

Interim Report 2016/17 Q2

Second quarter (1 July – 30 September 2016)

- Net revenue amounted to MSEK 684 (711).
- EBITA increased by 15 percent to MSEK 94 (82), equivalent to an EBITA margin of 13.7 percent (11.5).
- Cash flow from operating activities for the twelve-month period ending 30 September 2016 amounted to MSEK 311 compared to MSEK 257 for the 2015/16 financial year.
- Operating profit (EBIT) increased by 12 percent to MSEK 82 (73), equivalent to an operating margin of 12.0 percent (10.3).
- Profit after financial items increased by 11 percent to MSEK 81 (73) and profit after taxes increased by 12 percent to MSEK 63 (56).
- Earnings per share after dilution for the latest 12-month period amounted to SEK 3.72, compared to SEK 3.54 for the 2015/16 financial year.
- The return on equity was 26 percent (24). The equity ratio at the end of the period was 38 percent compared to 40 percent at the start of the financial year.
- During the quarter, Skomø A/S was acquired, with annual revenue of about MDKK 45.

The first six months (1 April – 30 September 2016)

- Net revenue for the first six months amounted to MSEK 1,466 (1,499).
- EBITA increased by 10 percent to MSEK 188 (171), equivalent to an EBITA margin of 12.8 percent (11.4).
- Cash flow from operating activities amounted to MSEK 138 (84)
- Operating profit (EBIT) increased by 9 percent to MSEK 165 (152), equivalent to an operating margin of 11.3 percent (10.1).
- Profit after financial items increased by 9 percent to MSEK 163 (149) and profit after taxes increased by 11 percent to MSEK 126 (114).

NET REVENUE AND PROFIT

Quarter 2 (July – September 2016)

The business situation in the Group’s main markets, Sweden and Denmark was stable. The operations in Germany also performed well. In Norway and Finland, sentiment is slightly more positive than before, but no clear signs of a recovery were noted.

Consolidated net revenue for the second quarter of the financial year amounted to MSEK 684 (711). The currency effect on net revenue was MSEK -1 (4). The comparison between years was impacted positively by MSEK 59 from acquired businesses and negatively by a divested business, which contributed MSEK 37 to net revenue last year. Growth in comparable units, amounted to -7 percent measured in local currency. The business volume was affected by the continued phase-out of low margin standard components in several parts of the Group and the fact that individual units found it difficult to reach the previous year’s high sales level.

Operating profit (EBIT) for the quarter increased by 12 percent to MSEK 82 (73), equivalent to an operating margin of 12.0 percent (10.3). Since the listing on the stock market, this result represents a new all-time high for the Group on a moving 12-month basis. The improvement in profit was primarily explained by acquired units and a good margin development in the Mechatronics division. Some of the Danish units found it difficult to reach last year’s strong results but margins were also generally strengthened by the phase-out of lower margin volumes and by the fact that the proportion of proprietary products accounts for an increasing share of Group sales.

Profit after net financial items increased by 11 percent to MSEK 81 (73). Total currency effects on the profit after net financial items amounted to MSEK 1 (3).

Profit after taxes during the period increased to MSEK 63 (56), equivalent to earnings per share after dilution of SEK 0.92 (0.82). Earnings per share after dilution for the latest 12-month period amounted to SEK 3.72, compared to SEK 3.54 for the 2015/16 financial year.

The first six months (April – September 2016)

Net revenue for the first six months of the financial year amounted to MSEK 1,466 (1,499). Operating profit for the first six months amounted to MSEK 165 (152), equivalent to an increase of 9 percent and an operating margin of 11.3 percent (10.1). Profit after financial items for the first six months increased by 9 percent to MSEK 163 (149). The total currency effect on the profit after net financial items amounted to MSEK -2 (5).

Profit after taxes during the first six months increased by 11 percent to MSEK 126 (114), equivalent to earnings per share after dilution of SEK 1.85 (1.67).

PROFITABILITY AND FINANCIAL POSITION

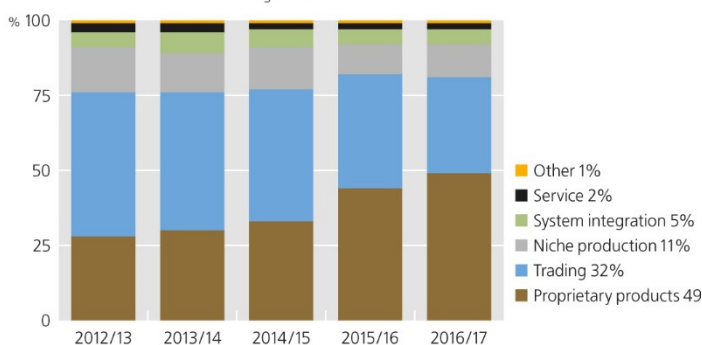
The return on equity for the latest 12-month period amounted to 26 percent (24) and the return on capital employed was 19 percent (21). The Group’s metric for return on working capital (P/WC) was 53 percent (56).

