 22. The new, market-oriented organization with four focused business units has been largely implemented and the sales and marketing functions have been realigned to match the current level of revenue. Restructuring of the important supply chain is developing according to plan, i.e. that a supply chain agreement will be signed with a main business partner by the end of the second quarter.

## Contact Center \& Office Headsets

CC\&O Headsets, excluding Hello Direct, continued the strong performance, reporting 9\% organic growth and revenue of DKK 323 million. As in Q4 2006, the strongest growth was generated in Europe, where CC\&O Headsets recorded 18\% organic growth. Europe is the division's largest and most profitable region. Revenue in North America fell by 5\%, due to the negative market developments that have persisted from the second half of 2006. The overall CC\&O Headsets revenue consisted of DKK 141 million from the Contact Center market and DKK 182 million from the Office market excluding Hello Direct.

Hello Direct generated revenue of DKK 77 million, a $10 \%$ improvement relative to Q4 2006. This confirms the information outlined on February 22 that the conventional business model of Hello Direct has been stabilized now that the unsuccessful try-'n'-buy campaigns have been discontinued. Hello Direct's Q1 2006 revenue including the try-' $n$ 'buy campaigns was DKK 144 million.

Revenue was DKK 155 million in North America, DKK 221 million in Europe and DKK 24 million in Asia and the rest of the world.

Illustrating the success achieved by the new GN products, the Q1 innovation rate was $24 \%$, compared to $7 \%$ in Q1 2006. Wireless headsets contributed $42 \%$ of revenue, compared to $47 \%$ in Q1 2006. The reduction was due to the impact on Q1 2006 revenue of the try-'n'-buy campaigns.

The gross margin exclusive of Hello Direct was $65 \%$, two percentage points higher than in Q1 2006. The increase reflects Europe's stronger contribution to revenue.

EBITA, exclusive of Hello Direct, was DKK 76 million (EBITA margin of 23.5\%), compared to DKK 60 million (19.9\%) in the year-earlier period. The change mainly reflects increased sales on the relatively more profitable European market. Inclusive of Hello Direct, the CC\&O headsets business reported EBITA of DKK 82 million (20.5\%) in the first quarter, compared to DKK 79 million (17.7\%) in Q1 2006. The selling, distribution, R\&D and administrative costs incurred fell by DKK 40 million relative to Q1 2006, which was mainly due to the lower level of business activity in Hello Direct resulting from the discontinuation
of the try-'n'-buy campaigns.

## Mobile Headsets

As expected Mobile Headsets reported negative organic growth (22\%) relative to Q1 2006 and revenue was DKK 349 million. The performance is a consequence of GN's strategy presented on February 22 of not accelerating growth until restructuring of the two business models for the Mobile Headsets business units, Premier and Mainstream, has been completed. In particular, sales of Mainstream products through OEM customers have suffered a decline relative to last year, but also sales of Premier products has declined due to a general shift in the market demand towards Mainstream products.

Q1 Mobile Headsets revenue breaks down as follows: DKK 61 million from Premier and DKK 288 million from Mainstream, of which DKK 154 million was from OEM customers.

Revenue was DKK 196 million in North America, DKK 126 million in Europe and DKK 27 million in Asia and the rest of the world.

Wireless products accounted for more than 95\% of revenue. The innovation rate remained above $90 \%$ and sales of products launched at the CES Convention will contribute to keeping the innovation rate at a high level this coming fall. Most of the new headset product launches will take place in the second half of the year.

GN has been awarded two OEM programs, which are expected to take effect from Q4 2007 and into 2008.

The $10 \%$ gross margin is a reflection that Mainstream products make up a large proportion of sales and that operational excellence in production and the supply chain must be vastly improved as indicated in the strategy announced on February 22.
Accordingly, GN expects that gross margins will improve in the second half-year as production and the supply chain are outsourced to a new business partner and as the new products are rolled out on shared platforms.

EBITA was DKK (66) million (EBITA margin of (18.9)\%) against DKK (14) million ((3.0)\%) in Q1 2006. The selling, distribution, R\&D and administrative costs incurred were DKK 94 million, a DKK 12 million reduction compared to Q1 2006.

## Other Business Activities

The GN Great Nordic Telegraph Company reported Q1 revenue of DKK 4 million and an EBITA of DKK 1 million.

## Balance Sheet

Total assets amounted to DKK 8,148 million at March 31, 2007, compared to DKK 8,227 million at December 31, 2006. The reduction was mainly due to US dollar depreciation. The item "Assets held for sale" of DKK 5,642 million consisted mainly of GN ReSound, which being discontinuing operations are recognized as a single line item. Property, plant and equipment amounted to DKK 503 million, of which slightly more than DKK 400 million related to GN's new corporate headquarters in Ballerup, Denmark

Relative to December 31, 2006, trade receivables have declined from DKK 604 million to DKK 586 million. Inventories also fell during the quarter, by DKK 94 million to DKK 222
million, the result of a focused effort to reduce inventories. Cash and cash equivalents fell by DKK 5 million during the quarter to DKK 42 million.

Equity totalled DKK 4,955 million against DKK 4,900 million at December 31, 2006.
Relative to December 31, 2006, net interest-bearing debt increased by DKK 10 million to DKK 1,397 million at the end of the quarter.

## Cash Flows

Cash flows from operations were DKK 137 million against DKK 178 million in Q1 2006, lifted by tax payments of DKK 75 million resulting mainly from amounts settled between continuing and discontinued operations

The cash flow from investments was DKK (53) million against DKK (123) million in Q1 2006. Investments in GN's new corporate headquarters amounted to DKK 11 million in Q1 2007, compared with DKK 46 million in the year-earlier period.

