Press release

Brussels / Utrecht, 25 November 2003



Improved operating performance and significant recovery of net profit

Fortis expects satisfactory results for the full year

Main developments in the **third quarter of 2003**, compared to the third quarter of 2002:

- **Net profit** amounted to EUR 677 million, an increase of EUR 2.3 billion. In the third quarter of 2002 negative value adjustments on the equity portfolio resulted in a net loss of EUR 1.6 billion.
- **Net operating profit** excluding value adjustments on the equity portfolio increased by 16% to EUR 539 million as a result of increased interest margins, improved Non-life results and reduced costs.

Main developments in the **first nine months of 2003**, compared to the same period in 2002:

- Net profit amounted to EUR 1.3 billion compared with a loss of EUR 87 million in 2002.
- **Net operating profit** excluding value adjustments on the equity portfolio increased by 6% to EUR 1,961 million.
- **Premium income** in insurance increased by 4% to EUR 13,448 million. In the Benelux premiums improved 15% to EUR 7,911 million.
- Total banking revenues net of interest expense fell 4% to EUR 6,008 million as a result of the deteriorating economic conditions since the third quarter of last year. However there are signs of improvement with an 8% increase in net interest income in the third quarter compared to the second quarter of this year.
- Operating costs (excluding insurance commissions and lease costs) continue to be well controlled and fell by 4% in the first nine months of this year. These savings are on top of the 3% cost reduction already realized in 2002. Total FTEs decreased by 3% to 63,931. In 2003, we remain on target to hold total operating costs at the same level as 2002.
- The negative net **value adjustment on the equity portfolio** was EUR 585 million at the end of the third quarter (at 21 November approximately EUR 400 million), compared with EUR 2.1 billion for the same period last year.
- Fortis's already **strong solvency** improved. At 21 November the net core capital, excluding fourth quarter results, amounted to EUR 17.8 billion, EUR 8.0 billion (82%) above the legally required minimum and EUR 2.2 billion (14%) above Fortis's own floor.

Fortis

Key figures

In EUR million		Quarterly Nine months				s		
	Q3 2003	Q3 2002	change in %	Q2 2003	change in %	2003	2002	change in %
Net operating profit before realized								
capital gains	505	439	+15	540	(6)	1,428	1,610	(11)
Realized capital gains ¹⁾	33	28	+20	87	(62)	533	247	*
Net operating profit (excluding value adjustments on the equity portfolio)	538	467	+16	627	(14)	1,961	1,857	+6
Value adjustments on the equity portfolio	155	(2,162)	*	509	*	(585)	(2,073)	*
Realized Unrealized	(109) 264	(37) (2,125)	*	(614) 1,123	* (77)	(756) 171	52 (2,125)	*
Net operating profit	693	(1,695)	*	1,136	(39)	1,376	(216)	*
Non operating items	(16)	89	*	(12)	*	(28)	129	*
Net profit	677	(1,606)	*	1,124	(40)	1,348	(87)	*

¹⁾ After tax, excluding equity portfolio.

Fortis CEO Anton van Rossum comments:

"In the third quarter our operating and net profit increased significantly. Our result benefited from an improvement in the quality of earnings in our banking activities, as a result of improved margins and reduced costs, and from continued good performance in insurance, on the back of the Non-Life activities. We are conscious though that we still have more to do in increasing our returns.

For the first nine months of 2003, Fortis delivered a solid performance compared to last year when our results were affected by a strong decline in stock market levels. We have been able to manage our costs and have further improved our solvency position.

We are seeing signs of a slow recovery in the economic environment. The year to date operating performance and the improving markets give me confidence that we can look forward to a satisfactory full year profit performance in 2003".

