

## (BIC)

## Group wnd cattegory



## 

2014 numbers have been restated from IFRIC 21

## Q1 2015 Results Presentation

## GROUP Q1 2015 KEY FIGURES

Net Sales: 510.8 million euros


| Consumer business <br> (88\% of total sales) | $\mathbf{+ 7 . 4 \%}$ |
| :---: | :---: |
| Developed markets | $\mathbf{+ 9 . 7 \%}$ |
| $\Rightarrow$ Developing markets | $\mathbf{+ 3 . 9 \%}$ |


| BIC graphic |
| :---: | :---: |
| (12\% of total sales) |

Normalized* Income from Operations: 101.8 million euros (+39.4\%)


## GROUP Q1 2015 KEY FIGURES

EPS (Group share): +53.3\%
In euros


## Net Cash Position

In million euros

March $14 \quad$ December $14 \quad$ March 15

## Q1 2015 <br> Consumer business

## 449.7 million euros Net Salles

Change on a comparative basis


Breakdown by geographies


## BIC STATIONERY IN Q1 2015

Net sales growth on a comparative basis*


## Net sales

Developed markets
Europe: high-single digit growth

- Continued strong positive trend
- Good performance in both Western and Eastern Europe

North America: slight decline

- Slow start of Office Super Stores
- Good performance in other distribution channels

Developing markets: low-single digit decrease

- Double digit growth in Latin America: good back-to-school in the Southern hemisphere / Seasonality factors in the Middle-East and Africa
- Cello Pens Net Sales declined, due mainly to manufacturing bottlenecks which negatively impacted the fulfillment of customer orders.


## Normalized IFO

Q1 2015 Stationery normalized IFO margin was $13.6 \%$ compared to $10.8 \%$ in 2014, as a result of favorable fixed costs absorption as well as positive effect of raw materials and FX on Gross Profit.

## BIC LIGHTERS IN Q1 2015

## Net sales growth on a comparative basis*

## Net sales

## Developed markets

## Europe: high-single digit growth

- Distribution gains in Western Europe
- Strong performance in Eastern Europe

North America: low-double digit growth

- Market share gains
- Anticipation of April announced price increase

Developing markets: high-single digit growth

- Latin America: mid-single digit growth
- Middle-East and Africa and Asia performance notably impelled by distribution gains in Asia (convenient store channel)


## Normalized IFO

Q1 2015 Lighters normalized IFO was $37.6 \%$ compared to $36.6 \%$ in 2014. The improvement is due to strong Net Sales growth and positive raw material impact

## Net sales growth on a comparative basis*



| In million euros | Q1 2014 | Q12015 |
| :--- | :---: | :---: |
| Net Sales | 88.9 | 112.4 |
| IFO | 15.5 | 21.4 |
| Normalized IFO | 15.5 | 23.9 |

## Income from operations*


*See glossary

## Net sales

$\Rightarrow$ Double digit growth across all our geographies
Developed markets

## Europe:

- Success of our core products (BIC ${ }^{\circledR} 3$ in France and $B I C ®$ Miss Soleil ${ }^{\circledR}$ in Eastern Europe) and of our new shaver (Flex3 Comfort)


## North America:

- Market share gains
- Solid performance of our two new launches (BIC® Flex 5 and BIC® Simply Soleil $®$ Click) and of our core products (BIC® Soleil and BIC® Hybrid 3)

Developing markets:

- Latin America: success of the BIC® Soleil® and BIC® 3 shavers;
- Good momentum in the Middle-East and Africa thanks to our single, twin and triple blade products


## Normalized IFO

Q1 2015 Shaver normalized IFO margin was 21.3\% compared to 17.4\% in 2014. The increase of margin is driven by strong Net Sales and lower brand support in Q1 2015 compared to last year

## OTHER CONSUMER PRODUCTS IN Q1 2015

Net sales growth on a comparative basis*


## Income from Operations*

| In million euros | Q1 2014 | Q1 2015 |
| :--- | :---: | :---: |
| IFO | -3.2 | -0.5 |
| Normalized IFO | -3.2 | -0.7 |