The free cash flow was DKK 84 million against DKK 55 million in Q1 2006.

## Share Option Plans

There were a total of $2,968,343$ outstanding share options (average strike price 59) at March 31, 2007, corresponding to $1.4 \%$ of the share capital. Members of the Executive Management held 352,339 options at an average strike price of 53, senior employees held 301,282 options (average strike price 70), while other employees held 2,314,722 share options (average strike price 59). The 'other employees' holding includes 1,583,652 share options held by employees of the discontinuing operations.

A total of 233,600 share options were exercised in the first quarter. Members of the Executive Management did not exercise any options during the quarter.

## Shareholdings

At May 3, 2007, members of the Supervisory Board and the Executive Management, respectively, held 33,638 and 5,100 shares in GN.

At March 31, 2007, GN held 10,526,782 treasury shares, equivalent to $4.9 \%$ of the share capital. The treasury shares held cover the share option plan and also include 5,402,800 shares acquired under last year's share buyback program. As the three-month claims filing period has expired, the capital increase adopted by the shareholders in extraordinary general meeting on January 5, 2007 will be executed by cancellation of the 5,402,800 shares bought back. The Supervisory Board signed the formal cancellation documents today, and the shares will be cancelled by Nordea, GN's issuing bank, following an approximate five business day processing period of the OMX Nordic Exchange.

The GN stock is $100 \%$ free float. Foreign investors hold about $30 \%$ of the shares, which is unchanged from December 31, 2006. Foreign ownership was higher before the German authorities prohibited the sale of GN ReSound. Only the ATP pension fund has currently reported an ownership interest in excess of 5\% of GN's share capital.

## Discontinuing Operations

The discontinuing operations reported better-than-expected financial results.

Q1 2007 revenue from the discontinuing operations, consisting mainly of GN ReSound and GN Otometrics, was DKK 811 million, representing flat organic developments over the same quarter of last year. The development reflects the uncertainty in the first quarter surrounding the outstanding approval from the German competition authorities and the fact that there were no product launches during the quarter.

GN launched the ReSound Pulse at the beginning of Q4 2006. The launch was a major contributor to the 6\% organic growth recorded in Q4 2006. At the AAA Expo held in the United States in April, GN launched four new products, including the ReSound Azure high-end hearing instrument. The ReSound Azure has already been launched on some markets and is expected to be fully rolled out on almost all markets by the beginning of June.

The ReSound Azure is the first of 12 new products GN ReSound is planning to launch on a global scale this year under the ReSound or Beltone brands. In addition, new launches are being planned for the German and US markets under the INTERTON brand. This is the highest number of product launches in any year by GN's hearing instrument division. The 12 new products consist of four in the high-end segment, four in the two mid-price segments, Plus and Basic, and four in the low-end segment, Budget.

This large number of planned launches is the result of a dedicated strategy to consistently invest substantial amounts in hearing instrument operations, such as in developing new products. Accordingly, development costs incurred were up 10\% to DKK 87 million, compared with DKK 79 million in Q1 2006.

The gross margin in the hearing instrument division was 64\%, up from 61\% in Q1 2006 and $63 \%$ excluding the last year's restructurings. The improvement was due to continued enhancements from last year's restructuring measures in INTERTON and the closure of the facilities in Cork, Ireland.

The hearing instrument division recorded EBITA of DKK 121 million and an EBITA margin of $16.6 \%$, compared to $6.5 \%$ or $13.7 \%$ exclusive of restructuring costs in Q1 2006. The better performance was due to continued operational improvements as well as lower selling, distribution and administrative expenses because no product launches were made in the first quarter. These expenses will increase again in Q2 along with the products launched. EBITA for Audiologic Diagnostics Equipment was DKK 0 million, which was unchanged from last year.

In the first quarter, GN ReSound acquired the outstanding 60\% of the shares in the Polish company MarkeMed Poland for approximately DKK 4 million. The company is a distributor of Beltone products on the Polish market

The profits and a selected number of key figures for the discontinuing activities are shown in Note 1 to the financial statements on pages 16-17.

| Note | Income statement(DKK millions) | Consolidated |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } \\ 2006 \\ \text { (aud.) } \end{array}$ |
|  | Revenue Production costs | $\begin{gathered} 753 \\ (471) \\ \hline \end{gathered}$ | $\begin{gathered} 915 \\ (538) \\ \hline \end{gathered}$ | $\begin{gathered} 3,413 \\ (2,224) \\ \hline \end{gathered}$ |
|  | Gross profit | 282 | 377 | 1,189 |
|  | Development costs | (38) | (34) | (151) |
|  | Selling and distribution costs | (146) | (197) | (792) |
|  | Management and administrative expenses | (94) | (91) | (379) |
|  | Other operating income | - | - | 4 |
|  | Operating profit (loss) | 4 | 55 | (129) |
|  | Gains/losses on disposal of operations | - | 5 | 12 |
|  | Profit (loss) before financial items | 4 | 60 | (117) |
|  | Financial income Financial expenses | $\begin{gathered} 1 \\ (16) \\ \hline \end{gathered}$ | (8) | $\begin{array}{r} 24 \\ (61) \\ \hline \end{array}$ |
|  | Profit (loss) from continuing operations before tax | (11) | 52 | (154) |
|  | Tax on profit (loss) from continuing operations | 3 | (21) | 99 |
|  | Profit (loss) from continuing operations | (8) | 31 | (55) |
| 1 | Profit from discontinuing operations | 97 | 35 | 403 |
|  | Profit (loss) for the year | 89 | 66 | 348 |
|  | Earnings per share (EPS) |  |  |  |
|  | Earnings per share (EPS) | 0.44 | 0.32 | 1.71 |
|  | Earnings per share, fully diluted (EPS diluted) | 0.44 | 0.32 | 1.69 |
|  | Earnings per share excluding amortization and impairment of intangible assets and restructuring etc. <br> Earnings per share excluding amortization and impairment of intangible assets and restructuring etc., fully diluted | 0.49 0.49 | 0.63 0.63 | 2.20 2.18 |
|  | Earnings per share, continuing operations |  |  |  |
|  | Earnings per share (EPS) | (0.04) | 0.15 | (0.27) |
|  | Earnings per share, fully diluted (EPS diluted) | (0.04) | 0.15 | (0.27) |
|  | Earnings per share excluding amortization and impairment of intangible assets and restructuring etc. <br> Earnings per share excluding amortization and impairment of intangible assets and restructuring etc., fully diluted | (0.02) (0.02) | 0.16 0.16 | $(0.24)$ $(0.23)$ |