Banking

Key figures

In EUR million	Quarterly					Nine months		
	Q3 2003	Q3 2002	change in %	Q2 2003	change in %	2003	2002	change in %
Net interest income	1,127	1,079	+5	1,040	+8	3,216	3,359	(4)
Other income	661	833	(21)	976	(32)	2,792	2,881	(3)
Total revenues, net of interest expense	1,788	1,912	(6)	2,016	(11)	6,008	6,240	(4)
Value adjustments	(197)	(155)	+27	(183)	+7	(572)	(414)	+38
Operating expenses	(1,271)	(1,248)	+2	(1,291)	(2)	(3,875)	(3,917)	(1)
Operating costs	(1,213)	(1,182)	+3	(1,207)	+1	(3,666)	(3,697)	(1)
Costs of assets held for lease	(58)	(66)	(12)	(84)	(31)	(209)	(220)	(5)
Operating profit before taxation	320	509	(37)	542	(41)	1,561	1,909	(18)
Net operating profit before realized capital gains	244	224	+9	338	(28)	759	933	(19)
Realized capital gains ¹⁾	0	61	*	65	*	342	288	+19
Net operating profit (excl. value adjustments on the equity portfolio)	244	285	(14)	403	(39)	1,101	1,221	(10)
Value adjustment of the equity portfolio Realized Unrealized	44 (26) 70	(263) (21) (242)	*	89 39 <i>50</i>	* * +39	38 1 37	(263) (21) (242)	* *

¹⁾ After tax, excluding equity portfolio.

Net operating profit

• In the **first nine months**, net operating profit excluding value adjustments on the equity portfolio decreased by 10% to EUR 1,101 million compared to the first nine months of 2002.

22

288

(42)

1,139

+19

958

492

- In the **third quarter** of 2003 the net operating profit excluding value adjustments on the equity portfolio decreased by 14% to EUR 244 million compared to the third quarter of 2002.
- Net interest income increased by 8% in the third quarter of the 2003 compared to the second quarter of this year as high deposit volumes were maintained. Net interest income was 4% lower at EUR 3,216 million in the first three quarters of 2003 compared to the same period last year, mainly as a result of a flatter yield curve and lower deposit margins.
- **Net commissions** were affected by lower market levels and reduced activity compared to last year and reduced by 6% to EUR 1,316 million in the first nine months of 2003. In the third quarter net commissions were maintained at the level of the previous quarter despite reduced activity levels during the summer period.
- **Results on financial transactions** (excluding realized capital gains) fell 7% to EUR 432 million in the first nine months of the year. In the third quarter a sharp reduction in trading results resulted in a EUR 96 million quarter on quarter fall in the results on financial transactions (after tax fall of EUR 130 million).

- For the first nine months of the year, **value adjustments on the credit portfolio** (including land & buildings) were 38% higher at EUR 572 million as a result of worse economic circumstances. There was a 7% quarter on quarter increase in value adjustments to EUR 197 million, but these are expected to reduce somewhat in the fourth quarter of this year compared to quarter three.
- Operating costs remained well under control in the first nine months and were 1% lower at EUR 3,666 million compared to the same period last year. These cost savings are on top of the 8% cost reduction already realized in 2002. The cost/income ratio ended at 62.1%. In the third quarter operating costs increased by 1% compared to the second quarter
- The **number of FTEs** dropped by more than 1,600 to 38,000 compared to 31 December 2002.
- The **tier-1 ratio** and **capital adequacy ratio** remained high at respectively 8.4% and 13.1%. Risk-weighted commitments were tightly managed and increased by only 0.6% to EUR 152 billion in the first nine months of the year.

Insurance

Key figures

In EUR million	Quarterly			N	Nine months			
	Q3 2003	Q3 2002	change in %	Q2 2003	change in %	2003	2002	change in %
Net insurance premiums	4,053	4,286	(5)	4,232	(4)	13,448	12,990	+4
Life	1,932	2,111	(9)	2,113	(9)	7,031	6,369	+10
Non-life	2,121	2,175	(2)	2,119	0	6,417	6,621	(3)
Operating expenses	(1,203)	(1,223)	(2)	(1,222)	(2)	(3,725)	(3,762)	(1)
Operating costs	(636)	(761)	(16)	(637)	0	(1,963)	(2,145)	(9)
Technical results								
Life	206	185	+11	198	+4	598	620	(3)
Non-life	188	148	+27	182	+3	535	434	+23
Net operating profit before realized capital gains	299	238	+25	264	+13	815	811	0
Life	158	113	+40	126	+26	409	444	(8)
Non-life	141	125	+12	138	+2	406	367	+10
Realized capital gains 1)	33	(22)	*	25	+32	189	(30)	*
Net operating profit (excluding value adjustment on the equity portfolio)	332	216	+53	289	+15	1,004	781	+28
Value adjustment of the equity portfolio Realized Unrealized	113 (83) 196	(1,992) (16) (1,976)	* *	383 (654) 1,037	(70) * (81)	(593) (757) 164	(1,902) 74 (1,976)	* *
Net operating profit	445	(1,776)	*	672	(34)	411	(1,121)	*

¹⁾ After tax, excluding equity portfolio.