Consolidated operating profit before amortisation of intangible assets (EBITA) during the second quarter of the financial year was MSEK 94 (82), equivalent to an EBITA margin of 13.7 percent (11.5). During the first six months of the financial year, EBITA amounted to MSEK 188 (171), equivalent to an EBITA margin of 12.8 percent (11.4).

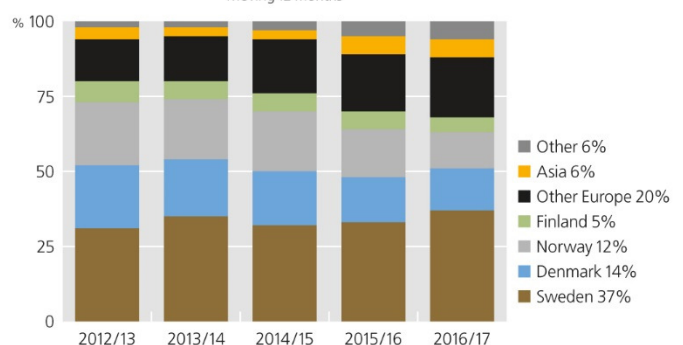
The equity ratio was 38 percent compared to 40 percent at the start of the financial year. Equity per share totalled SEK 15.63 at the end of the period, compared to SEK 15.22 at the beginning of the financial year. Aside from profit, this metric was also affected by dividends paid, currency-related translation effects and redemption of options. A dividend of MSEK 119 (102) was paid during the period, equivalent to SEK 1.75 (1.50) per share.

At the end of the period, net financial indebtedness amounted to MSEK 720, excluding pension liability, compared to MSEK 551 at the beginning of the year. The increase was primarily attributable to acquisition of businesses. The net debt/equity ratio, excluding pension provisions, amounted to 0.7 (0.6). The pension liability amounted to MSEK 55 as of 30 September 2016, same as at the beginning of the financial year.

Revenue by business type
Moving 12 months



Revenue by geographic market
Moving 12 months



Divisions

| | Net revenue | | | | | Operating profit (EBIT) | | | | |
|------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---------------------------------|
| | 3 months Jul-Sep 2016/17 | 3 months Jul-Sep 2015/16 | 6 months Apr-Sep 2016/17 | 6 months Apr-Sep 2015/16 | 12 months Apr-Mar 2015/16 | 3 months Jul-Sep 2016/17 | 3 months Jul-Sep 2015/16 | 6 months Apr-Sep 2016/17 | 6 months Apr-Sep 2015/16 | 12 months Apr-Mar 2015/16 |
| MSEK | | | | | | | | | | |
| Electronics | 193 | 210 | 395 | 423 | 838 | 13 | 20 | 29 | 40 | 71 |
| <i>Operating margin</i> | | | | | | 6.7 % | 9.5% | 7.3 % | 9.5% | 8.5% |
| Mechatronics | 223 | 254 | 503 | 535 | 1,007 | 43 | 40 | 88 | 83 | 150 |
| <i>Operating margin</i> | | | | | | 19.3% | 15.7% | 17.5% | 15.5% | 14.9% |
| Communications | 135 | 147 | 269 | 328 | 719 | 10 | 8 | 17 | 14 | 47 |
| <i>Operating margin</i> | | | | | | 7.4% | 5.4 % | 6.3 % | 4.3 % | 6.5% |
| Niche Products | 133 | 100 | 299 | 213 | 493 | 21 | 15 | 44 | 32 | 74 |
| <i>Operating margin</i> | | | | | | 15.8% | 15.0 % | 14.7% | 15.0 % | 15.0 % |
| Parent Company/consolidation items | - | - | - | - | - | -5 | -10 | -13 | -17 | -27 |
| GROUP TOTAL | 684 | 711 | 1,466 | 1,499 | 3,057 | 82 | 73 | 165 | 152 | 315 |
| <i>Operating margin</i> | | | | | | 12.0% | 10.3% | 11.3% | 10.1% | 10.3% |
| Financial items | | | | | | -1 | 0 | -2 | -3 | -8 |
| PROFIT BEFORE TAXES | | | | | | 81 | 73 | 163 | 149 | 307 |

NET REVENUE AND PROFIT BY DIVISION, FIRST QUARTER

Electronics

Net revenue for the second quarter amounted to MSEK 193 (210). Operating profit amounted to MSEK 13 (20), equivalent to an operating margin of 6.7 percent (9.5). The business situation in the division is largely unchanged from before but with lower sales in two of the division's Danish units. One unit in electronic distribution is implementing a new generation on the technology side and the other unit is facing a weakened market in marine electronics. Within electronics distribution in Norway, a phase-out of lower margin standard components is also underway. The companies in lighting control and LED lighting continued to perform well as did the division's German unit.