Note (DKK millions)

| Non-current assets |
| :--- |
| Goodwill |
| Development projects, developed in-house |
| Software |
| Patents and rights |
| Telecommunications systems |
| Other intangible assets | | Total intangible assets |
| :--- | | Factory and office buildings |
| :--- |
| Plant and machinery |
| Operating assets and equipment |
| Leased plant and equipment |
| Telecommunications systems |
| Assets under construction |
| Total property, plant and equipment | | Investments in associates |
| :--- |
| Other securities |
| Other receivables |
| Total assets |
| Toferred tax assets held for sale |
| Tother non-current assets |
| Total non-current assets |


| $\begin{array}{r} \text { March } 31 \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { March } 31 \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Dec. } 31 \\ 2006 \\ \text { (aud.) } \\ \hline \end{array}$ |
| :---: | :---: | :---: |
| 450 | 2,975 | 455 |
| 114 | 476 | 115 |
| 65 | 111 | 66 |
| 3 | 67 | 4 |
| 25 | 31 | 27 |
| 77 | 351 | 79 |
| 734 | 4,011 | 746 |
| 385 | 177 | 244 |
| 6 | 46 | 6 |
| 69 | 101 | 73 |
| 28 | 107 | 26 |
| - | 2 | - |
| - | - | - |
| 15 | 120 | 152 |
| 503 | 553 | 501 |
| - | 189 | - |
| 4 | 6 | 4 |
| 10 | 28 | 10 |
| 211 | 552 | 196 |
| 225 | 775 | 210 |
| 1,462 | 5,339 | 1,457 |
| 222 | 704 | 316 |
| 586 | 1,389 | 604 |
| - | 48 | - |
| 54 | - | 14 |
| 21 | 28 | 89 |
| 78 | 292 | 73 |
| 41 | 136 | 31 |
| 780 | 1,893 | 811 |
| 42 | 132 | 47 |
| 5,642 | - | 5,596 |
| 6,686 | 2,729 | 6,770 |
| 8,148 | 8,068 | 8,227 |


|  | Equity and liabilities | Consolidated |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Note | (DKK millions) | $\begin{array}{r} \text { March } 31 \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { March } 31 \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Dec. } 31 \\ 2006 \\ \text { (aud.) } \\ \hline \end{array}$ |
|  | Equity |  |  |  |
|  | Share capital | 855 | 879 | 855 |
|  | Foreign exchange adjustments | $(1,580)$ | $(1,187)$ | $(1,531)$ |
|  | Proposed dividends for the year | - | - | - |
|  | Retained earnings | 5,680 | 5,480 | 5,576 |
|  | Total equity | 4,955 | 5,172 | 4,900 |
|  | Non-current liabilities |  |  |  |
|  | Bank loans | 1,200 | 709 | 1,250 |
|  | Capitalized lease obligations | - | 2 | - |
|  | Other long-term payables | - | 3 | - |
|  | Received prepayments | - | 37 | - |
|  | Pension obligations and similar obligations | 1 | 77 | 1 |
|  | Deferred tax | 98 | 162 | 72 |
|  | Other provisions | 14 | 151 | 21 |
|  | Total non-current liabilities | 1,313 | 1,141 | 1,344 |
|  | Current liabilities |  |  |  |
|  | Repayment of long-term loans | - | 6 | - |
|  | Bank loans | 103 | 326 | 102 |
|  | Trade payables | 152 | 438 | 220 |
|  | Amounts owed to associates | - | 2 | - |
|  | Tax payable | - | 42 | 10 |
|  | Other payables | 245 | 630 | 270 |
|  | Received prepayments | - | 62 | - |
|  | Other provisions | 70 | 210 | 55 |
|  |  | 570 | 1,716 | 657 |
| 1 | Liabilities associated with assets classified as held for sale | 1,310 | 39 | 1,326 |
|  | Total current liabilities | 1,880 | 1,755 | 1,983 |
|  |  |  |  |  |
|  | Total liabilities | 3,193 | 2,896 | 3,327 |
|  |  |  |  |  |
|  | Total equity and liabilities | 8,148 | 8,068 | 8,227 |