• In the **first nine months**, net operating profit excluding value adjustments on the equity portfolio increased by 28% to EUR 1,004 million compared to the first nine months of 2002. This increase was largely due to the European insurance business, which saw its net operating profit excluding value adjustments on the equity portfolio improve by 39% to EUR 757 million compared to prior year. In the first three quarters of 2003, Fortis, Inc.'s net operating profit excluding value adjustments on the equity portfolio increased by 4% to EUR 247 million. After adjustment for exchange differences, the net operating profit excluding value adjustments increased by 27%.

- In the **third quarter** of 2003 net operating profit excluding value adjustments on the equity portfolio increased by 53% to EUR 332 million compared to the third quarter of 2002.
- Compared to the first three quarters of 2002, total **gross premiums Life** rose 10% to EUR 7,118 million. In Europe, Life premiums increased by 14%.
- **Technical results Life** went down 3% to EUR 598 million in the first three quarters of 2003. In Europe, Life technical results improved by 4% to EUR 508 million despite lower financial income.
- Non-life performed well at all business lines. After adjustment for exchange rate differences, **total gross premium income Non-life** improved 7%. Including the impact of the weaker US dollar, gross premium income fell 6% to EUR 8,568 million. In Europe, total premiums increased as all product lines benefited from rate increases and new business.
- **Technical results Non-life** improved by 23% to EUR 535 million compared to the first three quarters of last year. Technical results in Accident and Health, Motor and Fire improved due to lower claims and higher tariffs, particularly in Europe. The net combined ratio (excluding Fortis, Inc.) was 97% compared with 102% for the first nine months of 2002.
- The overall **operating costs** of the Insurance business decreased 9%, mainly as a result of exchange rate differences (organically -1%).
- In the Benelux countries (at Fortis ASR and Fortis AG), the number of **FTEs** decreased 153 to 9,652 at the end of September 2003 compared to the year-end of 2002. Fortis Insurance International saw its FTEs rise 45 to 3,411 because of increased activities in the UK and Spain. The number of FTEs at Fortis, Inc. rose 156 to 11,979 at the end of September 2003 as a result of an operational expansion.

Solvency

Net core capital is based on a conservative calculation. It excludes any unrealized capital gains on the bond portfolio, goodwill, and any elements of embedded value.

in EUR billion	30 September 2003	30 June 2003
Net core capital	17.6	16.9
Legally required minimum	9.7	9.7
Surplus above legally required minimum	7.8	7.2
Surplus above legally required minimum (as %)	80	74
Fortis's floor	15.5	15.5
Surplus above Fortis's floor	2.0	1.4
Surplus above Fortis's floor (as %)	13	9

On the back of the improving stock markets Fortis's solvency strengthened further in the third quarter of 2003. As at 30 September, net core capital was EUR 17.6 billion, EUR 7.8 billion (80%) above the legally required minimum and EUR 2.0 billion (13%) above Fortis's own floor.

Our sensitivity to a 10% movement in the equity market is EUR 300-350 million as at 30 September 2003.

At 30 September, equity investments accounted for 5.1% of our total investment portfolio. At 21 November, Fortis's solvency, excluding fourth quarter results, was EUR 17.8 billion.

Key figures per ordinary share

In EUR	Nine months	Nine months
	2003	2002
Net operating profit before realized capital gains After full conversion 1)	1.10 1.09	1.24 1.23
Net operating profit after realized capital gains ²⁾ After full conversion ¹⁾	1.51 1.48	1.43 1.41
Alter full conversion	1.40	1.41
Net operating profit	1.06	(0.17)
After full conversion 1)	1.05	(0.17)
Net profit	1.04	(0.07)
After full conversion 1)	1.03	(0.07)
Shareholders' equity	8.43	8.39 ³⁾

¹⁾ After exercise of all warrants and options and after full conversion of convertible bonds.
²⁾ After tax, excluding equity portfolio.
³⁾ Year-end 2002.