> -1.1 million euros expenses related to portable fuel cell (sold in April 2015) compared to -2.2 million euros in Q1 2014
*See glossary

## BIC GRAPHIC IN Q1 2015

Net sales growth on a comparative basis*


## Net Sales

## Sales recovery confirmed

- Europe Q1 Net Sales were driven by an increase in writing instruments sales and new product launches
- North America was weaker due to a poor Calendar business season's end while Hard Goods performed in line with expectations
- Developing Markets continued to grow


## Normalized IFO

Q1 2015 normalized IFO margin was -6.7\% compared to -7.2\% in 2014

## (BIC)

Q12015

## Consollid datted resulits

## Q1 2015: FROM NET SALES TO NORMALIZED IFO

Change on a
comparative
basis*

| BIC Group <br> In million euros | 2014 | 2015 | Change | basis* |
| :--- | :---: | :---: | :---: | :---: |
| Net Sales | 434.2 | 510.8 | $+17.6 \%$ | $+6.8 \%$ |
| Gross Profit | 213.3 | 262.3 | $+23.0 \%$ |  |
| Normalized* IFO | 72.9 | 101.8 | $+39.4 \%$ |  |
| Income <br> from Operations | 73.0 | 97.6 | $+33.7 \%$ |  |

## Q1 2015 NET SALES EVOLUTION



## Q1 2015 NORMALIZED* INCOME FROM OPERATIONS MARGIN


*See glossary

## Q1 2015 From IFO to Group Net Income

| In million euros | Q1 2014 | Q1 2015 |
| :---: | :---: | :---: |
| IFO | 72.9 | 97.6 |
| Finance revenue/costs | 1.5 | 12.7 |
| Income before Tax | 74.5 | 110.3 |
| Income tax | -22.6 | -33.1 |
| Tax rate | 30.3\% | 30.0\% |
| Income from Associates | -1.8 | - |
| Group Net Income | 50.1 | 77.2 |
| Number of shares outstanding net of treasury shares | 46,940,152 | 47,180,664 |
| EPS | 1.07 | 1.64 |

Positive impact of favorable revaluation of financial assets denominated in USD.

## NET CASH POSITION


(1) Net cash position includes Cello Pens put options valuation ( 77.1 million euros as of Dec. 2014 and 87.3 million euros as of Mar. 2015)

## (BIC)

## Full year 2015

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## Mario Guevaio



High-single digit growth for Consumer business

- Growth across all geographies
- Strong performance of Lighters and Shavers
- Continued challenging transition for Cello Pens
* Low-single digit growth for BIC Graphic
- Positive sales momentum in a fast evolving competitive environment


## Normalized IFO margin

- Increase in Gross Profit
- Favorable FX and raw material impacts
- Improvement across all categories


## Net Cash Position

## GROUP 2015 OUTLOOK

In 2015, we expect Group Net Salles to grow between 4\% and $5 \%$ on a comparative basis

Excluding major currency fluctuations, Consumer Business Normalized IFO margin is expected to be consistent with 2014's and BIC graphic Normalized IFO margin to improve

## (BIC)



## Q1 2015 Results Presentation

## Q1 2015 NET SALES

## Main exchange rate evolution vs. euro

|  | \% of sales | Average rate Q1 2014 | Average rate Q1 2015 | \% of change |
| :---: | :---: | :---: | :---: | :---: |
| US Dollar | 44\% | 1.37 | 1.13 | +17.7\% |
| Brazilian Real | 9\% | 3.24 | 3.22 | +0.7\% |
| Mexican Peso | 5\% | 18.14 | 16.83 | +7.2\% |
| Canadian dollar | 2\% | 1.51 | 1.40 | +7.5\% |
| Australian dollar | 2\% | 1.53 | 1.43 | +6.4\% |
| South African Zar | 1\% | 14.89 | 13.22 | +11.2\% |
| Indian Rupee | 4\% | 84.62 | 70.13 | +17.1\% |
| Non Euro European countries | 5\% |  |  |  |
| Sweden |  | 8.86 | 9.38 | -5.9\% |
| Russia |  | 48.10 | 71.17 | -48.0\% |
| Poland |  | 4.18 | 4.19 | -0.4\% |
| British Pound |  | 0.83 | 0.74 | +10.4\% |