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| Note | Cash Flow Statement(DKK millions) | Consolidated |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } \\ 2006 \\ \text { (aud.) } \\ \hline \end{array}$ |
| Operating activities |  |  |  |  |
|  | Operating profit (loss) | 4 | 55 | (129) |
|  | Depreciation, amortization and impairment | 51 | 36 | 184 |
|  | Other adjustments | 27 | 4 | 12 |
| Cash flow from operating activities before changes in working capital |  | 82 | 95 | 67 |
|  | Change in inventories | 84 | 45 | 60 |
|  | Change in receivables | (7) | 15 | 126 |
|  | Change in trade payables and other payables | (85) | 31 | (1) |
| Total changes in working capital |  | (8) | 91 | 185 |
| Cash flow from operating activities before financial items, restructurings and tax |  | 74 | 186 | 252 |
|  | Interest and dividends, etc. received | - | - | 15 |
|  | Interest paid | (12) | (6) | (61) |
|  | Tax paid, net | 75 | (2) | 25 |
| Cash flows from operating activities |  | 137 | 178 | 231 |
| Investing activities |  |  |  |  |
|  | Acquisition of intangible assets excluding development projects | (8) | (5) | (51) |
|  | Development projects, acquired and developed in-house | (19) | (23) | (97) |
|  | Acquisition of property, plant and equipment | (29) | (95) | (368) |
|  | Disposal of property, plant and equipment | 3 | - | 9 |
|  | Sale of disposed operations, including liabilities settled in connection with disposal of activities, etc. | - | - | 49 |
| Cash flows from investing activities |  | (53) | (123) | (458) |
| Cash flows from operating and investing activities |  | 84 | 55 | (227) |
| Financing activities |  |  |  |  |
|  | Repayment and increase of non-current liabilities | (50) | 300 | 850 |
|  | Increase of short-term bank loans | 1 | (114) | (119) |
|  | Share options exercised | 7 | 21 | 60 |
|  | Acquisitions of treasury shares | - | (52) | (400) |
|  | Paid dividends to shareholders | - | (103) | (124) |
|  | Change in balances with discontinuing operations | (40) | (78) | 69 |
|  | Foreign exchange adjustments etc. | (11) | 2 | (8) |
| Cash flows from financing activities |  | (93) | (24) | 328 |
| Net cash flows from continuing operations |  | (9) | 31 | 101 |
| 1 | Net cash flows from discontinuing operations | 25 | (18) | (100) |
|  | Net cash flows | 16 | 13 | 1 |
| Cash and cash equivalents beginning of the period Adjustment foreign exchange, cash and cash equivalents |  | 118 | $\begin{array}{r} 120 \\ (1) \\ \hline \end{array}$ | $\begin{array}{r} 120 \\ (3) \\ \hline \end{array}$ |
| Cash and cash equivalents, beginning of the period |  | 118 | 119 | 117 |
| Cash and cash equivalents in acquired companies |  | - | - | - |
| Cash and cash equivalents, end of the period |  | 134 | 132 | 118 |
| Of which: |  |  |  |  |
| Cash and cash equivalents, continuing operations |  | 42 | 59 | 47 |
| Cash and cash equivalents, classified as assets held for sale |  | 92 | 73 | 71 |

The statement of cash flows cannot be derived using only the other accounting data.

| Statement of recognized income and expense |  | Consolidated |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (DKK millions) |  | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \end{array}$ |  |
| Statement of recognized income and expense - items recognized directly in equity |  |  |  |  |
| Actuarial gains (losses) |  | - | - | 6 |
| Foreign exchange adjustments, etc. |  | (49) | (101) | (445) |
| Issued share options |  | 5 | 5 | 13 |
| Tax on changes in equity |  | 3 | 8 | 93 |
| Total income and expense recognized directly in equity |  | (41) | (88) | (333) |
| Profit (loss) for the period |  | 89 | 66 | 348 |
| Total recognized income for the year |  | 48 | (22) | 15 |
| Of which: |  |  |  |  |
| Total recognized income for the year, continuing operations |  | 7 | 21 | (46) |
| Total recognized income for the year, discontinuing operations |  | 41 | (43) | 61 |
| Consolidated equity |  |  |  |  |
|  Share capital <br> (shares of <br> DKK 4 each) | $\qquad$ | Proposed dividends for the year | Retained earnings | Total equity |
| Balance sheet total at December 31, 2005879 | $(1,086)$ | 132 | 5,424 | 5,349 |
| Total recognized income and expense for the year, |  |  |  |  |
| Share options exercised | - | - | 21 | 21 |
| Purchase of treasury shares | - | - | (52) | (52) |
| Paid dividends to shareholders | - | (124) | - | (124) |
| Dividends, treasury shares | - | (8) | 8 | - |
| Balance sheet total at March 31, 2006 | $(1,187)$ | - | 5,480 | 5,172 |
| Total recognized income and expense for the year, |  |  |  |  |
| Capital decrease (24) | - | - | 24 |  |
| Share options exercised | - | - | 39 | 39 |
| Acquisition of treasury shares | - | - | (348) | (348) |
| Balance sheet total at December 31, 2006855 | $(1,531)$ | - | 5,576 | 4,900 |
| Total recognized income and expense for the year, |  |  |  |  |
| Share options exercised | - | - | 7 | 7 |
| Balance sheet total at March 31, 2007 855 | $(1,580)$ | - | 5,680 | 4,955 |