Details about the developments per business can be found on the next pages.

Press Contacts:

Utrecht: Brussels: +32 2 565 35 84 +31 30 257 65 49

Investor Relations:

+32 2 510 53 37 Brussels: Utrecht: +31 30 257 65 46

Fortis is an international financial services provider active in the fields of banking, insurance and investment. With a market capitalization of EUR 19.8 billion (31/10//2003) and around 68,000 employees, Fortis ranks in the top 20 of European financial institutions.

Fortis is listed on the exchanges of Amsterdam, Brussels and Luxembourg and has a sponsored ADR programme in the United States.

Developments per business

I. Network Banking

- Net operating profit excluding value adjustments on the equity portfolio for the first nine months of 2003 down 25% to EUR 728 million compared to the same period in 2002
- Ongoing cost savings, continuous decrease in FTEs
- Premium income up sharply at FB Assurances

Network Banking achieved a **net operating profit**, excluding value adjustments on the equity portfolio, of EUR 728 million for the first nine months of 2003, a 25% decrease compared to the same period in 2002. Net interest income rose 3% in the first nine months of 2003. Provisions for credit risks increased as a consequence of the weak economic conditions. The number of **FTEs** fell from 20,346 to 18,869. Consequently, costs remained under control and operating expenses were down by 3%.

Retail Banking. The merger programme is on schedule. Respectively 203 and 10 branches were closed in Belgium and the Netherlands in the first nine months. The number of FTEs reduced 682 and 170 in those two respective countries. Customer satisfaction at the branches in Belgium improved from 65% in 2002 to 70% in 2003. Electronic banking expanded further. Over 500,000 customers have subscribed to PC banking.

Retail Banking in the Netherlands continued its efforts to position itself as the challenger in the Dutch market in the third quarter. There was further development of the distribution channels in terms of the functionality and availability, with the aim of striking a balance between maximum customer satisfaction and profitability for the bank. This was supported by a new, distinctive advertising campaign.

FB Insurance realized good results. Life premium income rose from EUR 1,144 million to EUR 1,686 million. This increase was mainly due to traditional life products, whereas premium income from unit-linked products declined. In Non-life premiums went up 5% to EUR 129 million.

Commercial Banking. Fortis Bank opened four new Business Centres – in Seville, Turin, Marseilles, and Munich – in the third quarter of 2003. This move underscored Fortis's confidence in its European strategy.

In July, Fortis Bank successfully introduced a cross-border credit facility for internationally operating businesses. Companies no longer need to negotiate credit facilities for operating subsidiaries with a local bank in each country. With Fortis Bank's International Credit Facility, they can enter into a credit agreement at group level through a single contact – the Global Relationship Manager. Initial demand for this product looks very promising. A considerable number of deals have already been closed.

In October, Fortis and Bank Austria Creditanstalt AG (BA/CA) reached agreement on the sale of BA/CA Asset Finance Ltd., BA/CA's British leasing operation, to Fortis Lease for EUR 38 million (GBP 26 million) in cash. This acquisition has taken Fortis one step closer to its goal of offering a comprehensive package of financial services to European companies with international operations.

II. Merchant Banking

- Net operating profit excluding value adjustments on the equity portfolio for the first three quarters of 2003 improved 61% to EUR 295 million, compared with the first three quarters of 2002, driven mainly by Global Markets
- Credit demand remains subdued

Merchant Banking's **net operating profit** excluding value adjustments on the equity portfolio for the first three quarters of 2003 rose to EUR 295 million, a 61% increase compared with the comparable figures of last year.

Merchant Banking's results were largely driven by the good performance of the **Global Markets** division, where profit was up more than 20% from last year. Excellent trading results and very satisfying sales volume accounted for this performance. Profit was generated mainly by currency, interest rate and credit spread activities, with an excellent performance by the credit derivatives unit.