Mechatronics

Net revenue for the quarter amounted to MSEK 223 (254). Operating profit for the quarter amounted to MSEK 43 (40), equivalent to an operating margin of 19.3 percent (15.7). A strong performance in electrical connection systems and electrical components were important reasons for the improvement in earnings. The division's enclosures business also performed well. The customised cabling units reported slightly lower demand, but are still delivering at a stable level. The division's unit in the supports and brackets area found it difficult to reach the previous year's good volume.

Communications

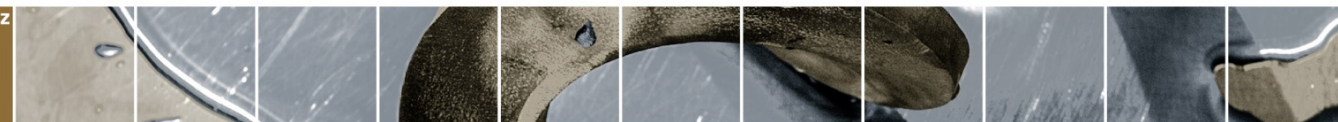
Net revenue for the second quarter amounted to MSEK 135 (147). The sale of the software distribution business during the fourth quarter last year impacted revenue negatively by about MSEK 37 compared to the year-earlier period.

Operating profit for the quarter amounted to MSEK 10 (8), equivalent to an operating margin of 7.4 percent (5.4). Improved profitability in digital imaging/technical security and network access products explained the increased profit. Most of the recently acquired units in control technology also performed well, however, some units found it difficult to repeat last year's strong results.

During the second quarter, the acquisition was completed in the division of Skomø A/S, which is described below under the item Acquisitions.

Niche Products

Net revenue for the second quarter increased to MSEK 133 (100). Operating profit for the quarter increased to MSEK 21 (15), equivalent to an operating margin of 15.8 percent (15.0). Revenue was positively impacted by acquisitions and strong sales of aseptic packaging solutions for the food processing industry. The division's industrial brushes unit performed well, while the division's units in spiral conveyors and steel wire showed a weaker development.



CASH FLOW AND CAPITAL EXPENDITURES

Cash flow from operating activities for the latest 12-month period amounted to MSEK 311 (249). For the first six months, the equivalent figure was MSEK 138 (84). Net investments in non-current assets amounted to MSEK 22 (33) during the first six months and mainly related to new production equipment.

No shares or options were repurchased during the second quarter, and no repurchased own Class B shares were sold, as no redemption of options occurred.

OTHER FINANCIAL INFORMATION

Parent Company and other consolidation items

The Parent Company's internal net revenue for the first six months of the financial year amounted to MSEK 18 (17) and profit after net financial items was MSEK 258 (236). The result includes exchange rate adjustments on intra-Group lending of MSEK 3 (1) and dividends from subsidiaries of MSEK 272 (249).

Net investments in non-current assets amounted to MSEK 0 (0). The Parent Company's equity ratio was 51 percent (52).

Employees

At the end of the period, the number of employees in the Group was 1,264, compared to 1,230 at the beginning of the financial year. During the first six months of the financial year, 64 employees were added via acquisitions.

Share capital

The share capital amounted to MSEK 48.9 at the end of the period. The quota value per share amounted to SEK 0.70. Classes of shares were distributed as follows on 30 September 2016:

| Classes of shares | |
|----------------------|-------------------|
| A shares | 3,263,802 |
| B shares | 66,256,125 |
| Repurchased B shares | -1,582,400 |
| Total | 67,937,527 |

At 30 September 2016, Lagercrantz Group held 1,582,400 own Class B shares, equivalent to 2.3 percent of the total number of shares and 1.6 percent of the votes in the Lagercrantz Group. The average cost of the repurchased shares amounts to SEK 18.92 per share. Repurchased shares cover, inter alia, the company's obligations under outstanding call option programmes for repurchased shares, in which a total of 1,361,500 options have been acquired by senior executives.

This refers to allocations in 2013, 2014 and 2015 of options still outstanding on 30 September 2016. The redemption price for each respective programme is SEK 41.80, SEK 53.90, and SEK 78.80 per share.

In conjunction with redemption of options, a total of 93,500 own Class B shares were sold during the first six months of the financial year for a total of MSEK 4. In addition, 167,500 outstanding options were repurchased for a total of MSEK 6.

After the end of the period, 584,875 options for B shares with a redemption price of SEK 100.10 were issued in accordance with the resolution of the 2016 AGM. These options were acquired by about 50 managers and senior executives in the Group. The total number of outstanding options after this and after final redemption in the 2013 programme of 25,000 options in early October 2016, amounts to 1,921,375.