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Note 1: Profit from Discontinuing Operations and Assets Held for Sale

|  | (DKK millions) | Consolidated |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } \\ 2006 \\ \text { (aud.) } \end{array}$ |
| a) | Profit from discontinuing operations |  |  |  |
|  | Profit before tax, discontinuing operations* | 137 | 39 | 417 |
|  | Termination of joint corporate functions | - | - | (14) |
|  | Adjustment of other provisions | - | - | 25 |
|  | Tax | (40) | (4) | (25) |
|  | Total | 97 | 35 | 403 |
|  | Earnings per share for discontinuing operations |  |  |  |
|  | Earnings per share (EPS) | 0.48 | 0.17 | 1.98 |
|  | Earnings per share, fully diluted (EPS diluted) | 0.48 | 0.17 | 1.96 |
|  | Earnings per share excluding amortization and impairment of intangible assets and restructuring etc. | 0.51 | 0.47 | 2.43 |
|  | Earnings per share excluding amortization and impairment of intangible assets and restructuring etc., fully diluted | 0.51 | 0.47 | 2.41 |
|  | Assets held for sale |  |  |  |
| b) | Assets, discontinuing operations | 5,566 | - | 5,525 |
|  | Prepaid expenses regarding the sale of discontinuing operations | 76 | - | 71 |
|  | Total | 5,642 | - | 5,596 |
| c) | Liabilities associated with assets held for sale |  |  |  |
|  | Liabilities, discontinuing operations | 1,288 | - | 1,304 |
|  | Liabilities related to termination of joint corporate functions |  | - | 8 |
|  | Other provisions | 14 | 39 | 14 |
|  | Total | 1,310 | 39 | 1,326 |
|  | Net cash flows from discontinuing operations |  |  |  |
|  | Cash flows from operating activities | (3) | (32) | 260 |
|  | Cash flows from investing activities | (94) | (61) | (264) |
|  | Cash flows from financing activities | 122 | 75 | (96) |
|  | Total | 25 | (18) | (100) |
|  | Investor related statements - discontinuing operations Revenue |  |  |  |
|  |  |  |  |  |
|  | Hearing Instruments Audiologic Diagnostics Equipment | 731 | 764 | 3,032 |
|  |  | 80 | 77 | 321 |
|  | Total | 811 | 841 | 3,353 |
|  | Gross Profit |  |  |  |
|  | Hearing Instruments | 469 | 463 | 1,909 |
|  | Audiologic Diagnostics Equipment | 37 | 38 | 154 |
|  |  | 506 | 501 | 2,063 |
|  | EBITA |  |  |  |
|  | Hearing Instruments | 121 | 50 | 377 |
|  | Audiologic Diagnostics Equipment | - | - | 5 |
|  | Total | 121 | 50 | 382 |

* According to IFRS 5 Assets held for sale no depreciations have been included for discontinuing operations in Q1 2007
a) Profit before tax - Discontinuing Operations

| Income statement | Consolidated |  |  |
| :---: | :---: | :---: | :---: |
| (DKK millions) | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } \\ 2006 \\ \text { (aud.) } \end{array}$ |
| Revenue <br> Production costs | $\begin{gathered} 811 \\ (305) \\ \hline \end{gathered}$ | $\begin{gathered} 841 \\ (349) \\ \hline \end{gathered}$ | $\begin{array}{r} 3,353 \\ (1,320) \\ \hline \end{array}$ |
| Gross profit | 506 | 492 | 2,033 |
| Development costs | (51) | (57) | (233) |
| Selling and distribution costs | (228) | (262) | (995) |
| Management and administrative expenses | (85) | (129) | (417) |
| Other operating income | ) | (2) | (2) |
| Amortization | - |  |  |
| Operating profit before share of profit (loss) in subsidiaries and associates | 145 | 42 | 386 |
| Share of profit (loss) in associates | - | - | - |
| Operating profit | 145 | 42 | 386 |
| Gains/losses on disposal of operations | - | - | 54 |
| Profit before financial items | 145 | 42 | 440 |
| Financial income | 4 | 14 | 39 |
| Financial expenses | (12) | (17) | (62) |
| Profit before tax | 137 | 39 | 417 |

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b) Assets - Discontinuing Operations


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Investor-specific Income Statement per Quarterly Period - Continuing Operations