Other areas of Merchant Banking continued to suffer from the difficult economic climate. Credit demand was very low and risk-weighted commitments fell (although higher margins offset this decline somewhat). The Investment Banking activities saw commission income drop, although activity started to pick up in the third quarter. The number of **FTEs** (2,677) was 3% lower than last year.

III. Investment services

Private Banking & Trust

- Net operating profit excluding value adjustments on the equity portfolio for the first three quarters of 2003 improved 25% to EUR 91 million, compared with the first three quarters of 2002
- Assets under management advanced to EUR 51 billion, up 3% from the second quarter of 2003
- Costs in the first three quarters of 2003 were down 7% compared with the first three quarters of 2002

Net operating profit excluding value adjustments on the equity portfolio for the third quarter stands at EUR 33 million compared with EUR 16 million for the third quarter of 2002, giving net operating profit of EUR 91 million for the first nine months of 2003 (excluding value adjustments on the equity portfolio).

These improved results were driven by three factors:

- An increase in revenues as a result of higher interest income and the pick-up in the stock market levels. This performance was driven mainly by higher activity in banking and trust. More structuring deals were also completed in both our banking and trust activities.
- Assets under management increased to EUR 51 million, due partly to improved market conditions.
- The ongoing realization of cost savings, restructuring activities and achievement of economies of scale. The number of **FTEs** decreased further in the third quarter from 2,288 (end of second quarter 2003) to 2,279 (2,617 at end of third quarter 2002).

Asset Management

- Net operating profit excluding value adjustments on the equity portfolio for the first three quarters of 2003 down 5% to EUR 37 million, compared with the first three quarters of 2002 (third quarter 2003 EUR 13 million, +18% compared to the same quarter last year).
- Assets under management advanced to EUR 77 billion
- 'Best Selection China' raises over EUR 400 million
- Launch of Euro High Yield and SRI investment capabilities

The third quarter benefited from an improvement in markets and equity inflows alike. Fortis Investments' diverse product and distribution capabilities allowed it to take full advantage of this shift. Assets under management rose to EUR 77 billion at the end of September (End of September 2002: EUR 70 billion).

Total revenues for the third quarter remained stable at EUR 54 million, compared to the third quarter of 2002, while revenues for the first nine months amounted to EUR 158 million. **Net operating profit** excluding value adjustments on the equity portfolio for the first three quarters was EUR 37 million, a 5% decrease compared to the same period last year. In the third quarter of 2003, net operating profit increased to EUR 13 million, +18% compared to the same period last year. Costs remained firmly under control at EUR 109 million.

Fortis Investments' recent developments in structured products, convertibles and China paid substantial dividends in the third quarter. The highly successful Fortis B Equity 94 product (or '5+5') brought in EUR 450 million in new assets under management, while the total value of our Convertibles fund rose to just short of EUR 1 billion (2002: EUR 200 million). Our new 'Best Selection China' fund made its first closing on 15 August at EUR 409 million, the largest foreign single fund launched to date.

Fortis Investments' commitment to innovation continued throughout the third quarter. It became one of the first European asset managers to incorporate a 'Socially Responsible Investment' ('SRI') ranking in its European equity process. In addition, Fortis Investments signed up for the Carbon Disclosure Project 2003. Fortis Investments also continued to invest in alpha capabilities by adding a Euro High Yield to its European Fixed Income offering. A first product will be launched in the fourth quarter of 2003. The third quarter saw Fortis Investments accelerate its commitment to hedge funds with the launch of a second hedge fund investing in emerging fixed income.

Information Banking

- Net operating profit excluding value adjustments on the equity portfolio for the first three quarters of 2003 up 6% to EUR 88 million, compared with the first three quarters of 2002
- Fortis Clearing International attains bank status

Net operating profit excluding value adjustments on the equity portfolio in the first nine months of 2003 improved to EUR 88 million, up 6% compared with the corresponding period in 2002. The increase was mainly due to the good performance of securities lending and arbitrage activities, which outweighed the adverse effects of falling equity markets, low interest rates and the weak US dollar in the first three quarters of 2003. The number of **FTEs** remained stable at 1,033.