## Q1 2015 NET SALES BREAKDOWN <br> By category



## Q1 2015 NET SALES BREAKDOWN <br> By geography



## GROUP QUARTERLY FIGURES

| In million euros | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 445.0 | 500.8 | 488.8 | 464.1 | 1,898.7 | 428.6 | 508.9 | 470.4 | 479.9 | 1,887.8 | 434.2 | 534.3 | 496.8 | 513.8 | 1,979.1 | 510.8 |
| YoY actual changes | 8.6\% | 5.2\% | 4.4\% | -1.2\% | 4.1\% | -3.7\% | +1.6\% | -3.8\% | +3.4\% | -0.6\% | +1.3\% | +5.0\% | +5.6\% | +7.1\% | +4.8\% | +17.6\% |
| YoY changes at constant currencies* | 7.1\% | 0.4\% | -1.7\% | -2.2\% | 0.7\% | -0.7\% | +4.1\% | +3.5\% | +11.4\% | +4.6\% |  |  |  |  |  | +6.2\% |
| YoY changes on a comparative basis* | 9.0\% | 3.1\% | 0.5\% | -0.4\% | 2.8\% | +0.0\% | +4.1\% | +3.5\% | +6.7\% | +3.6\% | +4.5\% | +7.6\% | +2.6\% | +4.8\% | +4.9\% | +6.8\% |
| IFO | 81.1 | 117.7 | 99.0 | 67.2 | 365.0 | 65.2 | 103.2 | 96.4 | 74.4 | 339.2 | 73.0 | 123.7 | 94.7 | 77.9 | 369.3 | 97.6 |
| Normalized IFO* | 79.9 | 118.6 | 96.1 | 73.6 | 368.3 | 66.7 | 103.3 | 95.8 | 78.4 | 344.2 | 73.0 | 111.6 | 94.7 | 90.6 | 370.0 | 101.8 |
| IFO margin | 18.2\% | 23.5\% | 20.3\% | 14.5\% | 19.2\% | 15.2\% | 20.3\% | 20.5\% | 15.5\% | 18.0\% | 16.8\% | 23.1\% | 19.1\% | 15.2\% | 18.7\% | 19.1\% |
| Normalized IFO margin* | 18.0\% | 23.7\% | 19.7\% | 15.9\% | 19.4\% | 15.6\% | 20.3\% | 20.4\% | 16.3\% | 18.2\% | 16.8\% | 20.9\% | 19.1\% | 17.6\% | 18.7\% | 19.9\% |
| Income before tax | 82.7 | 121.6 | 101.6 | 71.4 | 379.2 | 65.0 | 104.9 | 98.9 | 77.1 | 345.8 | 74.5 | 123.7 | 96.2 | 86.1 | 380.4 | 110.3 |
| Net Income Group Share | 56.7 | 84.2 | 69.5 | 49.2 | 259.6 | 45.2 | 72.9 | 68.5 | 54.9 | 241.5 | 50.1 | 85.6 | 66.6 | 59.7 | 262.1 | 77.2 |
| EPS Group Share | 1.20 | 1.78 | 1.47 | 1.04 | 5.48 | 0.95 | 1.54 | 1.45 | 1.17 | 5.13 | 1.07 | 1.82 | 1.41 | 1.27 | 5.57 | 1.64 |