| (DKK millions) | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q2 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q3 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q4 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} 2006 \\ \text { total } \\ \text { (aud.) } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue <br> Production costs | $\begin{array}{r} 915 \\ (529) \\ \hline \end{array}$ | $\begin{gathered} 947 \\ (614) \\ \hline \end{gathered}$ | $\begin{gathered} 711 \\ (482) \\ \hline \end{gathered}$ | $\begin{array}{r} 840 \\ (554) \\ \hline \end{array}$ | $\begin{array}{r} 753 \\ (460) \\ \hline \end{array}$ | $\begin{gathered} 3,413 \\ (2,179) \\ \hline \end{gathered}$ |
| Gross profit | 386 | 333 | 229 | 286 | 293 | 1,234 |
| Development costs <br> Selling and distribution costs <br> Management and administrative expenses <br> Other operating income | $\begin{array}{r} (40) \\ (195) \\ (82) \end{array}$ | $\begin{array}{r} (56) \\ (215) \\ (86) \\ 1 \\ \hline \end{array}$ | $\begin{array}{r} (43) \\ (207) \\ (89) \\ 4 \\ \hline \end{array}$ | $\begin{array}{r} (40) \\ (166) \\ (66) \\ (1) \\ \hline \end{array}$ | $\begin{array}{r} (38) \\ (145) \\ (76) \end{array}$ | $\begin{array}{r} (179) \\ (783) \\ (323) \\ 4 \\ \hline \end{array}$ |
| Operating profit (loss) before capitalization and amortization of development costs, depreciations, amortization and impairment of intangible assets acquired in company acquisitions | 69 | (23) | (106) | 13 | 34 | (47) |
| Capitalized development costs Amortized development costs | $\begin{gathered} 23 \\ (16) \\ \hline \end{gathered}$ | $\begin{gathered} 25 \\ (16) \\ \hline \end{gathered}$ | $\begin{gathered} 24 \\ (17) \\ \hline \end{gathered}$ | $\begin{gathered} 24 \\ (15) \\ \hline \end{gathered}$ | $\begin{gathered} 19 \\ (17) \\ \hline \end{gathered}$ | $\begin{gathered} 96 \\ (64) \\ \hline \end{gathered}$ |
| EBITDA | 76 | (14) | (99) | 22 | 36 | (15) |
| Depreciation and amortization relating to: <br> Production <br> Selling and distribution <br> Administration | $\begin{aligned} & (9) \\ & (1) \\ & \text { (9) } \\ & \hline \end{aligned}$ | $\begin{array}{r} (9) \\ (1) \\ (12) \\ \hline \end{array}$ | $\begin{array}{r} (13) \\ (1) \\ (13) \\ \hline \end{array}$ | $\begin{array}{r} (14) \\ (1) \\ (22) \\ \hline \end{array}$ | (11) <br> (1) <br> (16) | $\begin{array}{r}(45) \\ (4) \\ (56) \\ \hline\end{array}$ |
| EBITA | 57 | (36) | (126) | (15) | 8 | (120) |
| Amortization of other intangible assets acquired in company acquisitions | (2) | (2) | (2) | (3) | (4) | (9) |
| Earnings before interest and tax (EBIT) | 55 | (38) | (128) | (18) | 4 | (129) |
| Gains (losses) on disposal of discontinuing operations Capital gains (losses) on shares, dividends <br> Financial items, net | 5 <br> (8) | 2 | 4 - (7) | (28) | (15) | $\begin{array}{r}12 \\ - \\ (37) \\ \hline\end{array}$ |
| Earnings before tax (EBT) | 52 | (30) | (131) | (45) | (11) | (154) |
| Margins: <br> Gross margin <br> EBITA margin <br> EBITA margin, excluding Capitalization and amortization of development costs | $\begin{array}{r} 42.2 \text { \% } \\ 6.2 \text { \% } \\ 5.5 \% \end{array}$ | $\begin{gathered} 35.2 \% \\ (3.8) \% \\ (4.8) \% \end{gathered}$ | $\begin{gathered} 32.2 \% \\ (17.7) \% \\ (18.7) \% \end{gathered}$ | $\begin{gathered} 34.0 \% \\ (1.8) \% \\ (2.9) \% \end{gathered}$ | $\begin{array}{r} 38.9 \% \\ 1.1 \text { \% } \\ 0.8 \% \end{array}$ | $\begin{gathered} 36.2 \% \\ (3.5) \% \\ (4.5) \% \end{gathered}$ |

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Quarterly Operations by Business Area - Continuing Operations

| (DKK millions) | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q2 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q3 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q4 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} 2006 \\ \text { total } \\ \text { (aud.) } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |
| Contact Center \& Office Headsets | 447 | 386 | 349 | 405 | 400 | 1,587 |
| Mobile Headsets | 463 | 556 | 355 | 435 | 349 | 1,809 |
| Other* | 5 | 5 | 7 | - | 4 | 17 |
| GN total | 915 | 947 | 711 | 840 | 753 | 3,413 |
| Gross profit |  |  |  |  |  |  |
| Contact Center \& Office Headsets | 286 | 229 | 205 | 246 | 255 | 966 |
| Mobile Headsets | 95 | 98 | 18 | 40 | 34 | 251 |
| Other* | 5 | 6 | 6 | - | 4 | 17 |
| GN total | 386 | 333 | 229 | 286 | 293 | 1,234 |
| Overheads excluding development costs and depreciation and amortization of assets |  |  |  |  |  |  |
| Contact Center \& Office Headsets | (186) | (205) | (217) | (152) | (147) | (760) |
| Mobile Headsets | (82) | (82) | (71) | (74) | (71) | (309) |
| Other* | (9) | (13) | (4) | (7) | (3) | (33) |
| GN total | (277) | (300) | (292) | (233) | (221) | $(1,102)$ |
| Expensed development costs |  |  |  |  |  |  |
| Contact Center \& Office Headsets | (13) | (22) | (16) | (12) | (16) | (63) |
| Mobile Headsets | (20) | (26) | (21) | (19) | (20) | (86) |
| Other* | - | 1 | 1 | - | - | 2 |
| GN total | (33) | (47) | (36) | (31) | (36) | (147) |
| EBITDA |  |  |  |  |  |  |
| Contact Center \& Office Headsets | 87 | 2 | (28) | 82 | 92 | 143 |
| Mobile Headsets | (7) | (10) | (74) | (53) | (57) | (144) |
| Other* | (4) | (6) | 3 | (7) | 1 | (14) |
| GN total | 76 | (14) | (99) | 22 | 36 | (15) |
| Depreciation |  |  |  |  |  |  |
| Contact Center \& Office Headsets | (8) | (9) | (11) | (12) | (10) | (40) |
| Mobile Headsets | (7) | (8) | (10) | (15) | (9) | (40) |
| Other* | (4) | (5) | (6) | (10) | (9) | (25) |
| GN total | (19) | (22) | (27) | (37) | (28) | (105) |
| EBITA |  |  |  |  |  |  |
| Contact Center \& Office Headsets | 79 | (7) | (39) | 70 | 82 | 103 |
| Mobile Headsets | (14) | (18) | (84) | (68) | (66) | (184) |
| Other* | (8) | (11) | (3) | (17) | (8) | (39) |
| GN total | 57 | (36) | (126) | (15) | 8 | (120) |
| EBITA-margin |  |  |  |  |  |  |
| Contact Center \& Office Headsets | 17.7 \% | (1.8)\% | (11.2)\% | 17.3 \% | 20.5 \% | 6.5 \% |
| Mobile Headsets | (3.0)\% | (3.2)\% | (23.7)\% | (15.6)\% | (18.9)\% | (10.2)\% |
| GN total | 6.2 \% | (3.8)\% | (17.7)\% | (1.8)\% | 1.1 \% | (3.5)\% |

*) "Other" comprises Telegraph Company, GN Ejendomme, corporate staff, corporate finance and eliminations.