Net operating profit excluding value adjustments on the equity portfolio in the third quarter of 2003 came to EUR 14 million, down from EUR 19 million in the corresponding period in 2002. Net operating profit excluding value adjustments on the equity portfolio in the second quarter of 2003 amounted to EUR 64 million.

Clearing activities in Chicago and Sydney progressed satisfactorily. Fortis Clearing International was awarded bank status and thus changed its name to Fortis Bank Global Clearing N.V. This division, from its Amsterdam office, now offers improved and integrated services, greater transparency of supervision and a more efficient allocation of capital. All clearing activities will eventually be included under this legal structure, starting with those offered from the London and Frankfurt offices.

Specialist services to (hedge) funds and fund managers generated new business in Europe and especially in the Far East, which drove up assets under administration. Additionally, financing solutions for alternative and other investment managers made a significant contribution to the results of this service. The Alternative Investment Seminar, which was organized for the third time, attracted experts from around the world and underscored the interest in alternative investments and Prime Fund Solutions.

IV. Fortis ASR

- Net operating profit excluding value adjustments on the equity portfolio for the first three quarters of 2003 up 53% to EUR 323 million, compared with the first three quarters of 2002
- Gross Non-life premium income up 5%

Net operating profit excluding value adjustments on the equity portfolio, amounted to EUR 323 million for the first three quarters of 2003, a 53% improvement on the same period last year. **FTEs** numbered 5,082, compared with 5,187 at year-end 2002.

Gross premium income from **Life** amounted to EUR 2,221 million, 3% less than in 2002. This was partly due to the cancellation of one large life insurance contract at Collective Life. Premium income from Individual Life rose slightly despite the scrapping of the basic tax allowance in 2003 and the prevailing uncertainty about the new tax rules.

Gross premium income from **Non-life** rose by 5% to EUR 1,587 million, with healthy growth across all product categories. Gross premium income from Motor insurance increased by 8% to EUR 372 million. Gross Accident & Health premiums climbed 5% to EUR 794 million.

Life results are under pressure as a result of lower dividends received, lower fees for unit-linked products and lower interest rates.

Accident and Health performed satisfactorily thanks to an effective reintegration policy.

Fortis ASR has begun implementing its recently announced strategy for the years ahead. Key objectives are the integration of the back offices of AMEV, Stad Rotterdam and Woudsend and the further centralization of support services. Consequently, 750 jobs will disappear within three years. In a related move, Fortis ASR recently announced that it will examine its labelling strategy. Internal efficiency issues arising from the back-office integration have prompted a review into combining the three brands into a single brand. Fortis ASR will reach a decision on this matter by the end of the year, following the research of customer opinion (i.e. the intermediary).

V. Fortis AG and Fortis Insurance International

Fortis AG

- Net operating profit excluding value adjustments on the equity portfolio for the first three quarters of 2003 up 31% to EUR 205 million, compared with the first three quarters of 2002
- Gross premiums up 17%: Life +23%, Non-life +7%

Fortis AG 's **net operating profit** for the first three quarters of 2003, excluding value adjustments on the equity portfolio, advanced 31% to EUR 205 million. After accounting for value adjustments on the equity portfolio this resulted in a net operating loss of EUR 43 million. At 4.570 the number of **FTEs** (including Bernheim Comofi) was 48 less than at year-end 2002.

Gross premiums rose by 17% to EUR 2,120 million compared with EUR 1,812 million last year. Life premiums went up 23% and Non-life premiums rose 7%.

Falling interest rates and hesitant stock markets resulted in strong growth of **Individual Life** with guaranteed interest rates. Fortis AG's premium income consequently climbed 33%. Fortis AG was the first to launch the 'voluntary supplementary pension for self-employed persons'. The monopoly in the distribution of social funds will be abolished on 1 January 2004. More than 2,000 brokers took part in the training sessions.

The total premium income of **Group Life** rose 6% to EUR 482 million. New products and services launched at the beginning of 2003 contributed largely to this increase and should generate further growth in the fourth quarter. A new law on complementary pensions, which will come into effect in 2004, will have a significant impact on the pensions business. Fortis AG is considering the impact and preparing for the consequences.