Acquisitions

During the second quarter, the operations of Skomø A/S were acquired that develops, manufactures and markets graphic custom-designed imaging materials. Customers consist of car dealers, real estate agents and retail businesses. The company's operations are based in Ebeltoft in Jutland and it generates annual sales of about MDKK 45 with good profitability. Skomø forms part of the Lagercrantz Communications division as from September 2016.

Estimated consideration for the businesses acquired during the first six months of the financial year amounted to MSEK 194. This amount includes estimated contingent consideration of MSEK 44, which represents 65 percent of the maximum outcome. The outcome depends on the profit achieved by the companies.

Transactions costs for the acquisition during the second quarter amounted to about MSEK 1, and are included in Administrative expenses in the income statement, to the extent they arose during the period.

As a result of the acquisitions during the first six months of the financial year, goodwill in the Group increased by MSEK 79 on the balance sheet date and other intangible assets, mostly related to proprietary products and customer relationships, increased by MSEK 78. Other non-current assets increased by MSEK 20. The deferred tax liability related to the acquisitions amounted to MSEK 15.

The effect of the completed acquisition during the second quarter of the financial year, on consolidated revenue during the second quarter was MSEK 5 and the effect on profit before taxes was MSEK 0 after acquisition costs.

If the operations acquired during the first six months of the financial year had been consolidated as of 1 April 2016, the

effect on revenue and profit before taxes would have been MSEK 77 and MSEK 8, respectively, after acquisition costs.

The acquisition analysis below is preliminary in terms of allocation of the surplus value for Kandator AB, GasIQ AB and Skomø A/S.

| | Book value in companies | Fair value adjustment | Fair value consolidated |
|---|-------------------------|-----------------------|-------------------------|
| Acquired net assets at time of acquisition | | | |
| Intangible non-current assts | 1 | 78 | 78 |
| Other non-current assets | 14 | 5 | 20 |
| Inventories and work in progress | 25 | 0 | 25 |
| Other short-term receivables *) | 43 | 0 | 43 |
| Interest-bearing liabilities | -6 | 0 | -6 |
| Other liabilities | -30 | -15 | -45 |
| Net of identified assets/liabilities | 47 | 68 | 115 |
| Goodwill | - | - | 79 |
| Estimated Purchase price | - | - | 194 |

*) of which, cash and cash equivalents MSEK 19

ACCOUNTING POLICIES

The Interim Report for the Group has been prepared in accordance with IAS 34, Interim Financial Reporting. The Interim Report for the Parent Company has been prepared in accordance with the Swedish Annual Accounts Act, the Swedish Securities Markets Act and the provisions of RFR 2, Accounting for Legal Entities.

Apart from in the financial statements and accompanying notes, disclosures according to IAS 34.16A are also presented in other parts of the interim report.

In other respects, the same accounting policies have been used as in the 2015/16 Annual Report, including in relation to new IFRS standards and interpretations that only become effective during future periods.

ALTERNATIVE KEY RATIOS

The company presents certain financial metrics in the interim report that are not defined according to IFRS. The company considers that these metrics provide more valuable supplementary information to investors and shareholders as they enable evaluation of trends and the company's performance. Since not all companies calculate financial metrics in the same way, these are not always comparable with metrics used by other companies. These financial metrics should therefore not be regarded as a substitute for metrics defined according to IFRS. Expanded information has been provided in this report with regard to definitions of certain financial metrics.

OTHER INFORMATION

Related-party transactions

Transactions between Lagercrantz and related parties with a significant impact on the company's financial position and results have not occurred, aside from the issuance of options as described under Share capital above.

Risks and uncertainty factors

The most important risk factors for the Group are state of the economy, structural changes in the market, supplier and customer dependence, the competitive situation and foreign exchange trends. The Parent Company is impacted by the above-mentioned risks and uncertainty factors through its capacity as owner of subsidiaries. For additional information, please refer to the 2015/16 Annual Report.

Post-balance sheet events

No significant events for the company have occurred after the balance sheet date on 30 September 2016.

Annual General Meeting 2016

The 2016 AGM was held on 30 August 2016 in Stockholm. The meeting granted discharge from liability for the Board of Directors and the President & CEO for their administration during 2015/16. The notice convening the AGM was published on 22 July 2016.

Minutes from the AGM are published on the company's website.

Certification

The Board of Directors and the CEO believe that the undersigned interim report provides a true and fair overview of the Company's and the Group's operations, their financial position and performance and describes the material risks and uncertainty factors facing the Company and the Group.

Stockholm, 26 October 2016

Anders Börjesson
Chairman of the Board

Roger Bergqvist
Board member

Marika Rindborg Holmgren
Board member

Anna Almlöf
Board member

Lennart Sjölund
Board member

Fredrik Börjesson
Board member

Peter Hedelius
Board member

Jörgen Wigh
President and Board member

This report has not been subject to review by the company's auditors.