Expensed Development Costs - Continuing Operations

| (DKK millions) | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q2 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q3 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q4 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} 2006 \\ \text { total } \\ \text { (aud.) } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Incurred developments costs* |  |  |  |  |  |  |
| Contact Center \& Office Headsets | (16) | (26) | (18) | (17) | (15) | (77) |
| Mobile Headsets | (24) | (31) | (26) | (23) | (23) | (104) |
| Other |  | 1 | 1 | - |  | 2 |
| GN total | (40) | (56) | (43) | (40) | (38) | (179) |
| Capitalized development costs |  |  |  |  |  |  |
| Contact Center \& Office Headsets | 9 | 9 | 8 | 10 | 7 | 36 |
| Mobile Headsets | 14 | 16 | 16 | 14 | 12 | 60 |
| GN total | 23 | 25 | 24 | 24 | 19 | 96 |
| Amortized developments costs |  |  |  |  |  |  |
| Contact Center \& Office Headsets | (6) | (5) | (6) | (5) | (8) | (22) |
| Mobile Headsets | (10) | (11) | (11) | (10) | (9) | (42) |
| GN total | (16) | (16) | (17) | (15) | (17) | (64) |

*) Incurred developments costs do not include share of amortization of other intangible assets acquired in company acquisitions.

Quarterly Cash Flow - Continuing Operations

| (DKK millions) | $\begin{array}{r} \text { Q1 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q2 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q3 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q4 } \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Q1 } \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} 2006 \\ \text { total } \\ \text { (aud.) } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities |  |  |  |  |  |  |
| Operating profit (loss) | 55 | (37) | (131) | (18) | 4 | (129) |
| Depreciation, amortization and impairment | 36 | 42 | 48 | 58 | 51 | 184 |
| Other adjustments | 4 | (1) | 45 | (34) | 27 | 12 |
| Cash flow from operating activities before changes in working capital | 95 | 4 | (38) | 6 | 82 | 67 |
| Change in inventories | 45 | (86) | (32) | 133 | 84 | 60 |
| Change in receivables | 15 | (21) | 149 | (17) | (7) | 126 |
| Change in trade payables and other payables | 31 | 45 | (207) | 130 | (85) | (1) |
| Total changes in working capital | 91 | (62) | (90) | 246 | (8) | 185 |
| Cash flow from operating activities before financial items, restructurings and tax | 186 | (58) | (128) | 252 | 74 | 252 |
| Interest and dividends, etc. received | (6) | (7) | 11 | (44) | (12) | (46) |
| Tax paid, net | (2) | (2) | (2) | 31 | 75 | 25 |
| Cash flows from operating activities | 178 | (67) | (119) | 239 | 137 | 231 |
| Investing activities |  |  |  |  |  |  |
| Development projects, acquired and developed in-house | (23) | (25) | (25) | (24) | (19) | (97) |
| Acquisitions of other intangible and tangible assets, net | (100) | (137) | (83) | (90) | (34) | (410) |
| Sale of disposed operations, including liabilities settled in connection with disposal of activities, etc. | - | - | 49 | - | - | 49 |
| Cash flows from investing activities | (123) | (162) | (59) | (114) | (53) | (458) |
| Cash flows from operating and investing activities | 55 | (229) | (178) | 125 | 84 | (227) |
| Financing activities |  |  |  |  |  |  |
| Increase/decrease in current liabilities | (114) | 41 | 22 | (68) | 1 | (119) |
| Acquisitions of treasury shares | (52) | (348) | - | - | - | (400) |
| Share options exercised | 21 | 2 | ) | 32 | 7 | 60 |
| Increase/decrease in non-current liabilities | 300 | 551 | (58) | 57 | (50) | 850 |
| Paid dividends to shareholders | (103) | (21) | - | - |  | (124) |
| Change in balances with discontinuing operations | (78) | (31) | 225 | (47) | (40) | 69 |
| Foreign exchange adjustments etc. | 2 | 26 | (30) | (6) | (11) | (8) |
| Cash flows from financing activities | (24) | 220 | 164 | (32) | (93) | 328 |
| Net cash flows from continuing operations | 31 | (9) | (14) | 93 | (9) | 101 |
| Net cash flows from discontinuing operations | (18) | 139 | (149) | (72) | 25 | (100) |
| Net cash flows | 13 | 130 | (163) | 21 | 16 | 1 |
| Cash and cash equivalents beginning of the period Adjustment foreign currency, cash and cash equivalents | $\begin{gathered} 120 \\ (1) \\ \hline \end{gathered}$ | $\begin{gathered} 132 \\ (1) \\ \hline \end{gathered}$ | 261 | 98 (1) | 118 | $\begin{array}{r}120 \\ \text { (3) } \\ \hline\end{array}$ |
| Cash and cash equivalents, beginning of the period | 119 | 131 | 261 | 97 | 118 | 117 |
| Cash and cash equivalents in acquired companies | - | - | - | - | - | - |
| Cash and cash equivalents, end of the period | 132 | 261 | 98 | 118 | 134 | 118 |