*See glossary

## GROUP QUARTERLY FIGURES BY GEOGRAPHY

| In million euros | FY 11 | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Europe Net Sales | 517.7 | 111.5 | 143.7 | 120.9 | 108.5 | 484.5 | 109.6 | 154.0 | 119.9 | 110.2 | 493.8 | 111.4 | 153.7 | 130.2 | 113.9 | 509.1 | 117.6 |
| YoY actual changes | -1.4\% | -0.7\% | -5.7\% | -9.8\% | -8.9\% | -6.4\% | -1.7\% | +7.2\% | -0.8\% | +1.6\% | +1.9\% | +1.6\% | -0.2\% | +8.5\% | +3.3\% | +3.1\% | +5.5\% |
| YoY changes on a comparative basis* | -0.4\% | +4.3\% | +0.8\% | -3.5\% | -2.7\% | -0.3\% | +1.5\% | +7.6\% | +1.0\% | +2.5\% | +3.4\% | +2.6\% | +0.7\% | +8.7\% | +6.0\% | +4.3\% | +7.3\% |
| North America Net Sales | 728.0 | 179.4 | 214.9 | 224.8 | 198.8 | 818.0 | 174.6 | 212.5 | 219.9 | 195.6 | 802.6 | 169.4 | 225.1 | 220.7 | 214.9 | 830.1 | 220.9 |
| YoY actual changes | -5.9\% | +19.8\% | +15.2\% | +11.3\% | +4.8\% | +12.4\% | -2.7\% | $-1.1 \%$ | -2.2\% | -1.6\% | -1.9\% | -3.0\% | +6.0\% | +0.4\% | +9.8\% | +3.4\% | +30.4\% |
| YoY changes on a comparative basis* | +0.4\% | +15.3\% | +2.8\% | -1.8\% | +0.5\% | +3.5\% | -2.1\% | +1.1\% | +3.9\% | +3.5\% | +1.8\% | +1.4\% | +11.5\% | +0.9\% | +1.4\% | +4.0\% | +8.1\% |
| Developing markets Net Sales | 578.4 | 154.1 | 142.2 | 143.1 | 156.8 | 596.2 | 144.4 | 142.4 | 130.7 | 174.0 | 591.3 | 153.4 | 155.4 | 145.9 | 185.1 | 639.8 | 172.3 |
| YoY actual changes | +8.6\% | +4.3\% | +3.6\% | +8.1\% | -2.6\% | +3.1\% | -6.3\% | +0.1\% | -8.7\% | +11.0\% | -0.8\% | +6.3\% | +9.2\% | +11.7\% | +6.4\% | +8.2\% | +12.3\% |
| YoY changes on a comparative basis* | +10.5\% | +5.8\% | +5.8\% | +7.8\% | +0.1\% | +4.7\% | +1.5\% | +5.2\% | +4.9\% | +13.7\% | +6.4\% | +9.6\% | +9.1\% | -0.2\% | +7.9\% | +6.8\% | +5.2\% |

*See glossary

## GROUP CONSUMER

| In million euros | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 384.9 | 433.7 | 414.0 | 375.0 | 1,607.6 | 375.7 | 446.8 | 401.0 | 396.5 | 1,619.9 | 382.6 | 475.0 | 426.0 | 420.0 | 1,703.6 | 449.7 |
| YoY actual changes | +9.6\% | +6.4\% | +5.7\% | +0.9\% | +5.6\% | -2.4\% | +3.0\% | -3.1\% | +5.7\% | +0.8\% | +1.8\% | +6.3\% | +6.2\% | +5.9\% | +5.2\% | +17.6\% |
| YoY at constant currency | +8.4\% | +2.1\% | +0.2\% | +0.5\% | +2.7\% | +0.9\% | +5.7\% | +4.5\% | +14.7\% | +6.3\% | +11.7\% | +12.8\% | +7.2\% | +3.9\% | +9.0\% | +6.7\% |
| YoY changes on a comparative basis* | +10.6\% | +5.3\% | +2.9\% | +2.8\% | +5.3\% | +0.9\% | +5.7\% | +4.5\% | +8.9\% | +5.2\% | +4.9\% | +8.6\% | +2.7\% | +4.6\% | +5.3\% | +7.4\% |
| IFO | 85.6 | 111.1 | 92.7 | 59.3 | 348.6 | 69.4 | 102.6 | 92.5 | 69.3 | 333.8 | 76.7 | 124.7 | 91.2 | 67.1 | 359.7 | 101.7 |
| Normalized IFO* | 84.2 | 111.9 | 89.8 | 61.6 | 347.6 | 69.6 | 102.0 | 91.8 | 69.2 | 332.6 | 76.7 | 112.5 | 91.2 | 79.8 | 360.3 | 106.0 |
| IFO margin | 22.2\% | 25.6\% | 22.4\% | 15.8\% | 21.7\% | 18.5\% | 23.0\% | 23.1\% | 17.5\% | 20.6\% | 20.1\% | 26.3\% | 21.4\% | 16.0\% | 21.1\% | 22.6\% |
| Normalized IFO margin* | 21.9\% | 25.8\% | 21.7\% | 16.4\% | 21.6\% | 18.5\% | 22.8\% | 22.9\% | 17.5\% | 20.5\% | 20.1\% | 23.7\% | 21.4\% | 19.0\% | 21.1\% | 23.6\% |