Segment information by quarter

| Net revenue | 2016/17 | | | 2015/16 | | |
|------------------------------------|------------|------------|------------|------------|------------|------------|
| | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 |
| MSEK | | | | | | |
| Electronics | 193 | 202 | 202 | 213 | 210 | 213 |
| Mechatronics | 223 | 280 | 247 | 225 | 254 | 281 |
| Communications | 135 | 134 | 175 | 216 | 147 | 181 |
| Niche Products | 133 | 165 | 166 | 114 | 100 | 113 |
| Parent Company/consolidation items | - | - | - | - | - | - |
| GROUP TOTAL | 684 | 781 | 790 | 768 | 711 | 788 |

| Operating profit | 2016/17 | | | 2015/16 | | |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 |
| MSEK | | | | | | |
| Electronics | 13 | 16 | 11 | 20 | 20 | 20 |
| Mechatronics | 43 | 45 | 36 | 31 | 40 | 43 |
| Communications | 10 | 8 | 16 | 17 | 8 | 6 |
| Niche Products | 21 | 23 | 27 | 15 | 15 | 17 |
| Parent Company/consolidation items | -5 | -8 | -6 | -4 | -10 | -7 |
| GROUP TOTAL | 82 | 84 | 84 | 79 | 73 | 79 |

Consolidated Income Statement – condensed

| MSEK | 3 months Jul-Sep 2016/17 | 3 months Jul-Sep 2015/16 | 6 months Apr-Sep 2016/17 | 6 months Apr-Sep 2015/16 | MTM Oct-Sep 2015/16 | Financial year 2015/16 |
|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---------------------------|------------------------------|
| Net revenue | 684 | 711 | 1,466 | 1,499 | 3,024 | 3,057 |
| Cost of goods sold | -438 | -457 | -932 | -977 | -1,948 | -1,993 |
| GROSS PROFIT | 247 | 254 | 534 | 522 | 1,076 | 1,064 |
| Selling expenses | -125 | -117 | -264 | -245 | -542 | -523 |
| Administrative expenses | -42 | -62 | -109 | -126 | -228 | -245 |
| Other operating income and operating costs | 2 | -2 | 4 | 1 | 22 | 19 |
| OPERATING PROFIT | 82 | 73 | 165 | 152 | 328 | 315 |
| Net financial items | -1 | 0 | -2 | -3 | -7 | -8 |
| PROFIT AFTER FINANCIAL ITEMS | 81 | 73 | 163 | 149 | 321 | 307 |
| Taxes | -18 | -17 | -37 | -35 | -68 | -66 |
| NET PROFIT FOR THE PERIOD | 63 | 56 | 126 | 114 | 253 | 241 |
| *) Of which: | | | | | | |
| - amortisation of intangible assets that arose in connection with acquisitions: | (-12) | (-9) | (-23) | (-19) | (-43) | (-40) |
| - depreciation of other non-current assets: | (-11) | (-10) | (-21) | (-18) | (-37) | (-37) |
| EBITA | 94 | 82 | 188 | 171 | 372 | 355 |
| Earnings per share, SEK | 0.93 | 0.82 | 1.86 | 1.68 | 3.73 | 3.55 |
| Earnings per share after dilution, SEK | 0.92 | 0.82 | 1.85 | 1.67 | 3.72 | 3.54 |
| Weighted number of shares after repurchases, ('000) | 67,938 | 67,980 | 67,908 | 67,917 | 67,885 | 67,889 |
| Weighted number of shares after repurchases adjusted after dilution ('000) | 68,187 | 68,355 | 68,133 | 68,235 | 68,084 | 68,121 |
| Number of shares after repurchases during the period ('000) | 67,938 | 67,980 | 67,938 | 67,980 | 67,938 | 67,844 |

In view of the redemption price on outstanding call options during the period (SEK 41.80, SEK 53.90 and SEK 78.80) and the average share price (SEK 75.19) during the latest 12-month period when the option programmes were outstanding, there was a dilutive effect of 0.3 percent for the latest 12-month period. For the past quarter, there was a dilutive effect of 0.4 percent as the average share price (SEK 80.80) was higher than the average redemption price for outstanding programmes.