The rise in **Non-life** premium income, in both the retail and the SME market, was due to portfolio growth and rate increases. In the retail market, the multi-cover Familis package stimulated growth (underwriting rose by 7% in Motor, 22% in Fire and 38% in Third Party Liability). Technical results improved for all products (especially motor) in both the retail and the SME market, due to external and internal factors. External factors include fewer traffic accidents due to speed checks, fewer incidences of vehicle theft and declining frequency of claims against most Non-life insurances (liability, workmen's compensation, fire). Internal factors include a prudent acceptance policy, prevention, rate increases and ongoing portfolio monitoring.

Fortis Insurance International

- Excellent Non-life results in Spain and UK
- Acquisition of Swiss Life Spain by CaiFor finalized
- Asian strategy on track

Fortis Insurance International achieved a **net operating profit** excluding value adjustments on the equity portfolio of EUR 91 million in the first three quarters of 2003, up 75% from the corresponding period in 2002. **FTEs** numbered 3.411 at the end of the third quarter of 2003, an increase of 45 since the end of 2002.

Excluding the exchange rate impact, Non-life results remained high in Spain and the UK. Life results continued to be affected by the reorganization of Fortis Assurances in France, but third-quarter results were on target.

Premium income from Life insurance was lower than expected, as sales in Luxembourg are still below target.

Fortis Insurance Asia is on track. Fortis is vigorously pursuing the expansion of Life insurance operations in some Asian countries. Growth in insurance activities in the People's Republic of China has continued to exceed expectations. Excellent results were booked at Mayban Fortis in Malaysia.

Fortis Corporate Insurance (FCI) has fortified its leading position in the Benelux countries. The available capacity for business insurances remains tight. Higher premiums on the existing portfolio combined with a selective acceptance policy sharply lifted the technical result. The number and size of major fires in the Netherlands continue to be a cause for concern for the entire market.

FCI booked gross premium income of nearly EUR 414 million in the first three quarters of 2003, up 19% from the corresponding period in 2002. Net operating profit, excluding value adjustments on the equity portfolio, came to nearly EUR 13 million (+18%). Results were good across the board, with the exception of Liability and Fire in the Netherlands. The share capital was increased by EUR 65 million on 22 October 2003. This will enable Fortis Corporate Insurance to support further growth of the portfolio and enhance solvency.

VI. Fortis, Inc.

- Planned IPO of Fortis, Inc.
- Increase in net operating profit
- Strong business line results

On 25 September 2003, Fortis announced its intention to make an **initial public offering** (IPO) of shares of its US insurance operations. After the announcement, on October 24, 2003, Fortis, Inc., under its proposed name Assurant, Inc., filed a registration statement with the US Securities and Exchange Commission relating to the proposed initial public offering.

The planned IPO is expected to accelerate the development of Fortis's core activities while providing Fortis, Inc. with the opportunity to expand its operations as desired, raising locally generated capital, if required. As previously announced, Fortis intends to divest gradually its entire ownership stake in Fortis, Inc., retaining flexibility as to the timing of this divestment in order to benefit from the right market conditions as they occur. The IPO is expected to be made in the course of 2004, subject to market conditions.

Fortis, Inc. reported a net profit of USD 274 million – a 25% increase compared to 2002.

Assurant Group reported net operating profit before capital gains of USD 100 million, which is USD 1 million below last year's level. Investment income was lower due to lower investment yields and operating costs were higher. This was partly offset by increases in premiums (mainly in Specialty Property Solutions), higher fee income - from the debt protection programs, which steadily substitutes the credit related insurance – and a lower effective tax rate.

Fortis Employee Benefits reported net operating profit before capital gains of USD 49 million, a USD 12 million increase on last year.

Fortis Health reported net operating profit before capital gains of USD 93 million, a USD 17 million increase on last year. The improved profitability is due to a large increase in revenues and improvement of Individual Markets claims ratio. General expenses (or operating costs) are favourable due to a delay in amortizing capitalized software costs.

Fortis Preneed reported net operating profit before capital gains of USD 28 million, USD 11 million below last year's level. The decrease is primarily due to lower revenues at the AMLIC division and lower investment income. The company has reduced certain crediting rates on new policies sold in 2003 to offset the decline in investment yield, due to lower interest rates.