*See glossary

## STATIONERY

| In million euros | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 138.1 | 187.5 | 161.2 | 131.1 | 617.9 | 129.7 | 188.2 | 150.5 | 148.0 | 616.4 | 144.0 | 212.0 | 169.2 | 151.7 | 676.9 | 157.1 |
| YoY actual changes | +8.1\% | +10.2\% | +0.2\% | +1.0\% | +5.0\% | -6.1\% | +0.4\% | -6.6\% | +12.9\% | -0.2\% | +11.0\% | +12.6\% | +12.5\% | +2.5\% | +9.8\% | +9.1\% |
| YoY at constant currency |  |  |  |  |  |  |  |  |  |  | +23.9\% | +17.9\% | -+12.5\% | +1.1\% | +13.8\% | -0.2\% |
| YoY changes on a comparative basis* | +7.7\% | +6.5\% | -4.7\% | +1.7\% | +2.6\% | -2.3\% | +2.3\% | +0.3\% | +8.6\% | +2.1\% | +4.2\% | +8.0\% | +0.5\% | +3.0\% | +4.2\% | +1.8\% |
| IFO | 22.8 | 42.1 | 21.9 | 6.1 | 92.8 | 13.1 | 33.3 | 19.6 | 13.4 | 79.4 | 15.6 | 40.0 | 18.4 | 9.0 | 83.0 | 19.8 |
| Normalized IFO* | 22.1 | 42.5 | 21.1 | 7.2 | 92.9 | 13.1 | 33.2 | 19.6 | 12.5 | 78.3 | 15.6 | 36.5 | 18.4 | 14.0 | 84.5 | 21.3 |
| IFO margin | 16.5\% | 22.4\% | 13.6\% | 4.7\% | 15.0\% | 10.1\% | 17.7\% | 13.0\% | 9.1\% | 12.9\% | 10.8\% | 18.9\% | 10.8\% | 5.9\% | 12.3\% | 12.6\% |
| Normalized IFO margin* | 16.0\% | 22.6\% | 13.1\% | 5.5\% | 15.0\% | 10.1\% | 17.6\% | 13.0\% | 8.4\% | 12.7\% | 10.8\% | 17.2\% | 10.8\% | 9.3\% | 12.5\% | 13.6\% |

## LIGHTERS

| In million euros | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 136.7 | 135.0 | 135.5 | 143.8 | 551.0 | 137.4 | 139.6 | 136.1 | 144.7 | 557.8 | 133.6 | 145.8 | 143.6 | 158.6 | 581.6 | 163.5 |
| YoY actual changes | +11.2\% | +7.9\% | +9.3\% | 3.5\% | +7.9\% | +0.5\% | +3.4\% | +0.4\% | +0.6\% | +1.2\% | -2.8\% | +4.4\% | +5.5\% | +9.6\% | +4.3\% | +22.3\% |
| YoY changes on a comparative basis* | +9.3\% | +2.5\% | +3.2\% | +2.4\% | +4.3\% | +3.6\% | +6.9\% | +9.4\% | +8.2\% | +7.0\% | +6.4\% | +12.7\% | +7.3\% | +7.0\% | +8.3\% | +9.7\% |
| IFO | 50.6 | 53.9 | 53.0 | 49.1 | 206.7 | 46.3 | 54.1 | 54.1 | 52.7 | 207.2 | 48.9 | 67.4 | 54.4 | 55.6 | 226.4 | 61.0 |
| Normalized IFO* | 50.7 | 54.3 | 51.1 | 50.0 | 206.0 | 46.4 | 53.9 | 54.1 | 51.7 | 206.2 | 48.9 | 60.1 | 54.4 | 55.9 | 219.3 | 61.4 |
| IFO margin | 37.0\% | 40.0\% | 39.1\% | 34.2\% | 37.5\% | 33.7\% | 38.8\% | 39.7\% | 36.4\% | 37.1\% | 36.6\% | 46.3\% | 37.9\% | 35.1\% | 38.9\% | 37.3\% |
| Normalized IFO margin* | 37.1\% | 40.2\% | 37.7\% | 34.8\% | 37.4\% | 33.8\% | 38.6\% | 39.7\% | 35.7\% | 37.0\% | 36.6\% | 41.2\% | 37.9\% | 35.3\% | 37.7\% | 37.6\% |