Consolidated Statement of Comprehensive Income and Other Comprehensive Income

| MSEK | 3 months Jul-Sep 2016/17 | 3 months Jul-Sep 2015/16 | 6 months Apr-Sep 2016/17 | 6 months Apr-Sep 2015/16 | Moving 12 months, Oct-Sep 2015/16 | Financial year 2015/16 |
|---|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|------------------------------|
| Net profit for the period | 63 | 56 | 126 | 114 | 127 | 241 |
| Other comprehensive income | | | | | | |
| <u>Items that have been reposted or that may be reposted to net profit for the period</u> | | | | | | |
| Change in translation reserve | 32 | -1 | 23 | -11 | 20 | -14 |
| Translation differences transferred to net profit for the period | 0 | | 0 | | -4 | -4 |
| <u>Items that cannot be reposted to net profit for the period</u> | | | | | | |
| Actuarial effects on pensions | 0 | 0 | 0 | 0 | 12 | 12 |
| Taxes attributable to actuarial effects | 0 | 0 | 0 | 0 | -3 | -3 |
| COMPREHENSIVE INCOME FOR THE PERIOD | 95 | 55 | 149 | 103 | 278 | 232 |

Consolidated Statement of Financial Position – condensed

| MSEK | 30 Sep 2016 | 30 Sep 2015 | 31 Mar 2016 |
|--|--------------|--------------|--------------|
| ASSETS | | | |
| Goodwill | 896 | 778 | 802 |
| Other intangible non-current assets | 575 | 476 | 505 |
| Property, plant and equipment | 227 | 183 | 206 |
| Financial assets | 10 | 13 | 10 |
| Inventories | 405 | 345 | 379 |
| Trade receivables and earned but not yet invoiced income | 490 | 485 | 473 |
| Other current receivables | 112 | 96 | 140 |
| Cash and bank balances | 96 | 95 | 67 |
| TOTAL ASSETS | 2,811 | 2,471 | 2,582 |
| EQUITY AND LIABILITIES | | | |
| Equity | 1,062 | 919 | 1,032 |
| Non-current liabilities | 257 | 230 | 230 |
| Trade payables and advanced payments from customers | 235 | 246 | 252 |
| Other current liabilities | 1,257 | 1,046 | 1,068 |
| TOTAL EQUITY AND LIABILITIES | 2,811 | 2,471 | 2,582 |
| Interest-bearing assets | 96 | 95 | 67 |
| Interest-bearing liabilities | 816 | 655 | 618 |

Consolidated Statement of Changes in Equity

| MSEK | 6 months Apr-Sep 2016/17 | 6 months Apr-Sep 2015/16 | Moving 12 months, Oct-Sep 2015/16 | Financial year 2015/16 |
|--|--------------------------------|--------------------------------|--|------------------------------|
| Opening balance | 1,032 | 917 | 919 | 917 |
| Comprehensive income for the period | 149 | 103 | 278 | 232 |
| Transactions with owners | | | | |
| Dividend | -119 | -102 | -119 | -102 |
| Redemption and acquisition of options on repurchased shares, net | 0 | 1 | -6 | -5 |
| Repurchase of own shares | 0 | - | -10 | -10 |
| CLOSING BALANCE | 1,062 | 919 | 1,062 | 1,032 |

Consolidated Statement of Cash Flows

| MSEK | 3 months Jul-Sep 2016/17 | 3 months Jul-Sep 2015/16 | 6 months Apr-Sep 2016/17 | 6 months Apr-Sep 2015/16 | Moving 12 months, Oct-Sep 2015/16 | Financial year 2015/16 |
|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|------------------------------|
| Operating activities | | | | | | |
| Profit after financial items | 81 | 73 | 163 | 149 | 321 | 307 |
| Adjustments for taxes paid, items not included in cash flow, etc. | 11 | -5 | 17 | 2 | -3 | -18 |
| Cash flow from operating activities before changes in working capital | 92 | 68 | 180 | 151 | 318 | 289 |
| Cash flow from changes in working capital | | | | | | |
| Increase (-)/Decrease (+) in inventories | 7 | 2 | 4 | -19 | -9 | -32 |
| Increase (-)/Decrease (+) in operating receivables | 50 | 20 | 19 | 12 | -16 | -23 |
| Increase (+)/Decrease (-) in operating liabilities | -69 | -38 | -65 | -60 | 18 | 23 |
| Cash flow from operating activities | 80 | 52 | 138 | 84 | 311 | 257 |
| Investing activities | | | | | | |
| Investment in businesses | -70 | -60 | -158 | -207 | -239 | -288 |
| Investments in/disposals of other non-current assets, net | -14 | -15 | -22 | -33 | -59 | -70 |
| Cash flow from investing activities | -84 | -75 | -180 | -240 | -298 | -358 |
| Financing activities | | | | | | |
| Dividends, redemption of options and repurchase of own shares/options | -117 | -102 | -119 | -101 | -135 | -117 |
| Financing activities | 120 | 160 | 190 | 272 | 123 | 205 |
| Cash flow from financing activities | 3 | 58 | 71 | 171 | -12 | 88 |
| CASH FLOW FOR THE PERIOD | -1 | 35 | 29 | 15 | 1 | -13 |
| Cash and cash equivalents at the beginning of the period | 97 | 60 | 67 | 80 | 95 | 80 |
| Cash and cash equivalents at the end of the period | 96 | 95 | 96 | 95 | 96 | 67 |