## Quarterly Cash Flow Statement by Business Area

| Cash flow from operating activities before changes in working capital |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Headsets | 99 | 13 | (40) | 10 | 80 | 82 |
| Other | (4) | (9) | 2 | (4) | 2 | (15) |
| Total | 95 | 4 | (38) | 6 | 82 | 67 |
| Cash flow from operating activities before financial items, restructurings and tax |  |  |  |  |  |  |
| Headsets | 170 | (14) | (105) | 194 | 61 | 245 |
| Other | 16 | (44) | (23) | 58 | 13 | 7 |
| Total | 186 | (58) | (128) | 252 | 74 | 252 |
| Cash flow from operating activities |  |  |  |  |  |  |
| Headsets | 154 | (33) | (100) | 170 | 96 | 191 |
| Other | 24 | (34) | (19) | 69 | 41 | 40 |
| Total | 178 | (67) | (119) | 239 | 137 | 231 |
| Cash flow from investing activities |  |  |  |  |  |  |
| Headsets | (44) | (40) | (35) | (49) | (29) | (168) |
| Other | (79) | (122) | (24) | (65) | (24) | (290) |
| Total | (123) | (162) | (59) | (114) | (53) | (458) |
| Cash flow from operating and investing activities |  |  |  |  |  |  |
| Headsets | 110 | (73) | (135) | 121 | 67 | 23 |
| Other | (55) | (156) | (43) | 4 | 17 | (250) |
| Total | 55 | (229) | (178) | 125 | 84 | (227) |

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Pro Forma Balance - Continuing Operations

| Assets | Consolidated |  |  |
| :---: | :---: | :---: | :---: |
| (DKK millions) | March 31 2007 <br> (unaud.) |  | $\begin{array}{r} \text { Year } \\ 2006 \\ \text { (aud.) } \end{array}$ |
| Non-current assets |  |  |  |
| Goodwill | 450 | 489 | 455 |
| Development projects, developed in-house | 114 | 90 | 115 |
| Software | 65 | 55 | 66 |
| Patents and rights | 3 | 8 | 4 |
| Telecommunications systems | 25 | 31 | 27 |
| Other intangible assets | 77 | 91 | 79 |
| Total intangible assets | 734 | 764 | 746 |
| Factory and office buildings | 385 | 77 | 244 |
| Leasehold improvements | 6 | 10 | 6 |
| Plant and machinery | 69 | 45 | 73 |
| Operating assets and equipment | 28 | 29 | 26 |
| Telecommunications systems | - |  | - |
| Assets under construction | 15 | 120 | 152 |
| Total property, plant and equipment | 503 | 281 | 501 |
| Other securities | 4 | 4 | 4 |
| Other receivables | 10 | 11 | 10 |
| Deferred tax assets | 211 | 134 | 196 |
| Total other non-current assets | 225 | 149 | 210 |
| Total non-current assets | 1,462 | 1,194 | 1,457 |
| Current assets |  |  |  |
| Trade receivables | 586 | 691 | 604 |
| Receivables from discontinued operations | 54 | 44 | 14 |
| Tax receivable | 21 | 56 | 89 |
| Other receivables | 78 | 136 | 73 |
| Prepayments | 41 | 21 | 31 |
| Total receivables | 780 | 948 | 811 |
| Cash and cash equivalents | 42 | 59 | 47 |
| Assets held for sale | 5,642 | 5,572 | 5,596 |
| Total current assets | 6,686 | 6,957 | 6,770 |
| Total assets | 8,148 | 8,151 | 8,227 |
| Liabilities | Consolidated |  |  |
| (DKK millions) | $\begin{array}{r} \text { March } 31 \\ 2007 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Pro Forma } \\ \text { March } 31 \\ 2006 \\ \text { (unaud.) } \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } \\ 2006 \\ \text { (aud.) } \end{array}$ |
| Equity |  |  |  |
| Share capital | 855 | 879 | 855 |
| Foreign exchange adjustments | $(1,580)$ | $(1,187)$ | $(1,531)$ |
| Proposed dividends for the year | - |  | - |
| Retained earnings | 5,680 | 5,480 | 5,576 |
| Total equity | 4,955 | 5,172 | 4,900 |
| Non-current liabilities |  |  |  |
| Bank loans | 1,200 | 700 | 1,250 |
| Pension obligations and similar obligations |  | 1 | 1 |
| Deferred tax | 98 | 111 | 72 |
| Other provisions | 14 | 29 | 21 |
| Total non-current liabilities | 1,313 | 841 | 1,344 |
| Current liabilities |  |  |  |
| Bank loans | 103 | 114 | 102 |
| Trade payables | 152 | 302 | 220 |
| Amounts owed to associates |  |  |  |
| Tax payable | - | - | 10 |
| Other payables | 245 | 264 | 270 |
| Other provisions | 70 | 22 | 55 |
|  | 570 | 702 | 657 |
| Liabilities associated with assets classified as held for sale | 1,310 | 1,436 | 1,326 |
| Total current liabilities | 1,880 | 2,138 | 1,983 |
| Total liabilities | 3,193 | 2,979 | 3,327 |
|  |  |  |  |
| Total equity and liabilities | 8,148 | 8,151 | 8,227 |