## SHAVERS

| In million euros | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 92.6 | 93.1 | 102.5 | 85.4 | 373.5 | 91.4 | 98.7 | 98.6 | 88.9 | 377.5 | 88.9 | 98.1 | 97.9 | 95.1 | 380.0 | 112.4 |
| YoY actual changes | +20.6\% | +9.2\% | +21.4\% | +4.4\% | +13.8\% | -1.3\% | +6.0\% | -3.8\% | +4.1\% | +1.1\% | -2.7\% | -0.6\% | -0.7\% | +7.0\% | +0.7\% | +26.5\% |
| YoY changes on a comparative basis* | +18.6\% | +4.9\% | +14.4\% | +3.1\% | +10.1\% | +2.1\% | +9.5\% | +3.9\% | +11.2\% | +6.5\% | +5.1\% | +6.3\% | +0.8\% | +4.5\% | +4.1\% | +14.7\% |
| IFO | 14.9 | 16.8 | 23.2 | 9.3 | 64.1 | 13.6 | 16.0 | 20.8 | 14.9 | 65.3 | 15.5 | 18.9 | 19.2 | 11.1 | 64.7 | 21.4 |
| Normalized IFO* | 14.9 | 16.9 | 22.5 | 9.6 | 63.9 | 13.6 | 15.8 | 20.8 | 14.1 | 64.3 | 15.5 | 17.6 | 19.2 | 15.4 | 67.7 | 23.9 |
| IFO margin | 16.1\% | 18.0\% | 22.6\% | 10.8\% | 17.2\% | 14.9\% | 16.2\% | 21.1\% | 16.8\% | 17.3\% | 17.4\% | 19.3\% | 19.6\% | 11.6\% | 17.0\% | 19.0\% |
| Normalized IFO margin* | 16.1\% | 18.2\% | 21.9\% | 11.3\% | 17.1\% | 14.9\% | 16.0\% | 21.1\% | 15.8\% | 17.0\% | 17.4\% | 18.0\% | 19.6\% | 16.2\% | 17.8\% | 21.3\% |

## OTHER CONSUMER PRODUCT

| In million euros | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 17.5 | 18.1 | 14.8 | 14.7 | 65.2 | 17.2 | 20.3 | 15.9 | 14.9 | 68.2 | 16.1 | 19.1 | 15.3 | 14.6 | 65.1 | 16.8 |
| YoY actual changes | -25.9\% | -33.4\% | -33.9\% | -30.5\% | -31.0\% | -2.2\% | +12.0\% | +7.2\% | +0.9\% | +4.6\% | -6.0\% | -5.8\% | -3.7\% | -1.9\% | -4.5\% | +4.1\% |
| YoY changes on a comparative basis* | +5.9\% | +17.3\% | +19.5\% | +16.8\% | +14.3\% | +22.6\% | +13.0\% | +10.8\% | +3.9\% | +12.5\% | -2.6\% | -3.2\% | -2.9\% | -2.2\% | -2.8\% | -1.6\% |
| IFO* | -2.7 | -1.7 | -5.4 | -5.2 | -15.0 | -3.6 | -0.9 | -1.8 | -11.8 | -18.1 | -3.2 | -1.7 | -0.8 | -8.6 | -14.3 | -0.5 |
| Normalized IFO* | -3.5 | -1.7 | -4.9 | -5.2 | -15.3 | -3.6 | -0.9 | -2.6 | -9.0 | -16.1 | -3.2 | -1.7 | -0.8 | -5.6 | -11.3 | -0.7 |