Financial instruments

For all of the Group's financial assets, fair value is estimated to equal the carrying amount. Liabilities measured at fair value consist of contingent consideration payments, which are measured at discounted estimated cash flow and are therefore included in level 3 under IFRS 13.

| Carrying amount, MSEK | 30 Sep 2016 | 31 Mar 2016 |
|--|----------------------------------|---------------------------|
| Assets measured at fair value | - | - |
| Assets measured at amortised cost | 562 | 537 |
| TOTAL ASSETS, FINANCIAL INSTRUMENTS | 562 | 537 |
| Liabilities measured at fair value | 190 | 184 |
| Liabilities measured at amortised cost | 1,025 | 852 |
| TOTAL LIABILITIES, FINANCIAL INSTRUMENTS | 1,215 | 1,036 |
| | 6 months Apr – Sep 2016/17 | Financial year 2015/16 |
| Change in contingent consideration | | |
| Opening balance | 184 | 95 |
| Liabilities settled during the year | -45 | -12 |
| Remeasurement of liabilities during the year | 0 | -6 |
| Year's liabilities from acquisitions during the year | 49 | 106 |
| Exchange rate difference | 2 | 1 |
| Carrying amount at end of the period | 190 | 184 |

Parent Company Balance Sheet – condensed

| MSEK | 30 Sep 2016 | 30 Sep 2015 | 31 Mar 2016 |
|---|--------------|--------------|--------------|
| ASSETS | | | |
| Property, plant and equipment | 1 | 1 | 1 |
| Financial assets | 1,944 | 1,859 | 1,809 |
| Current receivables | 370 | 197 | 281 |
| Cash and bank balances | - | - | 0 |
| TOTAL ASSETS | 2,315 | 2,057 | 2,091 |
| EQUITY AND LIABILITIES | | | |
| Equity | 1,189 | 1,068 | 1,046 |
| Untaxed reserves | 4 | 5 | 4 |
| Non-current liabilities | 20 | 21 | 20 |
| Current liabilities | 1,102 | 963 | 1,021 |
| TOTAL EQUITY AND LIABILITIES | 2,315 | 2,057 | 2,091 |
| Pledged assets | None | None | None |
| Contingent liabilities - Guarantee commitments, FPG/PRI | 27 | 27 | 27 |

Parent Company Income Statement – condensed

| MSEK | 3 months Jul-Sep 2016/17 | 3 months Jul-Sep 2015/16 | 6 months Apr-Sep 2016/17 | 6 months Apr-Sep 2015/16 | Moving 12 months, Oct-Sep 2015/16 | Financial year 2015/16 |
|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|------------------------------|
| Net revenue | 10 | 9 | 18 | 17 | 40 | 39 |
| Administrative expenses | -13 | -14 | -30 | -28 | -59 | -57 |
| Other operating income and operating costs | 0 | 0 | 0 | 0 | 0 | 0 |
| OPERATING PROFIT | -3 | -5 | -12 | -11 | -19 | -18 |
| Financial income | 14 | 2 | 275 | 251 | 312 | 288 |
| Financial expenses | -3 | -1 | -5 | -4 | -10 | -9 |
| PROFIT AFTER FINANCIAL ITEMS | 8 | -4 | 258 | 236 | 283 | 261 |
| Change in untaxed reserves | 0 | 0 | 0 | 0 | 0 | 0 |
| Taxes | 1 | 1 | 3 | 3 | -3 | -3 |
| NET PROFIT FOR THE PERIOD | 9 | -3 | 261 | 239 | 280 | 258 |
| Other comprehensive income for the period | | - | | | | - |
| COMPREHENSIVE INCOME FOR THE PERIOD | 9 | -3 | 261 | 239 | 280 | 258 |

Key ratios

In the table below, key ratios are partly presented that are not defined according to IFRS. For definition of these, see below.

| | Moving 12 months, Oct- Sep 2015/16 | Financial year | | | |
|--|---|----------------|---------|---------|---------|
| | | 2015/16 | 2014/15 | 2013/14 | 2012/13 |
| Revenue | 3,024 | 3,057 | 2,846 | 2,546 | 2,328 |
| Change in revenue, % | -1 | 7 | 12 | 9 | 3 |
| EBITA | 372 | 355 | 295 | 256 | 223 |
| Profit after taxes | 253 | 241 | 203 | 177 | 159 |
| EBITA margin, % | 12.3 | 11.6 | 10.4 | 10.1 | 9.6 |
| Operating margin, % | 10.8 | 10.3 | 9.7 | 9.5 | 9.1 |
| Profit margin, % | 10.6 | 10.0 | 9.3 | 9.0 | 8.6 |
| Equity ratio, % | 38 | 40 | 44 | 43 | 44 |
| Return on working capital (P/WC), % | 53 | 58 | 58 | 55 | 52 |
| Return on capital employed, % | 19 | 21 | 22 | 22 | 23 |
| Return on equity, % | 26 | 25 | 24 | 24 | 24 |
| Debt/equity ratio, times | 0.8 | 0.6 | 0.4 | 0.4 | 0.4 |
| Net debt/equity ratio, times | 0.7 | 0.5 | 0.3 | 0.4 | 0.4 |
| Interest coverage ratio, times | 23 | 20 | 18 | 16 | 13 |
| Net interest-bearing liabilities (+)/receivables (-), MSEK | 720 | 551 | 302 | 285 | 248 |
| Number of employees at end of period | 1,264 | 1,230 | 1,139 | 1,010 | 932 |
| Revenue outside Sweden, MSEK | 1,915 | 1,991 | 1,931 | 1,676 | 1,553 |

