

## Acquisitions in 2014-2015

<p><b>CitraSource</b> USA</p>  <ul style="list-style-type: none"><li>• Strengthening <b>Citrus</b> capabilities and leadership</li><li>• Presence in <b>Florida</b> – world center for citrus</li></ul>	<p><b>Montana</b> Peru &amp; Chile</p>  <ul style="list-style-type: none"><li>• Strengthening market position in <b>South America</b></li><li>• Complementary Colors activity</li></ul>	<p><b>Vitiva*</b> Slovenia</p>  <ul style="list-style-type: none"><li>• Strengthening the health, natural colors &amp; food protection activities</li><li>• Strong R&amp;D</li></ul>	<p><b>Food Blenders</b> UK</p>  <ul style="list-style-type: none"><li>• Complementary to Frutarom Savory activity in the UK</li></ul>	<p><b>IngreNat</b> Spain</p>  <ul style="list-style-type: none"><li>• Strengthening <b>food protection</b> activities</li><li>• Natural Colors</li></ul>	<p><b>Taiga</b> Belgium</p>  <ul style="list-style-type: none"><li>• Synergetic to our European and North American Flavor activity</li></ul>	<p><b>Sonarome</b> India</p>  <ul style="list-style-type: none"><li>• Strengthening market position in <b>India and Africa</b></li><li>• local production in India</li></ul>	<p><b>BSA</b> Canada, India</p>  <ul style="list-style-type: none"><li>• Reinforcing savory position in <b>North America and India</b></li></ul>
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\*Signed end of 2014 and closed 2015