| In million euros | Q1 12 | Q2 12 | Q3 12 | Q4 12 | FY 12 | Q1 13 | Q2 13 | Q3 13 | Q4 13 | FY 13 | Q1 14 | Q2 14 | Q3 14 | Q4 14 | FY 14 | Q1 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 60.1 | 67.1 | 74.8 | 89.1 | 291.1 | 53.0 | 62.1 | 69.4 | 83.4 | 267.9 | 51.7 | 59.3 | 70.8 | 93.8 | 275.6 | 61.1 |
| YoY actual changes | +2.1\% | -1.9\% | -2.4\% | -9.2\% | -3.6\% | -11.9\% | -7.5\% | -7.1\% | -6.4\% | -8.0\% | -2.5\% | -4.4\% | +1.9\% | +12.5\% | +2.9\% | +18.3\% |
| YoY changes on a comparative basis* | -0.7\% | -9.8\% | -11.3\% | -12.2\% | -9.2\% | -11.2\% | -6.0\% | -2.3\% | -2.3\% | -5.0\% | +1.4\% | +0.1\% | +1.9\% | +5.7\% | +2.5\% | +2.4\% |
| IFO | -4.5 | 6.6 | 6.3 | 8.0 | 16.4 | -4.2 | 0.6 | 3.8 | 5.1 | 5.4 | -3.8 | -1.0 | 3.6 | 10.8 | 9.6 | -4.1 |
| Normalized IFO* | -4.3 | 6.7 | 6.3 | 12.0 | 20.7 | -2.9 | 1.3 | 4.0 | 9.2 | 11.6 | -3.7 | -0.9 | 3.6 | 10.8 | 9.7 | -4.1 |
| IFO margin | -7.5\% | 9.9\% | 8.4\% | 8.9\% | 5.6\% | -7.9\% | 1.0\% | 5.5\% | 6.1\% | 2.0\% | -7.3\% | -1.8\% | 5.0\% | 11.5\% | 3.5\% | -6.7\% |
| Normalized IFO margin* | -7.1\% | 10.0\% | 8.4\% | 13.4\% | 7.1\% | -5.4\% | 2.0\% | 5.8\% | 11.0\% | 4.3\% | -7.2\% | -1.6\% | 5.0\% | 11.5\% | 3.5\% | -6.7\% |

## MISCELLANEOUS

## - Capital evolution:

As of March 31, 2015, the total number of issued shares of SOCIÉTÉ BIC is $48,051,695$ shares, representing:

- 69,576,188 voting rights,
- $68,801,589$ voting rights excluding shares without voting rights.

Total treasury shares at the end of March 2015: 774,599.

## GLOSSARY

* At constant currencies:
- Constant currency figures are calculated by translating the current year figures at prior year monthly average exchange rates
- Comparative basis:
- At constant currencies and constant perimeter
- Normalized IFO:
- Normalized means excluding non-recurring items


## DISCLAIMER

This document contains forward-looking statements. Although BIC believes its expectations are based on reasonable assumptions, these statements are subject to numerous risks and uncertainties.

A description of the risks borne by BIC appears in section "Risks and Opportunities" of BIC "Registration Document" filed with the French financial markets authority (AMF) on March 20, 2015.

## 2015 AGENDA

| 2014 AGM | May 6, 2015 | Meeting <br> - BIC Headquarters in Clichy |
| :---: | :---: | :---: |
| $2^{\text {nd }}$ Quarter \& 1 ${ }^{\text {st }}$ Half 2015 results | July 30, 2015 | Conference Call |
| $3^{\text {rd }}$ Quarter 2015 results | October 21, 2015 | Conference Call |