Per-share data

In the table below, key ratios are partly presented that are not defined according to IFRS. For definition of these, see below.

| | Moving 12 months, Oct- Sep 2015/16 | Financial year | | | |
|---|---|----------------|---------|---------|---------|
| | | 2015/16 | 2014/15 | 2013/14 | 2012/13 |
| Number of shares at end of period after repurchases ('000) | 67,938 | 67,844 | 67,773 | 67,572 | 67,560 |
| Weighted number of shares after repurchases, ('000) | 67,885 | 67,889 | 67,719 | 67,632 | 67,278 |
| Weighted number of shares after repurchases & dilution ('000) | 68,084 | 68,121 | 67,965 | 67,995 | 67,503 |
| Operating profit per share after dilution, SEK | 4.82 | 4.63 | 4.06 | 3.56 | 3.16 |
| Earnings per share, SEK | 3.73 | 3.55 | 3.00 | 2.62 | 2.36 |
| Earnings per share after dilution, SEK | 3.72 | 3.54 | 2.99 | 2.60 | 2.36 |
| Cash flow from operations per share after dilution, SEK | 2.03 | 3.77 | 3.94 | 3.40 | 2.62 |
| Cash flow per share after dilution, SEK | 0.01 | -0.19 | 0.62 | 0.03 | 0.00 |
| Equity per share, SEK | 15.63 | 15.22 | 13.53 | 11.90 | 10.33 |
| Latest price paid per share, SEK | 84.50 | 77.50 | 52.67 | 42.33 | 29.42 |

Definitions

Return on equity

Net profit for the year as a percentage of average equity (opening plus closing balance for the period, divided by two).

Return on working capital (P/WC)

Operating profit as a percentage of average working capital, (opening balance plus closing balance for the period, divided by two), where working capital consists of inventories, trade receivables and earned but not yet invoiced income, less trade payables and advanced payments from customers.

Return on capital employed

Profit after financial items, plus financial expenses as a percentage of

average capital employed (opening balance plus closing balance for the period, divided by two).

EBITA

Operating profit before amortisation of intangible assets arising in connection with acquisitions.

EBITA margin

EBITA as a percentage of net revenue.

Equity per share

Equity divided by the number of outstanding shares on the balance sheet date.

Cash flow per share after dilution

Cash flow for the year in relation to the weighted number of shares outstanding after repurchases and dilution.

Cash flow from operating activities per share

Cash flow from operating activities for the year in relation to the weighted number of shares outstanding after repurchases and dilution.

Net interest-bearing liabilities/receivables

Interest-bearing provisions and liabilities, excluding pensions, less cash and cash equivalents and investments in securities.

Net debt/equity ratio

Interest-bearing provisions and liabilities, excluding pensions, less cash and cash equivalents and investments in securities, divided by equity plus non-controlling interests.

Change in revenue

Change in net revenue as a percentage of the preceding year's net revenue.

Interest coverage ratio

Profit after financial items plus financial expenses divided by financial expenses.

Operating margin

Operating profit as a percentage of net revenue.

Debt/equity ratio

Interest-bearing liabilities divided by equity, plus non-controlling interests.

Equity ratio

Equity, plus non-controlling interests as a percentage of total assets.

Capital employed

Total assets, less non-interest-bearing provisions and liabilities.

Profit margin

Profit after finance items, less participations in associated companies as a percentage of net revenue.

This information is information that Lagercrantz Group AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication at 8:00 a.m. CET on 26 October 2016.

Reporting dates

26 January 2017 Quarterly Report Q3 for the period 1 October 2016–31 December 2016

10 May 2017 Year-end Report for the period 1 April 2016–31 March 2017

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For additional information, please contact

Jörgen Wigh, President, phone +46 8 700 66 70

Bengt Lejdström, Chief Financial Officer, phone +46 8 700 66 70

Lagercrantz Group AB (publ)

Box 3508, 103 69 Stockholm

Phone +46 8 700 66 70

Corporate identity number 556282-4556

www.lagercrantz.com